



Hamilton  
Public Works

# Waterfront & Shoreline Initiatives and Priorities

**General Issues Committee**  
November 21, 2012

Presented By:  
**Chris Phillips, Senior Advisor**  
Planning and Economic Development Department  
Waterfront Development Office

# Waterfront & Shoreline - Initiatives & Priorities Implementation Plan

## Outcomes for Today

- 1. Review of the overall established Waterfront Priorities**
  - a) 2012-2015 Strategic Plan
  - b) Waterfront Implementation - Actions to-date
- 2. Review the “Corporate Team” Structure**
- 3. Review 2012 “Quick-Wins” for the Waterfront & Shoreline Areas**
  - a) West Harbour
  - b) Confederation Park
- 4. Review 2013-2015 Proposed Projects - Capital Budget Forecast**
  - a) HPA – Marina – Shoreline - Breakwater
  - b) Piers 5-8 Servicing Studies
  - c) WHRMP – Public Realm
  - d) Mandated Planning & Real Estate Studies
- 5. Next Steps – Financing Strategy – Dedicated Staffing**
  - a) Long-Term Financing Strategy Targets
  - b) Servicing and Implementation Strategy

# Council Direction Strategic Plan 2012 - 2015

1.3 Promote economic opportunities with a focus on Hamilton's downtown core, all downtown areas and waterfronts;

- ii) Finalize a development and servicing strategy for the West Harbour lands, with a particular focus on Piers 5,6,7 & 8 and the Barton/Tiffany area. (PED)
- iii) Negotiate the early termination of land leases for Piers 7 & 8 with the Hamilton Port Authority. (PED)
- v) Completion of the Waterfront Master Recreation Official Plan Amendment and the implementation of the Zoning By-law and financing strategy. (PW/PED)
- ix) Initiate development in the West Harbourfront and Waterfront (this includes the Bayfront Industrial area) and develop a commercial business strategy for Confederation Park. (PED)

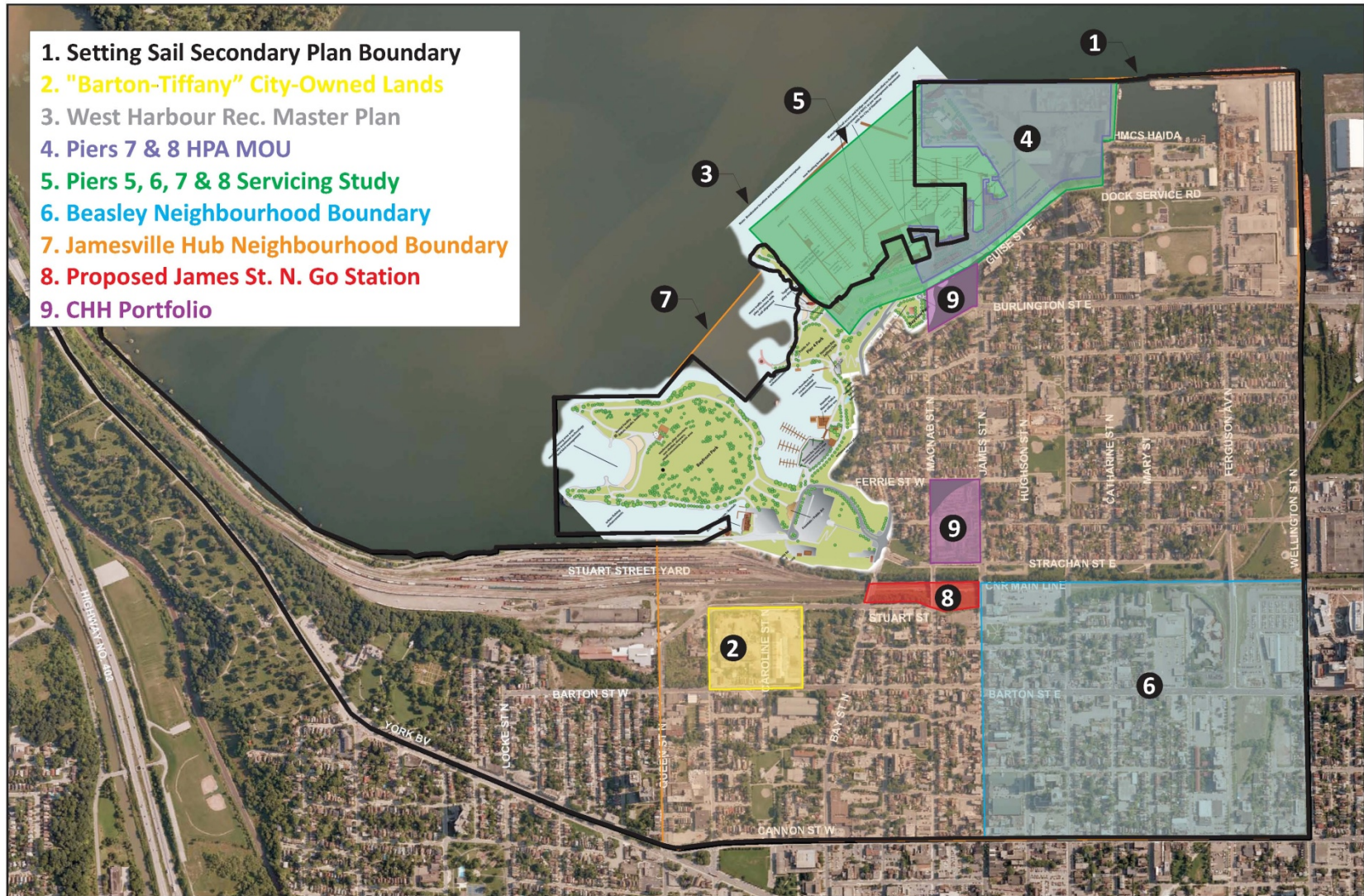
# Waterfront & Shoreline - Initiatives & Priorities Implementation Plan

