



Hamilton

Hamilton Light Rail Transit Project
Hamilton LRT Municipal Betterment Process
LRT Sub-Committee
April 11, 2025

Agenda

Betterments

- Budget
- Key Requirements
- Process Map
- Draft Evaluation Approach
- Next Steps



Betterments - Budget

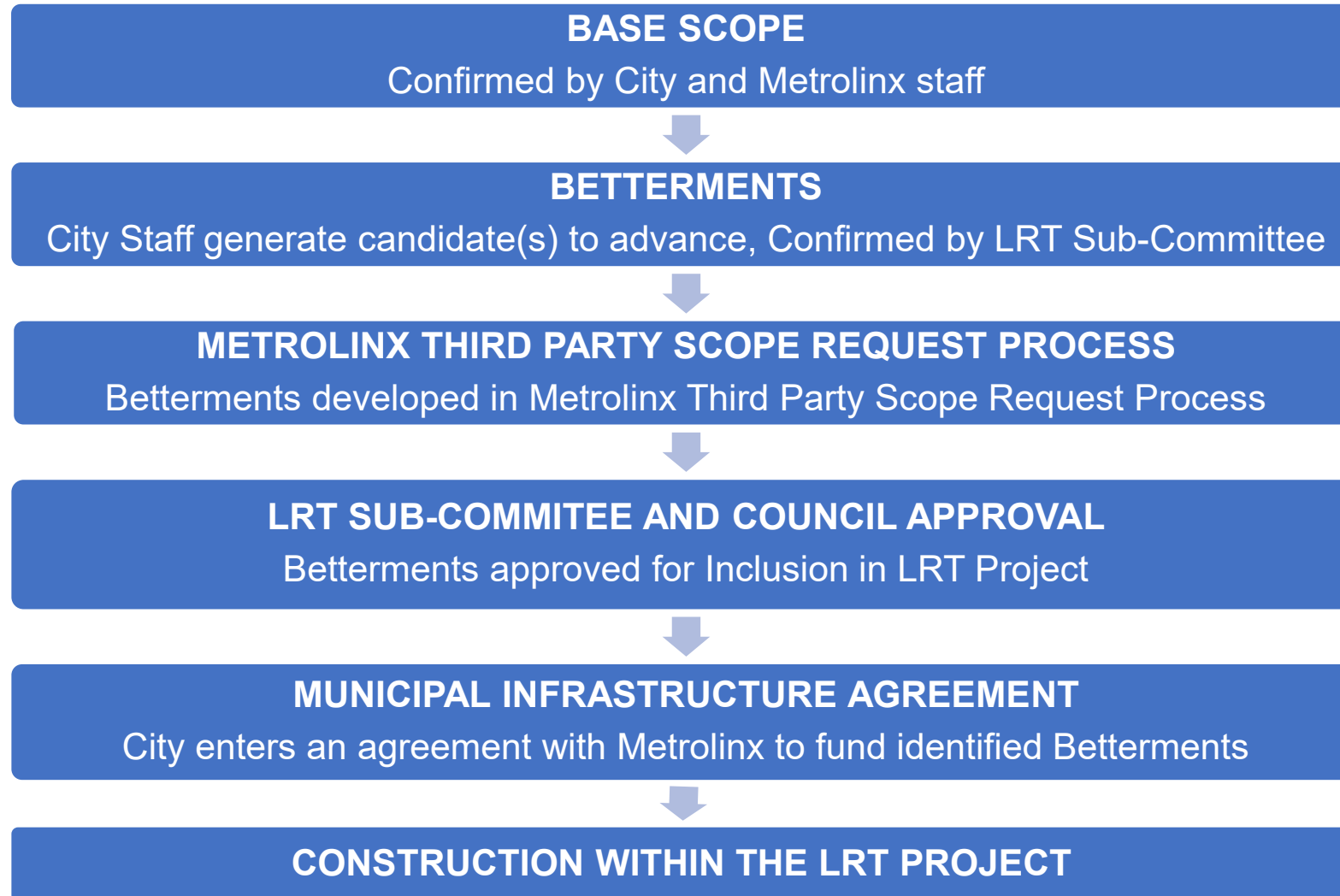
Public Realm Improvements (LRT)

2023	2024	2025	Current Funds		2026	Anticipated Funds
\$0	\$3,330,000	\$3,330,000	\$6,660,000		\$3,330,000	\$9,990,000

