

## CITY OF HAMILTON

### **CORPORATE SERVICES DEPARTMENT** *Financial Planning & Policy Division*

<b>TO:</b> Chair and Members Audit, Finance & Administration	<b>WARD(S) AFFECTED:</b> CITY WIDE
<b>COMMITTEE DATE:</b> September 21, 2011	
<b>SUBJECT/REPORT NO:</b> 2010 Reserve Report (FCS11068) (City Wide)	
<b>SUBMITTED BY:</b> Roberto Rossini General Manager Finance & Corporate Services	<b>PREPARED BY:</b> John Di Battista 905-546-2424 ext 4371
<b>SIGNATURE:</b>	

### RECOMMENDATION

- a) That the 2010 Reserve Report and the 2010 Reserves Detail Report, with 2009 Comparative figures and 2011 Projections, attached as Appendix B to report FCS11068 be received;
- b) That the reserves listed in Appendix A to report FCS11068, totalling \$548,437.22 as of December 31, 2010 be closed and the outstanding balances be transferred as outlined in Appendix A to report FCS11068.
- c) That 8 reserves be created one for each of Wards 1 through 8 and be used to fund the infrastructure deficit in these Wards. That these reserves be funded through the area rating infrastructure funding which is to be allocated equally between Wards 1 to 8 reserves.
- d) That a Provincial Rent Bank reserve be created to provide immediate assistance to low-income households that, due to an emergency or unforeseen circumstance, are in short-term arrears and facing eviction. That the reserve be funded from an annual Provincial commitment of \$240,240 for the period 2009-2013.

**EXECUTIVE SUMMARY**

The purpose of this report is to present Council with a summary of the City's 2010 Reserves' Status and the 2010 Reserves Detail with 2009 Comparative figures and 2011 Projections and, if applicable, to recommend updated and/or consolidated policies through Council Report recommendations governing the use and limits of these reserves. This report also recommends, if applicable, the closure and consolidation of reserves through appendices attached to the annual Reserve Report. The 2011 forecast is based on budgeted transfers to and from the reserves, as well as, other known requirements, anticipated income and investment activities.

Appendix A to report FCS11068 illustrates, on a per reserve basis, the overall reserve position for 2009, 2010, as well as, the 2011 projection.

The City's Reserve position continues to ensure that the City remains in a strong net creditor financial position (as demonstrated by the City's "AA" Credit Rating) which provides us with the financial flexibility to address the Capital infrastructure needs.

Reserves, Obligatory Reserves and Reserve Funds at December 31, 2010, totalled \$717.1 million, a \$166.5 million or 30.2% increase over the 2009 balance of \$550.6 million.

The following tables summarize the overall Reserve position and the 2010 activities which resulted in the 2010 increase in reserve balances:

<b>Overall Reserve Position</b>			
	Balance	Balance	Projected
	<u>Dec 31, 2009</u>	<u>Dec 31, 2010</u>	<u>Dec 31, 2011</u>
	\$	\$	\$
Tax Supported Reserves	334,642,589	357,114,778	335,987,831
Rate Supported Reserves	75,987,963	173,097,636	123,922,157
Obligatory Reserves	66,574,580	113,913,291	99,896,318
Sub-total before FF	<b>477,205,132</b>	<b>644,125,705</b>	<b>559,806,306</b>
Reserve Funds-Future	73,425,499	72,990,319	54,803,196
	<b>550,630,630</b>	<b>717,116,023</b>	<b>614,609,501</b>

**2010 Actual**

The overall Reserves increased by \$166.5 million or 30.2% from \$550.6 million in 2009 to \$717.1 million in 2010.

The increase is a result of the contributions to the reserve exceeding the funding from the reserves by \$166.5 million. It should be noted that a significant amount of the increase consists of one time funding from the Province of Ontario (\$124.7M).

The following highlights some of the transactions which contributed to the increase in 2010.

**Contributions to the Reserves (\$360M):**

- \$124.7 million received in Provincial Contributions, primarily for the Water Treatment Plant upgrades (\$100M) and for the Social Housing renovations and retrofits (\$23.6M).
- \$59.4 million received in Development Charge Collections (\$55M) and in 5% Parkland Dedication Fees (\$4.4M).
- \$41.5 million received in Provincial and Federal Gas Tax Revenues.
- \$25.0 million transferred to reserves in net program surpluses and deficits consisting primarily of the Winter Control Program (\$4.3M), Building Permit Revenues (\$4.0) Employee Benefit Programs such as the Health\Dental Program, the WSIB Program and the LTD Program (\$4.9M) and debt financing savings (\$7.8M).
- \$8.7 million transferred to reserves as a result of the W.I.P. Review, the funds are to be used for the Neighbourhood Strategy (\$2.0M), for the 2011 Tax Capital Funding Envelope (\$5.5) and for the Rate Program (\$1.2M) as per Report FCS10073. Note total savings from the WIP review totalled \$12.7 million with \$4.0 being used to fund the uninsured repairs to the Red Hill Creek and Pond.

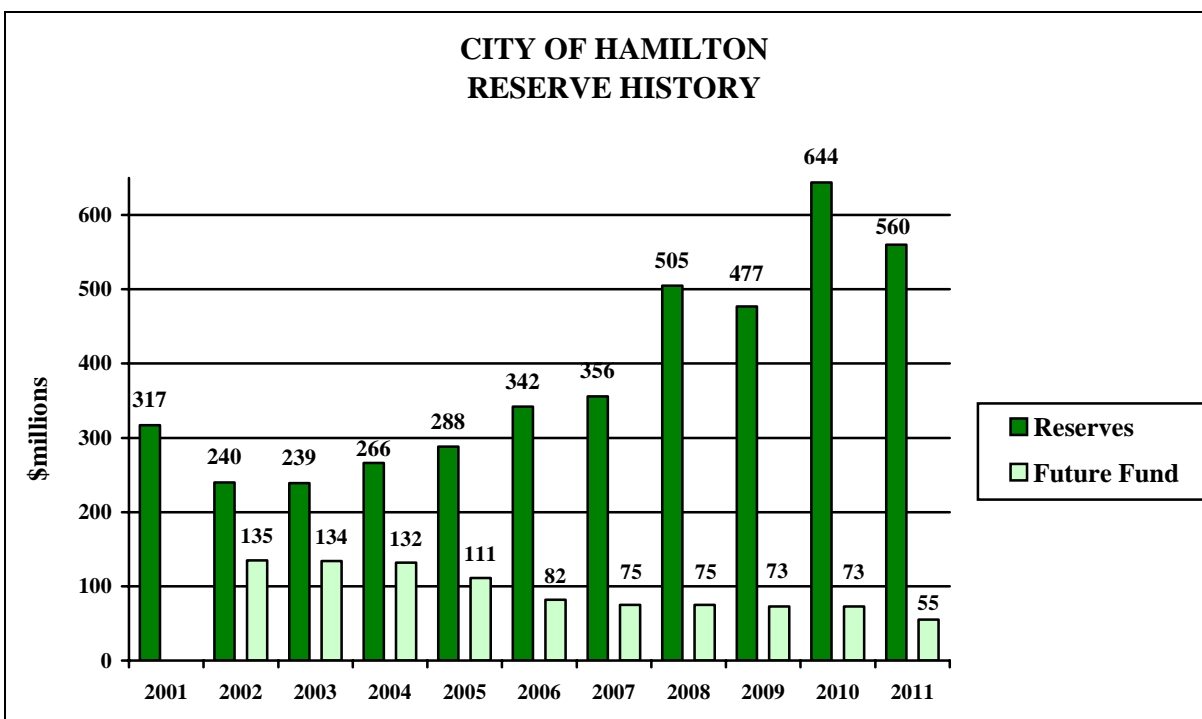
**Funding from Reserves (\$194.1M):**

- \$121.5 million investment in the Capital Infrastructure Program. Projects funded from the reserves include Social Housing Renovations and Retrofits (\$27.1M), Investing in Ontario grant funded projects (\$20.3M), Gas Tax funded projects (\$30.7M) and Development related projects (\$16.3M).
- \$25.0 million spent on the replacement of vehicles and equipment such as Transit related equipment (\$8.5), Operational related equipment (\$7.5M), Computer related equipment (\$3.0M) and Police vehicles and equipment (\$1.4M).

The following table summarizes the 2010 reserve transactions by category:

<b>OVERALL RESERVE POSITION - 2010 ACTIVITY</b>			
(\$ millions)			
Balance at the beginning of the year - January 1, 2010			\$550.6
Add:	Interest Earned	\$18.0	
	Provincial Contributions	124.8	
	Collections\Recoveries	59.5	
	Gas Tax Revenues	41.5	
	Program Surpluses	35.7	
	Provision for Asset Replacement	31.8	
	Repayments of Internal Debt	19.5	
	Capital Gains	12.1	
	W.I.P. Review-Reinvested Funds	8.7	
	Fees\Donations\Sales\Recoveries	5.7	
	Other Revenues	3.3	360.6
Less:	Capital Program Funding	(121.5)	
	Vehicle & Equipment Funding	(25.0)	
	Program Phase-ins\Pilot Programs\Grants	(11.3)	
	Program Deficits	(10.7)	
	To Operating Budget	(9.2)	
	Property Purchases	(8.4)	
	Debt Repayment-Development Charge	(8.0)	(194.1)
Balance at the end of the year - December 31, 2010			\$717.1

The following graph shows a 10-year reserve history and a 2011 reserve projection for the City of Hamilton:



**2011 Projections**

The Overall Reserves are projected to decrease by \$102.5 million or 14.3% from \$717.1 million in 2010 to \$614.6 million in 2011.

The decrease is a result of the funding from reserves exceeding the contributions to the reserves by \$102.5 million. The following projected reserve transfers will contribute to the reserves' 2011 projected decrease:

**Contributions to the Reserves (\$233.5M):**

- \$56.9 million in Development Charge Collections (\$54.4M) and in 5% Parkland Dedication Fees (\$2.5M).
- \$45.4 million in Provincial Contributions, primarily for the Pan Am Games Stadium (\$20M), for Social Housing renovations and retrofits (\$13.6M) and for the OMPF reconciliation (\$8.2M).
- \$41.8 million received in Provincial and Federal Gas Tax Revenues.
- \$36.4 million for the provision of future asset replacement such as Transit Vehicles, Police Vehicles, and Heavy Equipment.

**Funding from Reserves(\$336.0M):**

- \$225.9 million investment in the Capital Infrastructure Program. Projects funded from the reserves include Water Treatment Plant Upgrades (\$50.2M), Social Housing Renovations and Retrofits (\$22.1M), 2011 Tax Budget Funding from the Unallocated Capital Levy Reserve (\$13.2M), Gas Tax funded projects (\$38.9M) and Development related Projects (\$21.0M).
- \$29.8 million for the replacement of Vehicles and Equipment such as Transit related equipment (\$10.4M), Operational related equipment (\$9.5M), H.E.S. vehicles (\$3.1M) and Police Vehicles (\$1.6M).
- \$20.2 million transfer to the Operating Fund including to offset the rate revenue funding variance (\$3.5M), to offset the Rate ICI Phase in (\$2.9M), to offset the Transit Operating Costs (\$8.3M) and to recover administrative services (\$4.5M) such as W.S.I.B. and Employee Benefits' administration and Planning Services.
- \$10.9 million for property purchases including West Harbour front land purchases (\$4.4M) - \$5.6M was transferred in 2010.

The following table summarizes the projected 2011 reserve activity compared to the 2010 actual activity:

Comparison of 2010 and 2011 Reserve Balances			
	2010	2011	Increase (Decrease)
	\$	\$	\$
Opening Balance	550.6	717.1	166.5
Add:			
Interest Earned	18.0	19.7	1.70
Provincial Contributions	124.8	45.4	(79.40)
Collections\Recoveries	59.5	56.9	(2.60)
Gas Tax Revenues	41.5	41.8	0.30
Program Surpluses	35.7	3.1	(32.60)
Provision For Asset Replacement\Capital Program	31.8	36.5	4.70
Repayments of Internal Debt	19.5	19.7	0.20
Capital Gains	12.1	1.0	(11.10)
W.I.P. Review-Reinvested Funds	8.7	1.0	(7.70)
Donations\Dividends\Sale Of Assets\Fees	5.7	5.4	(0.30)
Other Revenues	3.3	3.0	(0.30)
	<b>360.6</b>	<b>233.5</b>	<b>(127.1)</b>
Less:			
Capital Program Funding	(121.5)	(225.9)	104.40
Vehicle & Equipment Funding	(25.0)	(29.8)	4.80
To Operating Budget	(9.2)	(20.2)	11.00
Property Purchases	(8.4)	(10.9)	2.50
Program Phase-ins\Pilot Programs\Grants	(11.3)	(13.6)	2.30
Program Deficits	(10.7)	(1.0)	(9.70)
Debt Repayment-Development Charges	(8.0)	(34.6)	26.60
	<b>(194.1)</b>	<b>(336.0)</b>	<b>141.9</b>
<b>Ending Balance</b>	<b>717.1</b>	<b>614.6</b>	<b>(102.5)</b>

### **Sustainability of Reserves**

The attached 2010 Reserves' Detail Report (Appendix "A" of report FCS11068) indicates whether the reserves are sustainable. Criteria used to determine sustainability is as follows:

- If the annual contributions are sufficient to offset future requirements;
- If there are committed contributions to the reserve;
- If there is a financial plan in place to ensure target levels are met and maintained.

The following table lists the individual reserves which are non-sustainable and provides an explanation of their status.

Reserve Number	Reserve Name	Source of Funds	Non-sustainability Explanation	Progress Over 2009
<b><u>Vehicle &amp; Equipment Replacement Reserves</u></b>				
100034	Small Equipment Replacement -O & M	Contributions from Operating Fund	A reserve review based on the lifecycle requirements of the equipment was completed in 2009. The conclusions of the review suggest that unless the annual contribution is increased by \$164,000 (from \$56,000 to \$220,000) the future sustainability of this reserve will be a concern.	→
110025	Vehicle Replacement - Central Garage	Contributions from Operating Fund	Based on the 2011-2020 capital replacement forecast, the reserve will be in a \$11.1 million deficit by 2014 unless either the contribution from operating is increased by \$850,000 a year over 5 years or the replacement of the assets is extended past their useful life. Staff are reviewing options.	↓
<b><u>Stabilization Reserves</u></b>				
110046	Tax Stabilization Reserve	Operating Budget Surpluses	To provide sufficient flexibility and protection for unforeseen events the reserve balance should be around 5% of tax revenues. Moving towards the minimum target of 5% is subject to the City's financial affordability.	→
104055	Tax Stabilization-Police	OMERS' Contribution Holiday for the period August 1999 to December 2003	There are no committed contributions to this reserve.	→
<b><u>Community Services Reserves</u></b>				
110044	OW Stabilization Reserve	Provincial Grant Payments Variances	To provide sufficient flexibility and protection against recession driven caseload increases. This reserve needs to have a financial plan in place to ensure there are sufficient funds in the reserve to offset any large fluctuations in the caseloads. A minimum target balance needs to be established.	→
112218	Best Start Initiative	Provincial Best Start Funding (2005/06)	There are no committed contributions to this reserve.	→
112248	Federal Housing Capital Reserve	Federal Government Contribution	This is a reserve to cover emergency capital repairs for social housing providers when their own replacement reserves are not sufficient to cover the cost of the repairs. The reserve is also used to convert/create accessible and larger units.	→
100036	Auchmar Estates - Repairs	Net rental revenues	This reserve does not have a financial plan in place to ensure there are sufficient funds for the \$4 million needed for repairs.	→
102015	Hamilton-Scourge Foundation	Provision from the year end surplus distribution.	This reserve does not have a financial plan in place to ensure there are sufficient funds in the reserve for its intended purpose.	→
<b><u>Employee Related Projects</u></b>				
112010	Provision for Deferred Pensions - D.I.P.	From the Operating Fund	Funding will be required for 2012 to fund future obligations	↓

Reserves which are set-up with limited funds to be used for a specific purpose are classified as one-time. These reserves will be closed once the funds are exhausted.

## **New Reserves**

Council on April 27, 2011 approved a revised area rating method based on an urban\rural model. When fully implemented by 2014, the new area rating model will result in \$13.4 million being raised a year for infrastructure investments for the former City of Hamilton. Council approved that the infrastructure funding would be phased in over 4 years and be used to address the former City of Hamilton's infrastructure deficit. Assuming that the infrastructure funding is allocated equally amongst the 8 wards in the former City of Hamilton, the amount for each ward would total about \$420,000 in year 1 and forecasted to increase to \$1.68 million annually in year 4. Due to the amount of the annual contributions, it is being recommended that 8 reserves be created, 1 for each ward. This enables the funds to earn interest, allows for better control over the use of the funds and makes it easier to report on the use of the funds through the annual Reserve Report.

The Community Services Department has requested the creation of a Provincial Rent Bank reserve to provide immediate assistance to low-income households that, due to an emergency or unforeseen circumstance, are in short-term arrears and facing eviction. The Province has committed to annualized funding of \$240.240 for 5 years (2009-2013).

### **Outstanding Liabilities**

The City provides certain employee benefits that require funding, in future years, which are currently estimated at \$273.0 million. The City has established reserves to provide for some of these liabilities while other amounts such as accrued vacation have been recorded as liabilities. These amounts total \$58.1 million (Reserves = \$56.8 million; Accrued Liabilities = \$1.3 million), thus leaving net employee-related liabilities to be recovered in the future from either reserves or the operating fund at \$214.9 million.

The City owns and operates one open landfill and maintains twelve closed landfills. The open site is estimated to reach capacity and close in 2036. The estimated liability for future costs associated with the operational site and post-closure care of the closed sites is estimated at \$26.6 million.

Including the landfill site, total liabilities to be recovered, in the future, are estimated at \$241.5 million.

The following table summarizes the estimated future liabilities by category:

<b><u>Estimate of Outstanding Liabilities (\$ 000's)</u></b>		
	<b><u>2010</u></b>	<b><u>2009</u></b>
<b>Employee Benefits and Future Obligations:</b>	<b>\$</b>	<b>\$</b>
Vested Sick Leave Liability	40,534	39,292
Long Term Disability	13,677	12,333
Worker's Safety & Insurance Board Liabilities (WSIB)	57,153	52,960
Vacation Pay Liabilities	23,865	23,039
Retirement Benefits	102,506	101,625
Accrued Pension Liability	88,154	100,883
Pension Valuation Allowance	68	504
Net unamortized actuarial gain (Loss)	(52,971)	(68,465)
	<b>272,986</b>	<b>262,171</b>
Less:		
Provisions in Reserves and Balance Sheet	(58,110)	(54,334)
	<b>(58,110)</b>	<b>(54,334)</b>
Employee Related Liabilities to be recovered in the future	<b>214,876</b>	<b>207,837</b>
<b>Waste Management Facilities liabilities:</b>		
Open and Closed landfill sites	26,611	26,952
Total Liabilities to be recovered in the future	<b>241,487</b>	<b>234,789</b>



**Alternatives for Consideration** – Not Applicable.

<b>FINANCIAL / STAFFING / LEGAL IMPLICATIONS</b> (for Recommendation(s) only)
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N/A

<b>HISTORICAL BACKGROUND</b> (Chronology of events)
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## Importance of Reserves

Prudent fiscal management of reserves is imperative. Reserves provide flexibility against uncertainties which inevitably arise in today's changing municipal environment. Over the years, the use of Hamilton's reserves has met several financial objectives. They have been used to moderate tax and rate increases, to fund or expand Hamilton's capital program and to reduce long-term debt. The appropriate use of reserves will reduce financial risks to taxpayers in the future. Further, maintaining reserves at adequate levels will provide the City of Hamilton with financial flexibility while forming a cornerstone of its' financial integrity.

## Credit Rating

Responsible fiscal management translates into an ability to borrow in financial markets at attractive interest rates. The City of Hamilton currently has an AA (stable) long-term credit rating awarded by Standard and Poor's. The rating is due to the City's ongoing economic and financial improvement and its' respectable 2010 budget performance, profiling an operating surplus, a high liquidity and a relatively low debt burden, as measured by the ratio of net debt to operating revenues (which stood at 31.6% as of December 31, 2009). The City has been a strong net creditor in each of the past 10 years. Liquidity will likely remain strong, although the City's net creditor position should narrow notably as debt issuance increases.

Hamilton's AA rating is subject to the implementation of the ten year capital program. The ten year capital program estimated at \$3.6 billion may influence this rating depending on the amount and timing of debt issuance. The net debt is expected to peak at 55% to 65% of operating revenues by year end 2014.

Hamilton's capital expenditure program is aggressive but manageable assuming the economy of Ontario and the City remain stable. The majority of program expense is water, wastewater and roads infrastructure. Hamilton uses a number of strategies to fund its' capital program including cash from reserves, developer contributions, water rate increases, tax levy, debt issuance and funding from federal and provincial grants and subsidies (i.e., gas taxes).

**POLICY IMPLICATIONS**

Reserve Policies are listed in Appendix “A” to report FCS11068.

**RELEVANT CONSULTATION**

Staff from all City Departments, including staff from the Hamilton Police Service & Hamilton Public Library, have reviewed and provided information for the preparation of the 2010 Reserves Status Report and the 2010 Reserve Detail Report attached as Appendix “A” to report FCS11068.

**ANALYSIS / RATIONALE FOR RECOMMENDATION**

(include Performance Measurement/Benchmarking Data, if applicable)

**Reserve Activity and Projection by Category**

The Reserves are sub-divided into four major categories: Tax Supported Reserves, Rate Supported Reserves, Obligatory Reserves and Reserve Funds which consists of the Hamilton Future Fund.

This report will not address the Hamilton Future Fund Reserves as the status of these Reserves is presented to the Hamilton Future Fund Board and Council, on a more frequent basis, and it will not address the status of development charges as a separate Development Charge Reserve report is presented to Council annually.

The following information will summarize the 2010 activity and include 2011 projections for each reserve category. It will also highlight any significant changes to these reserves.

**TAX SUPPORTED RESERVES**

These reserves and reserve funds were established by Council to be used for specific purposes in specific programs. Included in these reserves are: stabilization reserves, replacement reserves, sick leave reserves, operating program reserves and capital reserves.

The following Schedule illustrates the reserve position for the overall Tax Supported Reserves:

<b><u>Tax Supported Reserves</u></b>	<b>Balance</b>	<b>Balance</b>	<b>Projected</b>
	<b><u>Dec 31, 2009</u></b>	<b><u>Dec 31, 2010</u></b>	<b><u>Balance</u></b>
	<b>\$</b>	<b>\$</b>	<b><u>Dec 31, 2011</u></b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
Vehicle & Equipment Replacement	32,227,994	35,110,923	35,566,623
Capital Reserves	54,896,167	50,022,441	55,395,436
Employee Related Reserves	70,581,694	77,334,945	79,444,921
Insurance Reserves	196,636	201,851	207,907
Stabilization/Contingency Reserves	12,206,798	18,017,040	15,848,284
Operating,/Working Fund Reserves	28,442,740	45,264,548	39,794,348
Program Specific Reserves:			
Community Services	35,234,354	28,909,688	19,325,531
Public Health	197,884	224,915	257,430
Library Services	7,932,934	5,970,970	3,080,492
Planning & Development	38,869,534	40,146,374	37,175,855
H.E.C.F.I. Reserves	502,478	666,413	594,616
Police	6,555,740	6,984,164	7,310,638
Public Works	46,797,636	48,260,506	41,985,752
Total Tax Supported Reserves	334,642,589	357,114,778	335,987,831

## 2010 Actual

The Tax Supported Reserves increased by \$22.5 million or 6.7% from \$334.6 million in 2009 to \$357.1 million in 2010.

The increase is a result of the contributions to the reserve exceeding the funding from the reserves by \$22.5 million. The following highlights some of the transactions which contributed to the increase in 2010.

### Contributions to the Reserves(\$130.8M):

- \$24.8 million received in Provincial contributions, primarily for Social Housing renovations and retrofits (\$23.6M).
- \$31.9 million provision for future asset replacement such as buses, police vehicles, heavy equipment.

- \$27.6 million transferred in net program surpluses and deficits consisting primarily of the Winter Control Program (\$4.3M), Building Permit Revenues (\$4.0) Employee Benefit Program such as Health\Dental Program, WSIB Program and LTD Program (\$4.9M) and deferred capital financing (\$7.8M).
- \$7.5 million as a result of the W.I.P. Review to be used for the Neighbourhood Strategy (\$2.0M), the 2011 Tax Capital Funding Envelope (\$5.5). Note total savings from the WIP review totalled \$12.7 million with \$4.0 being used to fund the uninsured repairs due to the August 2009 flooding to the Red Hill Creek and Pond with the remainder being transferred to the Rate Program (\$1.2M).

Funding from Reserves(\$108.3M):

- \$69.5 million investment in the Capital Infrastructure Program. Projects funded from the reserves include Social Housing Renovations and Retrofits (\$27.1M), Investing in Ontario grant funded projects (\$20.3M), and the Downtown Bus Terminal (\$2.8M).
- \$25.0 million spent on the replacement of Vehicles and Equipment such as Transit related equipment (\$8.5), Operational related equipment (\$7.5M), Computer related equipment (\$3.0M) and Police Vehicle (\$1.4M).

The following Table provides an overview of the activity in these reserves for 2010:

<b>TAX SUPPORTED RESERVES - 2010 ACTIVITY</b>		
		(\$ millions)
Balance at the beginning of the year - January 1, 2010		\$334.6
Add:		
Interest Earned	8.8	
Capital Gains	12.1	
Provision For Asset Replacement\Capital Program	31.9	
Program Surpluses	28.4	
Provincial Contributions	24.8	
Repayments of Internal Debt	8.9	
W.I.P. Review-Reinvested Funds	7.5	
Donations\Dividends\Sale Of Assets\Fees	5.1	
Other Revenues	3.3	130.8
Less:		
Capital Program Funding	(69.5)	
Vehicle & Equipment Funding	(24.7)	
Program Phase-ins\Pilot Programs\Grants	(6.5)	
To Operating Budget	(5.3)	
Property Purchases	(1.5)	
Program Deficits	(0.8)	(108.3)
Balance at the end of the year - December 31, 2010		\$357.1

**2011 Projections**

The Tax Supported Reserves are projected to decrease by \$21.1 million or 5.9% from \$357.1 million in 2010 to \$336.0 million in 2011.

The decrease is a result of the funding from reserves exceeding the contributions to the reserves by \$21.1 million. The following projected reserve transfers will contribute to the reserves' 2011 projected decrease:

**Contributions to the Reserves (\$112.4M):**

- \$45.4 million in Provincial Contributions, primarily for the Pan Am Games Stadium (\$20M), for Social Housing renovations and retrofits (\$13.6M) and the OMPF reconciliation (\$8.2M).
- \$36.4 million for the provision of future asset replacement such as Transit Vehicles, Police Vehicles, and Heavy Equipment.

**Funding from Reserves (\$133.5M):**

- \$83.2 million investment in the Capital Infrastructure Program. Projects funded from the reserves include Social Housing Renovations and Retrofits (\$22.1M), 2011 Tax Budget Funding envelope (\$13.2M), Industrial Land infrastructure development (\$11.5M), and Lister Block Payment (\$7.5M).
- \$29.8 million for the replacement of Vehicles and Equipment such as Transit related equipment (\$10.4), Operational related equipment (\$9.5M), H.E.S. vehicles (\$3.1M) and Police Vehicles (\$1.6M).
- \$12.7 million to fund Program Phase-ins\Pilot Programs\Grants such as a grant to Dundas Arts Community Foundation (\$2.1M), Insurance Premium Cost increase Phase-in (\$0.9), and Blueprint for Emergency Shelters Funding (\$0.6).

The following Table summarizes the projected 2011 reserve balances compared to the 2010 actual balances:

<b>Comparison of 2010 and 2011 Reserve Balances</b>				
	<b>2010</b>	<b>Projected</b>	<b>Increase</b>	
	<b>\$</b>	<b>2011</b>	<b>(Decrease)</b>	<b>\$</b>
Opening Balance	334.6	357.1	22.5	
Add: Interest Earned	8.8	10.3	1.50	
Capital Gains	12.1	1.0	(11.10)	
Provision For Asset Replacement\Capital Program	31.9	36.5	4.60	
Repayments of Internal Debt	8.9	7.2	(1.70)	
W.I.P. Review-Reinvested Funds	7.5	1.1	(6.40)	
Program Surpluses	28.4	3.1	(25.30)	
Donations\Dividends\Sale Of Assets\Fees	5.1	4.7	(0.40)	
Provincial Contributions	24.8	45.5	20.70	
Other Revenues	3.3	3.0	(0.30)	
	<b>130.8</b>	<b>112.4</b>	<b>(18.4)</b>	
Less: Capital Program Funding	(69.5)	(83.1)	13.60	
Vehicle & Equipment Funding	(24.7)	(29.8)	5.10	
To Operating Budget	(5.3)	(5.5)	0.20	
Property Purchases	(1.5)	(2.1)	0.60	
Program Phase-ins\Pilot Programs\Grants	(6.5)	(12.7)	6.20	
Program Deficits	(0.8)	(0.3)	(0.50)	
	<b>(108.3)</b>	<b>(133.5)</b>	<b>25.2</b>	
<b>Ending Balance</b>	<b>357.1</b>	<b>336.0</b>	<b>(21.1)</b>	

## **UTILITY RATE SUPPORTED RESERVES**

These Reserves were established to assist in the financing of major waterworks and sanitary sewer projects and are now being used as part of the Canadian Infrastructure Renewal Strategy.

These reserves are also used to front-end the Owners' Share of the cost of Local Improvement Act and Municipal Act Projects until such time as they are repaid by the Owner.

These Reserves are also used as working funds for the Rate program. As such, operating surpluses /deficits are transferred to or financed from this reserve.

The following table illustrates the reserve position for the Utility Rate Supported Reserves:

	Balance <u>Dec 31, 2009</u> \$	Balance <u>Dec 31, 2010</u> \$	Projected Balance <u>Dec 31, 2011</u> \$
Utility Rate Supported Reserves	75,987,963	173,097,636	123,922,157

### 2010 Actual

The Utility Rate Supported Reserves increased by \$97.1 million or 127.8% from \$76.0 million in 2009 to \$173.1 million in 2010.

The increase is a result of the contributions to the reserve, principally from Provincial funding of \$100 million for Water Treatment Plant Upgrades, exceeding the funding from the reserves by \$97.1 million. The following highlights some of the transactions which contributed to the increase in 2010.

#### Contributions to the Reserves (\$112.0M):

- \$100.0 million received in Provincial Contributions for Water Treatment Plan upgrades (\$100M)
- \$3.5 million debt repayment received from Development Charge Collections to repay borrowings for D. C. shortfall funding.
- \$3.3 transferred to the Operating Fund for the rate revenue variance adjustment..

#### Funding from Reserves(\$14.9.1M):

- \$9.9 million to fund Rate operating fund program deficits.
- \$4.8 million to offset the rate revenue funding variance (\$3.5M) and to offset the Rate ICI Phase in (\$2.9M).

The following table provides an overview of the activity in these reserves for 2010:

Utility Rate Supported Reserves - 2010 Activity		
	(in millions)	
Balance at the beginning of the year - January 1, 2010		\$76.0
Add: Interest Earned	3.4	
Provincial Contributions	100.0	
Repayments of Internal Debt	3.5	
Program Surpluses\From Operating	3.3	
W.I.P. Review-Reinvested Funds	1.2	
Donations\Dividends\Sale Of Assets\Fees	0.6	112.0
Less: Program Deficits	(9.9)	
Program Phase-ins\Pilot Programs\Grants	(4.8)	
Capital Program Funding	(0.2)	(14.9)
Balance at the end of the year - December 31, 2010		\$173.1

## 2011 Projections

The Utility Rate Supported Reserves are projected to decrease by \$49.2 million or 28.4% from \$173.1 million in 2010 to \$123.9 million in 2011.

The decrease is a result of the funding from reserves exceeding the contributions to the reserves by \$49.2 million. The following projected reserve transfers will contribute to the reserves' 2011 projected decrease:

### Contributions to the Reserves(\$8.5M):

- \$4.4 in investment income.
- \$3.5 million debt repayment received from Development Charge Collections to repay borrowings for D. C. shortfall funding.

### Funding from Reserves(\$57.7M):

- \$50.4 million investment in Water Treatment Plant Upgrades (\$50.2M).
- \$6.4 million transfer to the Operating Fund including Rate Revenue Funding variance and ICI Phase in (\$6.4M).



The following Table summarizes the projected 2011 reserve activity compared to the 2010 actual activity:

<b>Comparison of 2010 and 2011 Reserve Balances</b>			
	<b>2010</b>	<b>2011</b>	<b>Increase (Decrease)</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
Opening Balance	76.0	173.1	97.1
Add: Interest Earned	3.4	4.4	1.00
Repayments of Internal Debt	3.5	3.5	-
W.I.P. Review-Reinvested Funds	1.2	-	(1.20)
Program Surpluses\From Operating	3.3	-	(3.30)
Donations\Dividends\Sale Of Assets\Fees	0.6	0.6	-
Provincial Contributions	100.0	-	(100.00)
	<b>112.0</b>	<b>8.5</b>	<b>(103.5)</b>
Less: Capital Program Funding	(0.2)	(50.4)	50.20
To Operating Budget	-	(6.4)	6.40
Program Phase-ins\Pilot Programs\Grants	(4.8)	(0.9)	(3.90)
Program Deficits	(9.9)	-	(9.90)
	<b>(14.9)</b>	<b>(57.7)</b>	<b>42.8</b>
<b>Ending Balance</b>	<b>173.1</b>	<b>123.9</b>	<b>(49.2)</b>

### **OBLIGATORY RESERVE FUNDS**

Obligatory Reserve Funds are required to be created by statute and may be used only for the purpose prescribed for them. They include development charges, revenue in lieu of parkland, Federal and Provincial Gas Tax Revenues and Building Permit Revenues. It should be noted that, in the City's Financial Statements, these funds are not reported as Reserves but as deferred revenues.

The following Table illustrates the reserve position for the Obligatory Reserve Funds:

	<b>Balance</b>	<b>Balance</b>	<b>Projected Balance</b>
	<b>Dec 31, 2009</b>	<b>Dec 31, 2010</b>	<b>Dec 31, 2011</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
Building Permit Revenue	3,417,062	7,425,251	6,911,038
Gas Tax Reserves (Federal & Provincial)	21,395,343	29,008,464	17,549,045
Parkland Dedication Reserves	6,651,065	10,054,269	7,641,463
Development Charge Reserves	34,849,314	66,412,893	67,496,836
Subdivider Contributions	261,796	1,012,414	297,936
	<b>66,574,580</b>	<b>113,913,291</b>	<b>99,896,318</b>

**2010 Actual**

The Obligatory reserves increased by \$47.3 million or 71.1% from \$66.6 million in 2009 to \$113.9 million in 2010.