## Waterfront Implementation - Actions to-date

- Negotiations with the Hamilton Port Authority (HPA) for the early lease terminations and the return of Piers 7 and 8
- “*Setting Sail*” Secondary Plan Ontario Municipal Board (OMB) appeal, hearing and settlement
- West Harbour Waterfront Recreation Master Plan (WHRMP) and the implementing Official Plan Amendment (OPA)
- City-owned properties within the “Barton-Tiffany” area
- James Street North GO Station Precinct Plan
- Bayfront Business Park Secondary Plan
- Confederation Park Master Plan
- Eastgate Secondary Plan
- City Housing Hamilton Facilities Plan



# West Harbour Area





# Confederation Park



# Waterfront & Shoreline - Initiatives & Priorities Implementation Plan

## Result - Corporate Focus on the Waterfront

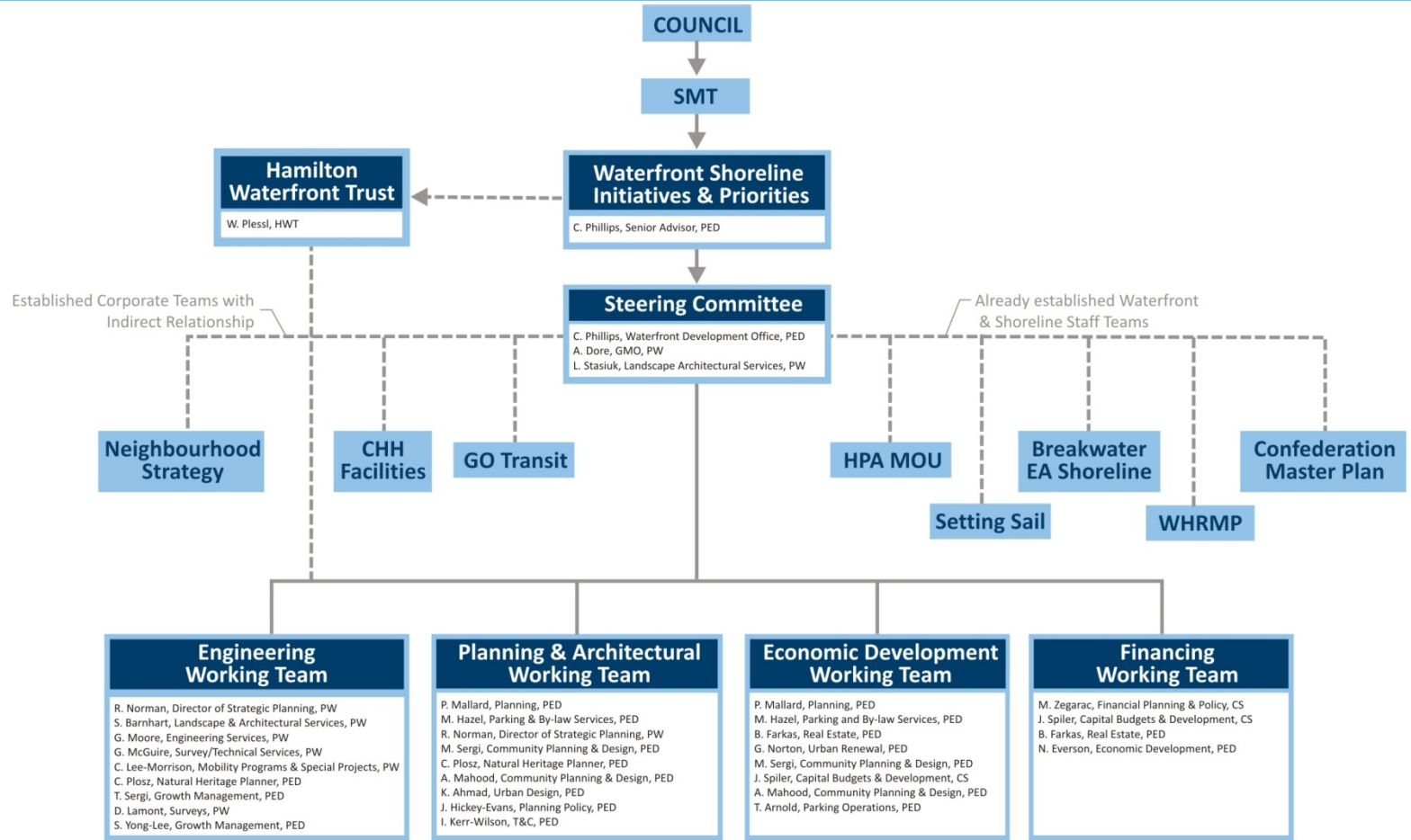
- SMT agreed that the “*Waterfront and Shoreline*” is a key priority across the corporation
- Expectation - that all Departments and Divisions will work together to focus on the Waterfront
  - Chris Murray, City Manager
  - Tim McCabe, GM of PED
  - Gerry Davis, GM of PW
  - Rob Rossini, GM of F&CS
  - Joe-Anne Priel, GM CS
- Waterfront Development Office will Coordinate this corporate “Waterfront” focus
- Recognition that the expertise lies at the Departmental and Divisional Level

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# Waterfront & Shoreline - “Corporate Team” Structure



