

July 23, 2024

Via Email: clerk@hamilton.ca

Mayor Horwath and Council
Hamilton City Hall
71 Main Street West, 2nd Floor
Hamilton, Ontario
L8P 4Y5

RE: Hamilton Conservation Authority – 2023 Audited Financial Statements

Dear Mayor Horwath and Councillors,

In accordance with section 38(3) of the Conservation Authorities Act, enclosed please find the 2023 auditors report for Hamilton Conservation Authority. Per the Act, the report is being circulated to the Ministry of Natural Resources and our participating municipalities.

Sincerely,



Lisa Burnside
Chief Administrative Officer

Enclosure



Hamilton Region Conservation Authority

Financial Statements

December 31, 2023

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Independent auditor's report

To the Members of
Hamilton Region Conservation Authority

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Qualified Opinion

We have audited the financial statements Hamilton Region Conservation Authority (the "Organization"), which comprise the statement of financial position as at December 31, 2023, and the statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of Hamilton Region Conservation Authority as at December 31, 2023, and the results of its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

For the year ending December 31, 2023, the Organization was required to adopt a new accounting standard, PS 3280 – *Asset retirement obligations*. The Organization has not determined its liability for asset retirement obligations related to its tangible capital assets in the statement of financial position as at December 31, 2023 which is a departure from Canadian public sector accounting standards. The impact of this departure from Canadian public sector accounting standards has not been determined and therefore, we were not able to determine whether any adjustments might be necessary to the annual surplus and cash flows for the year ended December 31, 2023, tangible capital assets and asset retirement obligations as at December 31, 2023 and net financial assets as at January 1 and December 31, 2023.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of Hamilton Region Conservation Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hamilton, Canada
July 8, 2024


Chartered Professional Accountants
Licensed Public Accountants

Hamilton Region Conservation Authority

Statement of Financial Position

December 31

2023

2022

Financial assets

Cash and cash equivalents (Note 5)	\$ 9,944,782	\$ 14,457,266
Accounts receivable	3,740,054	718,979
Due from Confederation Beach Park	82,970	-
Total financial assets	<u>\$ 13,767,806</u>	<u>\$ 15,176,245</u>

Liabilities

Accounts payable and accrued liabilities	\$ 1,064,860	\$ 1,681,428
Due to Confederation Beach Park	-	448,177
Due to Hamilton Conservation Foundation	1,435	-
Employee future benefit costs (Note 8)	154,593	151,695
Deferred revenues (Note 9)	897,235	928,159
Total liabilities	<u>\$ 2,118,123</u>	<u>\$ 3,209,459</u>

Net financial assets	\$ 11,649,683	\$ 11,966,786
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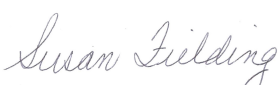
Non-financial assets

Inventory	133,350	155,208
Prepaid expenses	517,829	433,414
Tangible capital assets (Page 15)	58,910,226	53,212,454
Total non-financial assets	<u>\$ 59,561,405</u>	<u>\$ 53,801,076</u>

Accumulated surplus (Note 10)	\$ 71,211,088	\$ 65,767,862
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Contingent liabilities, contractual obligations and commitments (Notes 14 and 15)

