

a) We understand that international trade uncertainty, tariffs, and a slower development market may be affecting your projects. Can you share details on any projects your organization has paused, cancelled, or scaled back in the first half of 2025?

b) We know this is a sensitive topic, so if you're more comfortable, please share the overall impact rather than specific project details—for example, the total square footage of industrial/commercial space that won't be built, or the number of housing units that won't move forward.

Before we discuss specific DC By-law changes, we want to understand how recent delays in building permit approvals have affected your projects. Can you share examples or impacts related to that?

City staff have shared a list of possible short-term changes to the DC By-law. These include:

- Deferring when DCs are collected
- Cancelling upcoming fee increases (indexing)
- Giving a discount for 2- and 3-bedroom apartment units
- Pausing the phase-out of the Downtown CIPA discount
- Pausing the phase-out of the industrial discount for non-manufacturing
- Extending the 6-month transition period to 12 months
- Extending the demolition credit period from 5 to 10 years

Please rank the changes in the Teams Poll that would have the biggest impact on helping you move forward with delayed or at-risk projects over the next two years.

Aside from the options discussed, are there any other types of support the City could offer that would help restart or move forward your paused, scaled-back, or cancelled projects? How would those supports make a difference?

What kinds of changes—locally or beyond (e.g., in the provincial, national, or global economy)—would need to happen for your paused or cancelled projects to move ahead again?

If the City of Hamilton made recommendations to the provincial and federal government about financial supports/programs for the building sector, what would have the most positive impact on your operations?