

### **CITY ENRICHMENT FUND 2025**

Grants Sub-Committee | May 14, 2025

# Agenda

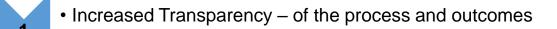
- CEF Program Overview and Timeline
- CEF Team
- 2025 Program Milestones
- 2025 Updates and Ongoing Support
- Accountability
- 2025 Intake Highlights
- CEF and Community Priorities
- 2025 Funding Recommendations
- 2025 CEF Funding Distribution and Allocation
- Inclusion, Diversity, Equity, and Accessibility Data



# City Enrichment Fund (CEF)

Embraces the City's vision "To be the best place in Canada to raise a child, and age successfully"

Acknowledges that we are investing to further improve the lives of our citizens



- Increased Community Impact strategic and equitable
- To be more Consistent with Best Practices
  - Flexible to address the needs of the community
    - Increased opportunities for new applicants to receive funding



## **CEF** Timeline

Applicant Feedback Q3 **Funding Agreements** Q2 **GSC & Council Approval** Q2 **Application Assessment** Q2 Q1 2025 Application Intake Q4 Recommendations & Reporting **Program Enhancements** Q3



# **Program Areas and Streams**

| AGRICULTURE            | ARTS                    | COMMUNITIES,<br>CULTURE &<br>HERITAGE | COMMUNITY<br>SERVICES                     | DIGITAL           | ENVIRONMENT            | SPORT &<br>ACTIVE<br>LIFESTYLES        |
|------------------------|-------------------------|---------------------------------------|---|-------------------|------------------------|--|
| Programs and<br>Events | Operating               | Events &<br>Established<br>Activities | No one is<br>Hungry or<br>Without Shelter | Digital<br>Equity | Capacity Building      | Long Term<br>Development               |
|                        | Festivals               | Projects                              | Everyone Feels<br>Safe                    |                   | Projects &<br>Programs | Sports<br>Awareness                    |
|                        | Capacity<br>Building    | Capacity Building                     | Every Child and Family Thrives            |                   |                        | Capacity<br>Building                   |
|                        | Creation & Presentation |                                       | No Youth is Left<br>Behind                |                   |                        | Sport for<br>Development<br>/Inclusion |
|                        |                         |                                       | Everyone can<br>Age in Place              |                   |                        | Accessibility                          |
|                        |                         |                                       | Community<br>Capacity Grows               |                   |                        | Active for Life                        |
|                        |                         |                                       | Everyone Has<br>Someone to<br>Talk To     |                   |                        | Multi- Sport<br>Hosting                |
|                        |                         |                                       | Emerging<br>Needs                         |                   |                        |  |



