

CITY OF HAMILTON M O T I O N

General Issues Committee: June 11, 2025

MOVED BY COUNCILLOR M. SPADAFORA

SECONDED BY COUNCILLOR J. BEATTIE.....

Review of Open Capital Projects and Works In-Progress Balances for Potential 2026 Net Levy Savings

WHEREAS, the City faces ongoing budgetary pressures and affordability concerns from residents;

WHEREAS, it is prudent to review capital projects that have been approved but remain uninitiated, with no spending to date, in order to identify opportunities for deferral, cancellation, or reallocation of funds; and

WHEREAS, capital projects with open residual Work-in-Progress (WIP) balances older than two years may represent unused or underutilized funds that could be re-evaluated for more strategic use;

THEREFORE BE IT RESOLVED:

- (a) That staff be directed to report back to the General Issues Committee no later than the end of August 2025 with:
 - (i) A list of all currently approved capital projects that have not yet started and/or have no spending against them, along with staff recommendations identifying:
 - (1) projects that could be deferred or cancelled to achieve 2026 net levy savings;
 - (2) projects where delay or cancellation would pose significant risk to the organization, operations, or service delivery;
 - (3) projects in which funds spent to date are equal to, or less than, 10% of the total budget; and
 - (ii) A list of all open capital projects with residual WIP balances that are more than two years old, and a corresponding review with staff recommendations on:
 - (1) whether the remaining funds are still required;
 - (2) whether the funds can be repurposed to other priority needs;

- (3) whether the balances can be closed and contribute toward 2026 net levy savings.