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Value of a City Market:

- Provides a wide range of fresh food and grocery options for downtown residents and all Hamiltonians
- Serves as a social and cultural focal point acting as a community hub
- Provides economic opportunities, including business incubation, for rural and urban producers and small business entrepreneurs; and,
- Celebrates the agricultural tradition and strong rural/urban connections of the Hamilton region.





Challenges for the HFM

- Economic concerns are imposing hardships on the Market and its small businesses
- Downtown safety continues to be a growing concern among Market shoppers
- Hybrid work schedules continue to quiet the downtown core challenging our efforts to rebuild foot traffic to pre-pandemic levels
- Foot traffic to the Market through Jackson
 Square has been slow to rebound
- Construction disruptions anticipated
- Future of Market Parking

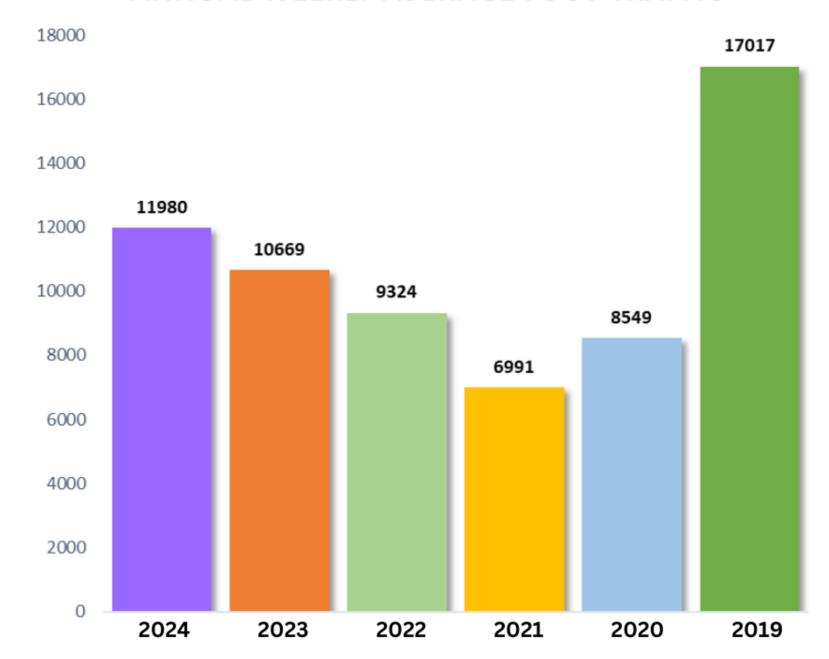




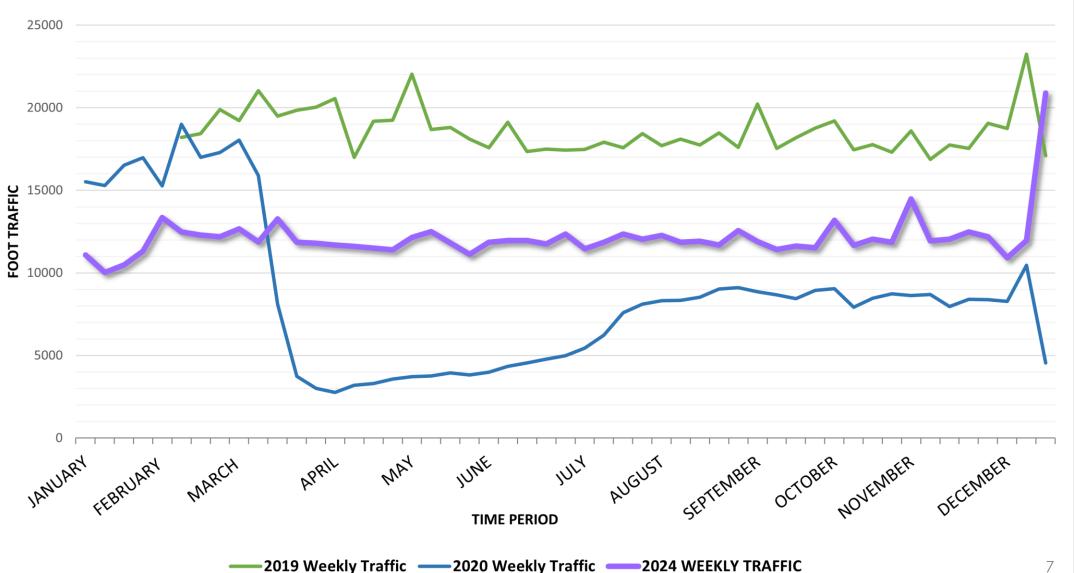
HFM Foot Traffic Tells the Story

- Weekly Pre-COVID Foot Traffic was 17K 20K
- March 2020, Weekly Foot Traffic dropped 83% to less than 4K with the onset of COVID