## **CEF Team**



**Tyson McMann** 

**AGRICULTURE** 



Fernando Duque de Estrada

DIGITAL



**Kristina Durka** 

**ARTS** 



**Morgan Evans** 

**ENVIRONMENT** 



Kristina Durka

COMMUNITIES, CULTURE & HERITAGE



**Mike Savoy** 

SPORT & ACTIVE LIFESTYLES



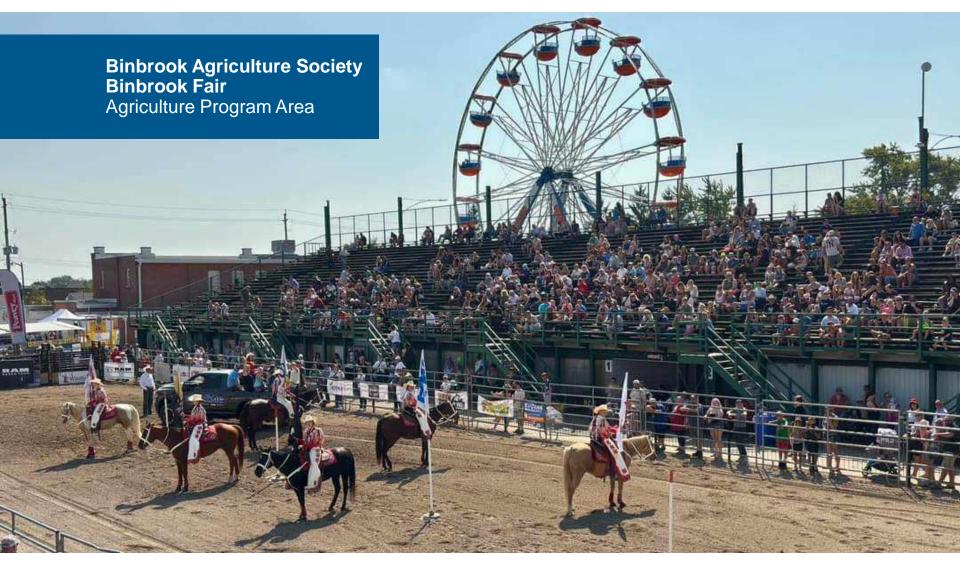
**Carmen Bian** 

**COMMUNITY SERVICES** 



Andrea Carvalho, Rebecca Frerotte, Monique Garwood

**ADMINISTRATIVE TEAM** 



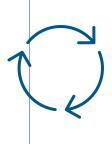


### **2025 CEF Program Milestones**



### Digital Program Made Permanent

- New permanent program area for CEF, accessible to all sectors



### Multi-Year Funding pilot program launched

 Providing predictable, stable funding for high performing returning applicants, 2025 - 2027



### **Sector-based funding approved**

- Moving away from a one size fits all approach (single formula funding) to program aea specific approach and budgets



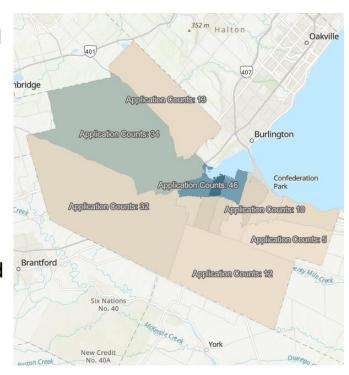
#### **Recommended Appeals process**

 Proposing a permanent appeals process providing applicant opportunities for support



## 2025 Updates and Ongoing Support

- Icons visual identifiers and improved branding
- Website redesigned to improve information access and digital user experience
- Grant Portal redesigned to improve digital user experience and streamline internal operations
- Customer Service Excellence continued excellent resident and community partner service
- GIS Maps, Open Data Strengthening transparency and access to CEF program information through GIS mapping and Open Data
- Revised \*Grantee Reporting Data collecting useful grantee outcomes and impact through applicant Final Reports











# Accountability

- ✓ **247** Financial Reviews in 2025
- Transparency of program through staff reporting and published adjudicator lists
- Applicant review and access to adjudicator feedback each Q2-4
- Interim and Final Reports all Grantees are required to submit interim and final reports that describe program and service outcomes, user/experience data and to ensure funded programs are delivered as described







# 2025 Intake Highlights

### **Applications**

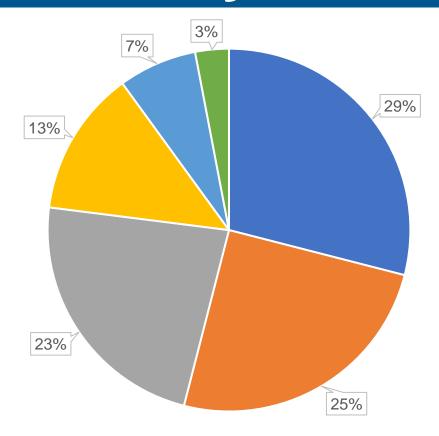
- 463 applications received, 8.4% increase in applications from last year
- 171 new applicant programs, 146 passing
- 292 returning applicant programs, 289 passing
- 186 MYF submissions, 103 passing
- Funding all passing applications = Funding **Principles**

### Adjudication

- Adjudication from December - January
- 28 total teams
- 48 internal staff
- 34 external adjudicators



# **Community Priorities**



- Community Engagement and Participation
- Healthy and Safe Communities
- Clean and Green

- Culture and Diversity
- Economic Prosperity and Growth
- Built Environment and Infrastructure