The increase is a result of the contributions to the reserve exceeding the funding from the reserves by \$66.6 million. The following highlights some of the transactions which contributed to the increase in 2010.

Contributions to the Reserves(\$108.2M):

- \$59.4 million received in Development Charge Collections (\$55M) and 5% Parkland Dedication Fees (\$4.4M).
- \$41.5 million received in Gas Tax Revenues (Federal and Provincial).

Funding from Reserves(\$60.9M):

- \$47.2 million investment in the Capital Infrastructure Program. Projects funded from the reserves include Gas Tax funded projects (\$30.7M) and Development Funded Projects (\$16.3M).
- \$8.1 debt repayment from collections for borrowings to offset DC Funding Shortfalls.

The following Table provides an overview of the activity in these reserves for 2010:

<b>Obligatory Reserve Funds - 2010 Activity</b>		
	(in millions)	
Balance at the beginning of the year - January 1, 2010		\$66.6
Add: Interest Earned	2.1	
Collections\Recoveries	59.4	
Gas Tax Revenues (Federal & Provincial)	41.5	
Program Surpluses	4.0	
Repayments of Internal Debt	0.9	
Donations\Dividends\Sale Of Assets\Fees	0.3	108.2
Less: Capital Program Funding	(47.2)	
Debt Repayment-Development Charges	(8.1)	
To Operating Budget	(3.9)	
Property Purchases	(1.4)	
Vehicle & Equipment Funding	(0.3)	(60.9)
Balance at the end of the year - December 31, 2010		\$113.9

## 2011 Projections

The Obligatory reserves are projected to decrease by \$14.0 million or 12.3% from \$113.9 million to \$99.9 million in 2011.

The decrease is a result of the funding from reserves exceeding the contributions to the reserves by \$14.0 million. The following projected reserve transfers will contribute to the reserves' 2011 projected decrease:

### Contributions to the Reserves(\$102.4M):

- \$56.9 million in Development Charge Collections (\$54.4M) and 5% Parkland Dedication Fees (\$2.5M).
- \$41.8 million in Gas Tax Revenues.

### Funding from Reserves(\$116.4M):

- \$68.1 million investment in the Capital Infrastructure Program. Projects funded from the reserves include Gas Tax funded projects (\$38.9M) and Development Funded Projects (\$21.0M).
- \$34.6 million debt repayment from collections for existing borrowings and projected borrowings to offset DC Funding Shortfalls.
- \$8.2 million provincial gas tax funding transferred to the Transit Operating Budget

The following Table summarizes the projected 2011 reserve balances compared to the 2010 actual balances:

Comparison of 2010 and 2011 Reserve Balances			
	2010 \$	2011 \$	Increase (Decrease) \$
Opening Balance	66.6	113.9	47.3
Add:			
Interest Earned	2.1	2.8	0.70
Collections\Recoveries	59.4	56.9	(2.50)
Gas Tax Revenues	41.5	41.8	0.30
Repayments of Internal Debt	0.9	0.9	-
Program Surpluses	4.0	-	(4.00)
Donations\Dividends\Sale Of Assets\Fees	0.3	-	(0.30)
	<b>108.2</b>	<b>102.4</b>	<b>(5.8)</b>
Less:			
Capital Program Funding	(47.2)	(68.1)	20.90
Vehicle & Equipment Funding	(0.3)	-	(0.30)
To Operating Budget	(3.9)	(8.2)	4.30
Property Purchases	(1.4)	(4.4)	3.00
Program Phase-ins\Pilot Programs\Grants	-	(0.4)	0.40
Program Deficits	-	(0.7)	0.70
Debt Repayment-Development Charges	(8.1)	(34.6)	26.50
	<b>(60.9)</b>	<b>(116.4)</b>	<b>55.5</b>
<b>Ending Balance</b>	<b>113.9</b>	<b>99.9</b>	<b>(14.0)</b>

*Vision: To be the best place in Canada to raise a child, promote innovation, engage citizens and provide diverse economic opportunities.*

*Values: Honesty, Accountability, Innovation, Leadership, Respect, Excellence, Teamwork*

In accordance with the Development Charges Act, the City is required to prepare an annual report setting out, in detail, all revenues and use of the Development Charges Reserves. The Development Charge Reserve Report is submitted separately from this report.

### **RESERVE FUNDS – Hamilton Future Fund**

A report is presented to the Hamilton Future Fund (HFF) Board of Governors and Council whenever the HFF Board convenes (approximately two or three times a year).

#### **ALTERNATIVES FOR CONSIDERATION**

(include Financial, Staffing, Legal and Policy Implications and pros and cons for each alternative)

This is an Information Report dealing primarily with historical information; therefore, this section is not applicable.

#### **CORPORATE STRATEGIC PLAN (Linkage to Desired End Results)**

Focus Areas: 1. Skilled, Innovative and Respectful Organization, 2. Financial Sustainability,  
3. Intergovernmental Relationships, 4. Growing Our Economy, 5. Social Development,  
6. Environmental Stewardship, 7. Healthy Community

#### **Healthy Community**

Community Well-Being is enhanced through improved financial sustainability.

#### **Environmental Stewardship**

A sound financial position assists the municipality in addressing the environmental needs of the City.

#### **Financial Sustainability**

Prudent fiscal management of reserves is imperative. Reserves provide flexibility against uncertainties, which inevitably arise in today's changing municipal environment. Over the years, the uses of Hamilton's reserves have met several financial objectives. They have been used to moderate tax and rate increases, to fund or expand Hamilton's capital program, and to reduce long-term debt. The appropriate use of reserves will reduce financial risks to taxpayers in the future. Further, maintaining reserves at adequate levels will provide the City of Hamilton with financial flexibility while forming a cornerstone of its financial integrity.

<b>APPENDICES / SCHEDULES</b>
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- Appendix A – Reserves recommended for Closure.
- Appendix B - 2010 Reserves Detail Report, with 2009 Comparative figures and 2011 Projections.

**RESERVES RECOMMENDED FOR CLOSURE**

<b>Reserve #</b>	<b><u>Description</u></b>	<b>Balance <u>Dec 31/2010</u> \$</b>	<b>Transfer to <u>Reserve #</u></b>	<b><u>Description</u></b>	<b><u>Reason for Closure</u></b>
112100	Self Insurance	201,850.09	110046	Tax Stabilization Reserve	Deficiencies in Insurance requirements are currently funded from the Tax Stabilization Reserve
110045	Accommodation Expenses	333,442.69	108020	Unallocated Capital Levy Reserve	This reserve has not been used since 2006.
108033	Capital Projects Glanbrook	362.18	108020	Unallocated Capital Levy Reserve	Minimal balance in this reserve, therefore recommend closure.
108034	Capital Projects Stoney Creek	12,782.26	108020	Unallocated Capital Levy Reserve	Minimal balance in this reserve, therefore recommend closure. If funds are needed they can be accessed from 108020.
		<b><u>548,437.22</u></b>			



# 2010 Reserves - Detail Report

With 2009 Comparative figures  
and 2011 Projections

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*City of Hamilton  
71 Main St. West  
Hamilton, Ontario  
L8P 4Y5*

# THE CITY OF HAMILTON 2010 RESERVE REPORT

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# RESERVES' SUMMARY

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***2010 Reserve Report  
With 2011 Projections***



**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>TAX - SUPPORTED RESERVES</u></b>					
<b><u>VEHICLE &amp; EQUIPMENT RESERVES</u></b>					
<b><u>Equipment Replacement Reserves</u></b>					
100031	Fire Equipment And Protective	(208,299)	13,263	258,124	Yes
100032	Radio Communication System-Upgrades	20,052	9,603	9,183	Yes
100033	EMS Equipment Reserves	474,104	576,031	798,342	Yes
100034	Small Equipment Replacement -O & M	104,583	213,447	276,701	No
108023	Information Technology Capital Reserve	339,027	(77,741)	21,427	Yes
110005	Hamilton Beach Rescue	70,854	97,364	108,521	Yes
110015	Computer Replacement Program	3,142,297	3,777,450	5,662,253	Yes
110035	Survey Equipment Replacement	252	25,259	51,391	Yes
110040	Equipment Replacement - PW	117,767	120,890	124,517	Yes
<b>Sub-total Equipment Replacement Reserves</b>		<b>4,060,637</b>	<b>4,755,565</b>	<b>7,310,458</b>	
<b><u>Vehicle Replacement Reserves</u></b>					
110020	Vehicle Replacement - Police	822,944	862,059	761,046	Yes
110021	Vehicle Replacement - Fire	3,909,672	5,031,046	4,485,688	Yes
110022	Vehicle Replacement - Ambulance	1,939,413	2,056,586	1,973,139	Yes
110023	Vehicle Replacement - DARTS	5,565,702	4,204,485	5,331,580	Yes
110025	Vehicle Replacement - Central Garage	6,485,185	5,118,963	4,525,245	No
110030	Vehicle Replacement - Transit	9,444,441	13,082,217	11,179,466	Yes
<b>Sub-total Vehicle Replacement Reserves</b>		<b>28,167,357</b>	<b>30,355,358</b>	<b>28,256,164</b>	
<b>TOTAL VEHICLE &amp; EQUIPMENT RESERVES</b>		<b>32,227,994</b>	<b>35,110,923</b>	<b>35,566,623</b>	
<b><u>CAPITAL RESERVES-TAX SUPPORTED</u></b>					
108020	Unallocated Capital Levy	17,310,209	32,201,828	20,874,575	Yes
108022	Council Strategic Projects	3,835,288	5,052,740	4,701,834	Yes
108024	Investing in Ontario Subsidy Reserve	31,990,101	12,322,046	7,297,262	One-Time
108029	Pan Am Games Stadium-Provincial Contribution	0	0	20,450,000	One-Time
108030	Capital Projects - Ancaster	127,626	88,388	1,631,539	One-Time
108031	Capital Projects - Dundas	41,408	42,506	43,782	One-Time
108032	Capital Projects - Flamborough	172,708	172,672	148,417	One-Time
108033	Capital Projects - Glanbrook	67,031	362	373	Close

**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		2009	2010	Projected 2011	Reserve Sustainable
		\$	\$	\$	
<b><u>CAPITAL RESERVES-TAX SUPPORTED</u></b>					
108034	Capital Projects -Stoney Creek	236,511	12,782	13,166	Close
108035	Capital Projects - Hamilton	166,174	98,095	101,038	One-Time
117036	S.C. Compensation Royalties (Newalta Landfill)	949,112	31,021	133,452	Yes
<b>TOTAL CAPITAL RESERVES-TAX SUPPORTED</b>		<b>54,896,167</b>	<b>50,022,441</b>	<b>55,395,436</b>	
<b><u>EMPLOYEE RELATED RESERVES</u></b>					
<b><u>Pension/Retirement Reserves</u></b>					
112010	Provision for Deferred Pensions - D.I.P.	784,494	547,053	299,565	No
112050	Retirement Gratuity Reserve - HSR	148,566	147,288	146,632	Yes
112065	HWRF/HMRF Pension Deficiency Reserve	5,043,478	4,941,676	4,663,627	Yes
<b>Sub-total Pension/Retirement Reserves</b>		<b>5,976,538</b>	<b>5,636,018</b>	<b>5,109,823</b>	
<b><u>Benefits' Reserves</u></b>					
112015	Long Term Disability Reserve.	11,515,645	13,121,519	14,672,094	Yes
112020	Unreported Claims Reserve	2,920,400	2,997,842	3,087,777	Yes
112025	Claims Fluctuation Reserve-Health/Dental	7,208,342	10,445,044	10,758,395	Yes
112026	Claims Fluctuations - Health/Dental (Police)	1,386,271	1,423,031	1,465,722	Yes
<b>Sub-total Benefits' Reserves</b>		<b>23,030,658</b>	<b>27,987,436</b>	<b>29,983,989</b>	
<b><u>Sick Leave Reserves</u></b>					
112030	Sick Leave Liability - Police	5,331,139	5,472,508	5,636,683	Yes
112035	Sick Leave Liability - General	3,410,221	3,492,598	2,785,376	Yes
<b>Sub-total Sick Leave Reserves</b>		<b>8,741,361</b>	<b>8,965,106</b>	<b>8,422,059</b>	
<b><u>Workplace Health &amp; Safety Reserves</u></b>					
112040	Workplace Safety & Insurance Board	32,833,138	34,746,385	35,929,050	Yes
<b>Sub-total Workplace Health &amp; Safety Reserve</b>		<b>32,833,138</b>	<b>34,746,385</b>	<b>35,929,050</b>	
<b>TOTAL EMPLOYEE RELATED RESERVES</b>		<b>70,581,694</b>	<b>77,334,945</b>	<b>79,444,921</b>	
<b><u>RISK MANAGEMENT RESERVES</u></b>					
112100	Self Insurance	196,636	201,850	207,906	Close
<b>TOTAL RISK MANAGEMENT RESERVES</b>		<b>196,636</b>	<b>201,850</b>	<b>207,906</b>	

**THE CITY OF HAMILTON  
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	2009	2010	Projected 2011	Reserve Sustainable
	\$	\$	\$	
<b><u>STABILIZATION RESERVES</u></b>				
110043 Commodity (Fuel) Stabilization Reserve	0	1,500,000	1,552,500	Yes
110046 Tax Stabilization Reserve	10,974,026	15,251,578	12,992,359	No
110048 Grants & Subsidy Reserve	1,232,772	1,265,462	1,303,426	Yes
<b>TOTAL STABILIZATION RESERVES</b>	<b>12,206,798</b>	<b>18,017,040</b>	<b>15,848,284</b>	
<b><u>OPERATING RESERVES</u></b>				
<b><u>Productivity Enhancement Reserves</u></b>				
112243 Enterprise Fund Reserve	1,188,794	2,724,069	1,415,241	Yes
<b>Sub-total Productivity Enhancement Reserves</b>	<b>1,188,794</b>	<b>2,724,069</b>	<b>1,415,241</b>	
<b><u>Working Fund Reserves</u></b>				
110045 Accommodation Expenses	271,336	333,443	343,446	Close
110051 Lister Block Reserve	7,428,525	7,406,232	35,488	One-Time
110080 Debenture Issuance Expense	608,354	602,145	573,011	Yes
112206 Election Expense Reserve	957,848	442,122	566,326	Yes
112212 Volunteer Committee Reserve	115,575	117,016	93,324	Yes
112230 Community Partnership Grants	215,924	252,434	239,707	Yes
112300 Investment Stabilization Reserve	10,439,026	22,834,852	24,534,897	Yes
112400 Working Fund-General	6,836,780	10,161,566	11,983,578	Yes
112405 Working Funds - HSR	380,578	390,670	9,330	Yes
<b>Sub-total Working Fund Reserves</b>	<b>27,253,946</b>	<b>42,540,479</b>	<b>38,379,107</b>	
<b>TOTAL OPERATING RESERVES</b>	<b>28,442,740</b>	<b>45,264,548</b>	<b>39,794,348</b>	
<b><u>PROGRAM SPECIFIC RESERVES</u></b>				
<b><u>Community Services</u></b>				
<b><u>Social Services</u></b>				
110044 OW Stabilization Reserve	3,997,934	4,030,012	3,140,603	No
112214 Social Services Initiative Fund	386,662	254,647	3,870,977	One-Time
112218 Best Start Initiative	7,093,378	6,857,643	5,870,514	No
<b>Sub-total Social Services</b>	<b>11,477,973</b>	<b>11,142,302</b>	<b>12,882,094</b>	

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		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>PROGRAM SPECIFIC RESERVES</u></b>					
<b><u>Community Services</u></b>					
<b><u>Housing Reserves</u></b>					
102045	Emergency Repair Program-HHERP	218,483	224,277	231,005	One-Time
112009	HomeStart Program	325,106	325,066	334,818	No
112239	Federal Housing Initiatives	3,169,415	2,096,126	496,425	Yes
112244	Social Housing Transition Reserve	85,514	64,195	0	One-Time
112248	Social Housing Reserve Fund	7,445,773	3,759,752	2,890,461	Yes
112249	Downtown Housing Initiatives	397,605	20,848	0	One-Time
112252	Supplement/Housing Allowance Reserve	1,954,964	1,490,431	1,047,944	One-Time
112253	Social Housing Renovation and Retrofit Reserve	8,500,690	8,685,572	263,586	Yes
112254	Revolving Home Ownership Reserve	0	26,010	0	Yes
<b><u>Sub-total Housing Reserves</u></b>		<b>22,097,548</b>	<b>16,692,278</b>	<b>5,264,239</b>	
<b><u>Culture &amp; Recreation Reserves</u></b>					
100036	Auchmar Estates - Repairs	22,240	5,417	5,579	No
102015	Hamilton-Scourge Foundation	22,078	22,663	603	No
104060	Golf Course Improvement	452,644	(52,866)	92,723	Yes
104080	Reserve For Various Museums	204,445	169,235	177,590	Yes
108038	Four Pad Arena Capital Reserve	649,441	434,507	391,666	Yes
108044	Public Art Reserve	277,985	285,356	293,917	Yes
110049	Four Pad Stabilization Reserve	30,000	210,796	217,119	Yes
<b><u>Sub-total Culture &amp; Recreation Reserves</u></b>		<b>1,658,833</b>	<b>1,075,107</b>	<b>1,179,196</b>	
<b><u>Sub-total Community Services</u></b>		<b>35,234,354</b>	<b>28,909,687</b>	<b>19,325,530</b>	
<b><u>Public Health</u></b>					
112219	Public Health Services Reserves	197,884	224,915	257,430	Yes
<b><u>Sub-total Public Health</u></b>		<b>197,884</b>	<b>224,915</b>	<b>257,430</b>	
<b><u>Library Reserves</u></b>					
106005	Reserve For Mobile Equipment	160,607	194,866	141,791	Yes
106006	Library Collections	1,128,932	1,176,333	331,629	Yes
106007	Library General Development	1,356,601	1,414,752	390,982	Yes

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		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>PROGRAM SPECIFIC RESERVES</u></b>					
<b><u>Library Reserves</u></b>					
106008	Library Major Capital Projects	4,085,889	2,139,170	1,325,738	Yes
106009	Summer Reading Program	519,271	446,140	313,252	Yes
106011	Redeployment & Training Fund	354,883	364,294	30,123	Yes
106012	Youth Programming Reserve	12,665	13,001	13,391	Yes
106013	Accessibility, Renewal and Health & Safety Reserve	314,086	22,415	124,587	Yes
106014	Library-Computer Reserve Fund	0	200,000	409,000	Yes
<b><i>Sub-total Library Reserves</i></b>		<b>7,932,934</b>	<b>5,970,970</b>	<b>3,080,492</b>	
<b><u>Planning &amp; Development Reserves</u></b>					
<b><i>Development Related Reserves</i></b>					
100045	Services for New Subdivisions	3,059,988	3,141,132	3,235,366	Yes
108042	Red Hill Industrial Park Reserve	18,205,899	18,555,125	20,885,597	Yes
110060	Shovel Ready Industrial Land Reserve	4,677,632	4,634,551	1,149,655	Yes
110086	Development Fees Stabilization	2,219,635	1,727,073	866,597	Yes
112004	Brownfields Program Reserve	242,276	248,701	157,707	Yes
115090	Cash in Lieu Sidewalks-Flamborough	160,718	164,980	169,929	Yes
117012	Developer Deposits - Roads (SC)	778,408	799,050	823,021	Yes
<b><i>Sub-total Development Related Reserves</i></b>		<b>29,344,557</b>	<b>29,270,611</b>	<b>27,287,872</b>	
<b><i>Downtown/BIA's/Heritage Reserves</i></b>					
100005	Revolving Fund-Historic Properties	354,500	363,900	374,817	Yes
102047	Community Heritage Program-CHIRP	153,462	42,891	308,139	Yes
102048	Main Street Program Reserve	1,955,284	1,880,983	1,645,181	Yes
102049	Hamilton Community Heritage Fund	807,099	828,501	853,356	Yes
108036	Downtown Hamilton Capital Program	152,873	225,595	232,363	Yes
112006	LACAC Publications Reserve	13,282	13,713	14,524	Yes
112211	Heritage Studies Reserve	36,161	37,120	38,234	Yes
112229	Commercial Property Improvement Grant (C.P.I.G.) Reserve	377,554	499,354	284,368	Yes
<b><i>Sub-total Downtown/BIA's/Heritage Reserves</i></b>		<b>3,850,214</b>	<b>3,892,058</b>	<b>3,750,982</b>	
<b><i>Planning-Other Reserves</i></b>					
100035	Property Purchases	885,714	1,135,625	1,202,818	Yes



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		2009	2010	Projected 2011	Reserve Sustainable
		\$	\$	\$	
<b><u>PROGRAM SPECIFIC RESERVES</u></b>					
<b><u>Planning &amp; Development Reserves</u></b>					
<b><u>Planning-Other Reserves</u></b>					
108021	Parking Capital Reserve	2,720,999	3,371,263	2,432,243	Yes
112207	Upwind & Downwind Conference	39,261	26,008	26,788	Yes
112208	Destination Marketing Reserve	217,778	382,138	393,602	Yes
112221	Economic Development Investment Fund	1,324,056	1,474,376	1,452,632	Yes
112231	Conventions/Sports Events Reserve	99,391	109,350	111,210	Yes
115085	HMPS Cash in Lieu of Parking Reserve	179,808	184,576	190,113	Yes
117024	Animal Shelter Reserve Fund	22,458	23,442	1,196	Yes
<b>Sub-total Planning-Other Reserves</b>		<b>5,489,464</b>	<b>6,706,778</b>	<b>5,810,601</b>	
<b><u>Airport Reserves</u></b>					
108043	Airport Capital Reserve	110,961	157,260	199,372	Yes
112217	Airport Joint Marketing Reserve Fund	74,339	119,667	127,028	Yes
<b>Sub-total Airport Reserves</b>		<b>185,299</b>	<b>276,927</b>	<b>326,400</b>	
<b>Sub-total Planning &amp; Development Reserves</b>		<b>38,869,534</b>	<b>40,146,374</b>	<b>37,175,855</b>	
<b><u>H.E.C.F.I. Reserves</u></b>					
100025	H.E.C.F.I. - Capital Projects	437,639	437,771	408,846	Yes
102025	Ronald V. Joyce Centre	59,086	216,959	173,678	Yes
104005	Special Events Subsidy	5,753	11,683	12,092	Yes
<b>Sub-total H.E.C.F.I. Reserves</b>		<b>502,478</b>	<b>666,413</b>	<b>594,616</b>	
<b><u>Police Reserves</u></b>					
104055	Tax Stabilization-Police	443,330	455,086	316,488	One-Time
110065	Police Capital Expenditures	4,415,908	4,787,590	4,652,093	Yes
112029	Provision for Vacation Liability	1,243,558	1,276,535	1,863,154	Yes
112210	Provision for Police Litigation	220,283	226,125	232,909	Yes
112220	Police Special Events	96,206	98,758	101,721	Yes
112225	Police Rewards	136,453	140,072	144,274	Yes
<b>Sub-total Police Reserves</b>		<b>6,555,740</b>	<b>6,984,164</b>	<b>7,310,638</b>	

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		2009	2010	Projected 2011	Reserve Sustainable
		\$	\$	\$	
<b><u>PROGRAM SPECIFIC RESERVES</u></b>					
<b><u>Public Works Reserves</u></b>					
<b><u>Greenspace/Parks Reserves</u></b>					
102030	Redhill Creek Valley Development	27	0	0	Close
108037	Hamilton Beach Park Reserve	1,722,141	1,116,491	780,336	Yes
112201	Park Marina Reserve	868,215	1,010,893	1,130,763	Yes
112202	Leash Free Park Reserve	225,534	265,202	249,915	Yes
<b>Sub-total Greenspace/Parks Reserves</b>		<b>2,815,917</b>	<b>2,392,587</b>	<b>2,161,015</b>	
<b><u>Waste Management Reserves</u></b>					
110062	Closed Landfill Reserve	0	500,000	669,219	Yes
112270	Waste Management Recycling	2,775,562	3,026,221	3,405,978	Yes
112271	WM Facilities-Replace\Upgrade Reserve	627,569	607,245	1,005,276	Yes
113022	Garbage Collection Contingency Reserve	27,903	28,643	29,502	Yes
<b>Sub-total Waste Management Reserves</b>		<b>3,431,034</b>	<b>4,162,110</b>	<b>5,109,975</b>	
<b><u>Transit Reserves</u></b>					
108019	Transit Shelter Capital Reserve	0	175,387	180,649	One-Time
108025	Transit Capital Reserve	2,661,616	2,631,897	1,086,210	Yes
108027	Province of Ontario Transit Capital Grant	6,748,174	5,675,745	4,592,492	One-Time
108028	OBRP Capital Reserve	616,636	0	0	Close
108045	Federal Public Transit Funds	6,038,064	1,923,408	1,015,893	One-Time
<b>Sub-total Transit Reserves</b>		<b>16,064,490</b>	<b>10,406,437</b>	<b>6,875,243</b>	
<b><u>Cemeteries' Reserves</u></b>					
104105	Cemetery Building Fund - Niches	306,589	366,046	413,118	Yes
<b>Sub-total Cemeteries' Reserves</b>		<b>306,589</b>	<b>366,046</b>	<b>413,118</b>	
<b><u>Public Works-Other Reserves</u></b>					
108039	McMaster Facility Capital Replacement	146,833	2,761	129,719	Yes
108040	Street Tree Light Replacement-Downtown	0	0	0	Yes
108041	Roads, Bridges & Traffic Capital Reserve	3,386,567	2,909,019	1,984,665	One-Time
108046	RCMP Lease-Capital Replacement	291,925	377,675	380,885	Yes
108047	Rapid Transit Capital Reserve	14,374,445	14,221,329	11,487,472	One-Time

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		2009	2010	Projected 2011	Reserve Sustainable
		\$	\$	\$	
<b><u>PROGRAM SPECIFIC RESERVES</u></b>					
<b><u>Public Works Reserves</u></b>					
<b><u>Public Works-Other Reserves</u></b>					
108048	YMCA & Turner Library Capital Renewal Reserve	0	44,480	73,372	Yes
112203	Red Light Camera Project	1,468,880	3,017,202	3,101,121	Yes
112205	Winter Control	2,401,526	7,073,403	7,592,317	Yes
112209	47 Guise St Reserve	61,037	72,155	83,962	Yes
112272	Energy Conservation Initiative Reserve	2,048,394	3,215,302	2,592,888	Yes
<b>Sub-total Public Works-Other Reserves</b>		<b>24,179,607</b>	<b>30,933,327</b>	<b>27,426,401</b>	
<b>Sub-total Public Works Reserves</b>		<b>46,797,637</b>	<b>48,260,506</b>	<b>41,985,752</b>	
<b>TOTAL PROGRAM SPECIFIC RESERVES</b>		<b>136,090,559</b>	<b>131,163,030</b>	<b>109,730,313</b>	
<b>TOTAL TAX - SUPPORTED RESERVES</b>		<b>334,642,589</b>	<b>357,114,778</b>	<b>335,987,831</b>	
 <b><u>RATE SUPPORTED RESERVES</u></b>					
<b><u>Capital/Working Fund Reserves</u></b>					
108005	Sanitary Sewer Capital	54,534,636	51,939,782	9,831,273	Yes
108006	Wastewater Improvement Subsidy	0	101,326,000	94,012,780	Yes
108010	Storm Sewer Capital	5,959,292	7,350,023	8,064,778	Yes
108015	Waterworks Capital	10,747,703	7,609,637	6,994,967	Yes
<b>Sub-total Capital/Working Fund Reserves</b>		<b>71,241,631</b>	<b>168,225,442</b>	<b>118,903,798</b>	
<b><u>Equipment Replacement Reserves</u></b>					
110010	Meter Replacement	4,746,332	4,872,193	5,018,359	Yes
<b>Sub-total Equipment Replacement Reserves</b>		<b>4,746,332</b>	<b>4,872,193</b>	<b>5,018,359</b>	
<b>TOTAL RATE SUPPORTED RESERVES</b>		<b>75,987,963</b>	<b>173,097,636</b>	<b>123,922,157</b>	
 <b><u>OBLIGATORY RESERVES</u></b>					
<b><u>Planning &amp; Development Reserves</u></b>					
104050	Building Permit Fees Revolving Fund	3,369,567	7,376,497	6,860,821	Yes

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RESERVE BALANCES**

		2009	2010	Projected 2011	Reserve Sustainable
		\$	\$	\$	
<b><u>Planning &amp; Development Reserves</u></b>					
113008	Future Sidewalks Project Reserve-Ancaster	47,495	48,755	50,218	Yes
<b>Sub-total Planning &amp; Development Reserves</b>		<b>3,417,062</b>	<b>7,425,251</b>	<b>6,911,038</b>	
<b><u>Gas Tax Reserves</u></b>					
112204	Transit Gas Tax Reserve	20,222,391	20,502,825	15,482,738	Yes
112213	Federal Gas Tax Reserve	1,172,952	8,505,639	2,066,307	Yes
<b>Sub-total Gas Tax Reserves</b>		<b>21,395,343</b>	<b>29,008,464</b>	<b>17,549,045</b>	
<b><u>Parkland Dedication Reserves</u></b>					
104090	5% Parkland Dedication Reserve	6,651,065	10,054,269	7,641,463	Yes
<b>Sub-total Parkland Dedication Reserves</b>		<b>6,651,065</b>	<b>10,054,269</b>	<b>7,641,463</b>	
<b><u>Development Charge Reserves</u></b>					
999999	Development Charges Reserve	34,849,314	66,412,892	67,496,835	Yes
<b>Sub-total Development Charge Reserves</b>		<b>34,849,314</b>	<b>66,412,892</b>	<b>67,496,835</b>	
<b><u>Subdividers' Contributions</u></b>					
999998	Developer Recoveries	261,796	1,012,414	297,936	Yes
<b>Sub-total Subdividers' Contributions</b>		<b>261,796</b>	<b>1,012,414</b>	<b>297,936</b>	
<b>TOTAL OBLIGATORY RESERVES</b>		<b>66,574,580</b>	<b>113,913,291</b>	<b>99,896,318</b>	
<b><u>HAMILTON FUTURE FUND RESERVES</u></b>					
112246	Hamilton Future Fund A	64,616,265	64,582,358	46,960,791	Yes
112247	Hamilton Future Fund B	8,809,233	8,407,961	7,842,405	Yes
<b>TOTAL HAMILTON FUTURE FUND RESERVES</b>		<b>73,425,499</b>	<b>72,990,319</b>	<b>54,803,196</b>	
<b>GRAND TOTAL RESERVES</b>		<b>550,630,630</b>	<b>717,116,023</b>	<b>614,609,501</b>	

# TAX SUPPORTED RESERVES

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***2010 Reserve Report  
With 2011 Projections***



# VEHICLE & EQUIPMENT REPLACEMENT RESERVES

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***2010 Reserve Report  
With 2011 Projections***



**THE CITY OF HAMILTON**  
**2010 RESERVE REPORT**  
**RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>VEHICLE &amp; EQUIPMENT RESERVES</u></b>					
<b><u>Equipment Replacement Reserves</u></b>					
100031	Fire Equipment And Protective	(208,299)	13,263	258,124	Yes
100032	Radio Communication System-Upgrades	20,052	9,603	9,183	Yes
100033	EMS Equipment Reserves	474,104	576,031	798,342	Yes
100034	Small Equipment Replacement -O & M	104,583	213,447	276,701	No
108023	Information Technology Capital Reserve	339,027	(77,741)	21,427	Yes
110005	Hamilton Beach Rescue	70,854	97,364	108,521	Yes
110015	Computer Replacement Program	3,142,297	3,777,450	5,662,253	Yes
110035	Survey Equipment Replacement	252	25,259	51,391	Yes
110040	Equipment Replacement - PW	117,767	120,890	124,517	Yes
<b><u>Sub-total Equipment Replacement Reserves</u></b>		<b><u>4,060,637</u></b>	<b><u>4,755,565</u></b>	<b><u>7,310,458</u></b>	
<b><u>Vehicle Replacement Reserves</u></b>					
110020	Vehicle Replacement - Police	822,944	862,059	761,046	Yes
110021	Vehicle Replacement - Fire	3,909,672	5,031,046	4,485,688	Yes
110022	Vehicle Replacement - Ambulance	1,939,413	2,056,586	1,973,139	Yes
110023	Vehicle Replacement - DARTS	5,565,702	4,204,485	5,331,580	Yes
110025	Vehicle Replacement - Central Garage	6,485,185	5,118,963	4,525,245	No
110030	Vehicle Replacement - Transit	9,444,441	13,082,217	11,179,466	Yes
<b><u>Sub-total Vehicle Replacement Reserves</u></b>		<b><u>28,167,357</u></b>	<b><u>30,355,358</u></b>	<b><u>28,256,164</u></b>	
<b><u>TOTAL VEHICLE &amp; EQUIPMENT RESERVES</u></b>		<b><u>32,227,994</u></b>	<b><u>35,110,923</u></b>	<b><u>35,566,623</u></b>	

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Fire Equipment And Protective*

**Reserve Number(s):** *100031*

**Date Established:** *2001*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *Fire equipment purchases such as protective equipment, bunker equipment and defibrillators.*

**Comments:** *This reserve was segregated in 2003 into 2 reserves a Fire equipment reserves & EMS equipment reserve as a requirement of the Ministry of Health.*

**Sustainable:** *Yes*      *The Reserve goes into a positive position beginning in 2011.*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>22,119</b>	<b>-208,299</b>	<b>13,263</b>
<b>Add:</b>			
Interest Earned	3,941	887	4,011
Provision for Future Replacement	450,000	450,000	500,000
	<u><b>453,941</b></u>	<u><b>450,887</b></u>	<u><b>504,011</b></u>
<b>Less:</b>			
Equipment Purchases	684,360	229,325	259,150
	<u><b>684,360</b></u>	<u><b>229,325</b></u>	<u><b>259,150</b></u>
<b>Ending Balance</b>	<u><u><b>-208,299</b></u></u>	<u><u><b>13,263</b></u></u>	<u><u><b>258,124</b></u></u>



# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Radio Communication System-Upgrades*

**Reserve Number(s):** *100032*

**Date Established:** *2001*

**Source of Funds:** *Year end savings from the Radio Communication System Repair Program*

**Purpose:** *This reserve was established to be used to minimize the high cost of repairs resulting from a major failure to the communication system and to assist with system upgrades*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>2,195,283</b>	<b>20,052</b>	<b>9,603</b>
<b>Add:</b>			
Interest Earned	110,819	11,821	9,125
Provision for Future Replacement	<u>1,222,950</u>	<u>1,263,730</u>	<u>521,455</u>
	<b>1,333,769</b>	<b>1,275,551</b>	<b>530,580</b>
<b>Less:</b>			
System Upgrades	2009 Budget <u>3,509,000</u>	<u>1,286,000</u>	<u>531,000</u>
	<b>3,509,000</b>	<b>1,286,000</b>	<b>531,000</b>
<b>Ending Balance</b>	<u><b>20,052</b></u>	<u><b>9,603</b></u>	<u><b>9,183</b></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** EMS Equipment Reserves

**Reserve Number(s):** 100033

**Date Established:** 2004

**Source of Funds:** Contributions from Operating Fund

**Purpose:** To fund EMS equipment ,such as Defibrillators, purchased based on the life cycle requirement including annual inspections to ensure safety of staff.