# Waterfront & Shoreline - Initiatives & Priorities Implementation Plan

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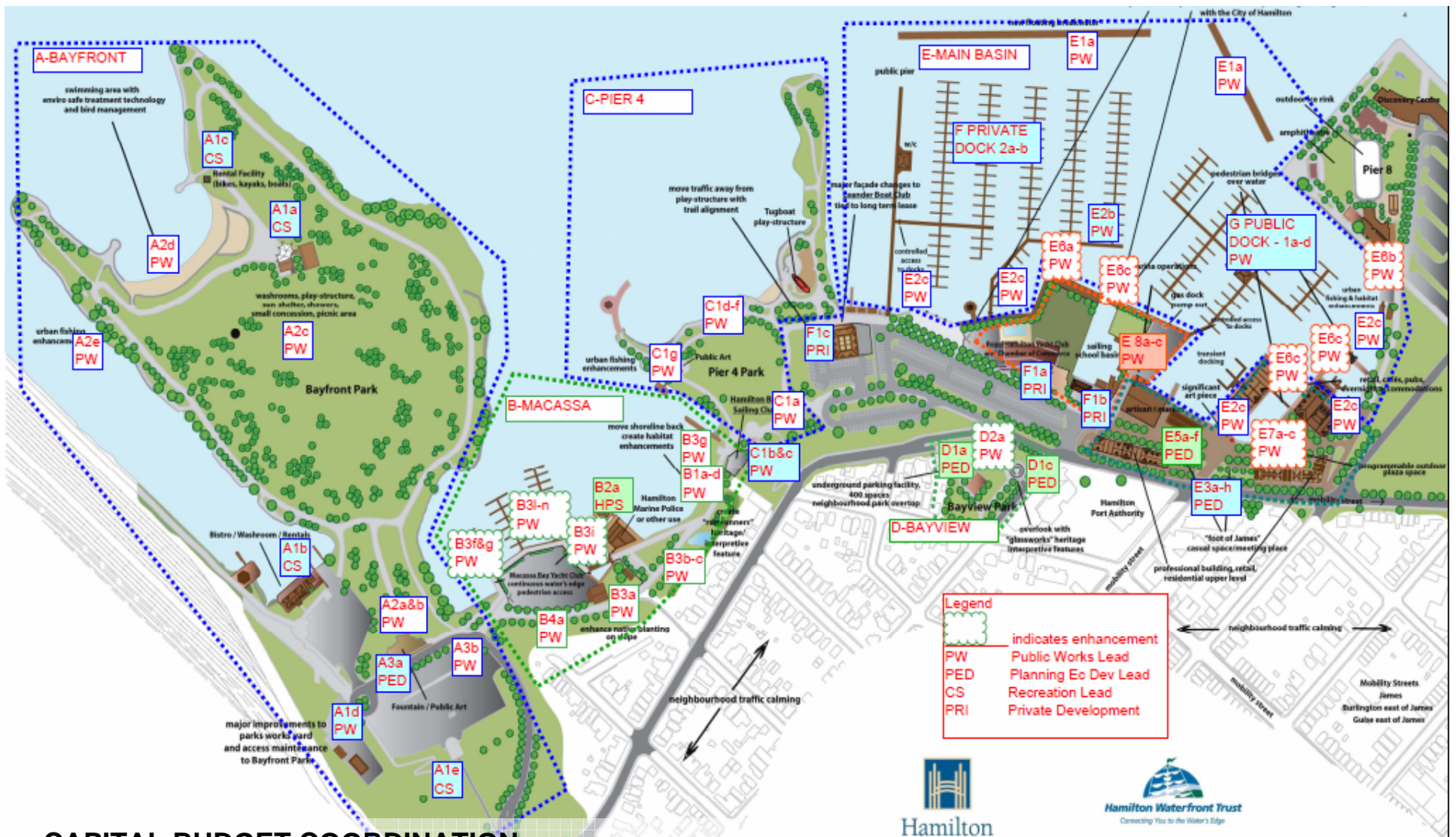
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# Waterfront & Shoreline - Initiatives & Priorities “Quick-Wins” & Implementation Plan

## 2012-2013 Projects & Studies Underway

1. PED - Creation of the Waterfront Development Office
2. PED - PW - Fin. - MOU with the HPA for Piers 7-8
3. **PW - WHRMP Implementation Strategy**
4. **PED - Piers 5, 6, 7, & 8 Servicing Studies**
5. PED - “Setting Sail” OMB Hearing
6. PED - Urban Design Study for “Barton-Tiffany”
7. PW - Breakwater and Shoreline Phase 3&4 EA
8. PW - Design Construct-Docks / Slips for Transient (visiting) Boaters
9. PW - Bayfront Beach swimming area rehabilitation study
10. PW - Confederation Park Master Plan Feasibility Study



## CAPITAL BUDGET COORDINATION

- Identify areas of responsibility for implementation
- determine core items versus enhancements

## Harbour West Concept Plan

plan not to scale  
January 2010

# Waterfront & Shoreline - Initiatives & Priorities

## Piers 5, 6, 7 & 8 Servicing Investigation Studies

### Goal

To conduct a series of studies to enable the City of Hamilton to prepare a functional development “pro-forma” or the “Business Plan”, for future development of the lands known as “Piers 5 - 8” in Hamilton’s “*West Harbor*”.

### Objectives

- I. To determine the servicing and development costs to develop Piers 5-8, in a manner consistent with both the “*Setting Sail*” Secondary Plan and the West Harbor Recreation Master Plan (WHRMP)
- II. To determine the marketability in attracting private-sector investment in developing the lands of Piers 5-8

# Waterfront & Shoreline - Initiatives & Priorities

## Piers 5, 6, 7 & 8 Servicing Investigation Studies

### Project Scope of Work

#### Phase 1: Standard Servicing Studies

- I. Detailed Mapping and Background Research Materials
- II. Functional Plan for the Ultimate Build-Out of Main Basin Marina
- III. Functional Stormwater and Environmental Management Strategies
- IV. Functional Stormwater Management Design Plan
- V. Functional Servicing Reports
- VI. Geo-technical, Soil Compaction and Remediation Investigation Study