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# **Community Priorities**

| Program<br>Area | Community<br>Engagement<br>and<br>Participation | Economic<br>Prosperity<br>and Growth | Healthy and<br>Safe<br>Communities | Clean and<br>Green | Culture and<br>Diversity | Built<br>Environment<br>and<br>Infrastructure |
|-----------------|---|--------------------------------------|------------------------------------|--------------------|--------------------------|---|
| AGR             | 14  | 10                                   | 10                                 | 11                 | 11                       | 5   |
| ART             | 81  | 50                                   | 30                                 | 12                 | 87                       | 6   |
| ССН             | 83  | 45                                   | 40                                 | 19                 | 77                       | 11  |
| cs              | 94  | 31                                   | 131                                | 15                 | 72                       | 3   |
| DIG             | 8   | 7                                    | 4                                  | 2                  | 7                        | 2   |
| ENVR            | 10  | 2                                    | 6                                  | 11                 | 4                        | 1   |
| SAL             | 71  | 18                                   | 70                                 | 12                 | 50                       | 7   |
| Grand<br>Total  | 361   | 163                                  | 291                                | 82                 | 308                      | 35  |







MAT

2025

2025

\$175,000

\$7,944,520

# 2025 Intake and Budget

2025 Approved

\$7,176,410

2024 Program Area

| Program and Stream              | Recommendations | CEF Program | Enhancement | Reserve<br>Funding* | Overall<br>Budget |
|---------------------------------|-----------------|-------------|-------------|---------------------|-------------------|
| Agriculture                     | \$127,761       | \$154,924   | \$0         |                     | \$154,924         |
| Arts                            | \$3,107,893     | \$3,195,247 | \$0         |                     | \$3,195,247       |
| Communities, Culture & Heritage | \$500,763       | \$675,403   | \$0         |                     | \$675,403         |
| Community Services              | \$2,841,376     | \$2,574,979 | \$457,585   |                     | \$3,032,564       |
| Digital                         | \$70,290        | \$75,000    | \$100,000   |                     | \$100,000         |
| Environment                     | \$161,008       | \$158,198   | \$2,810     |                     | \$161,008         |
| Sport & Active Lifestyles       | \$336,349       | \$292,659   | \$107,715   |                     | \$400,374         |
| Administration                  | \$50,000        | \$50,000    |             |                     | \$50,000          |
|                                 |                 |             |             |                     |                   |

**Total Grants Budget** 



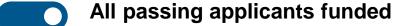
Municipal Accommodation Tax\*

\$668,110

\$175,000

One-Time

## Recommendations: Consistent



Meets CEF funding principles and increases access to municipal support.

### Funding prioritized for "A" and "B" applicants

Insured higher rated applicants received funding level relative to scores. Increase's recommended where possible.

#### Sector-based

Maximizes the program area budget allocations. Similar formula applied across CEF, with minor variations to equitably address significant program area growth, stability, and increase in dollar requests.

#### **New vs Returning applicants**

Where possible, funding matched prior year funding for returning applicants or funded them at the same percentage as new applicants. This ensures consistency for both returning and new..

#### Returning "C" applicants

No increase, matching 2024 levels. No reductions have been recommended. Fewest applications in total 51 passing C's.



Transparency, trust-based funding, stabilize funding levels. Meets community engagement recommendations.



### **Recommendations: Program Area Distinctions**

#### Matching 2024 CEF and 2024 Bridge Funding

To provide consistent and predictable funding levels for "A" rated applicants. When budget allowed, "B" rated applicants received bridge matching funds.

ALL program areas with the exception of CCH

#### Increases

When possible, increases provided to returning A and B applicants. 22 Applications received an increase

AGR, ART, DIG, ENV

#### **Funding Formulas**

Areas with more available budget received a single formula irrespective of new or returning status.

Areas with constraint budgets due to increase in applications and/or request levels received separate formulas for new and returning.

Varying % of request funded based on the available program area budget and passing applications.

Single formula: AGR, DIG, ENV, SAL.