**Comments:** This reserve was previously combined with the fire equipment reserve but was segregated as a requirement of the Ministry of Health.

**Sustainable:** Yes

	<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>	<b>165,520</b>	<b>474,104</b>	<b>576,031</b>
<b>Add:</b>			
Interest Earned	13,700	18,052	20,311
Provision For Replacement	310,000	310,000	330,000
	<b>323,700</b>	<b>328,052</b>	<b>350,311</b>
<b>Less:</b>			
Equipment Purchase	15,116	226,126	128,000
	<b>15,116</b>	<b>226,126</b>	<b>128,000</b>
<b>Ending Balance</b>	<b>474,104</b>	<b>576,031</b>	<b>798,342</b>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Small Equipment Replacement -O & M*

**Reserve Number(s):** *100034*

**Date Established:** *2006*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *To fund the replacement of small equipment such as lawn mowers, which have exceeded their life cycle and are no longer economically feasible to maintain in service.*

**Comments:** *This reserve was segregated from the Fleet Central garage reserve-110025 in 2006 based on the Implementation of the TkMC Fleet Operational Review.*

**Sustainable:** *No*

*A reserve review based on the lifecycle requirements of the equipment was completed in 2009. The conclusions of the review suggest that unless the annual contribution is increased by \$164,000 (from \$56,000 to \$220,000) the future sustainability of this reserve will be at risk. No changes have been made to the 2010 contribution. Consideration should be given to address this issue in the 2011 operating budget as delays in addressing the annual contribution continue to impact the sustainability.*

	<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>	<b>114,187</b>	<b>104,583</b>	<b>213,447</b>
<b>Add:</b>			
Interest Earned	4,272	2,957	7,244
Provision for Replacement	56,010	56,010	56,010
Sale of Equipment	0	49,897	0
	<b>60,282</b>	<b>108,864</b>	<b>63,254</b>
<b>Less:</b>			
Equipment Purchases	69,885	0	0
	<b>69,885</b>	<b>0</b>	<b>0</b>
<b>Ending Balance</b>	<b>104,583</b>	<b>213,447</b>	<b>276,701</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Information Technology Capital Reserve*

**Reserve Number(s):** *108023*

**Date Established:** *Sept 10, 2008 FCS08079*

**Source of Funds:** *Contribution from Operating fund*

**Purpose:** *To ensure sufficient funding for the lifecycle replacement of Information Technology Capital Equipment.*

**Comments:**

**Sustainable:** *Yes*      *The reserve will return to a positive position in 2011.*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>1,618,588</b>	<b>339,027</b>	<b>-77,741</b>
<b>Add:</b>			
Interest Earned	37,780	3,232	-832
Provision for Replacement	250,000	250,000	250,000
	<b>287,780</b>	<b>253,232</b>	<b>249,168</b>
<b>Less:</b>			
Capital Program	1,567,342	670,000	150,000
	<b>1,567,342</b>	<b>670,000</b>	<b>150,000</b>
<b>Ending Balance</b>	<b>339,027</b>	<b>-77,741</b>	<b>21,427</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Hamilton Beach Rescue*

**Reserve Number(s):** *110005*

**Date Established:** *1988*

**Source of Funds:** *Contribution from Current Budget -Grant*

**Purpose:** *This reserve was established in 1988 to smooth the impacts of capital funding requests from the Hamilton Beach Rescue Unit.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>69,791</b>	<b>70,854</b>	<b>97,364</b>
<b>Add:</b>			
Interest Earned	3,140	2,395	3,043
Capital Grant	64,923	66,115	66,115
	<u><b>68,063</b></u>	<u><b>68,510</b></u>	<u><b>69,158</b></u>
<b>Less:</b>			
Capital Requirements	67,000	42,000	58,000
	<u><b>67,000</b></u>	<u><b>42,000</b></u>	<u><b>58,000</b></u>
<b>Ending Balance</b>	<u><u><b>70,854</b></u></u>	<u><u><b>97,364</b></u></u>	<u><u><b>108,521</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Computer Replacement Program*

**Reserve Number(s):** *110015*

**Date Established:** *2002*

**Source of Funds:** *Contributions from Operating Fund (Lease Payments)*

**Purpose:** *This reserve was established to provide funds for the replacement of computer workstations. This will eliminate fluctuations in Operating Budgets as equipment is replaced. Contributions to the reserve are based on the life expectancy and cost of equipment.*

**Comments:** *In 2002, through reports FCS02072 and FCS02072a, Council approved changing the financing of computers and equipment from external leasing to self financing. This reserve is being used as a revolving account for the computer replacement program.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>1,685,071</b>	<b>3,142,297</b>	<b>3,777,450</b>
<b>Add:</b>			
Interest Earned	62,027	68,717	139,503
Lease Payments	3,397,172	3,535,337	3,614,200
	<b>3,459,199</b>	<b>3,604,054</b>	<b>3,753,703</b>
<b>Less:</b>			
Computer Equipment Purchases	2,001,973	1,268,901	1,268,900
Payment Card Industry (PCI) Compliance Work FCS10032	0	0	600,000
Microsoft Licensing Renewal 2010 Capital	0	1,700,000	0
	<b>2,001,973</b>	<b>2,968,901</b>	<b>1,868,900</b>
<b>Ending Balance</b>	<b>3,142,297</b>	<b>3,777,450</b>	<b>5,662,253</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Survey Equipment Replacement*

**Reserve Number(s):** *110035*

**Date Established:** *1999*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve was established to provide funds for the replacement of survey equipment every 10 years.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>16,427</b>	<b>252</b>	<b>25,259</b>
<b>Add:</b>			
Interest Earned	252	7	1,133
Provision For Replacement	25,000	25,000	25,000
	<u><b>25,252</b></u>	<u><b>25,007</b></u>	<u><b>26,133</b></u>
<b>Less:</b>			
Equipment Purchases	41,427	0	0
	<u><b>41,427</b></u>	<u><b>0</b></u>	<u><b>0</b></u>
<b>Ending Balance</b>	<u><u><b>252</b></u></u>	<u><u><b>25,259</b></u></u>	<u><u><b>51,391</b></u></u>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Equipment Replacement - PW*

**Reserve Number(s):** *110040*

**Date Established:** *1974*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve was established by the Former Regional Transportation Department to provide funds for the purchase of Large format copiers etc.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>123,215</b>	<b>117,767</b>	<b>120,890</b>
<b>Add:</b>			
Interest Earned	4,488	3,123	3,627
	<b>4,488</b>	<b>3,123</b>	<b>3,627</b>
<b>Less:</b>			
Equipment Purchases	9,935	0	0
	<b>9,935</b>	<b>0</b>	<b>0</b>
<b>Ending Balance</b>	<b>117,767</b>	<b>120,890</b>	<b>124,517</b>



**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Vehicle Replacement - Police*

**Reserve Number(s):** *110020*

**Date Established:** *1974*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve was established to provide funds for the replacement or overhaul of Police Vehicles and related equipment. Contributions are made from the Operating budget based on a long term sustainable vehicle replacement program.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>928,970</b>	<b>822,944</b>	<b>862,059</b>
<b>Add:</b>			
Interest Earned	34,195	20,504	23,987
Provision for Replacement	1,375,006	1,586,992	1,567,900
Sale of Vehicles	59,778	72,162	50,000
	<u><b>1,468,979</b></u>	<u><b>1,679,658</b></u>	<u><b>1,641,887</b></u>
<b>Less:</b>			
Vehicle Purchases	1,375,006	1,440,542	1,567,900
To Operating Fund	200,000	200,000	175,000
	<u><b>1,575,006</b></u>	<u><b>1,640,542</b></u>	<u><b>1,742,900</b></u>
<b>Ending Balance</b>	<u><u><b>822,944</b></u></u>	<u><u><b>862,059</b></u></u>	<u><u><b>761,046</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Vehicle Replacement - Fire*

**Reserve Number(s):** *110021*

**Date Established:** *2001*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve was established to provide funds for the replacement or overhaul of Fire Vehicles. Contributions are made from the Operating budget based on a long term sustainable vehicle replacement program.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>2,483,011</b>	<b>3,909,672</b>	<b>5,031,046</b>
<b>Add:</b>			
Interest Earned	127,979	127,722	140,641
Provision for Future Replacement	1,700,000	1,700,000	1,700,000
Project Closing-Unused Funds	0	0	0
	<u><b>1,827,979</b></u>	<u><b>1,827,722</b></u>	<u><b>1,840,641</b></u>
<b>Less:</b>			
Equipment Purchases	401,318	706,347	2,386,000
	<u><b>401,318</b></u>	<u><b>706,347</b></u>	<u><b>2,386,000</b></u>
<b>Ending Balance</b>	<u><u><b>3,909,672</b></u></u>	<u><u><b>5,031,046</b></u></u>	<u><u><b>4,485,688</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Vehicle Replacement - Ambulance*

**Reserve Number(s):** *110022*

**Date Established:** *2001*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve was established to provide funds for the replacement or overhaul of Ambulances. Contributions are made from the Operating budget based on a long term sustainable ambulance replacement program.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>2,149,968</b>	<b>1,939,413</b>	<b>2,056,586</b>
<b>Add:</b>			
Interest Earned	80,697	62,128	59,553
Provision for Future Replacement	600,000	600,000	600,000
Project Closing-Unused Funds	227,947	5,206	0
	<u><b>908,644</b></u>	<u><b>667,334</b></u>	<u><b>659,553</b></u>
<b>Less:</b>			
Equipment Purchases	1,119,198	550,161	743,000
	<u><b>1,119,198</b></u>	<u><b>550,161</b></u>	<u><b>743,000</b></u>
<b>Ending Balance</b>	<u><u><b>1,939,413</b></u></u>	<u><u><b>2,056,586</b></u></u>	<u><u><b>1,973,139</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Vehicle Replacement - DARTS*

**Reserve Number(s):** *110023*

**Date Established:** *1999*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve was established to provide funds for the replacement or mechanical overhaul of ATS vehicles.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>4,107,972</b>	<b>5,565,702</b>	<b>4,204,485</b>
<b>Add:</b>			
Interest Earned	193,860	132,108	140,927
Provision for Future Replacement	1,263,870	1,163,870	1,163,870
Provincial Sales Tax Refund	0	76,445	0
	<u><b>1,457,730</b></u>	<u><b>1,372,423</b></u>	<u><b>1,304,797</b></u>
<b>Less:</b>			
Equipment Purchases	0	2,733,640	177,702
	<u><b>0</b></u>	<u><b>2,733,640</b></u>	<u><b>177,702</b></u>
<b>Ending Balance</b>	<u><u><b>5,565,702</b></u></u>	<u><u><b>4,204,485</b></u></u>	<u><u><b>5,331,580</b></u></u>

# **CITY OF HAMILTON 2010 RESERVE REPORT**

**Reserve Name:** *Vehicle Replacement - Central Garage*

**Reserve Number(s):** *110025*

**Date Established:** *2001*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve is for the replacement of vehicles and heavy equipment , excluding Transit, Police and HES vehicles.*

**Comments:**

**Sustainable:** *No* *Based on the 2011-2020 capital replacement forecast, the reserve will be in a \$11.1 million deficit by 2014 unless either the contribution from operating is increased by \$830,000 a year until 2016 or the replacement of the assets is extended past their useful life.*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected <u>2011</u></b>
<b>Beginning Balance</b>	<b>3,952,344</b>	<b>6,485,185</b>	<b>5,118,963</b>
<b>Add:</b>			
Interest Earned	263,373	185,870	142,525
Provision for Future Replacement	5,121,450	5,114,929	5,426,120
Sale of Vehicles	684,006	379,469	681,751
	<u><b>6,068,829</b></u>	<u><b>5,680,268</b></u>	<u><b>6,250,396</b></u>
<b>Less:</b>			
Equipment Purchases	3,313,678	6,817,510	6,844,114
Fund Major Repairs	222,310	228,980	0
	<u><b>3,535,988</b></u>	<u><b>7,046,490</b></u>	<u><b>6,844,114</b></u>
<b>Ending Balance</b>	<u><u><b>6,485,185</b></u></u>	<u><u><b>5,118,963</b></u></u>	<u><u><b>4,525,245</b></u></u>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Vehicle Replacement - Transit*

**Reserve Number(s):** *110030*

**Date Established:** *1995*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve was established to provide a source of funding for the replacement of revenue producing vehicles and equipment for HSR.*

**Comments:**

**Sustainable:** *Yes* *This reserve will continue to maintain the 12 year bus replacement program due to \$3,700,000 in Federal Gas Tax Funding and an annual increase in contribution to reserve of \$450,000 from 2011 to 2020.*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>7,453,758</b>	<b>9,444,441</b>	<b>13,082,217</b>
<b>Add:</b>			
Interest Earned	363,028	404,329	358,547
Provincial Subsidy Adjustment	0	0	3,700,000
Provision for Future Replacement-Buses	2,375,070	1,925,070	2,375,070
Provision for Future Replacement-Vehicles	55,760	55,760	55,760
FCM Municipal Fund Debenture & Grant FCS09095a	0	2,793,420	0
	<b>2,793,858</b>	<b>5,178,579</b>	<b>6,489,377</b>
<b>Less:</b>			
Equipment Purchases-Buses	803,175	1,528,065	8,042,968
Repayment of FCM Loan	0	0	299,160
Equipment Purchases-Non-Revenue Vehicles	0	12,737	50,000
	<b>803,175</b>	<b>1,540,803</b>	<b>8,392,128</b>
<b>Ending Balance</b>	<b>9,444,441</b>	<b>13,082,217</b>	<b>11,179,466</b>

# CAPITAL RESERVES TAX- SUPPORTED

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***2010 Reserve Report***  
***With 2011 Projections***



**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>CAPITAL RESERVES-TAX SUPPORTED</u></b>					
108020	Unallocated Capital Levy	17,310,209	32,201,828	20,874,575	Yes
108022	Council Strategic Projects	3,835,288	5,052,740	4,701,834	Yes
108024	Investing in Ontario Subsidy Reserve	31,990,101	12,322,046	7,297,262	One-Time
108029	Pan Am Games Stadium-Provincial Contribution	0	0	20,450,000	One-Time
108030	Capital Projects - Ancaster	127,626	88,388	1,631,539	One-Time
108031	Capital Projects - Dundas	41,408	42,506	43,782	One-Time
108032	Capital Projects - Flamborough	172,708	172,672	148,417	One-Time
108033	Capital Projects - Glanbrook	67,031	362	373	Close
108034	Capital Projects -Stoney Creek	236,511	12,782	13,166	Close
108035	Capital Projects - Hamilton	166,174	98,095	101,038	One-Time
117036	S.C. Compensation Royalties (Newalta Landfill)	949,112	31,021	133,452	Yes
<b><u>TOTAL CAPITAL RESERVES-TAX SUPPORTED</u></b>		<b><u>54,896,167</u></b>	<b><u>50,022,441</u></b>	<b><u>55,395,436</u></b>	



# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Unallocated Capital Levy*

**Reserve Number(s):** *108020*

**Date Established:** *1976*

**Source of Funds:** *Deferred Capital Financing*  
*Repayment of Capital Advances*

**Purpose:** *This reserve is being utilized to fund capital programs supported by the General Levy Tax Base.*

**Comments:**

**Sustainable:** *Yes*

		<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>		<b>24,076,095</b>	<b>17,310,209</b>	<b>32,201,828</b>
<b>Add:</b>				
Interest Earned		747,943	489,582	784,380
OMPF Reconciliation	FCS11027	0	0	4,075,800
Debt Repayment-Capital Advances		4,400,435	3,763,143	2,973,730
Deferred Capital Financing		2,000,000	7,753,395	2,000,000
WIP Review - Capital Funding envelope	FCS10073	0	5,523,468	1,070,548
WIP Review - Neighbourhood Strategy	FCS10073	0	2,000,000	0
Project Closure Surplus		231,598	674,397	0
Hamilton Renewable Power Inc. Regular Dividend		0	568,472	0
		<b>7,379,977</b>	<b>20,772,457</b>	<b>10,904,458</b>
<b>Less:</b>				
Capital Budget Financing		10,826,320	5,548,455	11,313,257
Contingency for LRT Subsidy Shortfall		0	0	4,000,000
Dundas Arts Community Foundation	FCS10070(a)	0	312,382	2,137,618
Chiller Program - Loan	PW08109	3,006,700	0	1,893,300
Emergency Generators	PW10072	0	0	800,000
West Harbour Property Demolition	PW11039	0	0	775,000
Relocation to 77 James St-Public Works	PW100045	0	0	735,300
Neighbourhood Strategy-2010 W.I.P. Funding	FCS10073	0	0	236,000
Lister Block-Management & Consultant Costs	FCS08060	295,623	0	220,000
Various Projects		17,221	20,000	121,236
		<b>14,145,864</b>	<b>5,880,837</b>	<b>22,231,711</b>
<b>Ending Balance</b>		<b>17,310,209</b>	<b>32,201,828</b>	<b>20,874,575</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Council Strategic Projects*

**Reserve Number(s):** *108022*

**Date Established:** *Dec 12,2007 BSC 07-01*

**Source of Funds:** *Contribution From the Capital Fund*

**Purpose:** *To Fund projects initiated through Council Strategic planning sessions.*

**Comments:**

**Sustainable:** *Yes*

		<u>2009</u>	<u>2010</u>	<b>Projected <u>2011</u></b>
<b>Beginning Balance</b>		<b>4,926,536</b>	<b>3,835,288</b>	<b>5,052,740</b>
<b>Add:</b>				
Interest Earned		223,982	114,859	144,156
Capital Budget Contribution		5,000,000	5,000,000	2,750,000
		<b>5,223,982</b>	<b>5,114,859</b>	<b>2,894,156</b>
<b>Less:</b>				
Waterfront Redevelopment	COW-08-020	1,100,000	692,000	1,208,000
Wm McCulloch Park Development	Council 06/24/09	0	71,488	928,512
Purchase 00 Diconzo Drive	PED09159	1,903,942	2,319	593,739
Rheem Property Purchase	PED09286	686,291	0	513,709
Hammil House	COW-08-020	43,970	454,927	1,103
Pedestrian/Traffic Signals	COW-Jun 25/10	0	2,700,000	0
95 King E-Artist Apartments	COW-08-020	0	1,900,000	0
Blue Print for Shelters	COW-Jun 25/10	0	150,000	0
Relocation of 447 wing move from Airport	COW-Jun 25/10	0	82,700	0
Christmas Hamper Program	CS09072	55,000	0	0
Due Diligence investigations-property Acquisitions	COW-09-001	100,000	0	0
Urban Design-Barton Tiffany Block	COW-09-001	270,000	0	0
Innovation Park - Property Purchase-Fund From EC Dev Fund	COW-Jun 25/10	2,156,027	-2,156,027	0
		<b>6,315,230</b>	<b>3,897,407</b>	<b>3,245,063</b>
<b>Ending Balance</b>		<b>3,835,288</b>	<b>5,052,740</b>	<b>4,701,834</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Investing in Ontario Subsidy Reserve*

**Reserve Number(s):** *108024*

**Date Established:** *Dec 10, 2008 COW 08-037*

**Source of Funds:** *Provincial Subsidy received under the Investing in Ontario Act.*

**Purpose:** *Funds may be used for any type of capital work. Municipalities will be required to report on how funds were used.*

**Comments:** *In the 2008 Ontario budget, the Minister of Finance announced the proposed Investing in Ontario Act that would shift budget future surpluses away from debt reduction to priority spending areas identified by the Province.*

**Sustainable:** *One-Time*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>48,149,191</b>	<b>31,990,101</b>	<b>12,322,046</b>
<b>Add:</b>			
Interest Earned	1,708,811	649,319	289,941
	<b>1,708,811</b>	<b>649,319</b>	<b>289,941</b>
<b>Less:</b>			
Capital Program	17,867,901	20,317,374	5,314,725
	<b>17,867,901</b>	<b>20,317,374</b>	<b>5,314,725</b>
<b>Ending Balance</b>	<b>31,990,101</b>	<b>12,322,046</b>	<b>7,297,262</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Pan Am Games Stadium-Provincial Contribution*

**Reserve Number(s):** *108029*

**Date Established:** *April 2011*

**Source of Funds:** *Provincial Contribution+*

**Purpose:** *Contribution towards the renovation Costs of Ivor Wynne Stadium to facilitate the 2015 Pan Am Games*

**Comments:**

**Sustainable:** *One-Time*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected</b> <u><b>2011</b></u>
<b>Beginning Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Add:</b>			
Interest Earned	0	0	450,000
Provincial Contribution	<u>0</u>	<u>0</u>	<u>20,000,000</u>
	<b>0</b>	<b>0</b>	<b>20,450,000</b>
 <b>Ending Balance</b>	 <u><b>0</b></u>	 <u><b>0</b></u>	 <u><b>20,450,000</b></u>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Capital Projects - Ancaster*

**Reserve Number(s):** *108030*

**Date Established:** *November 27, 2001*

**Source of Funds:** *Combining Former Town of Ancaster Capital and Non Specific Reserves*

**Purpose:** *This reserve was established by combining capital reserves and reserves that could not be tied to specific municipal assets or services and used to finance capital projects related to programs which are area rated i.e. Parks, Fire in the Former Town of Ancaster.*

**Comments:** *This reserve contributed \$2,042,000.00 towards the purchase of the Grange School Property with the understanding that any future land sale revenue would be credited to this reserve. Land sale occurred in 2011.*

**Sustainable:** *One-Time*

		<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>		<b>96,001</b>	<b>127,626</b>	<b>88,388</b>
<b>Add:</b>				
Interest Earned		4,124	2,644	25,418
Sale of Land - Grange School	PED05066	0	0	1,517,733
Donations - Ancaster Rotary Centre		27,500	0	0
		<u><b>31,624</b></u>	<u><b>2,644</b></u>	<u><b>1,543,151</b></u>
<b>Less:</b>				
Ancaster Diamond Redevelopment		0	41,882	0
		<u><b>0</b></u>	<u><b>41,882</b></u>	<u><b>0</b></u>
<b>Ending Balance</b>		<u><u><b>127,626</b></u></u>	<u><u><b>88,388</b></u></u>	<u><u><b>1,631,539</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Capital Projects - Dundas*

**Reserve Number(s):** *108031*

**Date Established:** *November 27, 2001*

**Source of Funds:** *Combining Former Town of Dundas Capital and Non Specific Reserves*

**Purpose:** *This reserve was established by combining capital reserves and reserves that could not be tied to specific municipal assets or services and used to finance capital projects related to programs which are area rated i.e. Parks, Fire in the Former Town of Dundas.*

**Comments:**

**Sustainable:** *One-Time*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>39,938</b>	<b>41,408</b>	<b>42,506</b>
<b>Add:</b>			
Interest Earned	1,470	1,098	1,275
	<b>1,470</b>	<b>1,098</b>	<b>1,275</b>
<b>Less:</b>			
Dundas District School Purchase	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>
<b>Ending Balance</b>	<b>41,408</b>	<b>42,506</b>	<b>43,782</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Capital Projects - Flamborough*

**Reserve Number(s):** *108032*

**Date Established:** *November 27, 2001*

**Source of Funds:** *Combining Former Town of Flamborough Capital and Non Specific Reserves*

**Purpose:** *This reserve was established by combining capital reserves and reserves that could not be tied to specific municipal assets or services and used to finance capital projects related to programs which are area rated i.e. Parks, Fire in the Former Town of Flamborough*

**Comments:**

**Sustainable:** *One-Time*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>171,437</b>	<b>172,708</b>	<b>172,672</b>
<b>Add:</b>			
Interest Earned	6,311	4,500	4,745
From Closed Flamborough Reserves	0	0	0
	<b>6,311</b>	<b>4,500</b>	<b>4,745</b>
<b>Less:</b>			
Van Every Subdivision-Future Road	0	0	29,000
Memorial Park Waterdown	0	4,536	0
Tandi Construction Litigation	5,039	0	0
	<b>5,039</b>	<b>4,536</b>	<b>29,000</b>
<b>Ending Balance</b>	<b>172,708</b>	<b>172,672</b>	<b>148,417</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Capital Projects - Glanbrook*

**Reserve Number(s):** *108033*

**Date Established:** *November 27, 2001*

**Source of Funds:** *Combining Former Township of Glanbrook Capital and Non Specific Reserves*

**Purpose:** *This reserve was established by combining capital reserves and reserves that could not be tied to specific municipal assets or services and used to finance capital projects related to programs which are area rated i.e. Parks, Fire in the Former Township of Glanbrook.*

**Comments:**

**Sustainable:** *Close*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>139,677</b>	<b>67,031</b>	<b>362</b>
<b>Add:</b>			
Interest Earned	4,904	1,718	11
	<b>4,904</b>	<b>1,718</b>	<b>11</b>
<b>Less:</b>			
Capital Improvements - Binbrook Conservation Authority	77,550	65,000	0
Summit Park	0	3,386	0
	<b>77,550</b>	<b>68,386</b>	<b>0</b>
<b>Ending Balance</b>	<b>67,031</b>	<b>362</b>	<b>373</b>



# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Capital Projects -Stoney Creek*

**Reserve Number(s):** *108034*

**Date Established:** *November 27, 2001*

**Source of Funds:** *Combining Former City of Stoney Creek Capital and Non Specific Reserves*

**Purpose:** *This reserve was established by combining capital reserves and reserves that could not be tied to specific municipal assets or services and used to finance capital projects related to programs which are area rated i.e. Parks, Fire in the Former City of Stoney Creek.*

**Comments:**

**Sustainable:** *Close*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>228,114</b>	<b>236,511</b>	<b>12,782</b>
<b>Add:</b>			
Interest Earned	8,397	6,272	383
	<b>8,397</b>	<b>6,272</b>	<b>383</b>
<b>Less:</b>			
Purchase of 605 Hwy 8	0	230,000	0
	<b>0</b>	<b>230,000</b>	<b>0</b>
<b>Ending Balance</b>	<b>236,511</b>	<b>12,782</b>	<b>13,166</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Capital Projects - Hamilton*

**Reserve Number(s):** *108035*

**Date Established:** *November 27, 2001*

**Source of Funds:** *Combining Former City of Hamilton Capital and Non Specific Reserves*

**Purpose:** *This reserve was established by combining capital reserves and reserves that could not be tied to specific municipal assets or services and used to finance capital projects related to programs which are area rated i.e. Parks, Fire in the Former City of Hamilton.*

**Comments:**

**Sustainable:** *One-Time*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>377,093</b>	<b>166,174</b>	<b>98,095</b>
<b>Add:</b>			
Interest Earned	6,414	3,740	2,943
Local Improvement Commutations	4,821	0	0
	<u><b>11,235</b></u>	<u><b>3,740</b></u>	<u><b>2,943</b></u>
<b>Less:</b>			
Project Closings- Shortfall	0	40,119	0
Grow - Op Vehicle Purchase	0	31,700	0
Property Acquisition - 205 Berko Avenue, 1139 Greenhill Avenue	222,154	0	0
	<u><b>222,154</b></u>	<u><b>71,819</b></u>	<u><b>0</b></u>
<b>Ending Balance</b>	<u><u><b>166,174</b></u></u>	<u><u><b>98,095</b></u></u>	<u><u><b>101,038</b></u></u>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *S.C. Compensation Royalties (Newalta Landfill)*

**Reserve Number(s):** *117036*

**Date Established:** *1996*

**Source of Funds:** *Royalty Fee of \$1.00 per tonne of refuse deposited at the Taro landfill site.*

**Purpose:** *To fund projects that benefit the former City of Stoney Creek.*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>1,072,750</b>	<b>949,112</b>	<b>31,021</b>
<b>Add:</b>			
Interest Earned	31,512	21,731	2,431
Taro Royalty Fees	477,011	560,178	500,000
Project Closures - Unused Funds	17,840	0	0
	<b>526,362</b>	<b>581,909</b>	<b>502,431</b>
<b>Less:</b>			
Stoney Creek Urban Design Plan	400,000	200,000	400,000
Purchase of 605 Hwy 8	0	1,100,000	0
Smith Knoll Property Purchase	0	200,000	0
Mud St Landscape Redevelopment	250,000	0	0
	<b>650,000</b>	<b>1,500,000</b>	<b>400,000</b>
<b>Ending Balance</b>	<b>949,112</b>	<b>31,021</b>	<b>133,452</b>

# EMPLOYEE RELATED RESERVES

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***2010 Reserve Report  
With 2011 Projections***



**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>EMPLOYEE RELATED RESERVES</u></b>					
<b><u>Pension/Retirement Reserves</u></b>					
112010	Provision for Deferred Pensions - D.I.P.	784,494	547,053	299,565	No
112050	Retirement Gratuity Reserve - HSR	148,566	147,288	146,632	Yes
112065	HWRP/HMRP Pension Deficiency Reserve	5,043,478	4,941,676	4,663,627	Yes
<b>Sub-total Pension/Retirement Reserves</b>		<b>5,976,538</b>	<b>5,636,018</b>	<b>5,109,823</b>	
<b><u>Benefits' Reserves</u></b>					
112015	Long Term Disability Reserve.	11,515,645	13,121,519	14,672,094	Yes
112020	Unreported Claims Reserve	2,920,400	2,997,842	3,087,777	Yes
112025	Claims Fluctuation Reserve-Health/Dental	7,208,342	10,445,044	10,758,395	Yes
112026	Claims Fluctuations - Health/Dental (Police)	1,386,271	1,423,031	1,465,722	Yes
<b>Sub-total Benefits' Reserves</b>		<b>23,030,658</b>	<b>27,987,436</b>	<b>29,983,989</b>	
<b><u>Sick Leave Reserves</u></b>					
112030	Sick Leave Liability - Police	5,331,139	5,472,508	5,636,683	Yes
112035	Sick Leave Liability - General	3,410,221	3,492,598	2,785,376	Yes
<b>Sub-total Sick Leave Reserves</b>		<b>8,741,361</b>	<b>8,965,106</b>	<b>8,422,059</b>	
<b><u>Workplace Health &amp; Safety Reserves</u></b>					
112040	Workplace Safety & Insurance Board	32,833,138	34,746,385	35,929,050	Yes
<b>Sub-total Workplace Health &amp; Safety Reserves</b>		<b>32,833,138</b>	<b>34,746,385</b>	<b>35,929,050</b>	
<b>TOTAL EMPLOYEE RELATED RESERVES</b>		<b>70,581,694</b>	<b>77,334,945</b>	<b>79,444,921</b>	

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Provision for Deferred Pensions - D.I.P.*

**Reserve Number(s):** *112010*

**Date Established:** *1985*

**Source of Funds:** *From the Operating Fund*

**Purpose:** *This reserve has been set up to fund Deferred Income for City Councillors. Payments are made to Councillors upon termination of service with the City on the later of age plus service equal to 60 or completion of 2 terms of office.*

**Comments:** *The D.I.P. plans were wound up effective January 1, 2001 and Council Members are no longer accruing current service benefits under this plan.*

**Sustainable:** *No*      *Funding will be required for 2012 to fund future obligations*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>1,004,428</b>	<b>784,494</b>	<b>547,053</b>
<b>Add:</b>			
Interest Earned	32,710	17,719	12,512
	<b>32,710</b>	<b>17,719</b>	<b>12,512</b>
<b>Less:</b>			
Deferred Income Payments	252,644	255,160	260,000
	<b>252,644</b>	<b>255,160</b>	<b>260,000</b>
<b>Ending Balance</b>	<b>784,494</b>	<b>547,053</b>	<b>299,565</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** Retirement Gratuity Reserve - HSR

**Reserve Number(s):** 112050

**Date Established:** June, 1997

**Source of Funds:** From the Operating Fund

**Purpose:** This reserve was established to fund Retirement Gratuity Payments, as outlined in the collective agreements. It was approved by Council at its meeting of June 4, 1997 per Transportation Services Committee Report TRA 97-022.