#### Phase 2: Economic and Real Estate Studies

- VII. Functional Development Phasing Plan
- VIII. Real Estate and Development Market and Valuation Study

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- 5. Next Steps**
  - a) Corporate Financing Strategy
  - b) Dedicated resources - Servicing and Implementation Strategy

# Waterfront & Shoreline - Initiatives & Priorities 2013-2015 Proposed Projects – Capital Budget Forecast

## 2013 Proposed Projects

### West Harbour

- Design and Construction - Docks and Slips for Transient (visiting) Boaters
- Design - Shoreline and Breakwater Improvements
- Design - Marina Improvements
- Detail Design - Bayfront Park Beach
- Barton Tiffany Lands Real Estate Study
- Pier 8 Development Concept Plan
- Parking study pier 5, 6, 7, 8
- Precinct Branding and Signage West Harbour Design and Construction
- Mandated Planning and Real Estate Studies

### Confederation Park

- Design - Sports Park
- Design and Construction - Stoney Creek Trail
- Design - Centennial Entrance



# Waterfront & Shoreline - Initiatives & Priorities

## 2013-2015 Proposed Projects – Capital Budget Forecast

### 2014-2015 Capital Project Forecast

1. **Hamilton Port Authority – MOU**
  - a) Wave-Break Structure
  - b) Shoreline Protection Enhancements
  - c) Replacement of Current Marina Structures
2. **Piers 5-8 Servicing Studies**
  - a) Establish Infrastructure needed to Facilitate Development
3. **WHRMP – Public Realm Enhancements**
  - a) Short-Term – Long-Term
4. **Mandated Planning Studies & Real Estate to Facilitate Development**
5. **Confederation Park – Project Forecast**

# Waterfront & Shoreline - Initiatives & Priorities Implementation Plan

## Outcomes and Next Steps

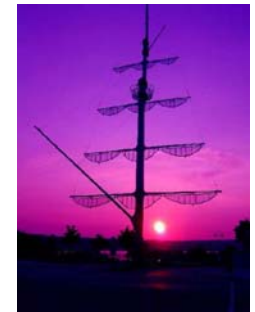
1. Corporate Financing Strategy for the Waterfront & Shoreline Initiatives
2. Dedicated Staff resources for the Corporate Waterfront & Shoreline Initiatives
3. Servicing and Implementation Strategy



# Waterfront & Shoreline - Initiatives & Priorities Implementation Plan

## Timeline

<b>Spring 2012</b>	<ul style="list-style-type: none"> <li>– PW - WHRMP Implementation Plan</li> <li>– Established the Waterfront Development Office</li> </ul>
<b>August 2012</b>	<ul style="list-style-type: none"> <li>– 2013 Capital Budget Submissions</li> <li>– LOU w HPA – Piers 7-8</li> </ul>
<b>September 2012</b>	<ul style="list-style-type: none"> <li>– Start Servicing Studies for Piers 5-8</li> <li>– PW/LAS–Refine Phasing WHRMP and CPMP</li> </ul>
<b>October 2012</b>	<ul style="list-style-type: none"> <li>– Negotiation of MOU w the HPA</li> <li>– Est. Parameters for 2014-2016 Cap. Budget</li> </ul>
<b>January 2013</b>	<ul style="list-style-type: none"> <li>– Complete Eng. Studies for Piers 5-8</li> </ul>
<b>April 2013</b>	<ul style="list-style-type: none"> <li>– Complete Value/Real Estate Studies Piers 5-8</li> </ul>
<b>May 2013</b>	<ul style="list-style-type: none"> <li>– 2014-2024 Capital Budget Forecast Submissions</li> </ul>
<b>September 2013</b>	<ul style="list-style-type: none"> <li>– Report-Confed. Park Master Plan Feasibility Study</li> </ul>



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## Recommendations

- a) That a two-year contract assignment for a new Project Manager position, in the amount of \$120,000 annually, be approved for the Waterfront Development Office, reporting to the Senior Advisor to the General Manager of the Planning and Economic Development Department;
- b) That the Economic Development Investment Fund Reserve No. 112221 be identified as the funding source for the new contract position referenced in recommendation (a) above.