Two formulas: one each for and returning: ART, CCH, CS



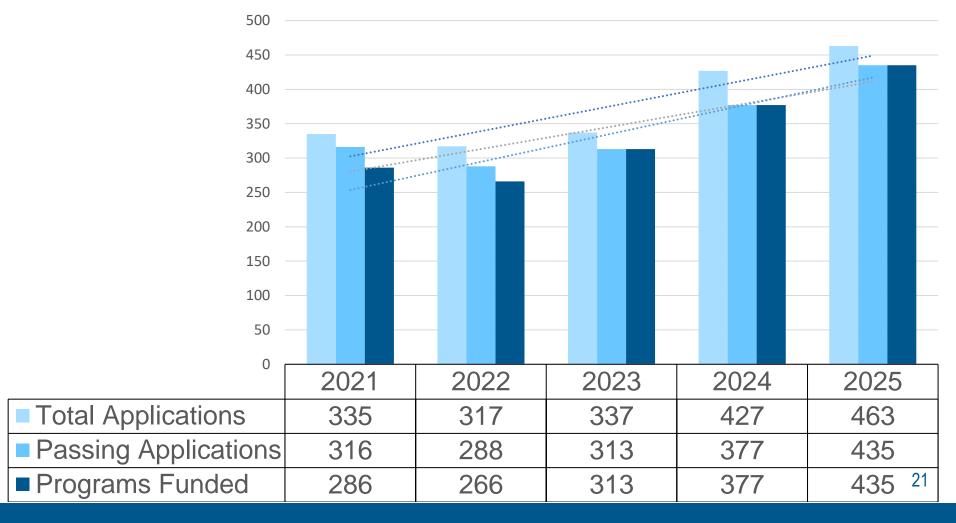
# 2025 Funding Recommendations

| Category           | No. of<br>Apps | No. of Passing | 2025<br>Budget | 2025<br>Requested | 2025<br>Recommended | Budget vs.<br>Recommended |         |
|--------------------|----------------|----------------|----------------|-------------------|---------------------|---------------------------|---------|
|                    |                | Apps           |                |                   |                     |                           |         |
| AGR                | 15             | 15             | \$154,924      | \$154,374         | \$138,473           | \$16,451                  | 10.6%   |
| Arts               | 93             | 86             | \$3,195,247    | \$4,700,640       | \$3,370,285         | \$-175,038*               | -5.5%   |
| ССН                | 93             | 86             | \$675,403      | \$1,467,493       | \$674,434           | \$969                     | 0.1%    |
| CS                 | 144            | 137            | \$3,032,564    | \$5,463,083       | \$3,078,463         | -\$45,899                 | -1.51%  |
| DIG                | 10             | 8              | \$100,000      | \$135,800         | \$99,945            | \$55                      | 0.1%    |
| ENV                | 13             |                | \$161,008      | \$250,001         | \$158,936           | \$2,072                   | 1.3%    |
| SAL                | 83             | 82             | \$400,374      | \$653,860         | \$400,235           | \$139                     | 0.0%    |
| <b>Total Grant</b> | 463            | 435            | \$7,719,520    | \$12,825,251      | \$7,920,771         | -\$201,251                | MAT &   |
| Requests           |                |                |                |                   |                     |                           | Reserve |
| CEF                |                |                | \$50,000       |                   | \$50,000            |                           |         |
| Administration     |                |                |                |                   |                     |                           |         |
| <b>Total City</b>  |                |                | \$7,769,520    |                   | \$7,970,771         | -\$201,251*               | -2.59%  |
| Enrichment         |                |                |                |                   |                     |                           |         |
| Fund               |                |                |                |                   |                     |                           |         |