**Comments:** Change in collective agreement ratified January 19, 1999 reduced the entitlement to the difference between the HSR bridging payment and the retirement gratuity calculation. This change has resulted in an excess of reserve funds. Maximum payout as of Jan 1/07 is not expected to exceed \$40,000

**Sustainable:** Yes

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>143,292</b>	<b>148,566</b>	<b>147,288</b>
<b>Add:</b>			
Interest Earned	5,275	3,940	4,344
	<b>5,275</b>	<b>3,940</b>	<b>4,344</b>
<b>Less:</b>			
Retiring Allowance Payments	0	5,218	5,000
	<b>0</b>	<b>5,218</b>	<b>5,000</b>
<b>Ending Balance</b>	<b>148,566</b>	<b>147,288</b>	<b>146,632</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *HWRF/HMRF Pension Deficiency Reserve*

**Reserve Number(s):** *112065*

**Date Established:** *1992*

**Source of Funds:** *From the Operating Fund*  
*From Other Reserves*

**Purpose:** *This reserve was established in 1992 to reclassify HWRF Actuarial Deficiency provision which was originally categorized as a liability. The balance of the Uncommitted Pension / Benefits reserve (112060) was transferred to this reserve.*

**Comments:** *In 2009, Council through report FCS09113 approved the use of these funds to fund amounts in excess of the current budgeted net amount of \$3.87 million for any shortfall arising from either the HSR or HWRF plan for the years 2009 – 2011. The current budget of 3.87million is expected to meet the 2010 obligations of both plans.*

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>	<b>4,864,419</b>	<b>5,043,478</b>	<b>4,941,676</b>
<b>Add:</b>			
Interest Earned	179,058	133,741	141,950
	<b>179,058</b>	<b>133,741</b>	<b>141,950</b>
<b>Less:</b>			
Pension Deficit Funding FCS09113	0	0	302,000
Pension Benefit Guaranteed Fund Fees	0	235,543	118,000
	<b>0</b>	<b>235,543</b>	<b>420,000</b>
<b>Ending Balance</b>	<b>5,043,478</b>	<b>4,941,676</b>	<b>4,663,627</b>



# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Long Term Disability Reserve.*

**Reserve Number(s):** *112015*

**Date Established:** *February, 1988*

**Source of Funds:** *Contributions form the Operating Fund.*

**Purpose:** *This reserve must adequately fund the Health/dental Claims fluctuation monies required to smooth any health/dental benefit variances that may occur. This reserve will be used to fund any accumulated deficits in claims for any given year. Surpluses and/or deficits are generated when the claims and administration expenses paid versus the amount budgeted for in that year are not equal.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>9,848,353</b>	<b>11,515,645</b>	<b>13,121,519</b>
<b>Add:</b>			
Interest Earned	373,781	305,368	410,743
Unrestricted Deposit Account payment	406,762	1,013,192	1,149,832
LTD liability Surplus	87,243	535,835	0
Demutualization Refunds-Premiums	561,399	0	0
New Reserve Requirement	238,107	0	0
	<u><b>1,667,291</b></u>	<u><b>1,854,395</b></u>	<u><b>1,560,575</b></u>
<b>Less:</b>			
Arbitration costs	0	248,520	10,000
	<u><b>0</b></u>	<u><b>248,520</b></u>	<u><b>10,000</b></u>
<b>Ending Balance</b>	<u><u><b>11,515,645</b></u></u>	<u><u><b>13,121,519</b></u></u>	<u><u><b>14,672,094</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Unreported Claims Reserve*

**Reserve Number(s):** *112020*

**Date Established:** *January, 1991*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve was established to fund claims made in the current year relating to both Health/ dental and Life insurance claims carried out in the previous year. It is customary for some lag time to occur between the date that the actual procedure or claim is undertaken and the date that the payments are made.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>2,318,094</b>	<b>2,920,400</b>	<b>2,997,842</b>
<b>Add:</b>			
Interest Earned	85,329	77,442	89,935
Sunlife Payment Transfers/Other Adjustments	516,978	0	0
	<u><b>602,306</b></u>	<u><b>77,442</b></u>	<u><b>89,935</b></u>
<b>Ending Balance</b>	<u><u><b>2,920,400</b></u></u>	<u><u><b>2,997,842</b></u></u>	<u><u><b>3,087,777</b></u></u>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Claims Fluctuation Reserve-Health/Dental*

**Reserve Number(s):** *112025*

**Date Established:** *January, 1991*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve must adequately fund the Health/dental Claims fluctuation monies required to smooth any health/dental benefit variances that may occur. This reserve will be used to fund any accumulated deficits in claims for any given year. Surpluses and/or deficits are generated when the claims and administration expenses paid versus the amount budgeted for in that year are not equal.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>7,220,311</b>	<b>7,208,342</b>	<b>10,445,044</b>
<b>Add:</b>			
Interest Earned	245,011	182,300	313,351
Program Administration Recovery From Departments	972,870	997,890	1,050,561
Health/Dental Liability Surplus	968,003	2,913,290	0
	<u><b>2,185,884</b></u>	<u><b>4,093,480</b></u>	<u><b>1,363,912</b></u>
<b>Less:</b>			
Program Administration	820,035	856,778	1,050,561
Transfer Funds to new Police Claims Reserve - 112026	1,377,818	0	0
Liability deficit	0	0	0
	<u><b>2,197,853</b></u>	<u><b>856,778</b></u>	<u><b>1,050,561</b></u>
<b>Ending Balance</b>	<u><u><b>7,208,342</b></u></u>	<u><u><b>10,445,044</b></u></u>	<u><u><b>10,758,395</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Claims Fluctuations - Health/Dental (Police)*

**Reserve Number(s):** *112026*

**Date Established:** *January 1991*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve must adequately fund the Health/dental Claims fluctuation monies required to smooth any health/dental benefit variances that may occur. This reserve will be used to fund any accumulated deficits in claims for any given year. Surpluses and/or deficits are generated when the claims and administration expenses paid versus the amount budgeted for in that year are not equal.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>0</b>	<b>1,386,271</b>	<b>1,423,031</b>
<b>Add:</b>			
Interest Earned	8,453	36,761	42,691
From Claims Fluctuation Reserve - 112025	<u>1,377,818</u>	<u>0</u>	<u>0</u>
	<b>1,386,271</b>	<b>36,761</b>	<b>42,691</b>
 <b>Ending Balance</b>	 <u><u><b>1,386,271</b></u></u>	 <u><u><b>1,423,031</b></u></u>	 <u><u><b>1,465,722</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Sick Leave Liability - Police*

**Reserve Number(s):** *112030*

**Date Established:** *Prior to 1986*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *Under the Sick Leave Benefit Plan for the Police, unused sick leave can accumulate and police employees may become entitled to cash payment when they leave the Region's employment.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected</b> <u><b>2011</b></u>
<b>Beginning Balance</b>	<b>5,141,868</b>	<b>5,331,139</b>	<b>5,472,508</b>
<b>Add:</b>			
Interest Earned	<u>189,271</u>	<u>141,369</u>	<u>164,175</u>
	<b>189,271</b>	<b>141,369</b>	<b>164,175</b>
 <b>Ending Balance</b>	 <u><b>5,331,139</b></u>	 <u><b>5,472,508</b></u>	 <u><b>5,636,683</b></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Sick Leave Liability - General*

**Reserve Number(s):** *112035*

**Date Established:** *Prior to 1986*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *Under the old Sick Leave Benefit Plan, unused sick leave was accumulated by the eligible employees. Employees who are part of the old sick leave plan are entitled to cash payment when they leave the City's employment. The reserve assists with the fluctuations in the sick leave payments*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>3,951,116</b>	<b>3,410,221</b>	<b>3,492,598</b>
<b>Add:</b>			
Interest Earned	133,871	82,376	92,778
Recovery From Operating Fund	0	956,788	0
	<u><b>133,871</b></u>	<u><b>1,039,164</b></u>	<u><b>92,778</b></u>
<b>Less:</b>			
Sick Leave Payments	674,765	956,788	800,000
	<u><b>674,765</b></u>	<u><b>956,788</b></u>	<u><b>800,000</b></u>
<b>Ending Balance</b>	<u><u><b>3,410,221</b></u></u>	<u><u><b>3,492,598</b></u></u>	<u><u><b>2,785,376</b></u></u>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Workplace Safety & Insurance Board*

**Reserve Number(s):** *112040*

**Date Established:** *February, 1974*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *The City has a Schedule 2 agreement with the Workplace Safety & Insurance Board (WSIB) to self insure based on the actual claims which are submitted to the Board by City employees. In order to stabilize the impact of these claims, this reserve was created.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>30,689,393</b>	<b>32,833,138</b>	<b>34,746,385</b>
<b>Add:</b>			
Interest Earned	1,123,134	865,886	1,044,465
WSIB Payments-Surplus	1,430,764	1,493,180	650,000
	<u><b>2,553,898</b></u>	<u><b>2,359,066</b></u>	<u><b>1,694,465</b></u>
<b>Less:</b>			
WSIB Administration	410,154	445,818	511,800
	<u><b>410,154</b></u>	<u><b>445,818</b></u>	<u><b>511,800</b></u>
<b>Ending Balance</b>	<u><u><b>32,833,138</b></u></u>	<u><u><b>34,746,385</b></u></u>	<u><u><b>35,929,050</b></u></u>

# INSURANCE RESERVES

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***2010 Reserve Report  
With 2011 Projections***





**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>RISK MANAGEMENT RESERVES</u></b>					
112100	Self Insurance	196,636	201,850	207,906	Close
<b><i>TOTAL RISK MANAGEMENT RESERVES</i></b>		<b><u>196,636</u></b>	<b><u>201,850</u></b>	<b><u>207,906</u></b>	

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Self Insurance*

**Reserve Number(s):** *112100*

**Date Established:** *Prior to 1986*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *The City operates a partial self-insurance program. Funds are provided in the current budget for the estimated cost of insurance premiums. Deductibles on current year claims are netted against the budgeted premiums and any excess/deficit is transferred this reserve.*

**Comments:**

**Sustainable:** *Close* *There is no ongoing contribution to this Reserve.*

	<b><u>2009</u></b>	<b><u>2010</u></b>	<b><u>Projected 2011</u></b>
<b>Beginning Balance</b>	<b>189,655</b>	<b>196,636</b>	<b>201,850</b>
<b>Add:</b>			
Interest Earned	6,981	5,214	6,056
	<b>6,981</b>	<b>5,214</b>	<b>6,056</b>
<b>Ending Balance</b>	<b>196,636</b>	<b>201,850</b>	<b>207,906</b>

# STABILIZATION RESERVES

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***2010 Reserve Report  
With 2011 Projections***



**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>STABILIZATION RESERVES</u></b>					
110043	Commodity (Fuel) Stabilization Reserve	0	1,500,000	1,552,500	Yes
110046	Tax Stabilization Reserve	10,974,026	15,251,578	12,992,359	No
110048	Grants & Subsidy Reserve	1,232,772	1,265,462	1,303,426	Yes
<b><u>TOTAL STABILIZATION RESERVES</u></b>		<b><u>12,206,798</u></b>	<b><u>18,017,040</u></b>	<b><u>15,848,284</u></b>	

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Commodity (Fuel) Stabilization Reserve*

**Reserve Number(s):** *110043*

**Date Established:** *April 27, 2011 FCS11032*

**Source of Funds:** *Year end Surplus*

**Purpose:** *To provide a contingency towards significant spike in fuel prices.*

**Comments:**

**Sustainable:** *Yes*

		<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>		<b>0</b>	<b>0</b>	<b>1,500,000</b>
<b>Add:</b>				
Interest Earned		0	0	52,500
From Corporate Surplus	FCS11032	0	1,500,000	0
		<b>0</b>	<b>1,500,000</b>	<b>52,500</b>
<b>Ending Balance</b>		<b>0</b>	<b>1,500,000</b>	<b>1,552,500</b>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Tax Stabilization Reserve*

**Reserve Number(s):** *110046*

**Date Established:** *April 1998*

**Source of Funds:** *Operating Budget Surpluses*

**Purpose:** *To Offset service cost increases due to fluctuations in the economy*

**Comments:**

**Sustainable:** *No* *To provide sufficient flexibility and protection for unforeseen events the reserve balance should be around 5% of tax revenues. Moving towards the minimum target of 5% is subject to the City's financial affordability.*

	<u>2009</u>	<u>2010</u>	<b>Projected <u>2011</u></b>
<b>Beginning Balance</b>	<b>9,398,118</b>	<b>10,974,026</b>	<b>15,251,578</b>
<b>Add:</b>			
Interest Earned	344,937	285,091	417,398
Operating Budget Surplus	2,994,693	5,721,071	0
Debt Repayment	254,744	0	0
	<b>3,594,374</b>	<b>6,006,161</b>	<b>417,398</b>
<b>Less:</b>			
Insurance Premium Cost Increase FCS08024	1,479,090	411,527	900,000
Program Phase-ins\Pilot Programs\One-Time Grants	177,149	123,148	863,677
Hamilton Food Banks	0	350,000	350,000
Operational Reviews\Reorganizations	40,844	115,352	168,803
Pier 8 Rink - Operations	0	0	152,000
Art Gallery Grant	191,382	174,970	142,137
Hamilton Centre for Civic Inclusion	130,000	130,000	100,000
Paid On-Street Parking Deficit	0	250,000	0
OMB Appeals	0	173,613	0
	<b>2,018,466</b>	<b>1,728,610</b>	<b>2,676,617</b>
<b>Ending Balance</b>	<b>10,974,026</b>	<b>15,251,578</b>	<b>12,992,359</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** Grants & Subsidy Reserve

**Reserve Number(s):** 110048

**Date Established:** 2003

**Source of Funds:** Grant & Subsidy Adjustments

**Purpose:** To offset potential subsidy adjustments stemming from year end issues with respect to cash flow & settlements of grants & subsidies resulting from the Provinces completion of their year end of March 31 which differs from the City's year end of December 31.

**Comments:** Primarily setup for issues for child care subsidies but it can be used for other grants & subsidies issues.

**Sustainable:** Yes

	<u>2009</u>	<u>2010</u>	<b>Projected <u>2011</u></b>
<b>Beginning Balance</b>	<b>1,844,493</b>	<b>1,232,772</b>	<b>1,265,462</b>
<b>Add:</b>			
Interest Earned	67,895	32,690	37,964
	<b>67,895</b>	<b>32,690</b>	<b>37,964</b>
<b>Less:</b>			
Subsidy Adjustments	679,617	0	0
	<b>679,617</b>	<b>0</b>	<b>0</b>
<b>Ending Balance</b>	<b>1,232,772</b>	<b>1,265,462</b>	<b>1,303,426</b>

# OPERATING RESERVES

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***2010 Reserve Report  
With 2011 Projections***





**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>OPERATING RESERVES</u></b>					
<b><u>Productivity Enhancement Reserves</u></b>					
112243	Enterprise Fund Reserve	1,188,794	2,724,069	1,415,241	Yes
<b><i>Sub-total Productivity Enhancement Reserves</i></b>		<b><u>1,188,794</u></b>	<b><u>2,724,069</u></b>	<b><u>1,415,241</u></b>	
<b><u>Working Fund Reserves</u></b>					
110045	Accommodation Expenses	271,336	333,443	343,446	Close
110051	Lister Block Reserve	7,428,525	7,406,232	35,488	One-Time
110080	Debenture Issuance Expense	608,354	602,145	573,011	Yes
112206	Election Expense Reserve	957,848	442,122	566,326	Yes
112212	Volunteer Committee Reserve	115,575	117,016	93,324	Yes
112230	Community Partnership Grants	215,924	252,434	239,707	Yes
112300	Investment Stabilization Reserve	10,439,026	22,834,852	24,534,897	Yes
112400	Working Fund-General	6,836,780	10,161,566	11,983,578	Yes
112405	Working Funds - HSR	380,578	390,670	9,330	Yes
<b><i>Sub-total Working Fund Reserves</i></b>		<b><u>27,253,946</u></b>	<b><u>42,540,479</u></b>	<b><u>38,379,107</u></b>	
<b><i>TOTAL OPERATING RESERVES</i></b>		<b><u>28,442,740</u></b>	<b><u>45,264,548</u></b>	<b><u>39,794,348</u></b>	

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Enterprise Fund Reserve*

**Reserve Number(s):** *112243*

**Date Established:** *June, 1999*

**Source of Funds:** *One-Time Provincial Grant  
Repayment of Efficiency related initiatives*

**Purpose:** *The Reserve was established to fund one-time costs associated with innovative ventures and alternative service delivery that yield ongoing operating savings. (FIN 99-046). The operating savings are then used to repay the initial investment, thus ensuring funds for future cost saving measures.*

**Comments:**

**Sustainable:** *Yes*

		<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>		<b>1,458,739</b>	<b>1,188,794</b>	<b>2,724,069</b>
<b>Add:</b>				
Interest Earned		50,815	34,310	61,172
Energy Pilot Project - Early Repayment	FCS11032	0	1,271,730	0
Debt Repayments		229,240	229,235	0
		<b>280,055</b>	<b>1,535,275</b>	<b>61,172</b>
<b>Less:</b>				
Energy Efficiency Projects	PW10099	0	0	1,370,000
Electronic Resident Record-Lodges	ECS08003	550,000	0	0
		<b>550,000</b>	<b>0</b>	<b>1,370,000</b>
<b>Ending Balance</b>		<b>1,188,794</b>	<b>2,724,069</b>	<b>1,415,241</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Accommodation Expenses*

**Reserve Number(s):** *110045*

**Date Established:** *March, 1975*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *The funds in this reserve are set aside to pay for relocation and/or renovation expenses. A portion of these funds may be used to cover any expenses which may arise upon maturity of rental leases.*

**Comments:** *Close and transfer funds to Capital levy reserve-108020.*

**Sustainable:** *Close*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected</b> <u><b>2011</b></u>
<b>Beginning Balance</b>	<b>208,493</b>	<b>271,336</b>	<b>333,443</b>
<b>Add:</b>			
Interest Earned	8,590	7,855	10,003
Debt Repayments	54,253	54,253	0
	<u><b>62,843</b></u>	<u><b>62,107</b></u>	<u><b>10,003</b></u>
 <b>Ending Balance</b>	 <u><u><b>271,336</b></u></u>	 <u><u><b>333,443</b></u></u>	 <u><u><b>343,446</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Lister Block Reserve*

**Reserve Number(s):** *110051*

**Date Established:** *April 23, 2008 FCS08021*

**Source of Funds:** *Provincial Contribution*

**Purpose:** *For the purchase or lease of the Lister Block*

**Comments:** *The funds are expected to be used in either Q2 2011 or Q1 2012 depending on whether LIUNA or the City performs the Tenant Improvements.*

**Sustainable:** *One-Time*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>7,164,790</b>	<b>7,428,525</b>	<b>7,406,232</b>
<b>Add:</b>			
Interest Earned	263,735	196,987	109,976
	<b>263,735</b>	<b>196,987</b>	<b>109,976</b>
<b>Less:</b>			
Payment to LIUNA	0	0	7,000,000
Project Costs	0	219,280	480,720
	<b>0</b>	<b>219,280</b>	<b>7,480,720</b>
<b>Ending Balance</b>	<b>7,428,525</b>	<b>7,406,232</b>	<b>35,488</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Debenture Issuance Expense*

**Reserve Number(s):** *110080*

**Date Established:** *December, 1982*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve was established to equalize future debenture issues and related expenses.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>616,463</b>	<b>608,354</b>	<b>602,145</b>
<b>Add:</b>			
Interest Earned	22,692	16,132	17,367
	<b>22,692</b>	<b>16,132</b>	<b>17,367</b>
<b>Less:</b>			
Debt Issue & Credit Rating Costs	30,800	22,342	46,500
	<b>30,800</b>	<b>22,342</b>	<b>46,500</b>
<b>Ending Balance</b>	<b>608,354</b>	<b>602,145</b>	<b>573,011</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Election Expense Reserve*

**Reserve Number(s):** *112206*

**Date Established:** *1985*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *To eliminate the fluctuations of the annual mill rate resulting from election expenditures every fourth year.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>818,008</b>	<b>957,848</b>	<b>442,122</b>
<b>Add:</b>			
Interest Earned	28,884	27,168	14,903
Annual Contribution	233,000	233,000	233,000
Rental of 110 Accuvote Machines	18,000	18,000	18,000
	<u><b>279,884</b></u>	<u><b>278,168</b></u>	<u><b>265,903</b></u>
<b>Less:</b>			
Election Costs	40,044	893,893	100,000
To Operating Fund	0	0	41,700
Election Facilities-Temporary Relocation- Not Required	100,000	-100,000	0
	<u><b>140,044</b></u>	<u><b>793,893</b></u>	<u><b>141,700</b></u>
<b>Ending Balance</b>	<u><u><b>957,848</b></u></u>	<u><u><b>442,122</b></u></u>	<u><u><b>566,326</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Volunteer Committee Reserve*

**Reserve Number(s):** *112212*

**Date Established:** *Oct 25,2005 FCS05114*

**Source of Funds:** *Unused Operating Funds subject to an overall Corporate Surplus.*

**Purpose:** *To provide a source of funding for Volunteer Committees in excess of their approved annual budget.*

**Comments:** *The maximum approved balance is set at double the Volunteers' Committees annual budget.*

**Sustainable:** *Yes*

		<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>		<b>113,598</b>	<b>115,575</b>	<b>117,016</b>
<b>Add:</b>				
Interest Earned		4,181	3,032	3,108
Operating Surplus	FCS05048	9,714	6,247	0
		<u><b>13,895</b></u>	<u><b>9,278</b></u>	<u><b>3,108</b></u>
<b>Less:</b>				
Grant Payments		11,918	7,837	26,800
		<u><b>11,918</b></u>	<u><b>7,837</b></u>	<u><b>26,800</b></u>
<b>Ending Balance</b>		<u><u><b>115,575</b></u></u>	<u><u><b>117,016</b></u></u>	<u><u><b>93,324</b></u></u>

# **CITY OF HAMILTON 2010 RESERVE REPORT**

**Reserve Name:** *Community Partnership Grants*

**Reserve Number(s):** *112230*

**Date Established:** *1989*

**Source of Funds:** *Grants' Budget Surpluses*

**Purpose:** *An annual budget is approved for grants. Each year any surplus funds from the budget are transferred to this reserve to be used for grants in any year the budget is fully utilized.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>116,866</b>	<b>215,924</b>	<b>252,434</b>
<b>Add:</b>			
Interest Earned	4,302	5,726	7,273
Grants' Surplus	94,757	30,784	0
	<u><b>99,058</b></u>	<u><b>36,510</b></u>	<u><b>7,273</b></u>
<b>Less:</b>			
Wingfest 2011	0	0	20,000
	<u><b>0</b></u>	<u><b>0</b></u>	<u><b>20,000</b></u>
<b>Ending Balance</b>	<u><u><b>215,924</b></u></u>	<u><u><b>252,434</b></u></u>	<u><u><b>239,707</b></u></u>



# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Investment Stabilization Reserve*

**Reserve Number(s):** *112300*

**Date Established:** *2005*

**Source of Funds:** *Capital Gains*

**Purpose:** *To mitigate the operating budget impact of reducing the interest income allocation to the operating budget in future years;*

**Comments:** *This reserve was previously known as the Portfolio Valuation Reserve and the scope of this reserve was changed through Report FCS05068.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>591,295</b>	<b>10,439,026</b>	<b>22,834,852</b>
<b>Add:</b>			
Interest Earned	21,765	276,818	700,046
Realized from Capital Gains	9,825,966	12,119,007	1,000,000
	<u><b>9,847,731</b></u>	<u><b>12,395,826</b></u>	<u><b>1,700,046</b></u>
 <b>Ending Balance</b>	 <u><u><b>10,439,026</b></u></u>	 <u><u><b>22,834,852</b></u></u>	 <u><u><b>24,534,897</b></u></u>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** Working Fund-General

**Reserve Number(s):** 112400

**Date Established:** March, 1974

**Source of Funds:** Recoveries from the operating fund  
Debt Repayments

**Purpose:** This reserve were established to provide positive cash balances during times when cash flows are low. The reserve is also used to fund unbudgeted deficits in various programs..

**Comments:** This reserve was used to fund outstanding Work in progress projects in the amount of \$30 million as approved through the 2001 Capital Budget Financing plan.

**Sustainable:** Yes

		<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>		<b>6,575,615</b>	<b>6,836,780</b>	<b>10,161,566</b>
<b>Add:</b>				
Interest Earned		261,102	219,042	327,268
Debt Repayment		3,105,744	3,105,744	3,105,744
Debt Repayment-Computer Replacement Program	FCS02027	0	0	625,000
		<b>3,366,845</b>	<b>3,324,786</b>	<b>4,058,012</b>
<b>Less:</b>				
Capital Budget Financing		3,105,680	0	1,886,000
Service Delivery Review Plan	CM11009	0	0	350,000
		<b>3,105,680</b>	<b>0</b>	<b>2,236,000</b>
<b>Ending Balance</b>		<b>6,836,780</b>	<b>10,161,566</b>	<b>11,983,578</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** Working Funds - HSR

**Reserve Number(s):** 112405

**Date Established:** 1984

**Source of Funds:** Contributions from Operating Fund

**Purpose:** The Working Fund Reserve is the consolidated balance of assets over liabilities for HSR which was derived when their financial statements were converted to Municipal Accounting Standards. The reserve is used to fund unbudgeted deficits should they occur.

**Comments:**

**Sustainable:** Yes

	<b><u>2009</u></b>	<b><u>2010</u></b>	<b><u>Projected 2011</u></b>
<b>Beginning Balance</b>	<b>367,067</b>	<b>380,578</b>	<b>390,670</b>
<b>Add:</b>			
Interest Earned	13,512	10,092	9,330
	<b>13,512</b>	<b>10,092</b>	<b>9,330</b>
<b>Less:</b>			
Fare Card System	0	0	390,670
	<b>0</b>	<b>0</b>	<b>390,670</b>
<b>Ending Balance</b>	<b>380,578</b>	<b>390,670</b>	<b>9,330</b>

# PROGRAM SPECIFIC RESERVES

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***2010 Reserve Report  
With 2011 Projections***



**THE CITY OF HAMILTON**  
**2010 RESERVE REPORT**  
**RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>PROGRAM SPECIFIC RESERVES</u></b>					
<b><u>Community Services</u></b>					
<b><i>Social Services</i></b>					
110044	OW Stabilization Reserve	3,997,934	4,030,012	3,140,603	No
112214	Social Services Initiative Fund	386,662	254,647	3,870,977	One-Time
112218	Best Start Initiative	7,093,378	6,857,643	5,870,514	No
<b><i>Sub-total Social Services</i></b>		<b>11,477,973</b>	<b>11,142,302</b>	<b>12,882,094</b>	
<b><i>Housing Reserves</i></b>					
102045	Emergency Repair Program-HHERP	218,483	224,277	231,005	One-Time
112009	HomeStart Program	325,106	325,066	334,818	No
112239	Federal Housing Initiatives	3,169,415	2,096,126	496,425	Yes
112244	Social Housing Transition Reserve	85,514	64,195	0	One-Time
112248	Social Housing Reserve Fund	7,445,773	3,759,752	2,890,461	Yes
112249	Downtown Housing Initiatives	397,605	20,848	0	One-Time
112252	Supplement/Housing Allowance Reserve	1,954,964	1,490,431	1,047,944	One-Time
112253	Social Housing Renovation and Retrofit Reserve	8,500,690	8,685,572	263,586	Yes
112254	Revolving Home Ownership Reserve	0	26,010	0	Yes
<b><i>Sub-total Housing Reserves</i></b>		<b>22,097,548</b>	<b>16,692,278</b>	<b>5,264,239</b>	
<b><i>Culture &amp; Recreation Reserves</i></b>					
100036	Auchmar Estates - Repairs	22,240	5,417	5,579	No
102015	Hamilton-Scourge Foundation	22,078	22,663	603	No
104060	Golf Course Improvement	452,644	(52,866)	92,723	Yes
104080	Reserve For Various Museums	204,445	169,235	177,590	Yes
108038	Four Pad Arena Capital Reserve	649,441	434,507	391,666	Yes
108044	Public Art Reserve	277,985	285,356	293,917	Yes
110049	Four Pad Stabilization Reserve	30,000	210,796	217,119	Yes
<b><i>Sub-total Culture &amp; Recreation Reserves</i></b>		<b>1,658,833</b>	<b>1,075,107</b>	<b>1,179,196</b>	
<b><i>Sub-total Community Services</i></b>		<b>35,234,354</b>	<b>28,909,687</b>	<b>19,325,530</b>	

**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>PROGRAM SPECIFIC RESERVES</u></b>					
<b><u>Public Health</u></b>					
112219	Public Health Services Reserves	197,884	224,915	257,430	Yes
<b><u>Sub-total Public Health</u></b>		<b>197,884</b>	<b>224,915</b>	<b>257,430</b>	
<b><u>Library Reserves</u></b>					
106005	Reserve For Mobile Equipment	160,607	194,866	141,791	Yes
106006	Library Collections	1,128,932	1,176,333	331,629	Yes
106007	Library General Development	1,356,601	1,414,752	390,982	Yes
106008	Library Major Capital Projects	4,085,889	2,139,170	1,325,738	Yes
106009	Summer Reading Program	519,271	446,140	313,252	Yes
106011	Redeployment & Training Fund	354,883	364,294	30,123	Yes
106012	Youth Programming Reserve	12,665	13,001	13,391	Yes
106013	Accessibility, Renewal and Health & Safety Reserve	314,086	22,415	124,587	Yes
106014	Library-Computer Reserve Fund	0	200,000	409,000	Yes
<b><u>Sub-total Library Reserves</u></b>		<b>7,932,934</b>	<b>5,970,970</b>	<b>3,080,492</b>	
<b><u>Planning &amp; Development Reserves</u></b>					
<b><u>Development Related Reserves</u></b>					
100045	Services for New Subdivisions	3,059,988	3,141,132	3,235,366	Yes
108042	Red Hill Industrial Park Reserve	18,205,899	18,555,125	20,885,597	Yes
110060	Shovel Ready Industrial Land Reserve	4,677,632	4,634,551	1,149,655	Yes
110086	Development Fees Stabilization	2,219,635	1,727,073	866,597	Yes
112004	Brownfields Program Reserve	242,276	248,701	157,707	Yes
115090	Cash in Lieu Sidewalks-Flamborough	160,718	164,980	169,929	Yes
117012	Developer Deposits - Roads (SC)	778,408	799,050	823,021	Yes
<b><u>Sub-total Development Related Reserves</u></b>		<b>29,344,557</b>	<b>29,270,611</b>	<b>27,287,872</b>	
<b><u>Downtown/BIA's/Heritage Reserves</u></b>					
100005	Revolving Fund-Historic Properties	354,500	363,900	374,817	Yes
102047	Community Heritage Program-CHIRP	153,462	42,891	308,139	Yes
102048	Main Street Program Reserve	1,955,284	1,880,983	1,645,181	Yes
102049	Hamilton Community Heritage Fund	807,099	828,501	853,356	Yes
108036	Downtown Hamilton Capital Program	152,873	225,595	232,363	Yes

**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>PROGRAM SPECIFIC RESERVES</u></b>					
<b><u>Planning &amp; Development Reserves</u></b>					
<b><i>Downtown/BIA's/Heritage Reserves</i></b>					
112006	LACAC Publications Reserve	13,282	13,713	14,524	Yes
112211	Heritage Studies Reserve	36,161	37,120	38,234	Yes
112229	Commercial Property Improvement Grant (C.P.I.G.) Reserve	377,554	499,354	284,368	Yes
<b><i>Sub-total Downtown/BIA's/Heritage Reserves</i></b>		<b>3,850,214</b>	<b>3,892,058</b>	<b>3,750,982</b>	
<b><i>Planning-Other Reserves</i></b>					
100035	Property Purchases	885,714	1,135,625	1,202,818	Yes
108021	Parking Capital Reserve	2,720,999	3,371,263	2,432,243	Yes
112207	Upwind & Downwind Conference	39,261	26,008	26,788	Yes
112208	Destination Marketing Reserve	217,778	382,138	393,602	Yes
112221	Economic Development Investment Fund	1,324,056	1,474,376	1,452,632	Yes
112231	Conventions/Sports Events Reserve	99,391	109,350	111,210	Yes
115085	HMPS Cash in Lieu of Parking Reserve	179,808	184,576	190,113	Yes
117024	Animal Shelter Reserve Fund	22,458	23,442	1,196	Yes
<b><i>Sub-total Planning-Other Reserves</i></b>		<b>5,489,464</b>	<b>6,706,778</b>	<b>5,810,601</b>	
<b><i>Airport Reserves</i></b>					
108043	Airport Capital Reserve	110,961	157,260	199,372	Yes
112217	Airport Joint Marketing Reserve Fund	74,339	119,667	127,028	Yes
<b><i>Sub-total Airport Reserves</i></b>		<b>185,299</b>	<b>276,927</b>	<b>326,400</b>	
<b><i>Sub-total Planning &amp; Development Reserves</i></b>		<b>38,869,534</b>	<b>40,146,374</b>	<b>37,175,855</b>	
<b><u>H.E.C.F.I. Reserves</u></b>					
100025	H.E.C.F.I. - Capital Projects	437,639	437,771	408,846	Yes
102025	Ronald V. Joyce Centre	59,086	216,959	173,678	Yes
104005	Special Events Subsidy	5,753	11,683	12,092	Yes
<b><i>Sub-total H.E.C.F.I. Reserves</i></b>		<b>502,478</b>	<b>666,413</b>	<b>594,616</b>	

**THE CITY OF HAMILTON**  
**2010 RESERVE REPORT**  
**RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>PROGRAM SPECIFIC RESERVES</u></b>					
<b><u>Police Reserves</u></b>					
104055	Tax Stabilization-Police	443,330	455,086	316,488	One-Time
110065	Police Capital Expenditures	4,415,908	4,787,590	4,652,093	Yes
112029	Provision for Vacation Liability	1,243,558	1,276,535	1,863,154	Yes
112210	Provision for Police Litigation	220,283	226,125	232,909	Yes
112220	Police Special Events	96,206	98,758	101,721	Yes
112225	Police Rewards	136,453	140,072	144,274	Yes
<b>Sub-total Police Reserves</b>		<b>6,555,740</b>	<b>6,984,164</b>	<b>7,310,638</b>	
<b><u>Public Works Reserves</u></b>					
<b><u>Greenspace/Parks Reserves</u></b>					
102030	Redhill Creek Valley Development	27	0	0	Close
108037	Hamilton Beach Park Reserve	1,722,141	1,116,491	780,336	Yes
112201	Park Marina Reserve	868,215	1,010,893	1,130,763	Yes
112202	Leash Free Park Reserve	225,534	265,202	249,915	Yes
<b>Sub-total Greenspace/Parks Reserves</b>		<b>2,815,917</b>	<b>2,392,587</b>	<b>2,161,015</b>	
<b><u>Waste Management Reserves</u></b>					
110062	Closed Landfill Reserve	0	500,000	669,219	Yes
112270	Waste Management Recycling	2,775,562	3,026,221	3,405,978	Yes
112271	WM Facilities-Replace\Upgrade Reserve	627,569	607,245	1,005,276	Yes
113022	Garbage Collection Contingency Reserve	27,903	28,643	29,502	Yes
<b>Sub-total Waste Management Reserves</b>		<b>3,431,034</b>	<b>4,162,110</b>	<b>5,109,975</b>	
<b><u>Transit Reserves</u></b>					
108019	Transit Shelter Capital Reserve	0	175,387	180,649	One-Time
108025	Transit Capital Reserve	2,661,616	2,631,897	1,086,210	Yes
108027	Province of Ontario Transit Capital Grant	6,748,174	5,675,745	4,592,492	One-Time
108028	OBRP Capital Reserve	616,636	0	0	Close
108045	Federal Public Transit Funds	6,038,064	1,923,408	1,015,893	One-Time
<b>Sub-total Transit Reserves</b>		<b>16,064,490</b>	<b>10,406,437</b>	<b>6,875,243</b>	