- Each year since has presented continuous improvement to weekly foot traffic counts
- 2024 vs 2023 HFM foot traffic counts showed a 12.6% year-over-year improvement
- 2024 Total Annual Foot Traffic represents 71.7% of the Market's pre-COVID annual count (624,856 vs 871,599)
- Moving in the right direction, more work to do

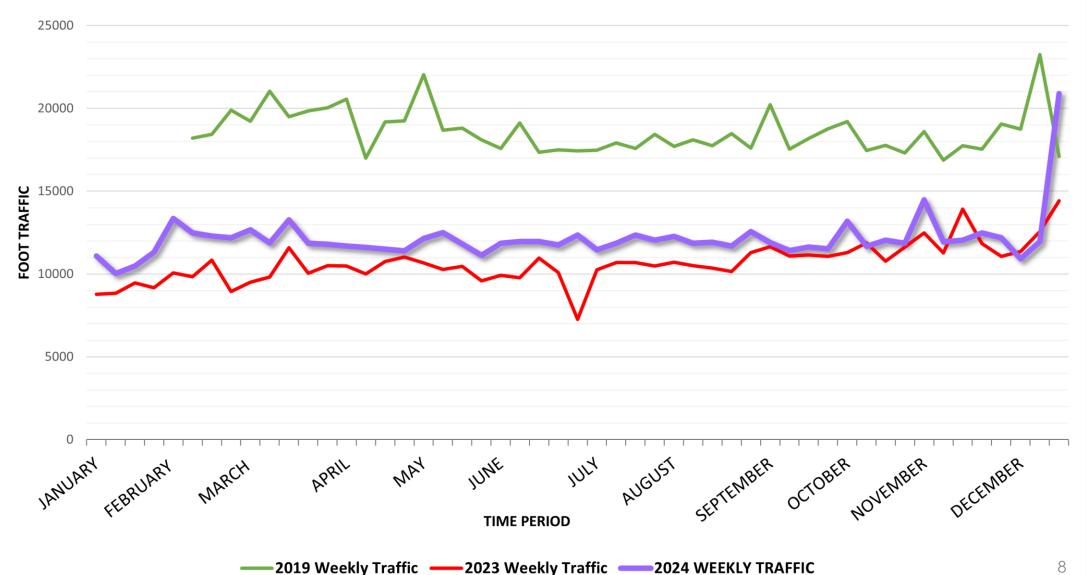
ANNUAL WEEKLY AVERAGE FOOT TRAFFIC



Weekly Traffic Count - Hamilton Farmers' Market



Weekly Traffic Count - Hamilton Farmers' Market







2025 Market Budget Highlights

- Total revenues are projected to increase 5% with growth in rental fees and merchandise sales
- Addition of the Market Programming Coordinator position is contributing to this growth in revenue
- Our focus on the York Blvd space as a revenue generator is quickly being rewarded and has demonstrated great potential
- The impact to Market traffic through increased activation and public engagement opportunities says we're on the right path
- Increases to the overall cost structure for 2025 have largely been mitigated by the projected increase in total revenue
- Operationally, all ties back to the Market Vision as our guideline for moving the Market forward
- 2025 Budget Increase projection of 3.0% or \$10,060