City Initiated Subsurface Priorities (LRT)

2023	2024	2025	Current Funds		2026	Anticipated Funds
\$1,020,000	\$3,010,000	\$3,010,000	\$7,040,000		\$3,010,000	\$10,050,000

Betterments - Key Requirements



Base Scope

- Per MOU (Article 8), Metrolinx shall construct City infrastructure:
 - **To Standards and Guidelines** – Established three months before RFP issuance
 - **“Like for Like” Basis** – Unless otherwise provided in the **Benchmark PSOS**
 - **Legal Compliance** – Adheres to City, federal and provincial laws
- Metrolinx to fulfill commitments under Pillar 3 (Public Realm Improvements) of their Community Benefits and Support Program.
- City and Metrolinx staff are currently establishing the base scope that the Project will fund and deliver.

Betterments

- Betterments consist of enhancements to Base Scope items and/or additions to the Base Scope
 - Enhancements: City funds only the incremental cost
 - Additions: Fully funded by the City

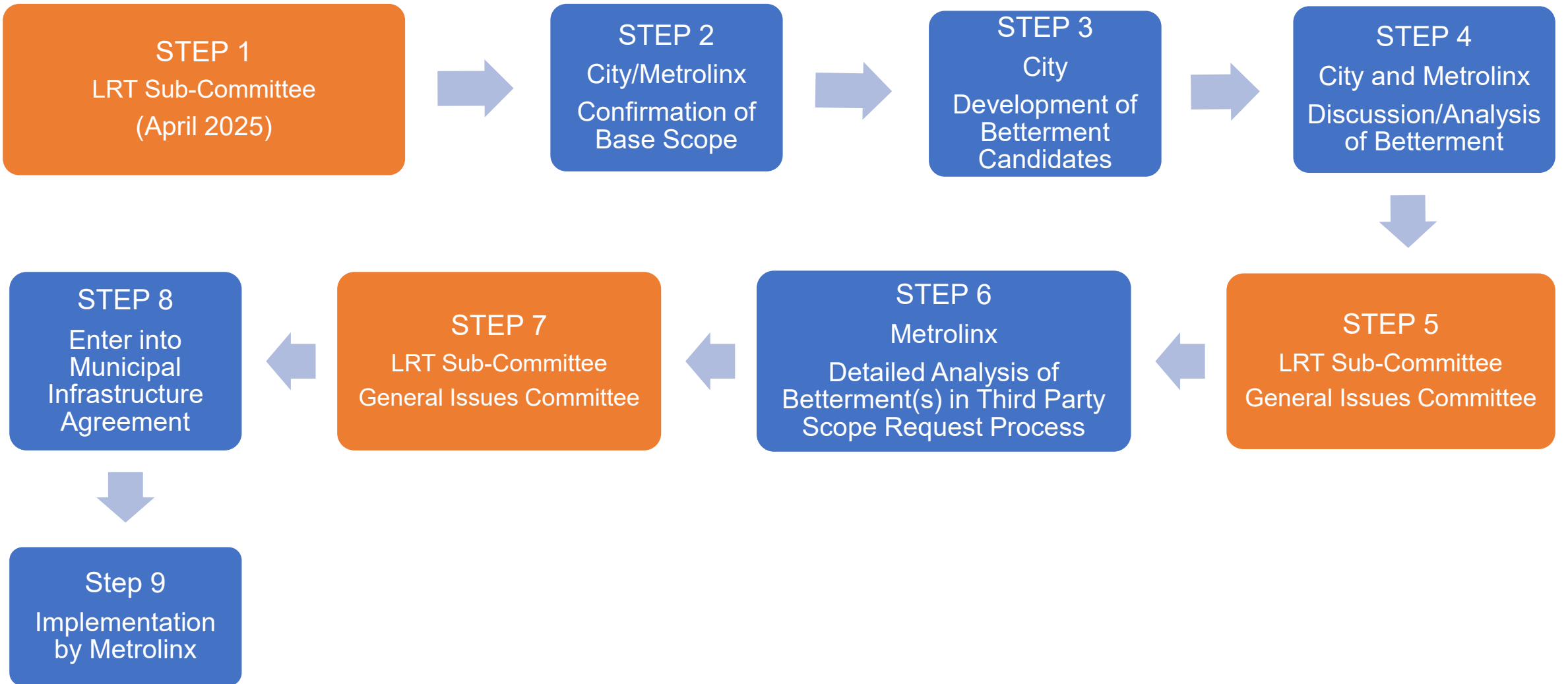
Metrolinx Third-Party Scope Request Process

- A process is in place for the City and other parties to request Betterments to the Base Scope within the LRT project.
- For Third-Party Scope Requests, the City must reimburse Metrolinx for staff and consultant costs related to investigations, analysis, or development.
- Costs remain payable even if the City or Metrolinx terminates the scope.
- Metrolinx may reject any additional scope requests that impact schedule or other commercial considerations.