**THE CITY OF HAMILTON**  
**2010 RESERVE REPORT**  
**RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>PROGRAM SPECIFIC RESERVES</u></b>					
<b><u>Public Works Reserves</u></b>					
<b><u>Cemeteries' Reserves</u></b>					
104105	Cemetery Building Fund - Niches	306,589	366,046	413,118	Yes
<b><u>Sub-total Cemeteries' Reserves</u></b>		<b><u>306,589</u></b>	<b><u>366,046</u></b>	<b><u>413,118</u></b>	
<b><u>Public Works-Other Reserves</u></b>					
108039	McMaster Facility Capital Replacement	146,833	2,761	129,719	Yes
108040	Street Tree Light Replacement-Downtown	0	0	0	Yes
108041	Roads, Bridges & Traffic Capital Reserve	3,386,567	2,909,019	1,984,665	One-Time
108046	RCMP Lease-Capital Replacement	291,925	377,675	380,885	Yes
108047	Rapid Transit Capital Reserve	14,374,445	14,221,329	11,487,472	One-Time
108048	YMCA & Turner Library Capital Renewal Reserve	0	44,480	73,372	Yes
112203	Red Light Camera Project	1,468,880	3,017,202	3,101,121	Yes
112205	Winter Control	2,401,526	7,073,403	7,592,317	Yes
112209	47 Guise St Reserve	61,037	72,155	83,962	Yes
112272	Energy Conservation Initiative Reserve	2,048,394	3,215,302	2,592,888	Yes
<b><u>Sub-total Public Works-Other Reserves</u></b>		<b><u>24,179,607</u></b>	<b><u>30,933,327</u></b>	<b><u>27,426,401</u></b>	
<b><u>Sub-total Public Works Reserves</u></b>		<b><u>46,797,637</u></b>	<b><u>48,260,506</u></b>	<b><u>41,985,752</u></b>	
<b><u>TOTAL PROGRAM SPECIFIC RESERVES</u></b>		<b><u>136,090,559</u></b>	<b><u>131,163,030</u></b>	<b><u>109,730,313</u></b>	

# Community Services

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***2010 Reserve Report  
With 2011 Projections***



**THE CITY OF HAMILTON**  
**2010 RESERVE REPORT**  
**RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>Community Services</u></b>					
<b><i>Social Services</i></b>					
110044	OW Stabilization Reserve	3,997,934	4,030,012	3,140,603	No
112214	Social Services Initiative Fund	386,662	254,647	3,870,977	One-Time
112218	Best Start Initiative	7,093,378	6,857,643	5,870,514	No
<b><i>Sub-total Social Services</i></b>		<b>11,477,973</b>	<b>11,142,302</b>	<b>12,882,094</b>	
<b><i>Housing Reserves</i></b>					
102045	Emergency Repair Program-HHERP	218,483	224,277	231,005	One-Time
112009	HomeStart Program	325,106	325,066	334,818	No
112239	Federal Housing Initiatives	3,169,415	2,096,126	496,425	Yes
112244	Social Housing Transition Reserve	85,514	64,195	0	One-Time
112248	Social Housing Reserve Fund	7,445,773	3,759,752	2,890,461	Yes
112249	Downtown Housing Initiatives	397,605	20,848	0	One-Time
112252	Supplement/Housing Allowance Reserve	1,954,964	1,490,431	1,047,944	One-Time
112253	Social Housing Renovation and Retrofit Reserve	8,500,690	8,685,572	263,586	Yes
112254	Revolving Home Ownership Reserve	0	26,010	0	Yes
<b><i>Sub-total Housing Reserves</i></b>		<b>22,097,548</b>	<b>16,692,278</b>	<b>5,264,239</b>	
<b><i>Culture &amp; Recreation Reserves</i></b>					
100036	Auchmar Estates - Repairs	22,240	5,417	5,579	No
102015	Hamilton-Scourge Foundation	22,078	22,663	603	No
104060	Golf Course Improvement	452,644	(52,866)	92,723	Yes
104080	Reserve For Various Museums	204,445	169,235	177,590	Yes
108038	Four Pad Arena Capital Reserve	649,441	434,507	391,666	Yes
108044	Public Art Reserve	277,985	285,356	293,917	Yes
110049	Four Pad Stabilization Reserve	30,000	210,796	217,119	Yes
<b><i>Sub-total Culture &amp; Recreation Reserves</i></b>		<b>1,658,833</b>	<b>1,075,107</b>	<b>1,179,196</b>	
<b><i>Total Community Services</i></b>		<b>35,234,354</b>	<b>28,909,687</b>	<b>19,325,530</b>	

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *OW Stabilization Reserve*

**Reserve Number(s):** *110044*

**Date Established:** *2004 (FCS04053)*

**Source of Funds:** *Provincial Grant Payments Variances*

**Purpose:** *To fund case load fluctuations not covered in the annual approved budgets and any subsidy adjustments for prior periods.*

**Comments:** *If OW caseload fluctuates over average of 13,580 in 2011, variance to be funded from the reserve.*

**Sustainable:** *No To provide sufficient flexibility and protection against recession driven caseload increases. This reserve does not have a financial plan in place to ensure there are sufficient funds in the reserve to offset any large fluctuations in the caseloads. A minimum target reserve balance needs to be established.*

		<b><u>2009</u></b>	<b><u>2010</u></b>	<b><u>Projected 2011</u></b>
<b>Beginning Balance</b>		<b>3,856,125</b>	<b>3,997,934</b>	<b>4,030,012</b>
<b>Add:</b>				
Interest Earned		141,739	94,329	105,970
O.W Subsidy Adjustments		66,598	0	0
Provision for Caseload Adjustments		0	0	0
		<b>208,337</b>	<b>94,329</b>	<b>105,970</b>
<b>Less:</b>				
OW Caseload Contingency plan	CS09021a	0	30,659	654,140
Affordable Transit Pass	ESC08051(c)	0	16,202	183,798
Addictions Services Initiative	CS10086	0	0	157,440
SDMT Bank Variance		0	15,391	0
O.W. Un-negotiated Payments		66,528	0	0
		<b>66,528</b>	<b>62,252</b>	<b>995,378</b>
<b>Ending Balance</b>		<b>3,997,934</b>	<b>4,030,012</b>	<b>3,140,603</b>

# CITY OF HAMILTON 2010 RESERVE REPORT

<b>Reserve Name:</b>	<i>Social Services Initiative Fund</i>
<b>Reserve Number(s):</b>	<i>112214</i>
<b>Date Established:</b>	<i>2006</i>
<b>Source of Funds:</b>	<i>Seed funding from Provincial One-time Grant</i>
<b>Purpose:</b>	<i>To fund urgent temporary/finite program requirements (e.g.. Emergency Shelter; Homemakers/Nurses) and recommendations from Poverty Roundtable</i>
<b>Comments:</b>	<i>The Affordable Transit Pass Program has expanded its target client group (ECS08051 (b) effective June 1, 2009 .</i>
<b>Sustainable:</b>	<i>One-Time There are no committed contributions to this reserve with the exception of 50% of the 2009 OMPF reconciliation in 2011.</i>

		<u>2009</u>	<u>2010</u>	<u>Projected</u> <u>2011</u>
<b>Beginning Balance</b>		<b>945,492</b>	<b>386,662</b>	<b>254,647</b>
<b>Add:</b>				
Interest Income		27,582	5,149	60,970
OMPF 2009 Reconciliation – 50%	FCS11027	0	0	4,075,800
		<b>27,582</b>	<b>5,149</b>	<b>4,136,770</b>
<b>Less:</b>				
Emergency Food Assistance	Council April 27	0	0	350,000
Affordable Transit Pass Program	ECS08051(c)	202,792	137,163	170,440
Grow Program-Youth Agency	ECS08011(a)	151,298	0	0
Greater Hamilton Food Share	ESC08053	186,430	0	0
Immigration Strategy		6,177	0	0
Neighbour to Neighbour	CS09062(a)	39,716	0	0
		<b>586,412</b>	<b>137,163</b>	<b>520,440</b>
<b>Ending Balance</b>		<b>386,662</b>	<b>254,647</b>	<b>3,870,977</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Best Start Initiative*

**Reserve Number(s):** *112218*

**Date Established:** *July 11th, 2007 (ESC07055)*

**Source of Funds:** *Provincial Best Start Funding (2005/06)*

**Purpose:** *The Best Start Initiative Reserve is being utilized to offset Provincial shortfalls in the cost sharing of the City of Hamilton's Best Start and Child Care administrative costs and to sustain the Best Start Initiative in accordance with the Best Start Network's annual work plans.*

**Comments:**

**Sustainable:** *No            There are no committed contributions to this reserve.*

	<b><u>2009</u></b>	<b><u>2010</u></b>	<b><u>Projected 2011</u></b>
<b>Beginning Balance</b>	<b>7,864,001</b>	<b>7,093,378</b>	<b>6,857,643</b>
<b>Add:</b>			
Interest Earned	270,781	184,944	188,101
	<b>270,781</b>	<b>184,944</b>	<b>188,101</b>
<b>Less:</b>			
Fund Initiatives	1,041,404	420,679	845,691
Board of Education Capital Repayment	0	0	329,539
	<b>1,041,404</b>	<b>420,679</b>	<b>1,175,230</b>
<b>Ending Balance</b>	<b>7,093,378</b>	<b>6,857,643</b>	<b>5,870,514</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Emergency Repair Program-HHERP*

**Reserve Number(s):** *102045*

**Date Established:** *2001*

**Source of Funds:** *From the consolidation of the Hamilton Assistance Rehabilitation Program (HARP)*

**Purpose:** *Provide emergency funding for repairs for housing located in urban areas.*

**Comments:** *This reserve was initially approved by Council in 2001 for emergency repairs for housing located in urban areas. The program was not implemented and since that time has been gathering interest. Future allocation from this reserve is on hold pending a report to E&CS Committee. A number of options will be provided for possible use of the reserve such as a home ownership and home repair program. Consultation will be conducted to seek advice from the community and service providers.*

**Sustainable:** *One-Time*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>210,726</b>	<b>218,483</b>	<b>224,277</b>
<b>Add:</b>			
Interest Earned	7,757	5,794	6,728
	<b>7,757</b>	<b>5,794</b>	<b>6,728</b>
<b>Ending Balance</b>	<b>218,483</b>	<b>224,277</b>	<b>231,005</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *HomeStart Program*

**Reserve Number(s):** *112009*

**Date Established:** *May 24th, 2006 SSC06012*

**Source of Funds:** *Closing and Transfer of funds from two existing programs:*  
  
*Hamilton Convert to Rent Program #102046*  
*Housing Hamilton Innovations Fund #6290341102*

**Purpose:** *Provide financial assistance to City Housing Hamilton social housing tenant households in the form of a grant to a maximum of \$4,500. The grant will be used as a down payment to purchase a home in the City of Hamilton.*

**Comments:** *This reserve was initially approved by Council in 2006 as a down payment assistance program for City Housing Hamilton tenants to purchase a home. Program take-up was minimal due to more attractive funding and less restrictive eligibility through the Home Ownership component of the Canada-Ontario Affordable Housing Program. The program is now complete. Future allocation from this reserve is on hold pending a report to E&CS Committee. A number of options will be provided for possible use of the reserve such as a home ownership or home repair program. Consultation will be conducted to seek advice from the community and service providers.*

**Sustainable:** *No*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>320,152</b>	<b>325,106</b>	<b>325,066</b>
<b>Add:</b>			
Interest Earned	11,454	8,480	9,752
	<b>11,454</b>	<b>8,480</b>	<b>9,752</b>
<b>Less:</b>			
Down Payment Assistance Program	6,500	8,520	0
	<b>6,500</b>	<b>8,520</b>	<b>0</b>
<b>Ending Balance</b>	<b>325,106</b>	<b>325,066</b>	<b>334,818</b>



## **CITY OF HAMILTON 2010 RESERVE REPORT**

<b>Reserve Name:</b>	<i>Federal Housing Initiatives</i>
<b>Reserve Number(s):</b>	<i>112239</i>
<b>Date Established:</b>	<i>April 25, 2007 FCS07050</i>
<b>Source of Funds:</b>	<i>One-time Federal Affordable Housing Funds flowed through the Province of Ontario to the City of Hamilton.</i>
<b>Purpose:</b>	<i>Initially the Province stated that the funds were to be used for Affordable Housing.</i>
<b>Comments:</b>	<i>Under Bill C 48, the Federal Government released financial commitments relating to affordable housing and transit to the Provinces. The 2007 provincial Budget, announced the commitment to Ontario municipalities (DOORS). A subsequent report (ECS08007) transferred half of the \$6,580,000 to Emergency Capital (112248) and the remainder to be used for housing and homelessness related programs. Report ECS08007 delegated responsibility for approving DOOR funding to the General Manager of Community Services. The funding has been directed to the implementation of the Blueprint for Emergency Shelter Services per Report CS09015(a). Report CS09015(b) informed Council that this funding will continue to be used on an interim basis for the implementation of the Blueprint.</i>
<b>Sustainable:</b>	<i>Yes</i>

	<b><u>2009</u></b>	<b><u>2010</u></b>	<b><u>Projected 2011</u></b>
<b>Beginning Balance</b>	<b>3,487,437</b>	<b>3,169,415</b>	<b>2,096,126</b>
<b>Add:</b>			
Interest Earned	96,991	64,809	38,314
	<b>96,991</b>	<b>64,809</b>	<b>38,314</b>
<b>Less:</b>			
Blueprint for Emergency Shelters	0	1,138,098	510,000
Standard Supplements for men's shelters	0	0	243,015
Housing Allowance-Chronic Shelter Users	0	0	240,000
Notre Dame Community Resource Centre	0	0	200,000
Start-Up Costs for new Mary's Place	0	0	150,000
GSC Notre Dame Shelter for Youth	0	0	120,000
Mary's Place Intensive Case Management	0	0	100,000
Staffing Recovery	0	0	75,000
Shelter Deficits	415,014	0	0
	<b>415,014</b>	<b>1,138,098</b>	<b>1,638,015</b>
<b>Ending Balance</b>	<b>3,169,415</b>	<b>2,096,126</b>	<b>496,425</b>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Social Housing Transition Reserve*

**Reserve Number(s):** *112244*

**Date Established:** *2003*

**Source of Funds:** *Federal Government Contribution*

**Purpose:** *To cover costs associated with the download of housing to the municipality as the Service Manager. It is to cover costs related to equipment, office space, supplies and other administrative costs .*

**Comments:** *The funds have been used to fund the administration of Social Housing Projects In Difficulty, such as First Place, CityHousing Hamilton. The balance is being held to be utilized for the purchase of a software program for the administration of the social housing program. The software is needed for reporting commitments to both the federal and provincial governments. The Province and the Social Housing Services Corporation have committed to facilitating the design of this software. The City of London has facilitated a committee to review this issue. Hamilton is a member of the committee and it is expected that a solution will be developed and implemented by the 4th quarter of 2011.*

**Sustainable:** *One-Time*

	<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>	<b>194,098</b>	<b>85,514</b>	<b>64,195</b>
<b>Add:</b>			
Interest Earned	6,338	-2	949
	<b>6,338</b>	<b>-2</b>	<b>949</b>
<b>Less:</b>			
Social Housing administrative software	0	0	65,144
CCH Operational Review	69,775	21,317	0
PID Administration	45,147	0	0
	<b>114,922</b>	<b>21,317</b>	<b>65,144</b>
<b>Ending Balance</b>	<b>85,514</b>	<b>64,195</b>	<b>0</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Social Housing Reserve Fund*

**Reserve Number(s):** *112248*

**Date Established:** *2003*

**Source of Funds:** *Federal Government Contribution*

**Purpose:** *Capital reserve received from the Federal Government to fund capital needs for social housing.*

**Comments:** *Social housing providers may request a grant when they require funding for emergency capital repairs or in exceptional situations for their social housing stock when there are inadequate financial resources to cover the cost. The reserve may also be accessed for building reviews for social housing stock that are in financial difficulty. A new procedure for accessing this reserve was approved by Council per Report CS10094(a) on March 9, 2011.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>14,636,624</b>	<b>7,445,773</b>	<b>3,759,752</b>
<b>Add:</b>			
Interest Earned	458,924	159,197	98,279
	<b>458,924</b>	<b>159,197</b>	<b>98,279</b>
<b>Less:</b>			
Capital Repairs	595,354	1,118,975	507,400
Capital Repairs (2008 Program)	4,753,259	2,369,490	310,170
Commercial Rent Supplements	707,023	356,753	150,000
To Rent Bank (now part of 112239)	136,385	0	0
Transfer to Rent Supplement Reserve- 112252	1,290,000	0	0
Bed Bug Program	167,754	0	0
	<b>7,649,775</b>	<b>3,845,218</b>	<b>967,570</b>
<b>Ending Balance</b>	<b>7,445,773</b>	<b>3,759,752</b>	<b>2,890,461</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Downtown Housing Initiatives*

**Reserve Number(s):** *112249*

**Date Established:** *May 25, 2005*

**Source of Funds:** *Surplus from Capital Work in Progress Accounts*

**Purpose:** *Assist in the funding of proposed Downtown Housing Initiatives.*

**Comments:** *Funds from this reserve was utilized in 2010 to assist in the conversion of the building at 95 King Street East to live-work space for artists. These funds were set up for the benefit of the redevelopment at the Kit Kat building and 95 King West.*

**Sustainable:** *One-Time*

	<b><u>2009</u></b>	<b><u>2010</u></b>	<b><u>Projected 2011</u></b>
<b>Beginning Balance</b>	<b>383,657</b>	<b>397,605</b>	<b>20,848</b>
<b>Add:</b>			
Interest Earned	14,121	7,244	375
	<b>14,121</b>	<b>7,244</b>	<b>375</b>
<b>Less:</b>			
95 King Street East, Proposed Artists Live/Work Development	0	384,000	21,223
Project Closures - Additional Funds	173	0	0
	<b>173</b>	<b>384,000</b>	<b>21,223</b>
<b>Ending Balance</b>	<b>397,605</b>	<b>20,848</b>	<b>0</b>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Supplement/Housing Allowance Reserve*

**Reserve Number(s):** *112252*

**Date Established:** *March 11,2009 CS09023*

**Source of Funds:** *Federal Funding and the Hamilton Future Fund*

**Purpose:** *To provide rent supplement or housing allowances for low income households. This reserve is one time funding for a five year period commencing October, 2008 and ending October 2013. Eligible households receive either \$200 or \$250 per month towards their rent. The amount of the allowance is determined by whether they are participating in the Hostels to Homes Pilot (H2H) or not. H2H has 40 participants receiving a Housing Allowance at \$250 and the balance of 150 households receive \$200 per month.*

**Comments:** *Delivery of this program is underway with immediate success.*

**Sustainable:** *One-Time*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>0</b>	<b>1,954,964</b>	<b>1,490,431</b>
<b>Add:</b>			
Interest Earned	64,850	51,904	37,513
From the Rent Bank Fund	226,648	226,648	240,000
Federal Funding	1,290,000	0	0
Future Fund Contribution	1,000,000	0	0
	<u><b>2,581,498</b></u>	<u><b>278,552</b></u>	<u><b>277,513</b></u>
<b>Less:</b>			
Housing Allowance Payments	431,050	485,272	480,000
Rent Bank Disbursals	195,484	257,812	240,000
	<u><b>626,534</b></u>	<u><b>743,084</b></u>	<u><b>720,000</b></u>
<b>Ending Balance</b>	<u><u><b>1,954,964</b></u></u>	<u><u><b>1,490,431</b></u></u>	<u><u><b>1,047,944</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Social Housing Renovation and Retrofit Reserve*

**Reserve Number(s):** *112253*

**Date Established:** *Sept 16, 2009 CS09060*

**Source of Funds:** *Provincial/Federal Government*

**Purpose:** *The funding is for capital repair/renovations and energy efficiency enhancements to all eligible social housing providers, including CityHousing Hamilton and social housing providers that are administered by the City of Hamilton under the Social Housing Reform Act.*

**Comments:** *Initially, the City of Hamilton received an allocation of \$32,711,061 for SHRRP - \$14,656,360 for the provincial fiscal year 2009-10 and \$18,054,701 for 2010-11. The amounts were subsequently adjusted by the Province to \$36,037,710 (total) - \$18,637,029 for 2009-10 and \$17,400,681 for 2010-11.*

**Sustainable:** *Yes      This is time limited funding.*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>0</b>	<b>8,500,690</b>	<b>8,685,572</b>
<b>Add:</b>			
Interest Earned	20,175	247,805	132,254
Provincial Funding	0	23,625,564	13,567,915
From Social Housing Repair Reserve Fund	9,207,436	0	0
	<u><b>9,227,612</b></u>	<u><b>23,873,370</b></u>	<u><b>13,700,169</b></u>
<b>Less:</b>			
Repairs	726,922	23,644,645	22,077,155
Administrative Recovery	0	43,842	45,000
	<u><b>726,922</b></u>	<u><b>23,688,487</b></u>	<u><b>22,122,155</b></u>
<b>Ending Balance</b>	<u><u><b>8,500,690</b></u></u>	<u><u><b>8,685,572</b></u></u>	<u><u><b>263,586</b></u></u>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Revolving Home Ownership Reserve*

**Reserve Number(s):** *112254*

**Date Established:** *Sept 16,2009 CS09060(d)*

**Source of Funds:** *Provincial and Federal governments*

**Purpose:** *Funds are to be used to offer down payment assistance to qualified first time buyers of residential homes. The criteria is outlined in the Canada Ontario Affordable Housing Program Homeownership Program.*

**Comments:** *All funding has been allocated.*

**Sustainable:** *Yes This is a revolving plan and is dependant upon funding from the repayment of existing loans where the property is sold before the 20 year forgiveness window is reached.*

	<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>	<b>0</b>	<b>0</b>	<b>26,010</b>
<b>Add:</b>			
Interest Earned	0	310	500
From Operating Fund	0	32,900	0
	<b>0</b>	<b>33,210</b>	<b>500</b>
<b>Less:</b>			
Repairs	0	7,200	26,510
	<b>0</b>	<b>7,200</b>	<b>26,510</b>
<b>Ending Balance</b>	<b>0</b>	<b>26,010</b>	<b>0</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Auchmar Estates - Repairs*

**Reserve Number(s):** *100036*

**Date Established:** *2003*

**Source of Funds:** *Net rental revenues and donations*

**Purpose:** *To provide a source of funds for the preservation and restoration of Auchmar Estates, which is estimated at \$4 million. Repairs will continue in 2011 to be funded from continued donations in support of the project.*

**Comments:**

**Sustainable:** *No      This reserve does not have a financial plan in place to ensure there are sufficient funds for the \$4 million needed for repairs.*

	<b><u>2009</u></b>	<b><u>2010</u></b>	<b><u>Projected 2011</u></b>
<b>Beginning Balance</b>	<b>94,288</b>	<b>22,240</b>	<b>5,417</b>
<b>Add:</b>			
Interest Earned	2,951	226	163
Donations	0	1,273	0
	<b>2,951</b>	<b>1,499</b>	<b>163</b>
<b>Less:</b>			
Administrative Recovery	0	15,520	0
Restoration Costs	75,000	2,803	0
	<b>75,000</b>	<b>18,323</b>	<b>0</b>
<b>Ending Balance</b>	<b>22,240</b>	<b>5,417</b>	<b>5,579</b>



# **CITY OF HAMILTON 2010 RESERVE REPORT**

**Reserve Name:** *Hamilton-Scourge Foundation*

**Reserve Number(s):** *102015*

**Date Established:** *1987*

**Source of Funds:** *Provision from the year end surplus distribution.*

**Purpose:** *Provide interest free loan from the City to the Hamilton and Scourge Foundation Inc. to a maximum of \$75,000.*

*With the upcoming 200th anniversary of the events leading to the loss of the ships, we can anticipate project spending in the next 3 years. Specifically, the development of a long term management plan for the site is underway with staff, stakeholder and consultant input. The shape of the implementation of the plan has not been determined but additional spending to complete and implement the plan is anticipated.*

**Comments:** *Hamilton's ownership of the two ships that are at the bottom of Lake Ontario.*

**Sustainable:** *No      This reserve does not have a financial plan in place to ensure there are sufficient funds in the reserve for its intended purpose.*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>21,294</b>	<b>22,078</b>	<b>22,663</b>
<b>Add:</b>			
Interest Earned	784	585	344
	<b>784</b>	<b>585</b>	<b>344</b>
<b>Less:</b>			
Long Term Management Plan	0	0	22,404
	<b>0</b>	<b>0</b>	<b>22,404</b>
<b>Ending Balance</b>	<b>22,078</b>	<b>22,663</b>	<b>603</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Golf Course Improvement*

**Reserve Number(s):** *104060*

**Date Established:** *1998*

**Source of Funds:** *Golf Courses' operating budget surpluses.*

**Purpose:** *This reserve is for the golf course capital improvements. The capital work is centered on the clubhouses, irrigation improvements that would allow the courses to be removed from city water for irrigation and general maintenance to improve the golf courses. The golf business plan's goal is to be self-sustaining with no financial impact on the tax levy.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>221,532</b>	<b>452,644</b>	<b>-52,866</b>
<b>Add:</b>			
Interest Earned	12,787	11,024	589
Provision For Golf Courses	205,391	0	225,000
Project Closures - Unused Funds	12,934	381,994	0
	<u><b>231,112</b></u>	<u><b>393,018</b></u>	<u><b>225,589</b></u>
<b>Less:</b>			
Capital Improvements	0	539,215	80,000
Operating Deficit	0	359,313	0
	<u><b>0</b></u>	<u><b>898,528</b></u>	<u><b>80,000</b></u>
<b>Ending Balance</b>	<u><u><b>452,644</b></u></u>	<u><u><b>-52,866</b></u></u>	<u><u><b>92,723</b></u></u>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Reserve For Various Museums*

**Reserve Number(s):** *104080*

**Date Established:** *1996*

**Source of Funds:** *Donations*

**Purpose:** *Monitor activity for all Museums in one reserve.*

**Comments:** *The funds in this reserve represents donations and have to be used for its designated purposes*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>200,357</b>	<b>204,445</b>	<b>169,235</b>
<b>Add:</b>			
Interest Earned	7,198	5,259	5,125
Donations For Specific Projects	4,391	1,993	3,229
	<u><b>11,588</b></u>	<u><b>7,252</b></u>	<u><b>8,355</b></u>
<b>Less:</b>			
Administrative Recovery	0	42,462	0
Steam Museum Operating Fund	7,500	0	0
	<u><b>7,500</b></u>	<u><b>42,462</b></u>	<u><b>0</b></u>
<b>Ending Balance</b>	<u><u><b>204,445</b></u></u>	<u><u><b>169,235</b></u></u>	<u><u><b>177,590</b></u></u>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Four Pad Arena Capital Reserve*

**Reserve Number(s):** *108038*

**Date Established:** *2005*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *To Fund Capital Repairs at the Four Pad Arena*

**Comments:** *Annual contributions are set at initially \$75,000 per year, increased to \$100,000 per year effective in 2009 and further increased to \$125,000 per year effective 2010.*

**Sustainable:** *Yes*

	<b><u>2009</u></b>	<b><u>2010</u></b>	<b><u>Projected 2011</u></b>
<b>Beginning Balance</b>	<b>572,896</b>	<b>649,441</b>	<b>434,507</b>
<b>Add:</b>			
Interest Earned	21,088	18,179	12,209
Provision for Capital Replacement	100,000	99,996	125,000
	<b>121,088</b>	<b>118,175</b>	<b>137,209</b>
<b>Less:</b>			
Capital Expenditures	44,543	183,109	180,051
To Four Pad Arena Stabilization-1100049 CS10019	0	150,000	0
	<b>44,543</b>	<b>333,109</b>	<b>180,051</b>
<b>Ending Balance</b>	<b>649,441</b>	<b>434,507</b>	<b>391,666</b>

# **CITY OF HAMILTON 2010 RESERVE REPORT**

**Reserve Name:** *Public Art Reserve*

**Reserve Number(s):** *108044*

**Date Established:** *April 24, 2006 ECS07008*

**Source of Funds:** *A % of the Capital Construction projects to be used as a source of funding for the Public Art Program.*

*Initial investment came from existing downtown projects.*

**Purpose:** *From 2007-2010, \$250,000 from capital block funding has been allocated annually to a capital fund for public art expenditures. These funds have been accessed to cover public art expenses, leaving the reserve untouched for the last two years and in 2011, as shown below. However the funds in this reserve are projected to be expended in 2012 and 2013, to complete public art projects that are currently being planned in accordance with the Public Art Master Plan. The rate at which the reserve funds will be expended will depend on the amount and timing of future capital block funding allocations; no allocation was made in 2011. Detailed forecast on spending and Public Art projects available.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>268,115</b>	<b>277,985</b>	<b>285,356</b>
<b>Add:</b>			
Interest Earned	9,869	7,372	8,561
	<b>9,869</b>	<b>7,372</b>	<b>8,561</b>
<b>Ending Balance</b>	<b>277,985</b>	<b>285,356</b>	<b>293,917</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Four Pad Stabilization Reserve*

**Reserve Number(s):** *110049*

**Date Established:** *2005*

**Source of Funds:** *Annual Surpluses from Quad Pad Operations*

**Purpose:** *To Offset future budget shortfalls*

**Comments:** *The reserve is to have a maximum balance of \$250,000.*

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>	<b>0</b>	<b>30,000</b>	<b>210,796</b>
<b>Add:</b>			
Interest Earned	0	796	6,324
From Four Pad Arena Capital Reserve- 108038 CS10019	0	150,000	0
Program Surplus	30,000	30,000	0
	<b>30,000</b>	<b>180,796</b>	<b>6,324</b>
 <b>Ending Balance</b>	 <b>30,000</b>	 <b>210,796</b>	 <b>217,119</b>

# Public Health Services

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***2010 Reserve Report  
With 2011 Projections***



**THE CITY OF HAMILTON**  
**2010 RESERVE REPORT**  
**RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>Public Health</u></b>					
112219	Public Health Services Reserves	197,884	224,915	257,430	Yes
<b><i>Total Public Health</i></b>		<b><u>197,884</u></b>	<b><u>224,915</u></b>	<b><u>257,430</u></b>	



## **CITY OF HAMILTON 2010 RESERVE REPORT**

**Reserve Name:** *Public Health Services Reserves*

**Reserve Number(s):** *112219*

**Date Established:** *Oct 24, 2007 BOH07051*

**Source of Funds:** *Future surpluses of Enhanced Hepatitis Strain Surveillance System Program*

**Purpose:** *Public Health Services is primarily funded through the Ministry of Health and Long-Term Care at either 75% or 100% . These annual budgets are capped and any excess expenditures are not subsidized. The availability of reserve funds will ensure PHS is able to provide public health programming if required outside of the traditional funding envelopes while reducing financial risks to taxpayers in the future.*

**Comments:** *Public Health Services (PHS) entered into an agreement with the Public Health Agency of Canada in June 2006 to deliver the Enhanced Hepatitis Strain Surveillance System (EHSSS). The current contract provides for the collection of additional risk factor data for Hepatitis B and C cases and is for the period April 1, 2011 through March 31, 2012. 100% funding is provided at \$50,000 per fiscal year and any surplus funding remains with the City.*

**Sustainable:** *Yes*

	<b><u>2009</u></b>	<b><u>2010</u></b>	<b><u>Projected 2011</u></b>
<b>Beginning Balance</b>	<b>42,317</b>	<b>197,884</b>	<b>224,915</b>
<b>Add:</b>			
Interest Income	1,558	5,247	6,747
Surplus in Enhanced Hepatitis Strain Surveillance System Program	40,344	21,784	25,767
Vector Borne Disease Levy	113,665	0	0
	<b>155,567</b>	<b>27,032</b>	<b>32,514</b>
<b>Ending Balance</b>	<b>197,884</b>	<b>224,915</b>	<b>257,430</b>

# Library Services

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***2010 Reserve Report  
With 2011 Projections***



**THE CITY OF HAMILTON**  
**2010 RESERVE REPORT**  
**RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>Library Reserves</u></b>					
106005	Reserve For Mobile Equipment	160,607	194,866	141,791	Yes
106006	Library Collections	1,128,932	1,176,333	331,629	Yes
106007	Library General Development	1,356,601	1,414,752	390,982	Yes
106008	Library Major Capital Projects	4,085,889	2,139,170	1,325,738	Yes
106009	Summer Reading Program	519,271	446,140	313,252	Yes
106011	Redeployment & Training Fund	354,883	364,294	30,123	Yes
106012	Youth Programming Reserve	12,665	13,001	13,391	Yes
106013	Accessibility, Renewal and Health & Safety Reserve	314,086	22,415	124,587	Yes
106014	Library-Computer Reserve Fund	0	200,000	409,000	Yes
<b><u>Total Library Reserves</u></b>		<b><u>7,932,934</u></b>	<b><u>5,970,970</u></b>	<b><u>3,080,492</u></b>	

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Reserve For Mobile Equipment*

**Reserve Number(s):** *106005*

**Date Established:** *Nov 21, 2001*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *To Purchase Mobile Equipment including the Bookmobile.*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected <u>2011</u></b>
<b>Beginning Balance</b>	<b>280,883</b>	<b>160,607</b>	<b>194,866</b>
<b>Add:</b>			
Interest Earned	11,034	4,259	4,975
Provision for Mobile Equipment	30,000	30,000	30,000
Government Incentive – Energy Savings	0	0	11,950
Sale of Equipment	2,340	0	0
	<b>43,374</b>	<b>34,259</b>	<b>46,925</b>
<b>Less:</b>			
Loan to Lighting and Energy Savings – Retrofit	0	0	100,000
Vehicle & Bookmobile Purchases	163,649	0	0
	<b>163,649</b>	<b>0</b>	<b>100,000</b>
<b>Ending Balance</b>	<b>160,607</b>	<b>194,866</b>	<b>141,791</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Library Collections*

**Reserve Number(s):** *106006*

**Date Established:** *Nov 21, 2001*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *To smooth out the impact of Library collections purchases on the operating budget.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>1,048,554</b>	<b>1,128,932</b>	<b>1,176,333</b>
<b>Add:</b>			
Interest Earned	38,597	29,937	22,285
Government Incentive – Energy Savings	0	0	35,353
Donations/Grants/Lost Material	41,781	17,465	29,623
	<u><b>80,378</b></u>	<u><b>47,402</b></u>	<u><b>87,261</b></u>
<b>Less:</b>			
RFID ((R)adio (f)requency (I'd)entification))	0	0	386,118
Loan to Lighting and Energy Savings – Retrofit	0	0	295,847
Library Material - Waterdown	0	0	250,000
	<u><b>0</b></u>	<u><b>0</b></u>	<u><b>931,965</b></u>
<b>Ending Balance</b>	<u><u><b>1,128,932</b></u></u>	<u><u><b>1,176,333</b></u></u>	<u><u><b>331,629</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Library General Development*

**Reserve Number(s):** *106007*

**Date Established:** *Nov 21, 2001*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *To smooth out the impact of General Development costs on the operating budget.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>941,787</b>	<b>1,356,601</b>	<b>1,414,752</b>
<b>Add:</b>			
Interest Earned	35,165	36,226	26,686
Government Incentive – Energy Savings	0	0	41,824
Printer Revenue	27,721	21,925	21,000
From Operating	525,587	0	9,000
	<b>588,474</b>	<b>58,151</b>	<b>98,510</b>
<b>Less:</b>			
Transfer To Major Capital Reserve	0	0	600,000
Loan to Lighting and Energy Savings – Retrofit	0	0	350,000
Printer Upgrades	0	0	172,280
Provision for Grounds Repair- to 106008	173,659	0	0
	<b>173,659</b>	<b>0</b>	<b>1,122,280</b>
<b>Ending Balance</b>	<b>1,356,601</b>	<b>1,414,752</b>	<b>390,982</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Library Major Capital Projects*

