

## Tables

**Table 1 – New Golf Initiatives (since 2019)**

<b>Item</b>	<b>Impact</b>	<b>Notes</b>
Introduction of Winter Golf	Extends the use of the Martin course to approximately 10 months/year.	Highly successful with thousands of rounds being played
Introduction of Disc Golf Course	Maximizes the use of King’s Forest Golf Course space with dual use.	Top ranked course
Snowshoe and Nordic Pole lending program at King’s Forest location	Encourages physical activity during winter months to the community that is easily accessible.	
Introduction of Trackman Golf Simulator at King’s Forest location	Anticipated quarter 1 launch date.	Top of the line golf simulator
Revitalization of the Junior Golf Program	Provides 5 weeks of Junior Golf camps at an affordable price to youth within the community. Camp includes free Junior Member instruction.	Camps SOLD OUT with 40+ participants on each waitlist
Partnering with Golf Canada on First Tee Program	Provides free junior golf programming, the First Tee Program to 100 children & youth.	Development and strengthening of partnerships with Golf Canada and Big Brothers & Big Sisters
Maintained tobogganing sites	Increases community use at both golf location with safe toboggan sites.	
Introduction of a 2.5km Walking Path at King’s Forest location	Introduces non-programmed opportunities that promotes healthy active living.	
Implemented a Fee Standardization project	Clarifies and standardizes discounts for Junior and Senior fees between courses and fee types.	

**Table 2 – Required Investment for Above Ground Assets (as of 2017)**

<b>Chedoke Golf Course</b>	<b>Replacement Value</b>	<b>10 Year Building Condition Assessment</b>
Clubhouse	\$3,635,943	\$2,145,272
Golf Shelter - 113753	\$18,471	\$1,971
Pro Shop	\$602,451	\$250,366
Storage - 110526	\$151,574	\$42,236
Storage - 111373	\$26,334	\$9,098
Storage - 111427	\$156,183	\$5,222
Storage - 121640	\$39,502	\$2,816
Storage - 124650	\$88,119	\$18,836
Washrooms - 114305	\$111,010	\$27,332
Washrooms - 126793	\$146,662	\$56,727
Washrooms / Storage - 125141	\$80,219	\$71,494
	<b>\$5,056,468</b>	<b>\$2,631,370</b>

<b>King's Forest Golf Course</b>	<b>Replacement Value</b>	<b>10 Year Building Condition Assessment</b>
Clubhouse	\$4,723,450	\$3,228,390
Maintenance Building	\$2,644,022	\$119,949
Pavilion A	\$18,564	\$1,011
Quonset	\$259,557	\$5,112
Storage/Office	\$150,827	\$40,828
Pump House	\$32,412	\$4,664
	<b>\$7,828,833</b>	<b>\$3,399,954</b>

**Table 3 – Unique Bookings (unique golfers based on rounds of play)**

	<b><u>2020</u></b>	<b><u>2021</u></b>	<b><u>2022</u></b>	<b><u>2023</u></b>
Chedoke – Beddoe	12,969	9,341	7,305	8,403
Chedoke – Martin	13,913	10,677	9,473	7,662
King's Forest	4,980	4,905	5,493	4,561
<b>Total</b>	<b>31,862</b>	<b>24,923</b>	<b>22,271</b>	<b>20,626</b>

**Table 4 – Water Consumption 2018 – 2022**

<b>WATER CONSUMPTION (m3)</b>		
<b>Date Period</b>	<b>CHEDOKE GOLF COURSE</b>	<b>KING'S FOREST GOLF COURSE</b>
2018	36,838	10,100
2019	23,231	6,125
2020	65,431	3,701
2021	58,823	4,552
2022	110,828	4,859
2023	29,905	3,614

**Table 5 – Municipal Operating Models**

<b>Municipality</b>	<b>Operating Model or Items of Note</b>	<b>Number of Courses</b>
Brantford	<p>Completed a public and highly contentious sale of 1 golf course.</p> <p>Remaining course operated internally.</p>	1 – 18-hole course
Burlington	<p>A third-party operator is contracted out for auxiliary services such as food operations.</p> <p>Staff are currently reviewing conversion to 9-hole course while exploring other recreation opportunities to add to the site.</p>	1 – 18-hole course
Kitchener	<p>A third-party operator is in place for food and beverage services, Pro Shop &amp; Academy Services.</p> <p>City of Kitchener staff maintain the grounds.</p>	2 – 18-hole courses
London	Completed internal sale of 1 golf course to Parks Division to generate capital for improvements for remaining golf courses	3 – 18-hole courses 1 – 9-hole course
Mississauga	<p>City staff in place for the management of golf facility, food and turf operations.</p> <p>A third-party operator is in place for golf instruction, implementation of camps, clinics and private lessons.</p>	2 – 18-hole courses 1 – 9-hole course and driving range
Toronto	<p>City maintains the golf courses and retains control over the asset, access, and green fee rates.</p> <p>A third-party operator manages golf play, programming, food and beverage services, pro shops, retail, rentals, and contributes towards clubhouse improvements.</p>	5 – 18-hole courses

**Table 6 – Hamilton’s Climate Action Strategy and Municipal Golf Courses**

<b>ReCharge Hamilton – Our Community Energy and Emissions Plan 2023 Update</b>		
<b>Low-Carbon Transformation</b>	<b>CEEP Action</b>	<b>Opportunity</b>
#2: Transforming Our Buildings	5.0: Install solar photovoltaic systems on new and existing buildings.	Opportunity with clubhouses to shift onto a pathway towards net-zero.
#3: Changing How We Move	10.0: Establish then implement a city-wide electric vehicle Strategy (residential, commercial, and municipal)	Explore green fleet and golf carts and EV charging stations in the parking lot.
#5: Growing Green	23.0: Set a target of 50,000 trees planted per year within City boundaries	400 trees planted on the golf courses in 2023 and continue to partner with Forestry for more opportunities in the future.