On behalf of the Authority

 Chair  Director

See accompanying notes and schedules to the financial statements

Hamilton Region Conservation Authority

Statement of Operations

For the Year Ended December 31

2023

2023

2022

	<u>Budget</u> (Note 16)	<u>Actual</u>	<u>Actual</u>
Revenues			
Admissions, product, service & program fees	\$ 7,252,886	\$ 7,732,481	\$ 7,171,618
Municipal levy & special projects	7,133,680	7,120,000	6,748,592
Federal & Provincial grants	250,996	1,448,185	368,378
Gain (loss) on sale of tangible capital assets	-	1,341,905	(375,952)
Hamilton Conservation Foundation	190,800	854,864	752,010
Rentals	897,490	843,643	888,197
Interest	235,000	774,296	360,970
Management fees	500,000	535,566	438,067
Regulatory fees	380,000	309,094	301,194
Private and In-Kind donations (Note 11)	1,470	1,823	6,841
Federal grant recovery	-	-	(892,588)
Other income	51,650	47,484	61,019
	<u>16,893,972</u>	<u>21,009,340</u>	<u>15,828,345</u>
Expenditures			
Wages & benefits	9,945,917	8,311,900	7,275,492
Staff expenses	200,500	1,400,378	1,216,359
Utilities	872,325	883,282	787,468
Contractors / consultants	366,254	879,230	1,211,987
Professional fees	718,750	786,922	743,549
Materials & supplies	579,677	633,322	559,676
Products for resale	301,200	311,399	301,723
Miscellaneous expense (Note 13)	1,639,565	974,199	793,643
	<u>14,624,188</u>	<u>14,180,632</u>	<u>12,889,897</u>
Amortization	<u>1,200,000</u>	<u>1,385,482</u>	<u>1,258,911</u>
	<u>15,824,188</u>	<u>15,566,114</u>	<u>14,148,808</u>
Annual surplus for the year	<u>\$ 1,069,784</u>	<u>\$ 5,443,226</u>	<u>\$ 1,679,537</u>
Accumulated surplus, beginning of year	65,767,862	65,767,862	64,088,325
Accumulated surplus, end of year	<u>\$ 66,837,646</u>	<u>\$ 71,211,088</u>	<u>\$ 65,767,862</u>

See accompanying notes and schedules to the financial statements

Hamilton Region Conservation Authority

Statement of Cash Flows

December 31	2023	2022
Change in cash and cash equivalents		
Operating		
Annual surplus	\$ 5,443,226	\$ 1,679,537
Items not affecting cash		
Amortization	1,385,482	1,258,911
(Gain) loss on disposal of tangible capital assets	(1,341,905)	375,952
	<u>5,486,803</u>	<u>3,314,400</u>
Non-cash changes to operations		
Change in accounts receivable	(3,021,075)	(113,014)
Change in inventory	21,858	(77,260)
Change in prepaid expenses	(84,415)	(136,721)
Change in employee future benefit costs	2,898	(25,782)
Change in accounts payable and accrued liabilities	(616,568)	344,867
Change in Due to Hamilton Conservation Foundation	1,435	(1,555)
Change in Due to Confederation Beach Park	(531,147)	305,065
Change in deferred revenues	(30,924)	82,667
	<u>1,228,866</u>	<u>3,692,667</u>
Capital		
Proceeds on disposal of tangible capital assets	1,474,522	6,000
Purchase of tangible capital assets	(7,215,872)	(8,384,030)
	<u>(5,741,350)</u>	<u>(8,378,030)</u>
Net change in cash and cash equivalents	(4,512,484)	(4,685,363)
Cash and cash equivalents		
Beginning of year	<u>14,457,266</u>	<u>19,142,629</u>
End of year	<u>\$ 9,944,782</u>	<u>\$ 14,457,266</u>

See accompanying notes and schedules to the financial statements

For the year ended December 31	2023	2023	2022
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See accompanying notes and schedules to the financial statements

Hamilton Region Conservation Authority

Notes to the Financial Statements

December 31, 2023

1. Nature of operations

The Hamilton Region Conservation Authority (the "Authority") was established in 1966 under the Conservation Authorities Act of Ontario to manage a designated watershed of approximately 112,000 acres of which the Authority owns over 11,000. The Authority is financed from municipal contributions, government grants, donations, user fees, product sales and services.

2. Summary of significant accounting policies

Basis of accounting and management responsibility

The financial statements of the Hamilton Region Conservation Authority are the responsibility of and prepared by management in accordance with Canadian Public Sector Accounting Standards ("PSAS"). The more significant accounting policies are summarized as follows:

Accrual accounting

These statements reflect the incorporation of the full accrual basis of accounting and the reporting of the change in net financial assets and accumulated surplus. The accrual basis of accounting recognizes the effect of transactions and events in the period in which the transactions and events occur, regardless of whether there has been a receipt of payment of cash or its equivalent. Accrual accounting recognizes a liability until the obligation or condition(s) underlying the liability is partially or wholly satisfied. Accrual accounting recognized an asset until the future economic benefit underlying the asset is partially or wholly used or lost.