**Reserve Number(s):** *106008*

**Date Established:** *Nov 21, 2001*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *Provision for Library Capital Projects*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected <u>2011</u></b>
<b>Beginning Balance</b>	<b>4,655,531</b>	<b>4,085,889</b>	<b>2,139,170</b>
<b>Add:</b>			
Interest Earned	175,744	104,240	37,314
From Other Library Reserves	0	0	940,000
Provision for Grounds Repair	173,659	9,000	9,000
Operating Surplus	0	1,283,746	0
Prior Period Adjustment	0	112,030	0
From Dundas Library Trust	68,844	0	0
	<b>418,247</b>	<b>1,509,017</b>	<b>986,314</b>
<b>Less:</b>			
RFID ((R)adio (f)requency (I'd)entification))	857,889	1,109,400	812,710
Central Library Improvements	0	986,035	513,965
Locke Street Improvements	0	0	287,071
Sherwood Tenant Allowance	0	0	186,000
Sherwood and Terryberry Renovations	0	600,000	0
Lynden Branch Library Improvements	130,000	478,000	0
Public Computing	0	172,300	0
Branch Renovations	0	110,000	0
	<b>987,889</b>	<b>3,455,736</b>	<b>1,799,746</b>
<b>Ending Balance</b>	<b>4,085,889</b>	<b>2,139,170</b>	<b>1,325,738</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Summer Reading Program*

**Reserve Number(s):** *106009*

**Date Established:** *Nov 21, 2001*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *Used as a Working fund for the Summer Reading Program*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>327,115</b>	<b>519,271</b>	<b>446,140</b>
<b>Add:</b>			
Interest Earned	12,041	13,695	11,223
Provision for Summer Reading Program	102,696	0	76,015
Government Incentive – Energy Savings	0	0	29,874
Program Surplus	77,419	0	0
	<b>192,156</b>	<b>13,695</b>	<b>117,112</b>
<b>Less:</b>			
Loan to Lighting and Energy Savings – Retrofit	0	0	250,000
Early Literacy Station Deployment	0	70,000	0
Program Shortfall	0	16,826	0
	<b>0</b>	<b>86,826</b>	<b>250,000</b>
<b>Ending Balance</b>	<b>519,271</b>	<b>446,140</b>	<b>313,252</b>



**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Redeployment & Training Fund*

**Reserve Number(s):** *106011*

**Date Established:** *Nov 21, 2001*

**Source of Funds:** *OMERS Contribution Holiday Savings*

**Purpose:** *Created to offset employee related restructuring costs due to amalgamation*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>342,284</b>	<b>354,883</b>	<b>364,294</b>
<b>Add:</b>			
Interest Earned	12,599	9,411	5,829
	<b>12,599</b>	<b>9,411</b>	<b>5,829</b>
<b>Less:</b>			
Transfer To Major Capital Reserve	0	0	340,000
	<b>0</b>	<b>0</b>	<b>340,000</b>
<b>Ending Balance</b>	<b>354,883</b>	<b>364,294</b>	<b>30,123</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Youth Programming Reserve*

**Reserve Number(s):** *106012*

**Date Established:** *2004*

**Source of Funds:** *Unexpended year end balances that were received by way of donation or grant for the Youth Program.*

**Purpose:** *Fund youth programs subject to the terms specified by the said donation or grant.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected</b> <u><b>2011</b></u>
<b>Beginning Balance</b>	<b>12,215</b>	<b>12,665</b>	<b>13,001</b>
<b>Add:</b>			
Interest Earned	450	336	390
Surplus In Teen Writing	<u>0</u>	<u>0</u>	<u>0</u>
	<b>450</b>	<b>336</b>	<b>390</b>
 <b>Ending Balance</b>	 <u><b>12,665</b></u>	 <u><b>13,001</b></u>	 <u><b>13,391</b></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Accessibility, Renewal and Health & Safety Reserve*

**Reserve Number(s):** *106013*

**Date Established:** *November 15, 2006 - HPL Board*

**Source of Funds:** *An Annual Contribution Of \$100,000 From The Operating Budget*

**Purpose:** *Fund Renovations To Branches Related To Accessibility, Renewal Or Health & Safety Issues.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>204,414</b>	<b>314,086</b>	<b>22,415</b>
<b>Add:</b>			
Interest Earned	9,672	8,329	2,172
From Operating	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
	<b>109,672</b>	<b>108,329</b>	<b>102,172</b>
<b>Less:</b>			
Sherwood and Terryberry Improvements	0	300,000	0
Branch Renovations	<u>0</u>	<u>100,000</u>	<u>0</u>
	<b>0</b>	<b>400,000</b>	<b>0</b>
<b>Ending Balance</b>	<u><u><b>314,086</b></u></u>	<u><u><b>22,415</b></u></u>	<u><u><b>124,587</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Library-Computer Reserve Fund*

**Reserve Number(s):** *106014*

**Date Established:** *Dec 8, 2010 Library Board*

**Source of Funds:** *Unused Operating Funds for Computer Purchases.*

**Purpose:** *To Maximize the Libraries ability to keep up with changes in Technology and Usage by being flexible in the replacement schedule and replacing equipment at the end of its useful life rather than a fixed replacement schedule.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected</b> <u><b>2011</b></u>
<b>Beginning Balance</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
<b>Add:</b>			
Interest Earned	0	0	9,000
From Operating	<u>0</u>	<u>200,000</u>	<u>200,000</u>
	<b>0</b>	<b>200,000</b>	<b>209,000</b>
 <b>Ending Balance</b>	 <u><u><b>0</b></u></u>	 <u><u><b>200,000</b></u></u>	 <u><u><b>409,000</b></u></u>

# Planning & Development

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***2010 Reserve Report  
With 2011 Projections***



**THE CITY OF HAMILTON**  
**2010 RESERVE REPORT**  
**RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>Planning &amp; Development Reserves</u></b>					
<b><i>Development Related Reserves</i></b>					
100045	Services for New Subdivisions	3,059,988	3,141,132	3,235,366	Yes
108042	Red Hill Industrial Park Reserve	18,205,899	18,555,125	20,885,597	Yes
110060	Shovel Ready Industrial Land Reserve	4,677,632	4,634,551	1,149,655	Yes
110086	Development Fees Stabilization	2,219,635	1,727,073	866,597	Yes
112004	Brownfields Program Reserve	242,276	248,701	157,707	Yes
115090	Cash in Lieu Sidewalks-Flamborough	160,718	164,980	169,929	Yes
117012	Developer Deposits - Roads (SC)	778,408	799,050	823,021	Yes
<b><i>Sub-total Development Related Reserves</i></b>		<b>29,344,557</b>	<b>29,270,611</b>	<b>27,287,872</b>	
<b><i>Downtown/BIA's/Heritage Reserves</i></b>					
100005	Revolving Fund-Historic Properties	354,500	363,900	374,817	Yes
102047	Community Heritage Program-CHIRP	153,462	42,891	308,139	Yes
102048	Main Street Program Reserve	1,955,284	1,880,983	1,645,181	Yes
102049	Hamilton Community Heritage Fund	807,099	828,501	853,356	Yes
108036	Downtown Hamilton Capital Program	152,873	225,595	232,363	Yes
112006	LACAC Publications Reserve	13,282	13,713	14,524	Yes
112211	Heritage Studies Reserve	36,161	37,120	38,234	Yes
112229	Commercial Property Improvement Grant (C.P.I.G.) Reserve	377,554	499,354	284,368	Yes
<b><i>Sub-total Downtown/BIA's/Heritage Reserves</i></b>		<b>3,850,214</b>	<b>3,892,058</b>	<b>3,750,982</b>	
<b><i>Planning-Other Reserves</i></b>					
100035	Property Purchases	885,714	1,135,625	1,202,818	Yes
108021	Parking Capital Reserve	2,720,999	3,371,263	2,432,243	Yes
112207	Upwind & Downwind Conference	39,261	26,008	26,788	Yes
112208	Destination Marketing Reserve	217,778	382,138	393,602	Yes
112221	Economic Development Investment Fund	1,324,056	1,474,376	1,452,632	Yes
112231	Conventions/Sports Events Reserve	99,391	109,350	111,210	Yes
115085	HMPS Cash in Lieu of Parking Reserve	179,808	184,576	190,113	Yes
117024	Animal Shelter Reserve Fund	22,458	23,442	1,196	Yes
<b><i>Sub-total Planning-Other Reserves</i></b>		<b>5,489,464</b>	<b>6,706,778</b>	<b>5,810,601</b>	

**THE CITY OF HAMILTON**  
**2010 RESERVE REPORT**  
**RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>Planning &amp; Development Reserves</u></b>					
<b><i>Airport Reserves</i></b>					
108043	Airport Capital Reserve	110,961	157,260	199,372	Yes
112217	Airport Joint Marketing Reserve Fund	74,339	119,667	127,028	Yes
<b><i>Sub-total Airport Reserves</i></b>		<b>185,299</b>	<b>276,927</b>	<b>326,400</b>	
<b><i>Total Planning &amp; Development Reserves</i></b>		<b>38,869,534</b>	<b>40,146,374</b>	<b>37,175,855</b>	

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Services for New Subdivisions*

**Reserve Number(s):** *100045*

**Date Established:** *1964*

**Source of Funds:** *Sale of 1 foot (0.3 metres) reserves.*

**Purpose:** *To finance City's share of services in subdivisions for installation of roads, catch basins, curbs and walks, fencing , trees, street lighting.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected</b> <u><b>2011</b></u>
<b>Beginning Balance</b>	<b>2,951,349</b>	<b>3,059,988</b>	<b>3,141,132</b>
<b>Add:</b>			
Interest Earned	<u>108,639</u>	<u>81,144</u>	<u>94,234</u>
	<b>108,639</b>	<b>81,144</b>	<b>94,234</b>
 <b>Ending Balance</b>	 <u><b>3,059,988</b></u>	 <u><b>3,141,132</b></u>	 <u><b>3,235,366</b></u>



**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Red Hill Industrial Park Reserve*

**Reserve Number(s):** *108042*

**Date Established:** *May 24, 2006 FCS06042*

**Source of Funds:** *Provincial Contribution of \$20 million in 2006.  
Contribution from Development Charges*

**Purpose:** *To facilitate servicing and expansion of the Red Hill Industrial Park. Opens up 690 acres for development.*

**Comments:** *Between 2012 and 2013 \$20.2 million is planned to be expended.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>18,786,061</b>	<b>18,205,899</b>	<b>18,555,125</b>
<b>Add:</b>			
Interest Earned	678,108	482,693	435,085
From Development Charges	0	0	10,000,000
	<b>678,108</b>	<b>482,693</b>	<b>10,435,085</b>
<b>Less:</b>			
NGIBP - Dartnall Road Extension	6,724	99,376	3,031,300
Dartnall-Stone Church to Rymal	0	0	2,400,000
Rymal Rd-Dartnall to Trinity Church	0	0	1,600,000
NGIBP - Twenty Road	0	13,648	438,783
NGIBP - Dartnall Road Watermain	1,413	0	366,196
NGIBP - Dartnall Road Sanitary Sewer	0	0	268,333
N Glanbrook Industrial BP Service	1,250,133	20,443	0
	<b>1,258,270</b>	<b>133,467</b>	<b>8,104,613</b>
<b>Ending Balance</b>	<b>18,205,899</b>	<b>18,555,125</b>	<b>20,885,597</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Shovel Ready Industrial Land Reserve*

**Reserve Number(s):** *110060*

**Date Established:** *October, 1990*

**Source of Funds:** *Sale of Industrial Lands*

**Purpose:** *Offset costs associated with the development of Industrial Land.*

*This reserve was originally established to hold revenues from land sales at Hamilton Mountain Industrial Park until all expenditures associated with the Park can be finalized. Since this industrial park is complete, funds are being redirected for use in the development of other industrial parks.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>4,671,531</b>	<b>4,677,632</b>	<b>4,634,551</b>
<b>Add:</b>			
Interest Earned	169,510	122,142	85,481
From Capital Program	0	0	0
	<u><b>169,510</b></u>	<u><b>122,142</b></u>	<u><b>85,481</b></u>
<b>Less:</b>			
527 Highland Road West	0	0	2,800,000
Storm Ponds - Ancaster and Stoney Creek	0	0	600,000
Fund Director - Industrial Parks & Airport Development	163,409	165,222	170,377
	<u><b>163,409</b></u>	<u><b>165,222</b></u>	<u><b>3,570,377</b></u>
<b>Ending Balance</b>	<u><u><b>4,677,632</b></u></u>	<u><u><b>4,634,551</b></u></u>	<u><u><b>1,149,655</b></u></u>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Development Fees Stabilization*

**Reserve Number(s):** *110086*

**Date Established:** *Nov 21, 2001*

**Source of Funds:** *Annual operating surplus from the Development Division*

**Purpose:** *This reserve was established in order to minimize the impact of development fee fluctuations due to changes in economy and construction activity.*

**Comments:** *In the past few years there has been approval via program enhancements items to hire and fund new temporary positions ( 2 years) from this reserve.*

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>	<b>4,319,731</b>	<b>2,219,635</b>	<b>1,727,073</b>
<b>Add:</b>			
Interest Earned	148,272	57,221	38,330
	<b>148,272</b>	<b>57,221</b>	<b>38,330</b>
<b>Less:</b>			
Fund Revenue Shortfall & Temp Staff in Dev Eng & Planning	1,751,500	367,385	750,000
Fund Non Dev. Eng and Planning Temporary Staff	160,314	145,691	148,806
Geo-Media Licence cost	0	30,707	0
Data Management Natural Areas	0	6,000	0
Prior Period Adjustment - Sewer Permits	336,554	0	0
	<b>2,248,368</b>	<b>549,783</b>	<b>898,806</b>
<b>Ending Balance</b>	<b>2,219,635</b>	<b>1,727,073</b>	<b>866,597</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Brownfields Program Reserve*

**Reserve Number(s):** *112004*

**Date Established:** *April 24th, 2006*

**Source of Funds:** *Provincial Funding for Brownfields*

**Purpose:** *Brownfield and Economic Development initiatives*

**Comments:** *The Reserve has committed \$ 3.0 million towards Council Capital Priority Projects.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>3,189,296</b>	<b>242,276</b>	<b>248,701</b>
<b>Add:</b>			
Interest Earned	52,980	6,425	6,006
	<b>52,980</b>	<b>6,425</b>	<b>6,006</b>
<b>Less:</b>			
Beasley Neighbourhood Community Centre COW 08-020	3,000,000	0	97,000
	<b>3,000,000</b>	<b>0</b>	<b>97,000</b>
<b>Ending Balance</b>	<b>242,276</b>	<b>248,701</b>	<b>157,707</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Cash in Lieu Sidewalks-Flamborough*

**Reserve Number(s):** *115090*

**Date Established:** *1993*

**Source of Funds:** *Subdivision and Site Plan Agreements*

**Purpose:** *To provide funds for the provision of new sidewalks in the Former Town of Flamborough.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>155,012</b>	<b>160,718</b>	<b>164,980</b>
<b>Add:</b>			
Interest Earned	5,706	4,262	4,949
	<u><b>5,706</b></u>	<u><b>4,262</b></u>	<u><b>4,949</b></u>
<b>Ending Balance</b>	<u><u><b>160,718</b></u></u>	<u><u><b>164,980</b></u></u>	<u><u><b>169,929</b></u></u>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Developer Deposits - Roads (SC)*

**Reserve Number(s):** *117012*

**Date Established:** *Pre-2001*

**Source of Funds:** *Deposits from Developers*

**Purpose:** *To bring roads up to standard in order to accommodate new development in the former City of Stoney Creek.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected</b> <u><b>2011</b></u>
<b>Beginning Balance</b>	<b>750,772</b>	<b>778,408</b>	<b>799,050</b>
<b>Add:</b>			
Interest Earned	<u>27,636</u>	<u>20,642</u>	<u>23,971</u>
	<b>27,636</b>	<b>20,642</b>	<b>23,971</b>
<b>Ending Balance</b>	<u><b>778,408</b></u>	<u><b>799,050</b></u>	<u><b>823,021</b></u>

# **CITY OF HAMILTON 2010 RESERVE REPORT**

**Reserve Name:** *Revolving Fund-Historic Properties*

**Reserve Number(s):** *100005*

**Date Established:** *December 1980*

**Source of Funds:** *Land Sales*  
*Initially funded from the Sale of "Sandy Place" in the amount of \$100,000 as per items 13/ 14 of the 1st Report of the Finance Committee approved by Council December 9th, 1990.*

**Purpose:** *Originally the reserve was set up to acquire Historical Properties in accordance with an agreement dated June 25, 1976 between the Ontario Heritage Foundation and the City of Hamilton. Recently approved Real Estate Management Plan calls for a revolving fund for heritage properties with the primary purpose of maintaining City -owned heritage buildings only during municipal ownership and to provide funding for special requirements established in the protocol for the disposition and conservation management of heritage properties.*

**Comments:**

**Sustainable:** *Yes*

		<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>		<b>228,291</b>	<b>354,500</b>	<b>363,900</b>
<b>Add:</b>				
Interest Earned		8,403	9,400	10,917
Sale of bequeathed property at 20 Dundurn St	PED06216	117,805	0	0
		<u>126,208</u>	<u>9,400</u>	<u>10,917</u>
<b>Ending Balance</b>		<u><b>354,500</b></u>	<u><b>363,900</b></u>	<u><b>374,817</b></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Community Heritage Program-CHIRP*

**Reserve Number(s):** *102047*

**Date Established:** *2001*

**Source of Funds:** *Unspent grant monies approved via 2004 & 2005 annual capital budget process. In 2007 additional funding of \$120K was approved for 2007 grant program.*

**Purpose:** *To act as revolving fund to pay for future CHIRP grants. Program provides assistance in form of a matching 50% grant to a maximum of \$20k for eligible heritage conservation work.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>148,014</b>	<b>153,462</b>	<b>42,891</b>
<b>Add:</b>			
Interest Earned	5,448	2,685	5,188
CHIRP Funding	0	0	280,060
	<b>5,448</b>	<b>2,685</b>	<b>285,248</b>
<b>Less:</b>			
Approved grants	0	113,255	20,000
	<b>0</b>	<b>113,255</b>	<b>20,000</b>
<b>Ending Balance</b>	<b>153,462</b>	<b>42,891</b>	<b>308,139</b>



# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

<b>Reserve Name:</b>	<i>Main Street Program Reserve</i>
<b>Reserve Number(s):</b>	<i>102048</i>
<b>Date Established:</b>	<i>2001 renamed in 2006</i>
<b>Source of Funds:</b>	<i>From the consolidation of the Commercial Property Improvement Loan Program and Hamilton Residential Loan Program (29313-102020)</i>
<b>Purpose:</b>	<i>To fund initiatives in Downtown Hamilton, Business Improvement Areas, Community Downtowns and main street corridors. Council approved (PED07123(b)/FCS07068) detailing new programs and initiatives.</i>
<b>Comments:</b>	<p><i>Proposed work under the Hamilton Heritage Property Grant Program is to be completed within two calendar years of the date of General Manager, Planning and Economic Development award of the grant to be eligible for payment. A one year extension can be authorized by the Manager of Urban Renewal.</i></p> <p><i>Proposed work under the Commercial Corridor Housing Loan and Grant Program to commence within one year of the General Manager, Planning and Economic Development's approval of the loan/grant. A one year extension may be authorized by the General Manager.</i></p>
<b>Sustainable:</b>	<i>Yes</i>

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>2,003,432</b>	<b>1,955,284</b>	<b>1,880,983</b>
<b>Add:</b>			
Interest Earned	76,267	51,620	52,111
Provision for Grants	178,712	50,000	0
	<b>254,979</b>	<b>101,620</b>	<b>52,111</b>
<b>Less:</b>			
Restoration Grant-36 James St. South	0	0	121,745
Restoration Grant-101 King St DU	0	0	101,168
Assessment of Heritage Properties PED07123(b)	0	0	20,000
Heritage Grant-St. Paul's Presbyterian Church – 64 James Street South PED09027	0	0	20,000
Heritage Restoration Grant-35 King St E PED09012	57,671	25,922	15,000
CPIG Artwalk Component PED07123(b)	0	0	10,000
Heritage Grant 255 West Ave North PED09134	0	150,000	0
Heritage Restoration Grant-68 King East Victoria Hall PED08165	170,000	0	0
Heritage Grant -Tivoli Theatre PED09197	75,456	0	0
	<b>303,127</b>	<b>175,922</b>	<b>287,913</b>
<b>Ending Balance</b>	<b>1,955,284</b>	<b>1,880,983</b>	<b>1,645,181</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Hamilton Community Heritage Fund*

**Reserve Number(s):** *102049*

**Date Established:** *2005*

**Source of Funds:** *Transfer from old City Loan Program Reserve - Community Heritage (CHFP) 29310-102020*

**Purpose:** *Change/update of existing loan program in which owners will now be eligible for a loan up to a max \$50k previously was max. of \$20k for heritage property designated under the Ontario Heritage Act. Loans are repayable over a period of up to 10 years.*

**Comments:** *Approved HCHF Loans are paid out of Balance sheet accounts and repayments are recorded in the same accounts as well. The interest on outstanding balance during the year is charge to Operating Fund as an opportunity cost.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected</b> <u><b>2011</b></u>
<b>Beginning Balance</b>	<b>778,207</b>	<b>807,099</b>	<b>828,501</b>
<b>Add:</b>			
Interest Earned	28,892	21,402	24,855
	<b>28,892</b>	<b>21,402</b>	<b>24,855</b>
<b>Ending Balance</b>	<b>807,099</b>	<b>828,501</b>	<b>853,356</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Downtown Hamilton Capital Program*

**Reserve Number(s):** *108036*

**Date Established:** *Sept 25, 2002*

**Source of Funds:** *Surplus arising from budgeted interest costs in Downtown Hamilton Residential Loan Program.*

**Purpose:** *This reserve was created to help fund the Downtown Capital Projects*

**Comments:** *There have been reported surplus interest costs in the past 3 years, however, these surplus funds have not been allowed to be transferred to this reserve.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>147,445</b>	<b>152,873</b>	<b>225,595</b>
<b>Add:</b>			
Interest Earned	5,427	4,054	6,768
Surplus Interest	0	68,668	0
	<u><b>5,427</b></u>	<u><b>72,722</b></u>	<u><b>6,768</b></u>
 <b>Ending Balance</b>	 <u><u><b>152,873</b></u></u>	 <u><u><b>225,595</b></u></u>	 <u><u><b>232,363</b></u></u>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *LACAC Publications Reserve*

**Reserve Number(s):** *112006*

**Date Established:** *April 12, 2006 PED06101*

**Source of Funds:** *Merchandise Sales and Sale of Publications*

**Purpose:** *Revolving Fund For the purchase and sale of merchandise.*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>12,057</b>	<b>13,282</b>	<b>13,713</b>
<b>Add:</b>			
Interest Earned	445	354	417
LACAC Poster Sales	780	78	393
	<u><b>1,224</b></u>	<u><b>432</b></u>	<u><b>810</b></u>
 <b>Ending Balance</b>	 <u><u><b>13,282</b></u></u>	 <u><u><b>13,713</b></u></u>	 <u><u><b>14,524</b></u></u>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Heritage Studies Reserve*

**Reserve Number(s):** *112211*

**Date Established:** *2005*

**Source of Funds:** *Surplus funds transferred from Heritage Studies capital project.*

**Purpose:** *To provide funds for future heritage studies required as a result of requests for heritage designations under the Ontario Heritage Act.. In addition, under the approved Real Estate Management Plan the City acts as principle for the protection of cultural heritage properties whether the property is publicly or privately owned.*

**Comments:** *Possible plans in future for a heritage conservation district study for the Strathcona area.*

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>34,877</b>	<b>36,161</b>	<b>37,120</b>
<b>Add:</b>			
Interest Earned	1,284	959	1,114
	<b>1,284</b>	<b>959</b>	<b>1,114</b>
<b>Ending Balance</b>	<b>36,161</b>	<b>37,120</b>	<b>38,234</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Commercial Property Improvement Grant (C.P.I.G.) Reserve*

**Reserve Number(s):** *112229*

**Date Established:** *Feb 27, 2008 PED08045*

**Source of Funds:** *Unallocated grant monies that result from taxes not being paid or applicants not proceeding with the renovation of their properties.*

**Purpose:** *The General Manager, Planning and Economic Development has delegated authority to approve grants under the Commercial Property Improvement Grant Program*

*Proposed work to be completed within one calendar year from the date the General Manager, Planning and Economic Development awards the grant. A one year extension can be authorized by the Manager of Urban Renewal. Applications are accepted throughout the year. Payments are issued once project completed and all program terms have been met.*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>	<b>317,358</b>	<b>377,554</b>	<b>499,354</b>
<b>Add:</b>			
Interest Earned	11,376	9,937	15,275
Unallocated Grant Funds	104,825	137,845	104,424
	<b>116,201</b>	<b>147,782</b>	<b>119,699</b>
<b>Less:</b>			
Grant Payments	56,005	25,982	334,685
	<b>56,005</b>	<b>25,982</b>	<b>334,685</b>
<b>Ending Balance</b>	<b>377,554</b>	<b>499,354</b>	<b>284,368</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Property Purchases*

**Reserve Number(s):** *100035*

**Date Established:** *1961*

**Source of Funds:** *The proceeds from sale of lands and buildings vested in City of Hamilton.*

**Purpose:** *To finance the acquisition of properties for Civic purposes and to offset capital expenditures (i.e. surveying, appraisal reports, maintenance etc.) associated with the sale and purchase of properties.*

**Comments:** *The Reserve should be retained as directed under the approved Portfolio Management strategy plan and administered by the Development & Real Estate Division of P & ED Dept.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>3,507,088</b>	<b>885,714</b>	<b>1,135,625</b>
<b>Add:</b>			
Interest Earned	51,820	26,206	34,558
Repay Purchase - 205 Berko Avenue, 1139 Greenhill Avenue	223,705	223,705	223,705
	<u><b>275,525</b></u>	<u><b>249,911</b></u>	<u><b>258,263</b></u>
<b>Less:</b>			
Purchase 120 Province St. N	4,500	0	191,070
Purchase Surplus Provincial Lands for Tourism Centre PED08184	914,554	0	0
Purchase - 205 Berko Avenue, 1139 Greenhill Avenue - Loan	1,977,846	0	0
	<u><b>2,896,900</b></u>	<u><b>0</b></u>	<u><b>191,070</b></u>
<b>Ending Balance</b>	<u><u><b>885,714</b></u></u>	<u><u><b>1,135,625</b></u></u>	<u><u><b>1,202,818</b></u></u>

# CITY OF HAMILTON 2010 RESERVE REPORT

<b>Reserve Name:</b>	<i>Parking Capital Reserve</i>
<b>Reserve Number(s):</b>	<i>108021</i>
<b>Date Established:</b>	<i>Prior to 1964</i>
<b>Source of Funds:</b>	<i>Contributions from Operating Budget (\$465,000) and plate denial revenues generated in current year.</i>
<b>Purpose:</b>	<i>To provide sustainable funds for the Hamilton Municipal Parking System Capital Program.</i>
<b>Comments:</b>	<p><i>Capital Program financing is based on estimated actual expenditures. The estimates include unspent pre-2011 projects &amp; 2011 approved projects which includes parking meter replacement, paving of parking lots, enforcement software, York Parkade rehabilitation etc.</i></p> <p><i>Council approved report PED10049 re: NRRHCLC Proactive Bylaw Enforcement, an 18 month Pilot Program ends Dec 31, 2011.</i></p>
<b>Sustainable:</b>	<i>Yes</i>

	<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>	<b>1,451,714</b>	<b>2,720,999</b>	<b>3,371,263</b>
<b>Add:</b>			
Interest Earned	64,755	76,148	85,766
Plate Denial Revenues PD06391	1,180,706	1,082,717	718,865
Provision for Capital Replacement	465,000	464,900	465,000
Purchase by Union Gas (Easement)	0	7,748	0
	<b>1,710,462</b>	<b>1,631,512</b>	<b>1,269,631</b>
<b>Less:</b>			
Capital Program	441,177	754,591	1,779,711
NRRHCLC – Proactive Bylaw Enforcement PED10049 Pilot Program	0	226,657	407,178
Transfer to Operating Fund	0	0	21,762
	<b>441,177</b>	<b>981,248</b>	<b>2,208,651</b>
<b>Ending Balance</b>	<b>2,720,999</b>	<b>3,371,263</b>	<b>2,432,243</b>



# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Upwind & Downwind Conference*

**Reserve Number(s):** *112207*

**Date Established:** *Dec 15, 2004*

**Source of Funds:** *Surplus funds from the Ministry of Environment, Environment Canada and from sponsorships & registrations.*

**Purpose:** *Residual funds from the Upwind/ Downwind Conference to be used to offset costs for future conferences.*

**Comments:** *Conference is held every 2 years. The next Conference will be held in the spring of 2012.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>37,867</b>	<b>39,261</b>	<b>26,008</b>
<b>Add:</b>			
Interest Earned	1,394	1,041	780
	<b>1,394</b>	<b>1,041</b>	<b>780</b>
<b>Less:</b>			
Deficit funding for 2010 Conference	0	14,294	0
	<b>0</b>	<b>14,294</b>	<b>0</b>
<b>Ending Balance</b>	<b>39,261</b>	<b>26,008</b>	<b>26,788</b>

## **CITY OF HAMILTON 2010 RESERVE REPORT**

**Reserve Name:** *Destination Marketing Reserve*

**Reserve Number(s):** 112208

**Date Established:** 2005

**Source of Funds:** *Proceeds were originally from a 3% Destination Marketing Fee collected from various Hotel's. B & B's. Beginning July 1, 2010, the existing Destination Marketing Fee (DMF) program will be eliminated and in its place, grants will be provided from the Ontario Ministry of Tourism to either or both of tourism regions or local tourism agencies (i.e. Tourism Hamilton). In addition, any annual operating surpluses will be transferred to this reserve.*

**Purpose:** *Reserve to augment funding of Tourism Hamilton marketing programs and to offset any costs & liabilities resulting from the termination of the Destination Marketing Fee Program. Effective in 2011 the Destination Marketing Reserve will also be utilized as a Stabilization Reserve for ongoing Tourism programs*

**Comments:** *Beginning July 1, 2010, the existing Destination Marketing Fee (DMF) program will be eliminated and in its place, grants will be provided from the Ontario Ministry of Tourism to either or both of tourism regions or local tourism agencies (i.e.. Tourism Hamilton)*

**Sustainable:** Yes

	<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>	<b>470,255</b>	<b>217,778</b>	<b>382,138</b>
<b>Add:</b>			
Interest Earned	13,665	5,775	11,464
Destination Marketing Fee - Net	30,918	108,585	0
Operating Surplus Transfer	0	50,000	0
	<b>44,583</b>	<b>164,360</b>	<b>11,464</b>
<b>Less:</b>			
Marketing Programs	297,060	0	0
	<b>297,060</b>	<b>0</b>	<b>0</b>
<b>Ending Balance</b>	<b>217,778</b>	<b>382,138</b>	<b>393,602</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Economic Development Investment Fund*

**Reserve Number(s):** *112221*

**Date Established:** *Dec 12, 2007 PED07306*

**Source of Funds:** *Initial contribution of \$1,124 million represents the unused balance from the 2008 Budget of \$1.5 million.*

*Balances not used through the annual \$1.5 million Operating Budget will be transferred to this reserve to be used for future Strategic Council priorities related to Economic Development .*

**Purpose:** *To implement the future strategic Council priorities related to economic development.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected</b> <u><b>2011</b></u>
<b>Beginning Balance</b>	<b>1,133,045</b>	<b>1,324,056</b>	<b>1,474,376</b>
<b>Add:</b>			
Interest Earned	42,760	33,560	43,256
Unallocated Funds	311,961	214,653	0
	<u><b>354,721</b></u>	<u><b>248,213</b></u>	<u><b>43,256</b></u>
<b>Less:</b>			
Regeneration Institute for the Great Lakes PED11059	0	0	55,000
Concession & Locke St-Farmers Market	0	0	10,000
Building A Creative Catalyst PED08280	0	73,977	0
Various Initiatives	0	23,916	0
2015 Pan Am Games Bid PED08091(a)	163,709	0	0
	<u><b>163,709</b></u>	<u><b>97,893</b></u>	<u><b>65,000</b></u>
<b>Ending Balance</b>	<u><u><b>1,324,056</b></u></u>	<u><u><b>1,474,376</b></u></u>	<u><u><b>1,452,632</b></u></u>

# **CITY OF HAMILTON 2010 RESERVE REPORT**

**Reserve Name:** *Conventions/ Sports Events Reserve*

**Reserve Number(s):** *112231*

**Date Established:** *July 13, 2005 GRA05005 (COW)*

**Source of Funds:** *Annual Operating Surpluses in the Conventions Grants Budget.*

**Purpose:** *Fund costs associated with securing and servicing Conventions and Sporting Events.*

**Comments:** *This reserve has been segregated from the Community Grants reserve - 112230*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>95,431</b>	<b>99,391</b>	<b>109,350</b>
<b>Add:</b>			
Interest Earned	3,529	2,636	3,260
Operating Surplus	0	7,324	0
HSR Charter June 14-15'08 Transport of Military Guests	570	0	0
	<u><b>4,098</b></u>	<u><b>9,960</b></u>	<u><b>3,260</b></u>
<b>Less:</b>			
Isabelle Henderson Memorial Invitational	0	0	900
Ontario Intercollegiate Woman's Fast Pitch	0	0	500
To Operating Fund	138	0	0
	<u><b>138</b></u>	<u><b>0</b></u>	<u><b>1,400</b></u>
<b>Ending Balance</b>	<u><u><b>99,391</b></u></u>	<u><u><b>109,350</b></u></u>	<u><u><b>111,210</b></u></u>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *HMPS Cash in Lieu of Parking Reserve*

**Reserve Number(s):** *115085*

**Date Established:** *Oct 16th, 1989*

**Source of Funds:** *Received via through application process of Subdivision and Site Plan Agreements*

**Purpose:** *To provide funds for the provision of Parking Facilities.*

**Comments:** *There are currently no cash-in-lieu agreements pending.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>173,424</b>	<b>179,808</b>	<b>184,576</b>
<b>Add:</b>			
Interest Earned	6,384	4,768	5,537
	<u><b>6,384</b></u>	<u><b>4,768</b></u>	<u><b>5,537</b></u>
<b>Ending Balance</b>	<u><u><b>179,808</b></u></u>	<u><u><b>184,576</b></u></u>	<u><u><b>190,113</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Animal Shelter Reserve Fund*