<b>Hamilton’s Climate Change Impact Adaptation Plan 2023 Update</b>		
<b>Resilient Theme</b>	<b>CCIAP Action</b>	<b>Opportunity</b>
#1: Built Environment	1.3: Conduct more studies or reviews to determine flooding and other risks throughout the City and develop plans (i.e. relocating sites where appropriate) to improve the resilience of infrastructure (i.e. buildings, roads, water/wastewater infrastructure, etc.) to climate-related risks from extreme weather and temperatures.	Golf courses to include climate related risks in future studies and consider the role that golf courses could play in increasing climate resilience
#2: People and Health	5.2: In conjunction with the Biodiversity Action Plan, develop an Open Space Management Plan to guide City of Hamilton Natural Open Space Stewardship, including maintenance schedules to minimize ideal conditions for vectors (i.e. plants and animals, such as mosquitos, that can bring diseases, such as rabies, Lyme disease, to human populations)	See Biodiversity Action Plan section
	6.1: Continue to update existing municipal plans and policies to decrease health and safety risks associated with extreme weather and temperatures to outdoor workers	Important for golf course staff and ensure outdoor workers are supported/ kept safe

<b>Hamilton’s Climate Change Impact Adaptation Plan 2023 Update</b>		
<b>Resilient Theme</b>	<b>CCIAP Action</b>	<b>Opportunity</b>
<b>#3: Natural Environment, Agriculture and Water</b>	7.1: Continue to enhance the management and restoration of existing natural areas and seek opportunities to dedicate land and natural areas for conservation.	The golf course properties offer incredible opportunities to help/contribute on this front
	8.1: Work with local partners to continue tree planting and preservation, explore community partnerships and naturalization programs to reduce urban heat island and enhance ecosystem function.	
	8.2: Implement the Urban Forest Strategy (UFS) and consider additional measures to support it or expand its impact.	See Urban Forest section
	9.1: Educate and encourage community to participate in growing food locally (i.e. lot level or urban farms/gardens).	City needs for space for community gardens.
	9.2: Expand rainwater capture (i.e. rain barrels, cisterns, etc.) as an irrigation source for more localized food production (i.e. backyard farming, urban gardens, soft landscapes, etc.)	City needs for space for community gardens.
<b>#4: Energy and Economy</b>	11.2: Establish low-carbon back-up power systems in all City-owned facilities to serve as community hubs during emergencies and create a policy to support and promote the use of low- or no-carbon emergency energy supplies such as batteries or energy storage for residents and businesses.	

**Table 7 - Council Priorities and Golf Course Actions**

<b>Sustainable Economic &amp; Ecological Development</b>		
<b>Outcome</b>	<b>Measure of Success</b>	<b>Action</b>
1: Reduce the burden on residential taxpayers.	Exploration and introduction of new City revenue models and efficiencies	Adding a Golf Simulator at King's Forest
2: Facilitate the growth of key sectors.	Enhancements to the City's reputation as a centre of culture, sport, and tourism	King's Forest is one of Canada's best municipally owned Golf Courses
3: Accelerate our response to climate change.	Accelerated reduction in the City's GHG emissions	Investigating electric golf carts
	Assessment of infrastructure projects against their impact on the City's climate resilience and readiness	Opportunities to install solar panels for alternative power sources on outbuildings
4: Protect green space and waterways.	Increased tree canopy by 20,000 trees per year	Working with Forestry, planted 400 trees in 2023
	Increased inventory of municipally owned natural areas and preservation of farmland, greenspace, woodlots and watersheds.	Golf courses have an identified action within Watershed Action Plan

<b>Safe &amp; Thriving Neighbourhoods</b>		
<b>Outcome</b>	<b>Measure of Success</b>	<b>Action</b>
3: Provide vibrant parks, recreation and public space.	Increased access to the Waterfront, recreational and seniors facilities and services	Continue increasing rounds played and access to outdoor programs



<b>Responsiveness &amp; Transparency</b>		
<b>Outcome</b>	<b>Measure of Success</b>	<b>Action</b>
2: Get more people involved in decision making and problem solving	Measurement and expansion of demographic representation of those engaged in City processes, identifying and reducing barriers to participation	Diversifying services and programs offered to ensure broader and more inclusive public spaces with winter programming. Offering winter outdoor programming at a low cost
4: Modernize City systems.	Implementation of the City's Digital Strategy to enhance customer centered service design.	Transition to new golf management software allowing for online bookings (2024)