

Assessment of Governance Options for including the voices and perspectives of frontline communities at the LRT Sub-Committee.

Option 1 – Add Non-Voting Community Advisors to the LRT Sub-Committee	
Operationalization	<ul style="list-style-type: none"> • LRT Sub-Committee must amend terms of reference to permit recruitment of representatives of frontline community organizations. • Propose that recruitment is capped at 6 new Non-Voting Community Advisors to manage LRT Sub-Committee size. • LRT Sub-Committee selects and approves additional Non-Voting Community Advisors with the support of staff.
Challenges	<ul style="list-style-type: none"> • Daytime meetings and volunteer nature of role may preclude participation of some community members. • Formal nature of LRT Sub-Committee may make participation challenging for some new Advisors.
Benefits	<ul style="list-style-type: none"> • Community Advisors participate directly at LRT Sub-Committee, providing input as project elements are considered and contributing to the normalization of climate justice considerations as part of on-going LRT Sub-Committee project-related deliberations.
Option 2 – Establish a Working Group	
Operationalization	<ul style="list-style-type: none"> • LRT Sub-Committee approves formation of a Working Group including setting its mandate/ToR.

	<ul style="list-style-type: none"> • LRT Sub-Committee selects Working Group members with the support of staff.
Challenges	<ul style="list-style-type: none"> • On-going operation of Working Group places heavier burden on volunteer members and would likely require some basic staff support. • Working Group, while reporting to LRT Sub-Committee, is arms-length from the direct discussions at that main table.
Benefits	<ul style="list-style-type: none"> • More community participants can be accommodated in a Working Group (but no more than the quorum number of Voting Members from LRT Sub-Committee). • Working Group setting is more informal, creating a space where community engagement may happen more easily and where there is more flexibility around scheduling of meetings outside of workday hours to accommodate participation.
Option 3 - Recruit additional Non-Voting Community Advisors to LRT Sub-Committee and establish Working Group in future if deemed necessary.	
Operationalization	<ul style="list-style-type: none"> • Recruit new Non-Voting Community Advisors as outlined for Option 1 above.
Challenges	<ul style="list-style-type: none"> • Approach brings the challenges of Options 1 and 2.
Benefits	<ul style="list-style-type: none"> • Approach brings the benefits of Option 1 and 2, including bringing new community voices directly to the LRT Sub-Committee while also

	providing an informal space for community discussion and input.
Option 4 – Strike a Task Force	
Operationalization	<ul style="list-style-type: none"> • LRT Sub-Committee proposes Task Force to provide resident and/or organizational expertise on a specific set of defined topics/issues. • Task Force requires formal approval by LRT Sub-Committee and by Council. • Task Force members are appointed by Voting Members of LRT Sub-Committee, with support from staff.
Challenges	<ul style="list-style-type: none"> • Task Force is a formal entity that requires the support of staff, including Clerks. • Task Force, while reporting to LRT Sub-Committee, is arms-length from the direct discussions at that main table. • Daytime meetings and volunteer nature of role may preclude participation of some community members. • Formal nature of Task Force may make participation challenging for some new advisors. • Meeting Task Force expectations could be challenging given that Metrolinx leads the project.
Benefits	<ul style="list-style-type: none"> • Task Force creates its own agendas and workplan related to LRT Sub-Committee/Council defined topics/issues. • Task Force reviews information and provides feedback and may recommend items for implementation.

	<ul style="list-style-type: none">• No set limit to the number of members that can be recruited to serve on a Task Force.
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