Revenues and expenditures

Revenues are comprised of grants, contributions, user fees, management fees, regulatory fees and revenue from other Authority services. Revenues are recorded in the period in which the transactions or events occurred that gave rise to the revenues. Expenditures are recorded in the period that the goods or services are acquired, whether or not revenues for those expenditures are raised in the current or following periods.

Government transfers

Government transfers are recognized in the financial statements as revenues in the period in which the events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

Donations

Donations are recorded in income in the period they are received, unless designated for a specific purchase that is to occur in a later period at which time the related revenue will be recognized. Donated tangible capital assets, materials and services are recorded at fair market value when fair value can be reasonably estimated.

Hamilton Region Conservation Authority

Notes to the Financial Statements

December 31, 2023

2. Summary of significant accounting policies – continued

Cash and cash equivalents

Cash and cash equivalents includes cash on hand and balances held in the bank.

Pension plans

The Authority maintains a defined contribution plan for employees with more than one year service and who were hired subsequent to January 1, 2006.

Under the plan, the Authority matches employee contributions to a maximum of 6% of gross income.

Tangible capital assets

Tangible capital assets are comprised of property, plant and equipment and are recognized as assets in the period they are acquired. Tangible capital assets are recorded at cost which includes all amounts directly attributable to acquisition, construction, development or betterment of the asset. Amortization is provided on a straight-line basis, declining balance for vehicles, over the estimated useful life for all assets except land which is not amortized. Work in progress assets are not amortized until the asset is available for productive use.

Service life of tangible capital assets is estimated as follows:

Land improvements	10 - 20 years
Infrastructure	20 - 75 years
Building & building improvements	40 years
Machinery, equipment	3 - 10 years
Vehicles (light and heavy duty)	15 - 35 percent

The Authority has a collection of art and historical buildings which now include a multitude of artifacts and chattels which came with the acquisition of the Westfield Heritage Village. None of these are included as part of the tangible capital assets due to the lack of any objective value comparatives.

Inventory

Inventories for resale are valued at the lower of cost or net realizable value.

Financial instruments

The Authority initially measures its financial assets and financial liabilities at fair value and subsequently measures all its financial assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost include cash and cash equivalents, accounts receivable and amounts due from Confederation Beach Park.

Hamilton Region Conservation Authority

Notes to the Financial Statements

December 31, 2023

2. Summary of significant accounting policies – continued

Financial instruments (continued)

Financial Liabilities measured at amortized cost include accounts payable and accrued liabilities, due to Confederation Beach Park and due to Hamilton Conservation Foundation.

Use of estimates

The preparation of financial statements in conformity with PSAS accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as at the date of the financial statements, and the reported amounts of revenues and expenditures during the period. Actual results could differ from those estimates.

Contaminated sites

Contaminated sites are the result of contamination being introduced in air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. A liability for remediation of contaminated sites is recognized, net of any expected recoveries, when all of the following criteria are met: a) an environmental standard exists; b) contamination exceeds the environmental standard; c) the Authority is directly responsible or accepts responsibility for the liability; d) future economic benefits will be given up; and e) a reasonable estimate of the liability can be made. Changes in this estimate are recorded in the Authority's statement of operations.

3. Change in accounting policy

Effective January 1, 2023, the Authority adopted new Public Sector Accounting Standards Sections PS3450 Financial Instruments, PS1201 Financial Statement Presentation and Section PS 2601 Foreign Currency Translation along with related amendments. New Section PS3450 requires the fair value measurement of derivatives and portfolio investments in equities quoted in an active market. All other financial assets and liabilities are measured at cost or amortized cost (using the effective interest method), or, by policy choice, at fair value when the entity defines and implements a risk management or investment strategy to manage and evaluate the performance of a group of financial assets, liabilities, or both on a fair value basis.

The measurement requirements were applied prospectively. There were no adjustments required and there are no remeasurement gains or losses or embedded derivatives requiring the presentation of a statement of remeasurement gains or losses.

In accordance with PS 2601 Foreign Currency, the Authority has made the irrevocable election to directly recognize foreign exchange gains/losses in the statement of operations.