CITY OF HAMILTON 2025 CURRENT BUDGET TAX SUPPORTED GROSS AND NET OPERATING BUDGET

by Cost Category

Hamilton Farmers Market

	2024	2024	2025	2025 Current Budget vs. 2024 Restated	
	Restated Budget	Projected Actual	Current Budget	Change \$	Change %
EMPLOYEE RELATED COST	438,780	438,780	453,820	15,040	3.4%
MATERIAL & SUPPLY	29,550	29,550	36,850	7,300	24.7%
BUILDING & GROUND	207,570	207,570	217,070	9,500	4.6%
CONTRACTUAL	102,480	102,480	104,440	1,960	1.9%
RESERVES/RECOVERIES	102,920	102,920	100,820	(2,100)	(2.0)%
COST ALLOCATIONS	21,060	21,060	28,500	7,440	35.3%
FINANCIAL	10,720	10,720	11,200	480	4.5%
CAPITAL EXPENDITURES	5,000	5,000	5,000	0	0.0%
TOTAL EXPENSES	918,080	918,080	957,700	39,620	4.3%
FEES & GENERAL	(586,180)	(586,180)	(615,740)	(29,560)	(5.0)%
TOTAL REVENUES	(586,180)	(586,180)	(615,740)	(29,560)	(5.0)%
NET LEVY	331,900	331,900	341,960	10,060	3.0%





Reasons for Optimism in 2025

- HFM Vision report provides recommendations and guidance on direction for Market improvement
- New HFM Senior Program Manager hired in Q4 to develop strategy, create and execute initiatives based on the guidance provided from the HFM Vision study
- Interest continues for stall opportunities as entering 2025
- New Market Programming Coordinator hired in Q4 to drive York Blvd space activations and community engagement
- 13.6% increase in 2024 Market foot traffic over 2023
- Corporate sponsorship program in development to present scalable opportunities for Market participation
- Activating York Blvd space at the front of the Market
- Governance review to be concluded in early 2025





HFM Programming - An Overview

- 30 Programming Events executed from September 2024 to December 2024
- Events include York Blvd space activations, family events, resource fairs, pop-up markets, Community Charities and non-profits, City of Hamilton Outreach activations etc.
- 100+ Community Contacts made
- Over 9,300+ served via programming in 2024
- Q4 2024 Partnership highlights:
 - Hamilton Children's Museum, Hamilton Philharmonic Orchestra, Hamilton Day, BLK Owned, Hamilton Craft Studios and more ...





HFM Programming - Continued

Promising Start for 2025!

- 35 Programming Events on the books for 2025
- Q1 2025 Partnership highlights:
 - HARRC (Hamilton Anti-Racism Resource Centre, Green Venture, Zero Food Waste, gritLIT, Hamilton Fringe Festival, Hamilton Tiger-Cat Football Club, Centre Francophone Hamilton, and more ...

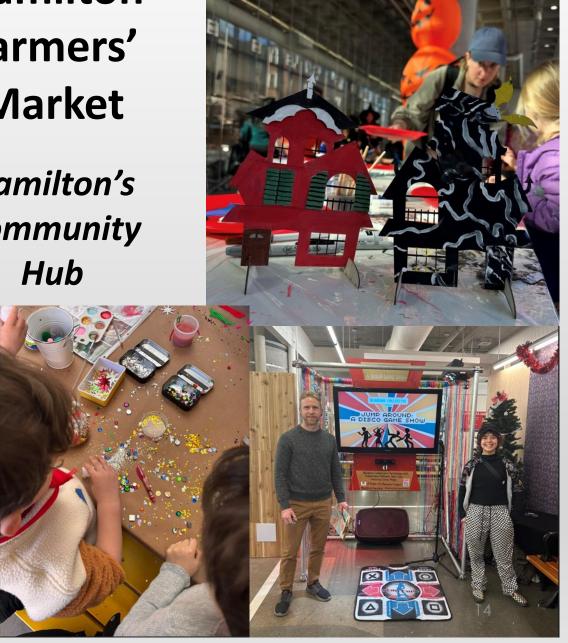
HFM Vision and Guiding Principles

- Serves as a social and cultural hub for downtown Hamilton
- Strengthens role in the community and builds relationships with Community groups



Hamilton Farmers' Market

Hamilton's **Community**



JOIN US AT THE MARKET IN 2025!!







THANK YOU & QUESTIONS