

## TAX OPERATING BUDGET - FORECAST 2025 VARIANCE REPORT (\$ 000's)

	2025 Restated Budget	Projected Actuals to Dec. 31	2025 Projected Actuals .vs Restated Budget	
			\$	%
<b><u>PLANNING &amp; ECONOMIC DEVELOPMENT</u></b>				
General Manager	2,011	1,807	205	10.2%
Transportation, Planning and Parking	3,550	1,869	1,681	47.4%
Building	1,177	1,067	111	9.4%
Economic Development	6,110	6,130	(20)	(0.3)%
Growth Management	833	657	176	21.2%
Licensing & By-Law Services	8,381	8,341	40	0.5%
Planning	3,880	3,539	340	8.8%
Tourism & Culture	11,882	11,735	147	1.2%
LRT	3	0	3	100.0%
<b>TOTAL PLANNING &amp; ECONOMIC DEVELOPMENT</b>	<b>37,828</b>	<b>35,144</b>	<b>2,684</b>	<b>7.1%</b>
<b><u>HEALTHY AND SAFE COMMUNITIES</u></b>				
Housing Secretariat	4,712	4,622	90	1.9%
Children's and Community Services	13,312	10,781	2,531	19.0%
Hamilton Fire Department	115,718	119,571	(3,853)	(3.3)%
Hamilton Paramedic Service	38,745	38,720	25	0.1%
Housing Services	97,021	102,589	(5,568)	(5.7)%
HSC Administration	3,264	3,745	(481)	(14.7)%
Indigenous Relations	896	757	139	15.5%
Long Term Care	15,085	15,966	(882)	(5.8)%
Ontario Works	13,789	13,775	14	0.1%
Recreation	39,771	37,983	1,788	4.5%
<b>TOTAL HEALTHY AND SAFE COMMUNITIES</b>	<b>342,312</b>	<b>348,510</b>	<b>(6,198)</b>	<b>(1.8)%</b>
<b><u>PUBLIC WORKS</u></b>				
PW-General Administration	2	0	2	100.0%
Corporate Asset Management	2,979	3,137	(158)	(5.3)%
Corporate Facilities & Energy Management	20,136	21,375	(1,239)	(6.2)%
Engineering Services	1,664	0	2	100.0%
Environmental Services	54,741	53,991	750	1.4%
Transit	110,854	113,486	(2,632)	(2.4)%
Transportation	101,906	101,502	404	0.4%
Waste Management	53,075	50,679	2,396	4.5%
<b>TOTAL PUBLIC WORKS</b>	<b>343,694</b>	<b>344,170</b>	<b>(476)</b>	<b>(0.1)%</b>
<b><u>LEGISLATIVE</u></b>				
Legislative General	6,420	6,420	0	0.0%
Mayors Office	377	377	0	0.0%
Volunteer Committee	23	23	0	0.0%
Ward Budgets	913	913	0	0.0%
<b>TOTAL LEGISLATIVE</b>	<b>7,733</b>	<b>7,733</b>	<b>0</b>	<b>0.0%</b>
<b><u>CITY MANAGER</u></b>				
Auditor General	1,449	1,471	(22)	(1.5)%
CMO - Admin	315	329	(14)	(4.5)%
Communications and Strategic Initiatives	3,317	3,457	(140)	(4.2)%
Digital and Innovation Office	645	609	36	5.6%
Government & Community Relations	1,932	1,757	174	9.0%
Human Resources	9,410	9,558	(148)	(1.6)%
<b>TOTAL CITY MANAGER</b>	<b>17,067</b>	<b>17,181</b>	<b>(113)</b>	<b>(0.7)%</b>

- ( ) Denotes unfavourable variance.