Hamilton Region Conservation Authority

Notes to the Financial Statements

December 31, 2023

4. Confederation Beach Park

These statements do not include the operating revenues and expenditures relating to Confederation Beach Park which is a separate and distinct operation owned by the City of Hamilton and managed by the Authority under a formal management agreement with the municipality.

All existing real and personal Confederation Beach Park property as at January 1, 1980, all subsequently acquired properties, and any surpluses or deficits generated during a fiscal year will remain the exclusive property of the City of Hamilton.

Under the terms of the management agreement, the Hamilton Region Conservation Authority has exclusive authority to manage specifically defined areas of Confederation Beach Park for the City of Hamilton. In payment for the management function, the Authority receives a management fee of 15% of operating expenditures. This management fee accrues to the Authority for its own purposes. The newest version of the management agreement has been agreed to and signed by both the City of Hamilton and the Hamilton Region Conservation Authority and runs from January 1st, 2017 until December 31st, 2026, inclusive.

5. Restricted cash

Included in cash and cash equivalents is \$217,969 (2022 – \$207,377) that was received as an endowment fund which has been externally restricted by the organization that contributed the amount.

6. Government remittances payable

Included in accounts payable and accrued liabilities are government remittances payable of \$28,619 (2022 – \$103,429).

7. Related party transactions

	<u>2023</u>	<u>2022</u>
Municipal funding recognized as revenue in the current year		
City of Hamilton	\$ 7,089,400	\$ 6,715,792
Township of Puslinch	30,600	32,800
Funding from the Hamilton Conservation Foundation	854,864	738,410
Management fees from Confederation Beach Park	535,566	438,067
Receivable from (Payable to) the City of Hamilton	3,443,248	(20,380)
Municipal taxes paid to the City of Hamilton and Township of Puslinch	(134,577)	(141,109)

Hamilton Region Conservation Authority

Notes to the Financial Statements

December 31, 2023

8. Employee future benefit costs

	<u>2023</u>	<u>2022</u>
Accumulated Sick Leave Liability	\$ 20,477	\$ 22,730
Supplemental early retirement package	99,898	85,199
Post-retirement benefits	<u>34,217</u>	<u>43,766</u>
	<u>\$ 154,593</u>	<u>\$ 151,695</u>

Under the Authority's sick leave plan, certain employees hired prior to January 1, 1993 become entitled to a cash payment when they leave the Authority's employment. The liability for these accumulated days, to the extent they are vested and could be taken in cash by employees on termination, is funded by operations.

The Authority committed in October 2002 to pay a former general manager a supplemental early retirement package. At the end of the current year, the cost of an annuity to satisfy this obligation was \$99,898 (2022 - \$85,119) based on competitive quotes received from several insurance companies.

The Authority is committed to provide full health, life and vision coverage for all employees who have retired prior to the age of 65 for the period until they reach 65 years of age. A liability has been set up based on the current benefit rates for those retirees eligible for this coverage. The estimated value of these benefits in the current year is \$34,217 (2022 - \$43,766).

9. Deferred revenues

Revenue received but not earned at year-end is as follows:

	<u>2023</u>	<u>2022</u>
Storage fees and deposits	<u>\$ 897,235</u>	<u>\$ 928,159</u>

10. Accumulated surplus

	<u>2023</u>	<u>2022</u>
Reserve Funds		
Acquisitions of provincially significant lands or eligible water related projects	\$ 2,504,080	\$ 3,561,449
Future projects and operating areas	7,804,270	7,257,919
Tangible Capital Assets	58,910,226	53,212,454
Operating surplus	<u>1,992,512</u>	<u>1,736,040</u>
Accumulated surplus	<u>\$ 71,211,088</u>	<u>\$ 65,767,862</u>

Hamilton Region Conservation Authority

Notes to the Financial Statements

December 31, 2023

11. Donations in kind

During the year, in addition to cash donations, the Authority was the beneficiary through donations in kind of tangible capital assets with a total appraised value of \$1,644 (2022 - \$1,488).