Municipal Infrastructure Agreement

- If the City proceeds with a Betterment through the Third-Party Scope Request Process, it must enter into a Municipal Infrastructure Agreement with Metrolinx.
- The City must confirm funding availability and commit to covering actual costs, including:
 - Design, construction and administration
 - Risk-related contingencies
 - Inflation, financing, and non-recoverable HST
- The City and Metrolinx are currently finalizing the Municipal Infrastructure Agreement template.
- In the agreement, Betterments are referred to as “Additional City Infrastructure.”

Municipal Betterments Process Map



Betterments - Process Map (Continued)

STEP 1: LRT Sub-Committee (April 2025)

- Identify key requirements and the Betterment Process
- Define roles of the LRT Sub-Committee & Council
- Present Draft Evaluation Approach for feedback

STEP 2: City/Metrolinx Confirmation of Base Scope

- Develop Base Scope
- Confirm Base Scope aligns with MOU & Metrolinx Pillar 3 (Community Benefits & Support Program)
- Base Scope is fully funded by Metrolinx

Betterments - Process Map (Continued)

STEP 3: City Development of Betterment Candidates

- Engage City service areas to identify Betterment candidates
- Conduct initial assessment considering Development Charges, Rate and Tax Supported Funds
- Investigate availability of additional funds sources

STEP 4: City and Metrolinx Discussion/Analysis of Betterment

- Conduct preliminary assessment using internal expertise & resources
- Initiate non-binding Third Party Scope Request
- No City expenditure at this stage

Betterments - Process Map (Continued)

STEP 5: LRT Sub-Committee / General Issues Committee

- Approval advancing identified Betterments to Metrolinx Third Party Scope Request Process
- Approve funding allocation for detailed analysis of Betterments
- Approval the Final Evaluation Approach
- Approve a discretionary fund from allocated budgets for future Betterment candidates

STEP 6: Metrolinx Detailed Analysis of Betterment in Third Party Scope Request Process

- City finalize Third Party Scope Request process with Metrolinx
- City enters an agreement with Metrolinx with cost commitment for undertaking detailed analysis
- Metrolinx conducts analysis through consultants/Alliance Partner
- Metrolinx may reject any Betterment request
- City funds Metrolinx's analysis efforts
- City performs due diligence and initiates a detailed evaluation of each Betterment candidates

Betterments - Process Map (Continued)

STEP 7: LRT Sub-Committee / General Issues Committee

- Approve implementation of identified Betterments in the LRT Project
- Approve expenditures required for implementation
- Approve use of Public Realm Improvements and City Initiated Subsurface Priorities budgets or other funding sources

STEP 8: Enter into Municipal Infrastructure Agreement

- City enters a Municipal Infrastructure Agreement with Metrolinx for implementation of Betterments with major construction

STEP 9: Implementation by Metrolinx

- Alliance Partner completes detailed design and construct
- Adjust Municipal Infrastructure Agreement terms, as required
- City pays Metrolinx invoices per agreed terms

Betterments - Draft Evaluation Approach

Following evaluation criteria are under consideration:

- Alignment with Council Priorities, Outcomes & Measures of Success
- Inclusion, Diversity, Equity, Accessibility and/or Climate Justice
- Delivery of Betterment
- Disruption to Neighbourhood, Businesses and the Transportation Network
- City Costs
- Location
- Asset Ownership

Application of weighting factors and/or scoring to the evaluation is being considered.

Next Steps

- Continue working with Metrolinx to complete Key Requirements.
- Report back to the LRT Sub-Committee with Betterment Candidates, Preliminary Assessment and Final Evaluation Approach.
- Negotiate terms of Municipal Infrastructure Agreement with Metrolinx.
- Address the need for the Third-Party Scope Request Process to balance rigor and efficiency while addressing time-sensitive requests, in-field requests arising during construction and requests of minor or neutral budgetary and schedule impact.





Hamilton

QUESTIONS or FEEDBACK