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			\$	%
<b><u>CORPORATE SERVICES</u></b>				
City Clerk's Office	4,765	4,991	(227)	(4.8)%
Corporate Services Administration	356	368	(12)	(3.5)%
Customer Service POA and Finl Integration	6,683	6,273	410	6.1%
Financial Planning Admin & Policy	6,186	6,187	(1)	(0.0)%
Financial Services	3,376	3,670	(294)	(8.7)%
Legal Services and Risk Management	5,478	5,774	(297)	(5.4)%
Information Technology	21,996	23,113	(1,116)	(5.1)%
Procurement	2,440	1,926	513	21.0%
Revenue Services	189	181	8	4.3%
<b>TOTAL CORPORATE SERVICES</b>	<b>51,469</b>	<b>52,483</b>	<b>(1,015)</b>	<b>(2.0)%</b>
<b><u>CORPORATE FINANCIALS</u></b>				
Corporate Initiatives	6,937	17,153	(10,216)	(147.3)%
Corporate Pensions, Benefits & Contingency Clearing	(5,512)	(6,285)	773	(14.0)%
<b>TOTAL CORPORATE FINANCIALS</b>	<b>1,426</b>	<b>10,868</b>	<b>(9,443)</b>	<b>(662.4)%</b>
<b><u>HAMILTON ENTERTAINMENT FACILITIES</u></b>				
Operating	0	0	0	0.0%
<b>TOTAL HAMILTON ENTERTAINMENT FACILITIES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>TOTAL CITY EXPENDITURES</b>	<b>801,528</b>	<b>816,089</b>	<b>(14,561)</b>	<b>(1.8)%</b>
<b><u>CAPITAL FINANCING</u></b>				
Debt-Healthy and Safe Communities	4,200	617	3,583	85.3%
Debt-Planning & Economic Development	1,635	24	1,611	98.5%
Debt-Public Works	37,383	18,316	19,067	51.0%
Debt-Corporate Financials	133,839	136,338	(2,499)	(1.9)%
Infrastructure Renewal Levy	13,429	13,429	0	0.0%
<b>TOTAL CAPITAL FINANCING</b>	<b>190,486</b>	<b>168,724</b>	<b>21,762</b>	<b>11.4%</b>

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<b>BOARDS &amp; AGENCIES</b>				
<b><u>Police Services</u></b>				
Operating	224,754	224,703	52	0.0%
Capital Financing	5,099	5,099	0	0.0%
<b>Total Police Services</b>	<b>229,853</b>	<b>229,802</b>	<b>52</b>	<b>0.0%</b>
<b><u>Other Boards &amp; Agencies</u></b>				
Board of Health	17,819	17,812	7	0.0%
Library	37,481	37,831	(350)	(0.9)%
Conservation Authorities	9,756	9,756	0	0.0%
Hamilton Beach Rescue Unit	148	148	0	0.0%
Royal Botanical Gardens	687	687	0	0.0%
MPAC	7,116	7,203	(87)	(1.2)%
Farmers Market	343	343	(0)	(0.1)%
<b>Total Other Boards &amp; Agencies</b>	<b>73,350</b>	<b>73,780</b>	<b>(430)</b>	<b>(0.6)%</b>
Capital Financing				
<b>Capital Financing - Other Boards &amp; Agencies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>City Enrichment Fund</b>	<b>7,770</b>	<b>7,770</b>	<b>0</b>	<b>0.0%</b>
<b>TOTAL BOARDS &amp; AGENCIES</b>	<b>310,973</b>	<b>311,351</b>	<b>(379)</b>	<b>(0.1)%</b>
<b>TOTAL EXPENDITURES</b>	<b>1,302,987</b>	<b>1,296,165</b>	<b>6,822</b>	<b>0.5%</b>
<b><u>NON PROGRAM REVENUES</u></b>				
Slot Revenues	(6,250)	(5,000)	(1,250)	20.0%
Investment Income	(4,800)	(4,800)	0	0.0%
Hydro Dividend and Other Interest	(9,461)	(7,202)	(2,258)	23.9%
Tax Remissions and Write Offs	8,618	5,618	3,000	34.8%
Payment In Lieu	(18,291)	(19,984)	1,692	0.0%
Penalties and Interest	(12,000)	(21,526)	9,526	(79.4)%
Right of Way	(3,229)	(3,229)	0	0.0%
Senior Tax Credit	557	557	0	0.0%
Supplementary Taxes	(12,130)	(9,627)	(2,503)	20.6%
POA Revenues	(2,112)	(1,412)	(700)	0.0%
<b>TOTAL NON PROGRAM REVENUES</b>	<b>(59,098)</b>	<b>(66,605)</b>	<b>7,507</b>	<b>0.0%</b>
<b>TOTAL LEVY REQUIREMENT</b>	<b>1,243,889</b>	<b>1,229,560</b>	<b>14,329</b>	<b>1.2%</b>

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