12. Defined contribution pension plan

Employer contributions to the Authority's defined contribution pension plan for the year was \$348,820 (2022 - \$358,227). The Plan is designed whereby employee contributions, ranging from 2% to 6% of gross salary, are matched by the employer.

13. Miscellaneous expense breakdown

	<u>2023</u>	<u>2022</u>
Computer software, hardware & support	\$ 296,768	\$ 166,874
Property taxes	134,577	147,121
Memberships & subscriptions	105,256	141,109
Mechanical & garage supplies	102,006	102,584
Postage, printed material & supplies	89,927	72,012
Communications & advertising	78,711	54,077
Third party equipment rental	21,305	30,993
Interest & banking	16,359	15,088
All other	129,291	63,785
	<u>\$ 974,199</u>	<u>\$ 793,643</u>

14. Contingent liabilities

The Authority is involved from time to time in litigation, which arises in the normal course of business. In respect of any outstanding claims, the Authority believes that insurance coverages are adequate, and that no material exposure exists on the eventual settlement of such litigation.

15. Contractual obligations and commitments

As at December 31, 2023, the Authority is committed to \$15,898 (2022 - \$11,559) with respect to ongoing contracts for equipment in the following years:

2024	\$ 5,438
2025	4,680
2026	2,160
2027	2,160
2028	1,460
	<u>\$ 15,898</u>

Hamilton Region Conservation Authority

Notes to the Financial Statements

December 31, 2023

16. Budget figures

The budgeted figures are presented for comparison purposes and were adopted by the Authority on November 3rd, 2022. The adopted budget conforms to the Canadian Public Sector Accounting Standards except for the effect of the acquisition and amortization of tangible capital assets and principal repayment on debt. A reconciliation of the adopted and reported budgets is as presented below.

Adopted budget:

Budgeted annual surplus for the year	\$ (8,000)
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Adjustments to adopted budget:

Amortization of tangible capital assets	(1,200,000)
Block funding for major maintenance and capital projects	2,300,000
Removal of intercompany and funding from reserves	<u>(22,216)</u>

Restated budgeted surplus	<u>\$ 1,069,784</u>
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17. Financial Instruments

Transactions in financial instruments may result in an entity assuming or transferring to another party one or more of the financial risks described below. The following disclosures provide information to assist users of the financial statements in assessing the extent of risk related to the Authority's financial instruments. The maximum exposure to credit risk for the financial assets would be the carrying values shown on the statement of financial position.

Credit risk

The Authority is exposed to credit risk resulting from the possibility that parties may default on their financial obligations. The Authority's maximum exposure to credit risk represents the sum of the carrying value of its cash and cash equivalents and accounts receivable. The Authority's cash and cash equivalents are with a Canadian chartered bank and as a result management believes the risk of loss to be remote. The Authority provides credit to its customers in the normal course of operations. Management believes that the Authority's credit risk with respect to accounts receivable is limited. The Authority manages its credit risk by reviewing accounts receivable aging and following up on outstanding amounts.

Liquidity risk

Liquidity risk refers to the adverse consequence that the Authority will encounter difficulty in meeting obligations associated with financial liabilities, which are comprised of accounts payable and accrued liabilities, due to Confederation Beach Park and due to Hamilton Conservation Foundation. The Authority manages liquidity risk by monitoring its cash flow requirements on a regular basis. Management believes its overall liquidity risk to be minimal as the Authority's financial assets are considered to be highly liquid.

Hamilton Region Conservation Authority

Notes to the Financial Statements

December 31, 2023

17. Financial Instruments – continued

Liquidity risk (continued)

The following table sets out the expected maturities, representing undiscounted cash flows of its financial liabilities.

	<u>Within 1 year</u>	<u>1 to 2 years</u>	<u>2 to 5 years</u>	<u>Over 5 years</u>	<u>Total</u>
Due to Hamilton Conservation Foundation	\$ 1,435	\$ -	\$ -	\$ -	\$ 1,435
Accounts payable and accrued liabilities	\$ 1,064,863	\$ -	\$ -	\$ -	\$ 1,064,863

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in market prices. Market risk is comprised of currency risk, interest rate risk, and other price risk.