**Reserve Number(s):** *117024*

**Date Established:** *Pre 2001*

**Source of Funds:** *Donations*

**Purpose:** *To fund building repairs & improvements.*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>21,650</b>	<b>22,458</b>	<b>23,442</b>
<b>Add:</b>			
Interest Earned	797	596	364
Donations	11	389	389
	<u>808</u>	<u>985</u>	<u>753</u>
<b>Less:</b>			
Minor renovations for health & safety & AODA issues	0	0	23,000
	<u>0</u>	<u>0</u>	<u>23,000</u>
<b>Ending Balance</b>	<u><u>22,458</u></u>	<u><u>23,442</u></u>	<u><u>1,196</u></u>

# **CITY OF HAMILTON 2010 RESERVE REPORT**

**Reserve Name:** *Airport Capital Reserve*

**Reserve Number(s):** *108043*

**Date Established:** *Feb 28, 2007 PED07077*

**Source of Funds:** *City's percentage of revenues collected from the John C. Munro Hamilton International Airport (HIA) as per Section 4.04 of the City of Hamilton/Tradeport Airport Lease Agreement.*

**Purpose:** *Offset City's share of Airport Capital Costs that are cost shared as required as part of City of Hamilton/Tradeport Airport Lease Agreement..*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>62,653</b>	<b>110,961</b>	<b>157,260</b>
<b>Add:</b>			
Interest Earned	2,855	2,942	5,270
Rental Revenue HIA (25% OF Previous Year's Rent)	45,452	43,357	54,342
	<u><b>48,307</b></u>	<u><b>46,299</b></u>	<u><b>59,612</b></u>
<b>Less:</b>			
Cargo Opportunities Assessment PED09041	0	0	10,000
Tourism Revenue Generation Assessment PED09041	0	0	7,500
	<u><b>0</b></u>	<u><b>0</b></u>	<u><b>17,500</b></u>
<b>Ending Balance</b>	<u><u><b>110,961</b></u></u>	<u><u><b>157,260</b></u></u>	<u><u><b>199,372</b></u></u>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Airport Joint Marketing Reserve Fund*

**Reserve Number(s):** *112217*

**Date Established:** *Feb 28, 2007 PED07077*

**Source of Funds:** *City's percentage of revenues collected from the John C. Munro Hamilton International Airport (HIA) as per Section 4.04 of the City of Hamilton/Tradeport Airport Lease Agreement.*

**Purpose:** *Offset the City's Share of Marketing Costs related to Airport Promotion,*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>27,332</b>	<b>74,339</b>	<b>119,667</b>
<b>Add:</b>			
Interest Earned	1,554	1,971	3,646
Rental Revenue HIA (25% OF Previous Year's Rent)	45,453	43,357	54,342
	<u><b>47,007</b></u>	<u><b>45,328</b></u>	<u><b>57,988</b></u>
<b>Less:</b>			
Joint Marketing Initiatives PED11123	0	0	37,050
Logistics Park Business Development Strategy	0	0	7,327
Distribution Warehouse Assessment PED09041	0	0	6,250
	<u><b>0</b></u>	<u><b>0</b></u>	<u><b>50,627</b></u>
<b>Ending Balance</b>	<u><u><b>74,339</b></u></u>	<u><u><b>119,667</b></u></u>	<u><u><b>127,028</b></u></u>



# H.E.C.F.I.

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***2010 Reserve Report  
With 2011 Projections***



**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>H.E.C.F.I. Reserves</u></b>					
100025	H.E.C.F.I. - Capital Projects	437,639	437,771	408,846	Yes
102025	Ronald V. Joyce Centre	59,086	216,959	173,678	Yes
104005	Special Events Subsidy	5,753	11,683	12,092	Yes
<b>Total H.E.C.F.I. Reserves</b>		<b>502,478</b>	<b>666,413</b>	<b>594,616</b>	

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *H.E.C.F.I. - Capital Projects*

**Reserve Number(s):** *100025*

**Date Established:** *1985*

**Source of Funds:** *Receipts from Patron Surcharges, Operating surplus from the H.E.C.F.I., Interest Earned, Provision for Capital Replacement.*

**Purpose:** *To finance various capital projects of the Hamilton Convention Centre, the Ronald V.Joyce Centre for the Performing Arts at Hamilton Place and Victor K. Copps Trade Centre/Arena.*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>937,557</b>	<b>437,639</b>	<b>437,771</b>
<b>Add:</b>			
Interest Earned	41,218	28,287	61,075
Capital Sustainability Plan	800,000	800,000	800,000
Capital Improvements Fund (CIF)	350,614	271,846	250,000
	<b>1,191,833</b>	<b>1,100,132</b>	<b>1,111,075</b>
<b>Less:</b>			
Capital Program	1,399,342	1,100,000	1,050,000
Operational Review CM11002	0	0	90,000
Operating Deficit	292,409	0	0
	<b>1,691,751</b>	<b>1,100,000</b>	<b>1,140,000</b>
<b>Ending Balance</b>	<b>437,639</b>	<b>437,771</b>	<b>408,846</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Ronald V. Joyce Centre*

**Reserve Number(s):** *102025*

**Date Established:** *1998*

**Source of Funds:** *Donation from the Ron Joyce Foundation.*

**Purpose:** *Major maintenance of and/or major improvements to the Ronald V. Joyce Centre for the Performing Arts at Hamilton Place.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected</b> <u><b>2011</b></u>
<b>Beginning Balance</b>	<b>94,607</b>	<b>59,086</b>	<b>216,959</b>
<b>Add:</b>			
Interest Earned	14,479	7,874	6,719
Ron Joyce Foundation	200,000	400,000	200,000
	<u><b>214,479</b></u>	<u><b>407,874</b></u>	<u><b>206,719</b></u>
<b>Less:</b>			
Renovations & Replacements	250,000	250,000	250,000
	<u><b>250,000</b></u>	<u><b>250,000</b></u>	<u><b>250,000</b></u>
<b>Ending Balance</b>	<u><u><b>59,086</b></u></u>	<u><u><b>216,959</b></u></u>	<u><u><b>173,678</b></u></u>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Special Events Subsidy*

**Reserve Number(s):** *104005*

**Date Established:** *1986*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *To establish a fund to assist H.E.C.F.I. in competing on a Provincial, National and International level for convention business.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>2,851</b>	<b>5,753</b>	<b>11,683</b>
<b>Add:</b>			
Interest Earned	392	230	409
Special event subsidy	100,000	100,000	100,000
	<u><b>100,392</b></u>	<u><b>100,230</b></u>	<u><b>100,409</b></u>
<b>Less:</b>			
Subsidy for Various Functions	97,490	94,300	100,000
	<u><b>97,490</b></u>	<u><b>94,300</b></u>	<u><b>100,000</b></u>
<b>Ending Balance</b>	<u><u><b>5,753</b></u></u>	<u><u><b>11,683</b></u></u>	<u><u><b>12,092</b></u></u>

# Police

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***2010 Reserve Report  
With 2011 Projections***



**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>Police Reserves</u></b>					
104055	Tax Stabilization-Police	443,330	455,086	316,488	One-Time
110065	Police Capital Expenditures	4,415,908	4,787,590	4,652,093	Yes
112029	Provision for Vacation Liability	1,243,558	1,276,535	1,863,154	Yes
112210	Provision for Police Litigation	220,283	226,125	232,909	Yes
112220	Police Special Events	96,206	98,758	101,721	Yes
112225	Police Rewards	136,453	140,072	144,274	Yes
<b>Total Police Reserves</b>		<b><u>6,555,740</u></b>	<b><u>6,984,164</u></b>	<b><u>7,310,638</u></b>	

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Tax Stabilization-Police*

**Reserve Number(s):** *104055*

**Date Established:** *2002*

**Source of Funds:** *OMERS' Contribution Holiday for the period August 1999 to December 2003*

**Purpose:** *To Offset Police service cost increases due to fluctuations in the economy*

**Comments:**

**Sustainable:** *One-Time*

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>882,187</b>	<b>443,330</b>	<b>455,086</b>
<b>Add:</b>			
Interest Earned	32,473	11,756	11,403
	<b>32,473</b>	<b>11,756</b>	<b>11,403</b>
<b>Less:</b>			
To Operating Fund	471,330	0	150,000
	<b>471,330</b>	<b>0</b>	<b>150,000</b>
<b>Ending Balance</b>	<b>443,330</b>	<b>455,086</b>	<b>316,488</b>



**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Police Capital Expenditures*

**Reserve Number(s):** *110065*

**Date Established:** *November, 1988*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve was established for future capital expenditures including major repairs and alterations to buildings.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>4,045,673</b>	<b>4,415,908</b>	<b>4,787,590</b>
<b>Add:</b>			
Interest Earned	149,347	118,213	139,503
Operating Surplus	453,489	490,482	0
Project Closure-Unused Capital Funding	17,399	62,986	0
	<u><b>620,236</b></u>	<u><b>671,681</b></u>	<u><b>139,503</b></u>
<b>Less:</b>			
To Operating Fund	250,000	300,000	275,000
	<u><b>250,000</b></u>	<u><b>300,000</b></u>	<u><b>275,000</b></u>
<b>Ending Balance</b>	<u><u><b>4,415,908</b></u></u>	<u><u><b>4,787,590</b></u></u>	<u><u><b>4,652,093</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Provision for Vacation Liability*

**Reserve Number(s):** *112029*

**Date Established:** *April 18th, 2005*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *Payment of Vacation owed to the employees upon the cessation of employment with the City. It should be noted that vacation taken in the current year is the vacation owed to the employee from the previous year. Therefore, a liability exists for the vacation owed to the employee in the current year.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected</b> <u><b>2011</b></u>
<b>Beginning Balance</b>	<b>1,199,408</b>	<b>1,243,558</b>	<b>1,276,535</b>
<b>Add:</b>			
Interest Earned	44,150	32,976	46,399
From Operating Fund	0	0	540,220
	<b>44,150</b>	<b>32,976</b>	<b>586,619</b>
 <b>Ending Balance</b>	 <b>1,243,558</b>	 <b>1,276,535</b>	 <b>1,863,154</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Provision for Police Litigation*

**Reserve Number(s):** *112210*

**Date Established:** *December, 1986*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This provision was established from general funds to cover potential unbudgeted legal expenses incurred by the Police.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>212,463</b>	<b>220,283</b>	<b>226,125</b>
<b>Add:</b>			
Interest Earned	7,821	5,841	6,784
	<b>7,821</b>	<b>5,841</b>	<b>6,784</b>
<b>Ending Balance</b>	<b>220,283</b>	<b>226,125</b>	<b>232,909</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Police Special Events*

**Reserve Number(s):** *112220*

**Date Established:** *1978*

**Source of Funds:** *Sale of Unclaimed Articles*

**Purpose:** *Any stolen property recovered by the Police Service that remains unclaimed is sold and proceeds set aside in this reserve to be used at the discretion of the Police Services Board.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>102,613</b>	<b>96,206</b>	<b>98,758</b>
<b>Add:</b>			
Interest Earned	3,593	2,551	2,963
	<u><b>3,593</b></u>	<u><b>2,551</b></u>	<u><b>2,963</b></u>
<b>Less:</b>			
FBINAA Conference	PSB 03/16/09 10,000	0	0
	<u><b>10,000</b></u>	<u><b>0</b></u>	<u><b>0</b></u>
<b>Ending Balance</b>	<u><u><b>96,206</b></u></u>	<u><u><b>98,758</b></u></u>	<u><u><b>101,721</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Police Rewards*

**Reserve Number(s):** *112225*

**Date Established:** *1979*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve was established to be used by the Police to gain the public's assistance by paying rewards for information. Funds in the reserve were transferred from the Police Current Budget.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected</b> <u><b>2011</b></u>
<b>Beginning Balance</b>	<b>131,609</b>	<b>136,453</b>	<b>140,072</b>
<b>Add:</b>			
Interest Earned	4,845	3,618	4,202
From Operating Fund	<u>0</u>	<u>0</u>	<u>0</u>
	<b>4,845</b>	<b>3,618</b>	<b>4,202</b>
 <b>Ending Balance</b>	 <u><b>136,453</b></u>	 <u><b>140,072</b></u>	 <u><b>144,274</b></u>

# Public Works

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***2010 Reserve Report  
With 2011 Projections***



**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>Public Works Reserves</u></b>					
<b><u>Greenspace/Parks Reserves</u></b>					
102030	Redhill Creek Valley Development	27	0	0	Close
108037	Hamilton Beach Park Reserve	1,722,141	1,116,491	780,336	Yes
112201	Park Marina Reserve	868,215	1,010,893	1,130,763	Yes
112202	Leash Free Park Reserve	225,534	265,202	249,915	Yes
<b><u>Sub-total Greenspace/Parks Reserves</u></b>		<b>2,815,917</b>	<b>2,392,587</b>	<b>2,161,015</b>	
<b><u>Waste Management Reserves</u></b>					
110062	Closed Landfill Reserve	0	500,000	669,219	Yes
112270	Waste Management Recycling	2,775,562	3,026,221	3,405,978	Yes
112271	WM Facilities-Replace\Upgrade Reserve	627,569	607,245	1,005,276	Yes
113022	Garbage Collection Contingency Reserve	27,903	28,643	29,502	Yes
<b><u>Sub-total Waste Management Reserves</u></b>		<b>3,431,034</b>	<b>4,162,110</b>	<b>5,109,975</b>	
<b><u>Transit Reserves</u></b>					
108019	Transit Shelter Capital Reserve	0	175,387	180,649	One-Time
108025	Transit Capital Reserve	2,661,616	2,631,897	1,086,210	Yes
108027	Province of Ontario Transit Capital Grant	6,748,174	5,675,745	4,592,492	One-Time
108028	OBRP Capital Reserve	616,636	0	0	Close
108045	Federal Public Transit Funds	6,038,064	1,923,408	1,015,893	One-Time
<b><u>Sub-total Transit Reserves</u></b>		<b>16,064,490</b>	<b>10,406,437</b>	<b>6,875,243</b>	
<b><u>Cemeteries' Reserves</u></b>					
104105	Cemetery Building Fund - Niches	306,589	366,046	413,118	Yes
<b><u>Sub-total Cemeteries' Reserves</u></b>		<b>306,589</b>	<b>366,046</b>	<b>413,118</b>	
<b><u>Public Works-Other Reserves</u></b>					
108039	McMaster Facility Capital Replacement	146,833	2,761	129,719	Yes
108040	Street Tree Light Replacement-Downtown	0	0	0	Yes
108041	Roads, Bridges & Traffic Capital Reserve	3,386,567	2,909,019	1,984,665	One-Time
108046	RCMP Lease-Capital Replacement	291,925	377,675	380,885	Yes
108047	Rapid Transit Capital Reserve	14,374,445	14,221,329	11,487,472	One-Time
108048	YMCA & Turner Library Capital Renewal Reserve	0	44,480	73,372	Yes
112203	Red Light Camera Project	1,468,880	3,017,202	3,101,121	Yes

**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>Public Works Reserves</u></b>					
<b><i>Public Works-Other Reserves</i></b>					
112205	Winter Control	2,401,526	7,073,403	7,592,317	Yes
112209	47 Guise St Reserve	61,037	72,155	83,962	Yes
112272	Energy Conservation Initiative Reserve	2,048,394	3,215,302	2,592,888	Yes
<b><i>Sub-total Public Works-Other Reserves</i></b>		<b>24,179,607</b>	<b>30,933,327</b>	<b>27,426,401</b>	
<b><i>Total Public Works Reserves</i></b>		<b>46,797,637</b>	<b>48,260,506</b>	<b>41,985,752</b>	



# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Redhill Creek Valley Development*

**Reserve Number(s):** *102030*

**Date Established:** *1998*

**Source of Funds:** *Proceeds from Sale of the Redhill Valley Property to the Region.*

**Purpose:** *A Sub-Committee consisting of Ward Alderman of Wards 4, 5, and 6 was established for the purpose of recommending the allocation of funds in this Reserve Account.*

**Comments:** *This reserve is closed and the unallocated funds have been deposited to 4400054005 - Red Hill Reserve Remaining Projects.*

**Sustainable:** *Close*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>1,985</b>	<b>27</b>	<b>0</b>
<b>Add:</b>			
Interest Earned	27	0	0
	<b>27</b>	<b>0</b>	<b>0</b>
<b>Less:</b>			
Transfer to 4400054005 Red Hill Reserve Remaining Projects	1,985	27	0
	<b>1,985</b>	<b>27</b>	<b>0</b>
<b>Ending Balance</b>	<b>27</b>	<b>0</b>	<b>0</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Hamilton Beach Park Reserve*

**Reserve Number(s):** *108037*

**Date Established:** *2004*

**Source of Funds:** *Proceeds of Sale of Hamilton Beach properties in excess of \$1 million.*

**Purpose:** *Assist with the funding for the development of a Hamilton Beach Parks.*

**Comments:**

**Sustainable:** *Yes*

		<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>		<b>1,142,274</b>	<b>1,722,141</b>	<b>1,116,491</b>
<b>Add:</b>				
Interest Earned		41,211	40,137	28,032
Beach Property Sales		638,656	7,390	70,245
		<b>679,867</b>	<b>47,527</b>	<b>98,277</b>
<b>Less:</b>				
Beach Park Development Program	Cap Budget	100,000	650,034	300,000
HCA-Confederation Park Master Plan	FCS08045	0	0	70,000
Landscaping Improvements	FCS05067	0	0	50,000
Beach Lighthouse Operational Study	ECS07073	0	3,143	8,857
Lakeland - Disabled Access		0	0	5,575
		<b>100,000</b>	<b>653,177</b>	<b>434,432</b>
<b>Ending Balance</b>		<b>1,722,141</b>	<b>1,116,491</b>	<b>780,336</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Park Marina Reserve*

**Reserve Number(s):** *112201*

**Date Established:** *August 13th, 2003*

**Source of Funds:** *Sale of Surplus Assets; Lease revenues from boating clubs, marina slip revenues, Buildings and rental revenues from vendors.*

**Purpose:** *To provide an ongoing source of funds for capital and operational contingency expenditures related to municipally owned marina infrastructure within the Macassa Bay Marine Basin.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>726,656</b>	<b>868,215</b>	<b>1,010,893</b>
<b>Add:</b>			
Interest Earned	27,213	23,023	31,650
Operating Surplus McNab Street Marina	63,780	93,132	61,696
Provision For Future Replacement	26,524	26,524	26,524
Prior Year Adjustment - Surplus	24,042	0	0
	<u><b>141,559</b></u>	<u><b>142,679</b></u>	<u><b>119,870</b></u>
 <b>Ending Balance</b>	 <u><u><b>868,215</b></u></u>	 <u><u><b>1,010,893</b></u></u>	 <u><u><b>1,130,763</b></u></u>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Leash Free Park Reserve*

**Reserve Number(s):** *112202*

**Date Established:** *05/12/2004 - FCS0406*

**Source of Funds:** *\$1 per dog license tag sold*

**Purpose:** *To Fund the Development of dog park facilities and free running areas in accordance with existing dog park facility policy. Reserve funds are to be 50% for dog park models and 50% for free running models.*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>181,890</b>	<b>225,534</b>	<b>265,202</b>
<b>Add:</b>			
Interest Earned	7,304	5,965	7,613
Dog License Fees	36,340	33,703	37,100
	<b>43,644</b>	<b>39,668</b>	<b>44,713</b>
<b>Less:</b>			
Delotinvile Pk Designation-Replace Warren Park PW10079	0	0	50,000
330 Wentworth St- Designation PW10095	0	0	10,000
Fence - Hill St Park (Amount Unavailable) May 12/2010	0	0	0
	<b>0</b>	<b>0</b>	<b>60,000</b>
<b>Ending Balance</b>	<b>225,534</b>	<b>265,202</b>	<b>249,915</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Closed Landfill Reserve*

**Reserve Number(s):** *110062*

**Date Established:** *March 9th, 2011 FCS11002*

**Source of Funds:** *A portion of Hamilton Renewable Power Inc. (HRPI) regular and special dividends.*

**Purpose:** *To offset the future closure costs for the existing open landfill site and to offset the existing and future costs for maintaining the existing 12 closed landfill sites.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
<b>Add:</b>			
Interest Earned	0	0	17,279
Hamilton Renewable Power Inc. Dividend	0	500,000	151,940
	<b>0</b>	<b>500,000</b>	<b>169,219</b>
 <b>Ending Balance</b>	 <b>0</b>	 <b>500,000</b>	 <b>669,219</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Waste Management Recycling*

**Reserve Number(s):** *112270*

**Date Established:** *1992*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve was established exclusively for the Recycling Program to finance possible future deficits.*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>2,491,186</b>	<b>2,775,562</b>	<b>3,026,221</b>
<b>Add:</b>			
Interest Earned	96,877	78,159	95,057
Provision for Recycling Services	<u>187,500</u>	<u>187,500</u>	<u>284,700</u>
	<b>284,377</b>	<b>265,659</b>	<b>379,757</b>
<b>Less:</b>			
Collection of Recyclables in Parks	<u>0</u>	<u>15,000</u>	<u>0</u>
	<b>0</b>	<b>15,000</b>	<b>0</b>
<b>Ending Balance</b>	<u><b>2,775,562</b></u>	<u><b>3,026,221</b></u>	<u><b>3,405,978</b></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *WM Facilities-Replace\Upgrade Reserve*

**Reserve Number(s):** *112271*

**Date Established:** *Nov 28, 2007 PW07149*

**Source of Funds:** *Fifty percent (50%) of the financial benefit generated from the Source Separated Organic (SSO) processing contract from other municipalities.*

**Purpose:** *Be used for the upgrade and /or replacement of waste diversion facilities and equipment;*

**Comments:** *CCF Rolling Stock Replacement is scheduled for 2013 in the amount of \$1,015,000.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>174,297</b>	<b>627,569</b>	<b>607,245</b>
<b>Add:</b>			
Interest Earned	11,458	14,578	23,830
Provision for Replacement	441,813	515,099	374,200
	<u><b>453,272</b></u>	<u><b>529,676</b></u>	<u><b>398,030</b></u>
<b>Less:</b>			
CCF Rolling Stock Replacement	0	550,000	0
	<u><b>0</b></u>	<u><b>550,000</b></u>	<u><b>0</b></u>
<b>Ending Balance</b>	<u><u><b>627,569</b></u></u>	<u><u><b>607,245</b></u></u>	<u><u><b>1,005,276</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Garbage Collection Contingency Reserve*

**Reserve Number(s):** *113022*

**Date Established:** *pre 1998*

**Source of Funds:** *Savings from Garbage Contract - Former Town of Ancaster*

**Purpose:** *Funds could be used to offset a budget shortfall or if an additional pickup were required, for example extra pickup for tree limbs that were damaged during an ice storm.*

**Comments:** *This reserve can be used by the Waste Management Department to Offset operating deficits or to fund special projects. Close when funds depleted.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>26,913</b>	<b>27,903</b>	<b>28,643</b>
<b>Add:</b>			
Interest Earned	991	740	859
	<b>991</b>	<b>740</b>	<b>859</b>
<b>Ending Balance</b>	<b>27,903</b>	<b>28,643</b>	<b>29,502</b>



# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Transit Shelter Capital Reserve*

**Reserve Number(s):** *108019*

**Date Established:** *Sept 29, 2010 TOE01061(b)*

**Source of Funds:** *One-time compensation of \$175,000 from CBS Outdoor Advertising to offset Capital adjustments.*

**Purpose:** *To be utilized to fund the addition, removal, relocation or installation of transit shelters and to replace shelter glass walls as deemed necessary from time to time.*

**Comments:**

**Sustainable:** *One-Time*

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>0</b>	<b>0</b>	<b>175,387</b>
<b>Add:</b>			
Interest Earned	0	387	5,262
Contribution From CBS Outdoor Advertising	0	175,000	0
	<u><b>0</b></u>	<u><b>175,387</b></u>	<u><b>5,262</b></u>
 <b>Ending Balance</b>	 <u><u><b>0</b></u></u>	 <u><u><b>175,387</b></u></u>	 <u><u><b>180,649</b></u></u>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Transit Capital Reserve*

**Reserve Number(s):** *108025*

**Date Established:** *2001*

**Source of Funds:** *Originally - a contribution from HSR Working Funds;  
Contribution from operating*

**Purpose:** *To provide sustainable funds for the Transit Capital Program.*

**Comments:** *HACL=Hamilton Association of Community Living*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>2,646,777</b>	<b>2,661,616</b>	<b>2,631,897</b>
<b>Add:</b>			
Interest Earned	96,591	69,771	54,947
	<b>96,591</b>	<b>69,771</b>	<b>54,947</b>
<b>Less:</b>			
Capital Projects	2,259	0	1,514,940
HACL Contract PW03058	79,493	84,429	85,695
ATS Rebranding\Marketing	0	15,061	0
	<b>81,752</b>	<b>99,489</b>	<b>1,600,635</b>
<b>Ending Balance</b>	<b>2,661,616</b>	<b>2,631,897</b>	<b>1,086,210</b>

# CITY OF HAMILTON 2010 RESERVE REPORT

<b>Reserve Name:</b>	Province of Ontario Transit Capital Grant
<b>Reserve Number(s):</b>	108027
<b>Date Established:</b>	March 5th, 2008 PW08030
<b>Source of Funds:</b>	Province of Ontario grant of \$7,522,653
<b>Purpose:</b>	Be used for Transit Capital expansion to help improve accessibility for people with disabilities, manage congestion, support the environment and improve the movement of both people and goods.
<b>Comments:</b>	<p>A by-law authorizing the receipt of the funds and requiring they be applied to transit capital expenditures be passed and enacted.</p> <p>The by-law includes the following provision:</p> <p>The payment of \$7,522,653 shall be:</p> <p>(a) used for the City of Hamilton's transit capital expenditures;</p> <p>(b) audited by the City of Hamilton's external auditor and reported to the Ministry of Transportation on an annual basis</p>
<b>Sustainable:</b>	<p>One-Time      This reserve is incorporated into the overall Transit Vehicle Replacement strategy in conjunction with Reserve 110030 Vehicle Replacement Reserve. Funds are to be spent by 2015.</p>

	<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>	<b>7,699,747</b>	<b>6,748,174</b>	<b>5,675,745</b>
<b>Add:</b>			
Interest Earned	283,426	162,571	151,747
Provincial Grant	0	0	0
	<b>283,426</b>	<b>162,571</b>	<b>151,747</b>
<b>Less:</b>			
HSR Conventional Fleet Replacement	1,235,000	1,235,000	1,235,000
	<b>1,235,000</b>	<b>1,235,000</b>	<b>1,235,000</b>
<b>Ending Balance</b>	<b>6,748,174</b>	<b>5,675,745</b>	<b>4,592,492</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *OBRP Capital Reserve*

**Reserve Number(s):** *108028*

**Date Established:** *Nov 17,2008 PW08129*

**Source of Funds:** *Province of Ontario*

**Purpose:** *Deposit OBRP capital grants until they are used for Bus Replacement.*

**Comments:** *OBRP ='s Ontario Bus Replacement Program*

**Sustainable:** *Close*      *On March 25, 2010 The Province of Ontario announced that the OBRP (Ontario Bus Replacement Program) funding at 33 1/3% would be terminated beginning in 2011.*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>0</b>	<b>616,636</b>	<b>0</b>
<b>Add:</b>			
Interest Earned	0	15,216	0
MTO OBRP Funding	616,636	994,708	0
	<b>616,636</b>	<b>1,009,924</b>	<b>0</b>
<b>Less:</b>			
Vehicle Replacement	0	1,626,559	0
	<b>0</b>	<b>1,626,559</b>	<b>0</b>
<b>Ending Balance</b>	<b>616,636</b>	<b>0</b>	<b>0</b>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Federal Public Transit Funds*

**Reserve Number(s):** *108045*

**Date Established:** *April 25, 2007 FCS07050*

**Source of Funds:** *Under Bill C 48, the Federal Government released previous financial commitments relating to affordable housing and transit to the Provinces. The 2007 Province of Ontario Budget, announced the forwarding of these commitments to Ontario municipalities. For Hamilton, this meant \$6,580,000 for affordable housing and \$11,147,927.39 for transit.*

**Purpose:** *While the Province did, in fact, make these payments as unconditional grants, in order to flow the funds to the City, it is very clear from the various communications received that there is an expectation the funds will be used for Public Transit.*

**Comments:**

**Sustainable:** *One-Time*

	<u>2009</u>	<u>2010</u>	<b>Projected <u>2011</u></b>
<b>Beginning Balance</b>	<b>7,705,429</b>	<b>6,038,064</b>	<b>1,923,408</b>
<b>Add:</b>			
Interest Earned	271,405	137,732	43,438
Project Closings	60,819	0	0
	<b>332,224</b>	<b>137,732</b>	<b>43,438</b>
<b>Less:</b>			
Downtown Bus Terminal	0	2,803,841	461,074
Bus Landing Pads	0	44,787	395,213
2 Articulated Bus Hoists	0	255,334	94,666
Transit Radio Communication Replacement PW08038	1,599,104	1,148,425	0
Rapid Transit Office	207,834	0	0
Conventional Transit Review	99,530	0	0
Bus Wash Improvements	93,120	0	0
	<b>1,999,588</b>	<b>4,252,388</b>	<b>950,953</b>
<b>Ending Balance</b>	<b>6,038,064</b>	<b>1,923,408</b>	<b>1,015,893</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** Cemetery Building Fund - Niches

**Reserve Number(s):** 104105

**Date Established:** 1992

**Source of Funds:** Funded by 42.5% of the revenue received from the sale of niches.

**Purpose:** To provide a self-funding capital account for the construction of new columbarium's as required in the future.

**Comments:**

**Sustainable:** Yes

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>261,286</b>	<b>306,589</b>	<b>366,046</b>
<b>Add:</b>			
Interest Earned	10,064	8,804	11,515
Sale of Niches	35,239	50,653	35,558
	<b>45,303</b>	<b>59,457</b>	<b>47,073</b>
<b>Ending Balance</b>	<b>306,589</b>	<b>366,046</b>	<b>413,118</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *McMaster Facility Capital Replacement*

**Reserve Number(s):** *108039*

**Date Established:** *2005*

**Source of Funds:** *\$1.00/sq ft of the lease payments*

**Purpose:** *As per the lease agreement between McMaster University and the City of Hamilton for the property known as 50 Main Street East, Hamilton formerly known as the "Courthouse", \$1.00/sq ft will be contributed to a capital reserve to be used for the upgrade of the facility which includes the life cycle replacement of any or all building components including the grounds.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>19,477</b>	<b>146,833</b>	<b>2,761</b>
<b>Add:</b>			
Interest Earned	-510	1,591	1,958
Provision for Capital Replacement	177,867	112,337	125,000
	<b>177,357</b>	<b>113,927</b>	<b>126,958</b>
<b>Less:</b>			
Court House Upgrades	50,000	258,000	0
	<b>50,000</b>	<b>258,000</b>	<b>0</b>
<b>Ending Balance</b>	<b>146,833</b>	<b>2,761</b>	<b>129,719</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Street Tree Light Replacement-Downtown*

**Reserve Number(s):** *108040*

**Date Established:** *Dec 14, 2005*

**Source of Funds:** *Energy savings from converting existing incandescent tree lighting in the downtown core with L.E.D. lighting.*

**Purpose:** *Fund lighting replacement on a 6 year cycle to coincide with planned street tree grid trimming maintenance program in the downtown core.*

**Comments:** *Reserve creation was recommended by the Task Force on Cleanliness and Security in the Downtown Core.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Add:</b>			
Interest Earned	0	0	0
Provision for Capital Replacement	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>
 <b>Ending Balance</b>	 <b>0</b>	 <b>0</b>	 <b>0</b>



# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** Roads, Bridges & Traffic Capital Reserve

**Reserve Number(s):** 108041

**Date Established:** May 24, 2006 FCS06042

**Source of Funds:** Provincial Contribution

**Purpose:** Improving Roads and Bridges

**Comments:** The City of Hamilton received a one-time grant at the end of March 2006 in the amount of \$20,834,975 from the Province of Ontario under the Move Ontario Improving Roads and Bridges Budget Initiative. In 2008, the City received an additional \$8,806,309 from the Province under the 2008 Municipal Road and Bridge Infrastructure Investment Program.

The traffic signal efficiency initiative costs are being repaid over 7 years from anticipated savings.