<sup>\*</sup> One-Time COH MAT Reserve, and CEF Reserve Funding



## Year-over-Year Grant Applications



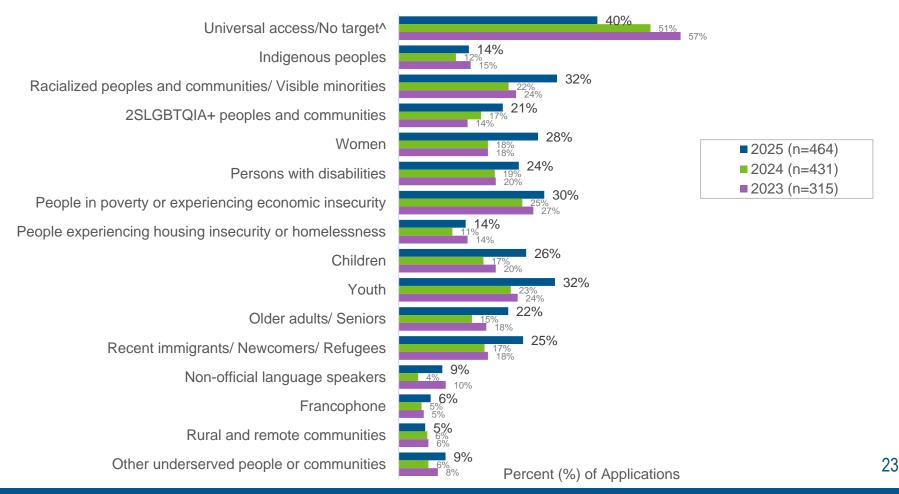






## **IDEA Data**

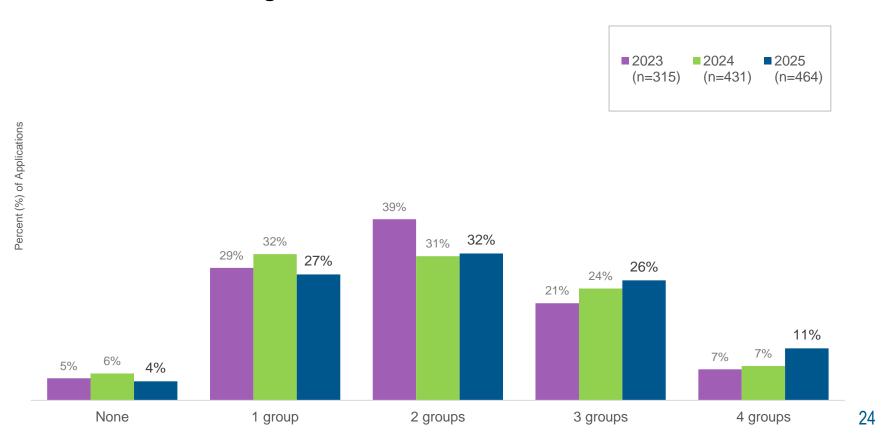
### **Program's Target Population**





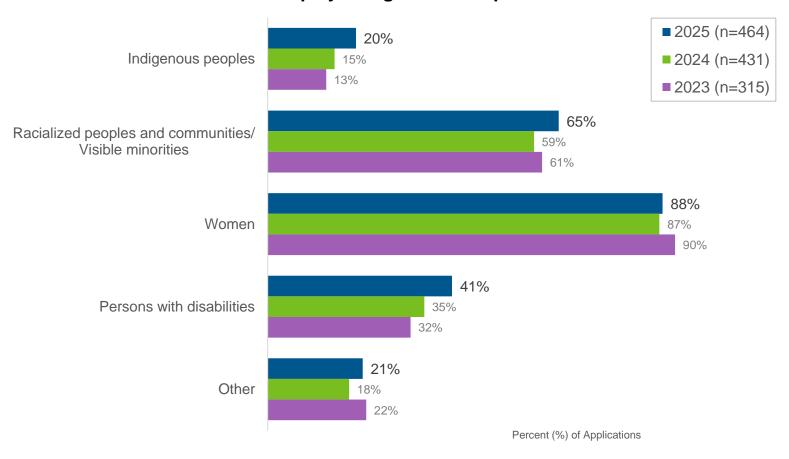
## **IDEA Data**

### Number of Employment Equity Designated Groups Represented by Organization's Governance Structure



## **IDEA Data**

### Organizations with Governance Structure Members that Self-identify with Employment Equity Designated Groups









Appendix "E" to Report GRA25003



## THANK YOU