It is management's opinion that unless otherwise noted, the Authority is not exposed to significant market risk arising from its financial instruments.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Authority's cash and cash equivalents earn interest at prevailing market rates and management believes the interest rate exposure related to these financial instruments is negligible.

Changes in risk

There have been no significant changes in the Authority's risk exposures from the prior year.

18. Comparative figures

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year.

Hamilton Region Conservation Authority Schedule of Tangible Capital Assets

	Land	Land Improvements	Infrastructure	Building & Building Improvements	Machinery & Equipment	Vehicles	Work In Progress (WIP)	December 31 2023	December 31 2022
Cost									
Beginning of year	\$ 31,711,747	\$ 6,471,840	\$ 22,411,171	\$ 9,916,220	\$ 2,859,512	\$ 3,246,270	\$ 1,683,889	\$ 78,300,648	\$ 70,778,733
Additions	5,099,101	-	192,245	129,260	84,259	350,896	1,360,111	7,215,872	8,384,030
Disposals	(34,196)	-	(41,058)	(70,058)	(14,256)	(352,970)	-	(512,537)	(862,115)
Transfer from WIP	-	402,479	1,187,580	139,078	-	-	(1,729,137)	-	-
End of year	<u>36,776,652</u>	<u>6,874,318</u>	<u>23,749,938</u>	<u>10,114,500</u>	<u>2,929,515</u>	<u>3,244,196</u>	<u>1,314,862</u>	<u>85,003,982</u>	<u>78,300,648</u>
Accumulated Amortization									
Beginning of year	-	3,031,634	13,771,162	4,717,600	1,258,027	2,309,773	-	25,088,195	24,309,445
Annual amortization	-	207,371	447,153	226,860	263,594	240,505	-	1,385,482	1,258,911
Disposals	-	-	(17,244)	(876)	(11,241)	(350,560)	-	(379,921)	(480,162)
End of year	<u>-</u>	<u>3,239,004</u>	<u>14,201,071</u>	<u>4,943,584</u>	<u>1,510,380</u>	<u>2,199,717</u>	<u>-</u>	<u>26,093,756</u>	<u>25,088,194</u>
Net book value	<u>\$ 36,776,652</u>	<u>\$ 3,635,314</u>	<u>\$ 9,548,867</u>	<u>\$ 5,170,915</u>	<u>\$ 1,419,135</u>	<u>\$ 1,044,479</u>	<u>\$ 1,314,862</u>	<u>\$ 58,910,226</u>	<u>\$ 53,212,454</u>

*Retirements - Computer hardware and software, once fully amortized, are removed from both assets and accumulated amortization

Hamilton Region Conservation Authority

Schedule of Corporate Support

For the Year Ended December 31	2023	2023	2022
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Revenues			
Municipal levy & special projects	\$ 1,943,275	\$ 2,494,159	\$ 2,676,663
Interest	235,000	774,296	360,970
Management fees	500,000	535,566	438,067
Rentals	536,090	463,531	489,858
Hamilton Conservation Foundation	187,800	215,614	152,108
Admissions, product, service & program fees	74,000	85,217	101,875
Federal grant recovery	-	-	(892,588)
Other income	-	8,439	5,324
	<u>3,476,165</u>	<u>4,576,822</u>	<u>3,332,277</u>
Expenditures			
Wages & benefits	3,428,675	2,905,487	2,449,392
Staff expenses	130,400	728,639	636,361
Utilities	405,925	422,013	368,691
Contractors / consultants	183,250	184,269	213,691
Professional fees	213,050	224,791	229,308
Materials & supplies	106,850	49,185	71,544
Miscellaneous expense (Note 12)	1,304,050	589,863	516,444
	<u>5,772,200</u>	<u>5,104,247</u>	<u>4,485,430</u>
Amortization	<u>312,000</u>	<u>372,804</u>	<u>333,340</u>
	<u>6,084,200</u>	<u>5,477,051</u>	<u>4,818,770</u>
Annual deficit	<u>\$ (2,608,035)</u>	<u>\$ (900,229)</u>	<u>\$ (1,486,493)</u>