**Sustainable:** One-Time

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>3,833,139</b>	<b>3,386,567</b>	<b>2,909,019</b>
<b>Add:</b>			
Interest Earned	143,353	86,889	72,320
Traffic Signal System Efficiency Initiatives Repayment	294,585	294,585	294,585
	<u><b>437,937</b></u>	<u><b>381,474</b></u>	<u><b>366,905</b></u>
<b>Less:</b>			
Capital Costs	884,510	859,021	1,291,260
	<u><b>884,510</b></u>	<u><b>859,021</b></u>	<u><b>1,291,260</b></u>
<b>Ending Balance</b>	<u><u><b>3,386,567</b></u></u>	<u><u><b>2,909,019</b></u></u>	<u><u><b>1,984,665</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *RCMP Lease-Capital Replacement*

**Reserve Number(s):** *108046*

**Date Established:** *Sept 26, 2007 FCS07079*

**Source of Funds:** *A portion of the Lease payments from the rental of the former Stoney Creek City Hall to the RCMP.*

**Purpose:** *To fund life cycle replacement of building and grounds components of the former Stoney Creek City Hall, which is now leased to the RCMP.*

**Comments:**

**Sustainable:** *Yes*

	<b><u>2009</u></b>	<b><u>2010</u></b>	<b><u>Projected 2011</u></b>
<b>Beginning Balance</b>	<b>202,000</b>	<b>291,925</b>	<b>377,675</b>
<b>Add:</b>			
Interest Earned	7,925	8,750	11,210
Provision for Capital Replacement	202,000	202,000	202,000
	<b>209,925</b>	<b>210,750</b>	<b>213,210</b>
<b>Less:</b>			
Capital Replacement	120,000	125,000	210,000
	<b>120,000</b>	<b>125,000</b>	<b>210,000</b>
<b>Ending Balance</b>	<b>291,925</b>	<b>377,675</b>	<b>380,885</b>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Rapid Transit Capital Reserve*

**Reserve Number(s):** *108047*

**Date Established:** *April 23, 2008 FCS08021*

**Source of Funds:** *Provincial and Metrolinx contributions*

**Purpose:** *Funds to be used for the municipal capital expenditures relating to vehicles and infrastructure to support:  
1) B-Line improvements King-Main Corridor  
2) A-Line improvements James Upper James Corridor.*

**Comments:**

**Sustainable:** *One-Time*

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>30,499,064</b>	<b>14,374,445</b>	<b>14,221,329</b>
<b>Add:</b>			
Interest Earned	724,034	373,884	379,933
	<b>724,034</b>	<b>373,884</b>	<b>379,933</b>
<b>Less:</b>			
Customer Service Amenities	0	0	1,160,790
Park'n'Ride Terminal & Security Upgrades	0	72,000	920,000
B-Line LRT – Making the Case	0	0	500,000
MacNab Transit Terminal Customer Service Technology	0	0	275,000
Mixed-use building at Mohawk College	0	65,000	128,000
B-Line Parking & Loading Study	0	0	100,000
Transit Priority Measures investigation and Pilot Program	0	40,000	30,000
B-Line Underground Assessment PW10014	0	350,000	0
Purchase 18 60 ft Hybrid Buses	16,448,653	0	0
Rapid Transit Studies PW08074a	400,000	0	0
	<b>16,848,653</b>	<b>527,000</b>	<b>3,113,790</b>
<b>Ending Balance</b>	<b>14,374,445</b>	<b>14,221,329</b>	<b>11,487,472</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *YMCA & Turner Library Capital Renewal Reserve*

**Reserve Number(s):** *108048*

**Date Established:** *Schedule A Turner Park Community Centre Agreement*

**Source of Funds:** *Annual contribution from YMCA and Library based on Rentable Area (cents/ft2)*

**Purpose:** *Capital replacement and improvements for common areas such as the roof.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected</b> <u><b>2011</b></u>
<b>Beginning Balance</b>	<b>0</b>	<b>0</b>	<b>44,480</b>
<b>Add:</b>			
Interest Earned	0	114	1,742
Provision for Replacement	0	44,366	27,150
	<b>0</b>	<b>44,480</b>	<b>28,892</b>
<b>Ending Balance</b>	<b>0</b>	<b>44,480</b>	<b>73,372</b>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Red Light Camera Project*

**Reserve Number(s):** *112203*

**Date Established:** *2004 PW03150 (a)\PW07116 (Revised)*

**Source of Funds:** *Surplus in Red light Camera Project*

**Purpose:** *To Provide funds for the future expansion or continuation of the Red Light Camera Program and to fund road safety improvements to reduce motor vehicle collisions and associated injuries and property damage.*

*Revised 2007: That all excess Red Light Camera program fine revenues not required to build, operate or maintain existing or future Red Light Camera sites, be allocated to road safety initiatives, as supported by the Hamilton Strategic Road Safety Program, subject to maintaining a minimum balance of \$100,000 in the red light camera reserve 112203.*

**Comments:** *The Reserve has supported, as per PW07116, the establishment of the Hamilton Strategic Road Safety Program, as well as various minor safety activities and projects. The contract for the Red Light Camera program with the Province of Ontario mandates an annual safety media campaign, which is formally being designed in 2011, and is budgeted at \$100,000 annually.*

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>	<b>1,203,809</b>	<b>1,468,880</b>	<b>3,017,202</b>
<b>Add:</b>			
Interest Earned	44,312	38,951	90,419
Operating Surplus	168,629	1,457,241	391,370
Provision for Replacement	52,130	52,130	52,130
	<b>265,071</b>	<b>1,548,322</b>	<b>533,919</b>
<b>Less:</b>			
Safety Initiatives	0	0	250,000
To Operating Fund	0	0	200,000
	<b>0</b>	<b>0</b>	<b>450,000</b>
<b>Ending Balance</b>	<b>1,468,880</b>	<b>3,017,202</b>	<b>3,101,121</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Winter Control*

**Reserve Number(s):** *112205*

**Date Established:** *January, 1987*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *To minimize the erratic impacts on the annual operating budget due to higher than budgeted snow removal cost resulting from unusually inclement weather.*

**Comments:** *A Winter Control Reserve financing strategy must be developed to provide sustainable funding for the program considering the variable demands on the program imposed by seasonal fluctuations in Winter weather conditions.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>2,022,131</b>	<b>2,401,526</b>	<b>7,073,403</b>
<b>Add:</b>			
Interest Earned	77,215	65,018	216,735
Budgeted Contribution	302,180	302,180	302,180
From Year End Surplus	0	4,304,678	0
	<b>379,395</b>	<b>4,671,876</b>	<b>518,915</b>
 <b>Ending Balance</b>	 <b>2,401,526</b>	 <b>7,073,403</b>	 <b>7,592,317</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** 47 Guise St Reserve

**Reserve Number(s):** 112209

**Date Established:** Dec 15, 2004 PW04134/PD04322

**Source of Funds:** All revenues generated from the lease of the Property Former HPA Boating School now HWT & Williams Pub.

**Purpose:** Fund capital systems replacement and operating contingency expenditures.

**Comments:**

**Sustainable:** Yes

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>40,460</b>	<b>61,037</b>	<b>72,155</b>
<b>Add:</b>			
Interest Earned	1,577	1,619	2,307
Provision for Capital Replacement	19,000	9,500	9,500
	<u><b>20,577</b></u>	<u><b>11,119</b></u>	<u><b>11,807</b></u>
 <b>Ending Balance</b>	 <u><u><b>61,037</b></u></u>	 <u><u><b>72,155</b></u></u>	 <u><u><b>83,962</b></u></u>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Energy Conservation Initiative Reserve*

**Reserve Number(s):** *112272*

**Date Established:** *Nov 14, 2007 PW07127*

**Source of Funds:** *Sources of funds for the Energy Conservation Initiative Reserve include billing recoveries, project incentives as well as current and future savings identified through projects managed by the Energy Office;*

**Purpose:** *To fund initiatives related to energy conservation and demand management as well as the Office of Energy Initiatives (OEI)*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected <u>2011</u></b>
<b>Beginning Balance</b>	<b>1,747,896</b>	<b>2,048,394</b>	<b>3,215,302</b>
<b>Add:</b>			
Interest Earned	63,765	71,428	85,835
Utility Recoveries	584,991	593,052	568,950
Unused Capital Funds-Energy Retrofit Pilot Program	0	857,500	0
Utilities Incentive Credits	372,857	662,575	0
Natural Gas Volume Surplus	385,890	0	0
Energy Rebates	270,444	0	0
	<b>1,677,947</b>	<b>2,184,554</b>	<b>654,785</b>
<b>Less:</b>			
Contribution to Streetlighting	0	350,000	730,100
Fund Energy Office	777,450	528,977	547,100
Natural Gas Volume Deficit	0	124,127	0
Mitigate utility savings shortfalls	0	14,541	0
District Cooling System	600,000	0	0
	<b>1,377,450</b>	<b>1,017,646</b>	<b>1,277,200</b>
<b>Ending Balance</b>	<b>2,048,394</b>	<b>3,215,302</b>	<b>2,592,888</b>



# RATE SUPPORTED RESERVES

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***2010 Reserve Report  
With 2011 Projections***



**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>RATE SUPPORTED RESERVES</u></b>					
<b><u>Capital/Working Fund Reserves</u></b>					
108005	Sanitary Sewer Capital	54,534,636	51,939,782	9,831,273	Yes
108006	Wastewater Improvement Subsidy	0	101,326,000	94,012,780	Yes
108010	Storm Sewer Capital	5,959,292	7,350,023	8,064,778	Yes
108015	Waterworks Capital	10,747,703	7,609,637	6,994,967	Yes
<b><i>Sub-total Capital/Working Fund Reserves</i></b>		<b><u>71,241,631</u></b>	<b><u>168,225,442</u></b>	<b><u>118,903,798</u></b>	
<b><u>Equipment Replacement Reserves</u></b>					
110010	Meter Replacement	4,746,332	4,872,193	5,018,359	Yes
<b><i>Sub-total Equipment Replacement Reserves</i></b>		<b><u>4,746,332</u></b>	<b><u>4,872,193</u></b>	<b><u>5,018,359</u></b>	
<b><i>TOTAL RATE SUPPORTED RESERVES</i></b>		<b><u>75,987,963</u></b>	<b><u>173,097,636</u></b>	<b><u>123,922,157</u></b>	

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Sanitary Sewer Capital*

**Reserve Number(s):** *108005*

**Date Established:** *March, 1975*

**Source of Funds:** *Surplus from Sanitary Sewer Current Budget  
Repayment of Borrowings by Property Owners*

**Purpose:** *This reserve was established to fund Capital Works and to be used as a Working Fund reserve for the Sanitary Sewer Program. As such operating surpluses/deficits are transferred to/from this Reserve.*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<u>Projected 2011</u>
<b>Beginning Balance</b>	<b>53,997,620</b>	<b>54,534,636</b>	<b>51,939,782</b>
<b>Add:</b>			
Interest Earned	2,017,696	1,472,329	912,873
Debt Repayment DC's	1,296,341	1,296,341	1,296,341
Debt Repayment-Four Pad Arena Loan	484,967	484,967	484,967
Local Improvement Commutations	406,588	303,242	312,440
Hamilton Renewable Power Inc. Regular Dividend	0	189,491	183,980
From Operating-Revenue Variance Adjustment	0	1,243,605	0
Work in Progress Project Review-Closings	0	1,216,408	0
	<b>4,205,591</b>	<b>6,206,382</b>	<b>3,190,600</b>
<b>Less:</b>			
Capital Budget Financing	0	0	40,000,000
Industrial/Commercial/Institutional Revenue Reduction- Phase in	0	0	2,913,720
To Operating-Revenue Variance Adjustment	0	0	1,604,103
Capital Budget Financing Plan-Adjustment	0	0	294,487
Basement Flooding Assistance Program FCS06007	1,155,028	243,584	251,387
Relocation to 77 James St PW10045	0	0	164,700
Investigation of Allegations LS10007	0	214,112	35,712
Rate Structure Review FCS11025	0	0	35,000
Operating Deficit	2,513,548	4,426,504	0
Protective Plumbing Program FCS09100	0	3,907,036	0
Tangible Capital Asset Project	0	10,000	0
	<b>3,668,576</b>	<b>8,801,236</b>	<b>45,299,109</b>
<b>Ending Balance</b>	<b>54,534,636</b>	<b>51,939,782</b>	<b>9,831,273</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Wastewater Improvement Subsidy*

**Reserve Number(s):** *108006*

**Date Established:** *June 2010*

**Source of Funds:** *Provincial Grant*

**Purpose:** *For the Woodward Avenue Wastewater Treatment Plant Upgrades, which consists of new tertiary membrane treatment plant, a new chlorine contact tank, new tertiary effluent outfall and upgrades to Red Hill Creek, power supply, electrical distribution system and standby power upgrades.*

**Comments:** *.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>0</b>	<b>0</b>	<b>101,326,000</b>
<b>Add:</b>			
Interest Earned	0	1,326,000	2,886,780
Provincial Contribution-WTP Upgrades	0	100,000,000	0
	<b>0</b>	<b>101,326,000</b>	<b>2,886,780</b>
<b>Less:</b>			
WTP Upgrades	0	0	10,200,000
	<b>0</b>	<b>0</b>	<b>10,200,000</b>
<b>Ending Balance</b>	<b>0</b>	<b>101,326,000</b>	<b>94,012,780</b>

# **CITY OF HAMILTON 2010 RESERVE REPORT**

**Reserve Name:** *Storm Sewer Capital*

**Reserve Number(s):** *108010*

**Date Established:** *March, 1975*

**Source of Funds:** *Surplus from Storm Sewer Current Budget*

**Purpose:** *This reserve was established to fund Capital Works and to be used as a Working Fund reserve for the Storm Sewer Program. As such operating surpluses/deficits are transferred to/from this Reserve.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>6,156,108</b>	<b>5,959,292</b>	<b>7,350,023</b>
<b>Add:</b>			
Interest Earned	254,937	165,290	227,805
Debt Repayment- DC Funding Shortfall	597,664	597,664	597,664
Local Improvement Commutations	66,008	119,285	140,673
Operating Surplus	39,604	752,076	0
	<b>958,212</b>	<b>1,634,315</b>	<b>966,142</b>
<b>Less:</b>			
Basement Flooding Assistance Program      FCS06007	1,155,028	243,584	251,387
	<b>1,155,028</b>	<b>243,584</b>	<b>251,387</b>
<b>Ending Balance</b>	<b>5,959,292</b>	<b>7,350,023</b>	<b>8,064,778</b>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Waterworks Capital*

**Reserve Number(s):** *108015*

**Date Established:** *March, 1975*

**Source of Funds:** *Surplus from Waterworks Current Budget  
Repayment of Borrowings by property owners*

**Purpose:** *This reserve was established to fund Capital Works and to be used as a Working Fund reserve for the Waterworks Program. As such operating surpluses/deficits are transferred to/from this Reserve.*

**Comments:**

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected <u>2011</u></b>
<b>Beginning Balance</b>	<b>14,940,079</b>	<b>10,747,703</b>	<b>7,609,637</b>
<b>Add:</b>			
Interest Earned	549,942	297,667	215,832
Debt Repayment-D.C. Shortfall	1,048,987	1,048,988	1,048,988
Local Improvement Commutations	6,869	3,002	11,000
From Operating-Revenue Variance Adjustment	0	1,243,605	0
	<u><b>1,605,798</b></u>	<u><b>2,593,262</b></u>	<u><b>1,275,820</b></u>
<b>Less:</b>			
To Operating-Revenue Variance Adjustment	0	0	1,604,103
Basement Flooding Assistance Program FCS06007	1,155,028	243,584	251,387
Rate Structure Review FCS11025	0	0	35,000
Operating Deficit	4,643,146	5,477,743	0
Tangible Capital Asset Project	0	10,000	0
	<u><b>5,798,174</b></u>	<u><b>5,731,328</b></u>	<u><b>1,890,490</b></u>
<b>Ending Balance</b>	<u><u><b>10,747,703</b></u></u>	<u><u><b>7,609,637</b></u></u>	<u><u><b>6,994,967</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Meter Replacement*

**Reserve Number(s):** *110010*

**Date Established:** *January, 1990*

**Source of Funds:** *Contributions from Operating Fund*

**Purpose:** *This reserve was established to provide a replacement fund for water meters which are outdated. Any Surplus/Deficit in the budget for annual meter replacement is transferred to/from this reserve.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected</b> <u><b>2011</b></u>
<b>Beginning Balance</b>	<b>4,577,823</b>	<b>4,746,332</b>	<b>4,872,193</b>
<b>Add:</b>			
Interest Earned	168,509	125,861	146,166
	<b>168,509</b>	<b>125,861</b>	<b>146,166</b>
<b>Ending Balance</b>	<b>4,746,332</b>	<b>4,872,193</b>	<b>5,018,359</b>

# OBLIGATORY RESERVES

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***2010 Reserve Report***  
***With 2011 Projections***





**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>OBLIGATORY RESERVES</u></b>					
<b><u>Planning &amp; Development Reserves</u></b>					
104050	Building Permit Fees Revolving Fund	3,369,567	7,376,497	6,860,821	Yes
113008	Future Sidewalks Project Reserve-Ancaster	47,495	48,755	50,218	Yes
<b><i>Sub-total Planning &amp; Development Reserves</i></b>		<b><u>3,417,062</u></b>	<b><u>7,425,251</u></b>	<b><u>6,911,038</u></b>	
<b><u>Gas Tax Reserves</u></b>					
112204	Transit Gas Tax Reserve	20,222,391	20,502,825	15,482,738	Yes
112213	Federal Gas Tax Reserve	1,172,952	8,505,639	2,066,307	Yes
<b><i>Sub-total Gas Tax Reserves</i></b>		<b><u>21,395,343</u></b>	<b><u>29,008,464</u></b>	<b><u>17,549,045</u></b>	
<b><u>Parkland Dedication Reserves</u></b>					
104090	5% Parkland Dedication Reserve	6,651,065	10,054,269	7,641,463	Yes
<b><i>Sub-total Parkland Dedication Reserves</i></b>		<b><u>6,651,065</u></b>	<b><u>10,054,269</u></b>	<b><u>7,641,463</u></b>	
<b><u>Development Charge Reserves</u></b>					
999999	Development Charges Reserve	34,849,314	66,412,892	67,496,835	Yes
<b><i>Sub-total Development Charge Reserves</i></b>		<b><u>34,849,314</u></b>	<b><u>66,412,892</u></b>	<b><u>67,496,835</u></b>	
<b><u>Subdividers' Contributions</u></b>					
999998	Developer Recoveries	261,796	1,012,414	297,936	Yes
<b><i>Sub-total Subdividers' Contributions</i></b>		<b><u>261,796</u></b>	<b><u>1,012,414</u></b>	<b><u>297,936</u></b>	
<b><i>TOTAL OBLIGATORY RESERVES</i></b>		<b><u>66,574,580</u></b>	<b><u>113,913,291</u></b>	<b><u>99,896,318</u></b>	

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Building Permit Fees Revolving Fund*

**Reserve Number(s):** *104050*

**Date Established:** *1993*

**Source of Funds:** *Excess Building permit revenues*

**Purpose:** *To smooth fluctuations in permit revenue in future years.*

**Comments:** *If the reserves exceeds 1.0 to 1.5 times the operating costs, it will be capped. Any revenues in excess of the cap would be returned to the users through a permit fee reduction.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>3,793,057</b>	<b>3,369,567</b>	<b>7,376,497</b>
<b>Add:</b>			
Interest Earned	146,593	88,451	210,404
Building Permit Department Surplus	0	4,023,479	0
Prior Period Adjustment - Sewer Permits	336,554	0	0
	<u><b>483,147</b></u>	<u><b>4,111,930</b></u>	<u><b>210,404</b></u>
<b>Less:</b>			
Projected Deficit – Bldg Enterprise Model	801,637	0	726,080
Vehicle Purchases	105,000	105,000	0
	<u><b>906,637</b></u>	<u><b>105,000</b></u>	<u><b>726,080</b></u>
<b>Ending Balance</b>	<u><u><b>3,369,567</b></u></u>	<u><u><b>7,376,497</b></u></u>	<u><u><b>6,860,821</b></u></u>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Future Sidewalks Project Reserve-Ancaster*

**Reserve Number(s):** *113008*

**Date Established:** *New in 2000*

**Source of Funds:** *Contributions from Developers*

**Purpose:** *To provide for future sidewalks as a result of new development in the Former Town of Ancaster*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>45,809</b>	<b>47,495</b>	<b>48,755</b>
<b>Add:</b>			
Interest Earned	<u>1,686</u>	<u>1,259</u>	<u>1,463</u>
	<b>1,686</b>	<b>1,259</b>	<b>1,463</b>
<b>Ending Balance</b>	<u><b>47,495</b></u>	<u><b>48,755</b></u>	<u><b>50,218</b></u>

**CITY OF HAMILTON  
2010 RESERVE REPORT**

**Reserve Name:** *Transit Gas Tax Reserve*

**Reserve Number(s):** *112204*

**Date Established:** *Jan 2005*

**Source of Funds:** *Provincial Gas Tax Revenues*

**Purpose:** *Fund the expansion of public transportation, capital infrastructure and levels of service.*

**Comments:**

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>17,994,706</b>	<b>20,222,391</b>	<b>20,502,825</b>
<b>Add:</b>			
Interest Earned	731,181	353,134	531,806
Gas Tax Revenue	11,096,811	10,548,701	10,846,440
	<u><b>11,827,992</b></u>	<u><b>10,901,835</b></u>	<u><b>11,378,246</b></u>
<b>Less:</b>			
To Transit Operating Fund	5,059,508	3,895,506	8,340,890
Capital Requirements	4,540,800	6,725,895	8,017,443
Commuter Transit Pass Pilot Program	0	0	40,000
	<u><b>9,600,308</b></u>	<u><b>10,621,402</b></u>	<u><b>16,398,333</b></u>
<b>Ending Balance</b>	<u><u><b>20,222,391</b></u></u>	<u><u><b>20,502,825</b></u></u>	<u><u><b>15,482,738</b></u></u>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Federal Gas Tax Reserve*

**Reserve Number(s):** *112213*

**Date Established:** *2005*

**Source of Funds:** *A per litre amount as follows:  
1.5 cents for 2005-07  
2.0 cents for 2007-08  
2.5 cents for 2008-09  
5.0 cents for 2009-10*

**Purpose:** *To fund environmentally sustainable municipal infrastructure projects within the following categories: Public Transit Projects; Water/ Wastewater Projects; Local roads, bridges and tunnels including active infrastructure (bike lanes) projects; Community energy Systems projects (retrofit municipal buildings and infrastructure)*

**Comments:** *Municipalities have up to 3 years after the year the money was received to spend the funds.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>740,208</b>	<b>1,172,952</b>	<b>8,505,639</b>
<b>Add:</b>			
Interest Earned	467,042	409,282	487,329
Gas Tax Revenue	31,860,689	30,954,695	30,954,695
	<b>32,327,731</b>	<b>31,363,977</b>	<b>31,442,024</b>
<b>Less:</b>			
Capital Requirements	31,893,388	24,029,661	37,879,728
Audit Costs	1,600	1,628	1,628
	<b>31,894,988</b>	<b>24,031,289</b>	<b>37,881,356</b>
<b>Ending Balance</b>	<b>1,172,952</b>	<b>8,505,639</b>	<b>2,066,307</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** 5% Parkland Dedication Reserve

**Reserve Number(s):** 104090

**Date Established:** Prior to 1964

**Source of Funds:** i) 5% lands, or cash-in-lieu conveyed by developer.  
 ii) Sale of land, originally acquired for parks as recreation purposes, but no longer required.  
 iii) Rental of parkland.

**Purpose:** To finance the acquisition and development, etc. of parkland under the Planning Act, R.S.O. 1980, Chapter 379. Section 25, Subsection (1) and Section 50, Subsection (12) of The Planning Act -1983.

**Comments:**

**Sustainable:** Yes

	<u>2009</u>	<u>2010</u>	<b>Projected</b> <u>2011</u>
<b>Beginning Balance</b>	<b>8,187,353</b>	<b>6,651,065</b>	<b>10,054,269</b>
<b>Add:</b>			
Interest Earned	182,650	206,584	304,349
5% Dedication Fee	2,913,217	4,368,494	2,500,000
Debt Repayment - Parkland Purchases	382,845	382,845	382,845
Land Sales	0	35,328	0
	<b>3,478,712</b>	<b>4,993,251</b>	<b>3,187,194</b>
<b>Less:</b>			
Land Purchase-301 Lewis Rd	0	0	2,250,000
Land Purchase 155 Macassa Ave	0	0	1,305,000
Parkland Credits-Ancaster & Binbrook	0	0	1,000,000
Cherry Beach Property Purchases PW08071(a)	665,000	850,000	845,000
Trillium Seabreeze Neighbourhood Park	0	200,047	200,000
Crown Point East Property Acquisition	0	400,000	0
Loan - Purchase 236 King St. Dundas	350,000	140,000	0
Loan - Purchase - 205 Berko Ave, 1139 Greenhill Ave	3,000,000	0	0
Capital Parkland Projects	1,000,000	0	0
	<b>5,015,000</b>	<b>1,590,047</b>	<b>5,600,000</b>
<b>Ending Balance</b>	<b>6,651,065</b>	<b>10,054,269</b>	<b>7,641,463</b>

# CITY OF HAMILTON 2010 RESERVE REPORT

**Reserve Name:** *Development Charges Reserve*

**Reserve Number(s):** *999999*

**Date Established:** *June, 1990*

**Source of Funds:** *Development Charge Collections on New Development*

**Purpose:** *Under the Development Charges Act a municipality can impose a capital levy on new residential and non-residential developments to finance growth related Capital expenditures. The City approved Development Charges By-law 04-145 as amended by By-Law 06-173 to impose development charges.*

**Comments:** *A separate yearly Development Charge Status Report is presented to Council. This report will include more detail.*

**Sustainable:** *Yes*

	<u>2009</u>	<u>2010</u>	<b>Projected <u>2011</u></b>
<b>Beginning Balance</b>	<b>36,479,728</b>	<b>34,849,314</b>	<b>66,412,892</b>
<b>Add:</b>			
Interest Earned	1,142,869	1,017,833	1,290,231
Collections	20,656,746	47,956,850	50,353,386
Recovery for DC Exemptions	6,090,000	6,313,092	3,656,981
Debt Repayment-Four Pad	484,967	484,967	484,967
Commutations	14,672	0	0
	<b>28,389,255</b>	<b>55,772,742</b>	<b>55,785,564</b>
<b>Less:</b>			
Debt Repayment	8,112,250	8,061,164	34,621,621
Capital Financing	21,712,018	14,998,987	20,000,000
Payments to Developers	195,402	431,797	80,000
Other Transfers	0	717,216	0
	<b>30,019,669</b>	<b>24,209,164</b>	<b>54,701,621</b>
<b>Ending Balance</b>	<b>34,849,314</b>	<b>66,412,892</b>	<b>67,496,835</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Developer Recoveries*

**Reserve Number(s):** 999998

**Date Established:** 2001

**Source of Funds:** *Development Charge Collections (Special Area Charges)*

**Purpose:** *Special Area Development Charges imposed on new developments in Binbrook, Dundas and Waterdown and related to Financing agreements entered into with front-ending development to recover costs associated with infrastructure provided by developer. D.C. by-law 040-145 as amended by by-law 06-173 provides authority to Levy Special Area Charges.*

**Comments:**

**Sustainable:** Yes

	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>Projected 2011</b></u>
<b>Beginning Balance</b>	<b>152,688</b>	<b>261,796</b>	<b>1,012,414</b>
<b>Add:</b>			
Interest Earned	4,419	13,603	22,537
Collections	342,907	737,015	350,000
	<u><b>347,326</b></u>	<u><b>750,618</b></u>	<u><b>372,537</b></u>
<b>Less:</b>			
Payments	238,218	0	1,087,015
	<u><b>238,218</b></u>	<u><b>0</b></u>	<u><b>1,087,015</b></u>
<b>Ending Balance</b>	<u><u><b>261,796</b></u></u>	<u><u><b>1,012,414</b></u></u>	<u><u><b>297,936</b></u></u>



# RESERVE FUNDS

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***2010 Reserve Report  
With 2011 Projections***



**THE CITY OF HAMILTON  
2010 RESERVE REPORT  
RESERVE BALANCES**

		<b>2009</b>	<b>2010</b>	<b>Projected 2011</b>	<b>Reserve Sustainable</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>	
<b><u>HAMILTON FUTURE FUND RESERVES</u></b>					
112246	Hamilton Future Fund A	64,616,265	64,582,358	46,960,791	Yes
112247	Hamilton Future Fund B	8,809,233	8,407,961	7,842,405	Yes
<b><u>TOTAL HAMILTON FUTURE FUND RESERVES</u></b>		<b><u>73,425,499</u></b>	<b><u>72,990,319</u></b>	<b><u>54,803,196</u></b>	

# **CITY OF HAMILTON 2010 RESERVE REPORT**

**Reserve Name:** *Hamilton Future Fund A*

**Reserve Number(s):** *112246*

**Date Established:** *2002*

**Source of Funds:** *Special Dividend from Hamilton Hydro*

**Purpose:** *Fund Projects that create and protect a permanent legacy for current and future generations of Hamiltonians to enjoy economic prosperity and improved quality of life.*

**Comments:** *Originally, this reserve was to be protected for 5 years in order to create a self-sustaining fund, but in 2004 Council committed \$100,000,000 to fund the Waste Management Master Plan. These will be repaid over a 15 year period from the date of funding.*

*In 2009, Council approved using \$60 million as a grant to fund the Pan Am Games Stadium.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected <u>2011</u></b>
<b>Beginning Balance</b>	<b>62,891,160</b>	<b>64,616,265</b>	<b>64,582,358</b>
<b>Add:</b>			
Interest Earned	2,987,340	2,821,109	1,918,433
Capital Gains	633,387	447,444	0
Debt Repayment-Capital Advance	5,656,566	6,268,353	8,150,000
	<b>9,277,293</b>	<b>9,536,905</b>	<b>10,068,433</b>
<b>Less:</b>			
Capital Loan Advances	7,552,188	3,997,812	17,121,000
Pan Am Games	0	0	6,142,000
West Harbourfront Land Purchases	0	5,573,000	4,427,000
	<b>7,552,188</b>	<b>9,570,812</b>	<b>27,690,000</b>
<b>Ending Balance</b>	<b>64,616,265</b>	<b>64,582,358</b>	<b>46,960,791</b>

# **CITY OF HAMILTON**

## **2010 RESERVE REPORT**

**Reserve Name:** *Hamilton Future Fund B*

**Reserve Number(s):** *112247*

**Date Established:** *2002*

**Source of Funds:** *Special Dividend from Hamilton Hydro*

**Purpose:** *Fund Projects that create and protect a permanent legacy for current and future generations of Hamiltonians to enjoy economic prosperity and improved quality of life.*

**Comments:** *This reserve is intended to be strategically invested in projects over 5 years.*

**Sustainable:** *Yes*

	<u><b>2009</b></u>	<u><b>2010</b></u>	<b>Projected</b> <u><b>2011</b></u>
<b>Beginning Balance</b>	<b>12,037,502</b>	<b>8,809,233</b>	<b>8,407,961</b>
<b>Add:</b>			
Interest Earned	514,630	383,024	279,490
Capital Gains	109,114	60,750	0
	<u><b>623,743</b></u>	<u><b>443,774</b></u>	<u><b>279,490</b></u>
<b>Less:</b>			
Future Fund approved Projects	3,852,012	845,047	845,047
	<u><b>3,852,012</b></u>	<u><b>845,047</b></u>	<u><b>845,047</b></u>
<b>Ending Balance</b>	<u><u><b>8,809,233</b></u></u>	<u><u><b>8,407,961</b></u></u>	<u><u><b>7,842,405</b></u></u>

# RESERVE POLICIES

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***2010 Reserve Report  
With 2011 Projections***



## **CITY OF HAMILTON RESERVE POLICIES**

### **1. GENERAL RESERVE POLICIES**

- a) That all expenditures from any reserve or reserve fund require Council approval either through a separate report or through the annual budget process.
- b) That all expenses and revenues be processed through the current and capital fund and then transferred to or from reserves except for transactions involving deferred revenues and obligatory reserve funds which include Development Charge reserves.
- c) That actual investment earnings from the City's investment management program be allocated to the Reserves, to the Reserve funds, to the Obligatory Reserves and to the Capital Fund based on month end balances from these sources for a 12 month period.
- d) That the creation of new reserves be reviewed by the General Manager of Finance & Corporate Services for compliance to the Municipal Act and for compliance to the City's Reserve Policies.

### **2. BORROWING FROM RESERVES**

- a) That borrowings from a reserve be allowed only if the analysis of the reserve's funds indicates excess funds are available and the use of these funds will not impact the reserves current operations.
- b) That all internal reserve borrowings be repaid with principal and interest.
- c) That the internal borrowing interest rate be the equivalent of the City of Hamilton's external borrowing rate at the time of borrowing.

### **3. STABILIZATION RESERVES**

- a) That the Tax Stabilization Reserve be used to reduce the impact of increases in the cost of services for Housing and Social Services as a result of economic downturns and also to be used at the discretion of Council for non-recurring items.
- b) To provide sufficient flexibility and protection for unforeseen events, a target range to be maintained in the Tax Stabilization reserves of 5% of annual tax revenues. That the City's move toward achieving the minimum target of 5% of tax revenues be based on the City's financial affordability.

- c) Stabilization reserve balances may be used at Council's discretion for emergencies, unanticipated economic downturns, and one time opportunities. If feasible, minimum balances shall be restored in the following year or at the maximum, within 5 years of use.

#### **4. PROGRAM SPECIFIC RESERVE POLICIES**

- a) That funds in the Hamilton Public Library's Major Capital Projects Reserve be expended for branch services in the area for which they were collected or expended on city-wide service development.
- b) That any future surpluses arising from the Hamilton Public Library's operating budget be transferred to the Library's Major Capital Projects Reserve held by the City of Hamilton and used, upon recommendation by the Library Board, for Library capital needs.
- c) That any future deficits from the Library's Operating budget be funded firstly from this reserve.
- d) That Program Specific reserves only be established if there is an associated financial plan to ensure sustainability of these reserves. The financial plan should include target balances.
- e) That the Program Specific reserves be reviewed annually and provide or update the associated financial plan if necessary.
- f) That year end surpluses related to these programs only be transferred to their reserves subject to statutory and legal constraints and subject to the overall corporate operating surplus.

#### **5. VEHICLE & EQUIPMENT REPLACEMENT RESERVES**

- a) That the Vehicle & Equipment Replacement Reserves be funded through a contribution from the operating budget, based on lifecycle costing and depreciation and projections for changes in the fleet and equipment.
- b) Minimum reserve levels be established based on life cycle replacement schedules and updated annually.
- c) Proceeds from the disposal of capital equipment be deposited to the credit of the applicable Vehicle and Equipment Replacement Reserve.

## **6. WINTER CONTROL RESERVE**

- a) That a target balance for the Winter Control Reserve (112205) be established as 25% of the five (5) year average actual expenditures for Winter Control;
- b) That the transfer of the Winter Control operating expenditure surplus to the Winter Control Reserve (112205) be subject to the overall Tax Supported operations reporting a year-end positive variance and subject to recommendation (a) (target 25% of 5 year average);
- c) That the transfer of the Winter Control operating expenditure surplus to the Winter Control Reserve (112205) be approved through the Year-End Tax Operating Budget Variance Report and through the Disposition of the Yearend Surplus/Deficit Report, and be subject to final financial audit;

## **7. CAPITAL RESERVES**

- a) To provide sufficient flexibility and protection for unforeseen capital related events a target be maintained in the Tax Capital Levy Reserve of 5% of annual tax revenues and that the City's move toward achieving the target of 5% of tax revenues be based on the City's financial affordability.
- b) That a portion of the year end Capital Financing Surplus (Debt Charges), be transferred to the Tax Capital Levy Reserve subject to the overall corporate surplus.
- c) That the maximum capital reserve balances be reviewed periodically to ensure sustainability.

## **8. EMPLOYEE RELATED PENSION AND BENEFITS COSTS**

- a) That the Employee related benefits and pension cost reserves be monitored on a regular basis to ensure that appropriate funds are set aside to finance future unfunded obligations.

## **9. UTILITY RATE SUPPORTED RESERVES**

- a) That the utility rate reserves be reviewed annually to ensure sufficiency of balances and that these reserves be funded from operating surpluses and contributions from operating fund.



## **10. DEVELOPMENT CHARGES**

- a) That future growth-related capital spending from all development charge reserve funds be limited to the previous year's balance in the development charge reserve.
- b) That the use of debenture financing for shortfalls in development charge revenue be limited to non-residential development only and to the extent that future collections are available to repay the debt charges. In addition where there are insufficient collections, Capital projects are to be deferred until such time as collections are sufficient to cover debt charges.

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