



Build Back Better Project Progress Table

December 31, 2025

Project Name	Gate	2024				2025				2026				2027				
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Recovery																		
Extraction from Growth Management Reporting Database	G4 - Closeout					100%												
Fire Department Incident Reporting Dashboard	G4 - Closeout			100%														
Museum Collections Management Application	G3 - Execution					10%				+								
Ongoing Server and Systems Recovery	G4 - Closeout					100%												
Traffic Signal System Management	G4 - Closeout					100%												
In Progress but Impacted																		
Asset Management	G3 - Execution					73%				+								
Corporate Customer Relationship Management (CRM) Platform	G3 - Execution					98%				+								
Human Resources Information System Short-Term Stabilization	G3 - Execution									50%				+				
Point of Sale (POS) System - Phase 1	G4 - Closeout					100%												
Point of Sale (POS) System - Phase 2 & 3	G3 - Execution									50%				+				
Planned but now Accelerated																		
Corporate Document and Records Management	G3 - Execution					24%				+								
Enterprise Resource Planning System	G1 - Initiation					Mid-term solution deployed				2%				+				
Fire Emergency Response Infrastructure Resiliency	G3 - Execution					In Progress				+								
Modernize Information Technology Service Model	G2 - Planning					11%				+								
User and Accounts Management System	G3 - Execution					27%				+								
Approaching End of Life and Unplanned																		
Building Access and Security	G2 - Planning					10%				+								
Corporate Reporting and Integrations	G2 - Planning					20%				+								
Extraction from Document Management Platform	G4 - Closeout					100%												
Fire Department Computer Aided Dispatch	G2 - Planning									19%				+				
Fire Department Records Management	G3 - Execution					68%				+								
Permit Applications and Licensing	G3 - Execution					41%				+								
Transit Scheduling and Dispatch System	G2 - Planning									15%				+				

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 Projected Timeline

 Progress To Date