Hamilton Region Conservation Authority

Schedule of Watershed Management Services

For the Year Ended December 31	2023	2023	2022
	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Revenues			
Municipal levy & special projects	\$ 2,266,584	\$ 1,702,020	\$ 1,448,324
Regulatory fees	380,000	309,094	301,194
Federal & Provincial grants	240,996	198,185	292,378
Hamilton Conservation Foundation	-	9,700	-
Private and In-Kind donations	1,470	179	5,353
Other income	-	3,645	5,409
	<u>2,889,050</u>	<u>2,222,821</u>	<u>2,052,658</u>
Expenditures			
Wages & benefits	2,573,016	1,650,742	1,533,944
Contractors / consultants	29,500	237,891	239,741
Staff expenses	28,100	228,730	205,624
Professional fees	52,200	95,628	45,317
Materials & supplies	114,750	68,333	54,519
Utilities	23,500	29,431	22,660
Miscellaneous expense (Note 12)	64,900	87,034	58,531
	<u>2,885,966</u>	<u>2,397,788</u>	<u>2,160,335</u>
Annual surplus (deficit)	<u>\$ 3,084</u>	<u>\$ (174,967)</u>	<u>\$ (107,677)</u>

Hamilton Region Conservation Authority

Schedule of Land Management Operations

For the Year Ended December 31

2023

2023

2022

	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Revenues			
Municipal levy & special projects	\$ 2,300,000	\$ 2,300,000	\$ 2,000,000
Admissions, product, service & program fees	6,933,886	7,337,387	6,833,053
Gain (loss) on sale of tangible capital assets	-	1,341,905	(375,952)
Federal & Provincial grants	-	1,250,000	-
Hamilton Conservation Foundation	500	528,750	586,302
Rentals	361,400	364,586	385,941
Other income	51,650	35,400	50,286
	<u>9,647,436</u>	<u>13,158,029</u>	<u>9,479,630</u>
Expenditures			
Wages & benefits	3,315,555	3,170,244	2,784,847
Materials & supplies	325,427	456,289	382,081
Professional fees	431,075	442,447	435,892
Contractors / consultants	147,004	416,240	697,213
Utilities	383,150	375,859	336,884
Staff expenses	40,500	368,187	313,008
Products for resale	297,200	297,401	297,108
Miscellaneous expense (Note 12)	202,790	235,287	180,914
	<u>5,142,701</u>	<u>5,761,953</u>	<u>5,427,947</u>
Amortization	<u>830,000</u>	<u>919,020</u>	<u>844,758</u>
	<u>5,972,701</u>	<u>6,680,973</u>	<u>6,272,705</u>
Annual surplus	<u>\$ 3,674,735</u>	<u>\$ 6,477,056</u>	<u>\$ 3,206,925</u>

Hamilton Region Conservation Authority

Schedule of Westfield Heritage Village

For the Year Ended December 31

2023

2023

2022

	<u>Budget</u>	<u>Actual</u>	<u>Actual</u>
Revenues			
Municipal contributions	\$ 623,821	\$ 623,821	\$ 623,605
User fees	239,000	292,382	227,697
Hamilton Conservation Foundation	2,500	100,800	13,600
Food and novelty	6,000	17,495	8,993
Donations	-	1,644	1,488
Federal and Provincial grants	10,000	-	76,000
Other Authority generated	-	15,526	12,398
	<u>881,321</u>	<u>1,051,668</u>	<u>963,781</u>
Expenditures			
Wages & benefits	628,671	585,427	507,310
Staff expenses	1,500	74,822	61,366
Materials & supplies	32,650	59,516	51,533
Utilities	59,750	55,979	59,234
Contractors / consultants	6,500	40,830	61,342
Professional fees	22,425	24,057	33,032
Products for resale	4,000	13,998	4,615
Miscellaneous expense (Note 12)	67,825	62,015	37,754
	<u>823,321</u>	<u>916,644</u>	<u>816,184</u>
Amortization	<u>58,000</u>	<u>93,658</u>	<u>80,813</u>
	<u>881,321</u>	<u>1,010,302</u>	<u>896,997</u>
Annual surplus	<u>\$ -</u>	<u>\$ 41,366</u>	<u>\$ 66,783</u>