



Hamilton

Pan Am Stadium Precinct Sub-committee Report 13-002

10: 00 a.m.

**Tuesday May 28, 2012
Council Chambers City Hall
71 Main Street West**

Present: Councillors L. Ferguson, Chair
Mayor B. Bratina
D. Rye (Hamilton Tiger-Cats Representative)
J. Gibson (Community Soccer Representative)

**Absent with
Regrets:** B. Morelli, Co-Chair - Illness

THE PAN AM STADIUM PRECINCT SUB-COMMITTEE PRESENTS REPORT 13-002 AND RESPECTFULLY RECOMMENDS:

1. Information Report re: The Hamilton District Labour Council Correspondence (Ward 3) (Item 6.3)

That the Information Report respecting The Hamilton District Labour Council Correspondence, (Attached hereto as Appendix A) be received.

FOR THE INFORMATION OF COMMITTEE:

(a) CHANGES TO THE AGENDA (Item 1)

The agenda was approved as presented.

(b) DECLARATIONS OF INTEREST (Item 2)

None.

(c) MINUTES (Item 3)

(i) Minutes March 26, 2013 (Item 3.1)

The Minutes of the March 26, 2013 meeting were approved as presented.

(d) CONSENT ITEMS (Item 4)

(i) Dino Rossi Chairman of Sports Organizing Committee - Soccer TO2015 Pan Am (Committee extended invitation for Mr. Rossi to attend at March 26, 2013 Meeting) (Item 4.1)

Chairs Ferguson and Morelli welcomed Mr. Rossi and thanked him for attending. Mr. Rossi provided an update on the work of the Sports Organizing Committee –Soccer TO2015.

Mr. Rossi indicated that the Canadian Soccer Association to assist on their behalf with the Pan Am Games Soccer portfolio. He indicated that they are currently looking to fill many volunteer positions related to delivery of the soccer events. He discussed that he expects to soon announce a test event for the Pan Am Stadium in the fall of 2014. He indicated that the current rotation predicts four games at the stadium a day which will be quite a demanding schedule and require a great deal of volunteers.

Chair Ferguson thanked Mr. Rossi for attending and welcomed him to come back to the Sub-committee at a future meeting.

The update respecting Soccer TO2015, was received.

(e) PRESENTATIONS (Item 5)

(i) Stadium Precinct Community Work Presentation – Consultants GSP Group (No Copy) (Item 5.1)

Brenda Khes, Associate Planner for the GSP Group to provided a PowerPoint presentation to Committee respecting the Stadium Precinct Community Work (Attached hereto as Appendix B).

Ms. Khes discussed the consultation and engagement with the members of the public in the Pan Am Stadium Precinct. She outlined many of the potential options for the area in respect to the overall Master plan for the entire area. She discussed the proposed new joint Secondary school and recreation centre.

She outlined eight priorities that GSP has identified for the area:

1. Develop joint secondary school and community/seniors' centre
2. Investigate the acquisition of a ± 4 hectares (10 acre) property to provide a new outdoor sports complex
3. Redevelop Scott Park for a multi-purpose field
4. Redesign Cannon Street
5. Redesign Stadium Plaza
6. Implement a wayfinding program
7. Determine the feasibility of a district energy system
8. Prepare and implement a Transportation Demand Management Plan

She estimated that the following projects would cost an estimated \$23 million not including the land acquisition cost for Community Sports Park & Balsam Street Parking Lot:

- Community/Seniors Centre components of joint facility
- Scott Park redevelopment
- Community sports park (excluding land costs)
- Stadium plaza improvements
- Cannon Street improvements (Melrose to Balsam)
- Primary Gateway features
- Secondary Gateway features

The presentation respecting Stadium Precinct Community Work Presentation – Consultants GSP Group was received.

(f) DISCUSSION ITEMS (Item 6)

(i) Two Year Countdown Event (July 10, 2013) – Verbal Update (City Wide) (No Copy) (Item 6.1)

Greg Maychak, Pan Am Initiatives Office, addressed Committee with the aid of a PowerPoint presentation (Attached hereto as Appendix C)

The presentation respecting the Two Year Countdown Event (July 10, 2013), was received.

(ii) Stadium Construction Update & Progress – Verbal Update (Ward 3) (No Copy) (Item 6.2)

Janet Warner, Project Manager, Facilities provided an update to Committee and indicated that the Stadium is on track and the structural

steel will be soon delivered to the site. She indicated that the geotechnical work is on track and that the design and build process is working well.

(g) ADJOURNMENT (Item 8)

There being no further business the Pan Am Stadium Precinct Sub-committee adjourned at 10:56 a.m.

CARRIED

Respectfully submitted,

Lloyd Ferguson, Chair
Pan Am Stadium Sub-Committee

Andy Grozelle
Legislative Co-ordinator
Office of the City Clerk



Hamilton

INFORMATION REPORT

TO: Co-Chairs and Members Pan Am Stadium Precinct Sub-Committee	WARD(S) AFFECTED: WARD 3
COMMITTEE DATE: May 28, 2013	
SUBJECT/REPORT NO: Hamilton and District Labour Council Correspondence (PW13039) - (Ward 3)	
SUBMITTED BY: Don Hull Acting General Manager Public Works Department	PREPARED BY: Coralee Secore (905) 546-2424, Extension 5557
SIGNATURE:	

Council Direction:

Pan Am Stadium Precinct Sub-Committee, at its meeting of March 26, 2013, received correspondence from the Hamilton and District Labour Council and referred it to staff for a report back to the Sub-Committee.

Information:

This report addresses the Pan Am Stadium Precinct Sub-Committee's request for follow up and report back to the correspondence received from the Hamilton and District Labour Council attached as Appendix A to Report PW13039 regarding the City of Hamilton's Fair Wage Policy and its application to the construction of the new Pan Am Stadium.

The Director of Financial Services and Corporate Controller, Corporate Services Department responded on behalf of the City. The reply correspondence dated April 17, 2013 to the Hamilton and District Labour Council is attached as Appendix B to Report PW13039.

Correspondence Summary

The key information contained within the reply letter highlights why the City's Fair Wage Policy is not applicable.

- The demolition of Ivor Wynne and the building of the new Pan Am stadium is not a City issued Project and as such, there is no contract between the City and

**SUBJECT: Hamilton and District Labour Council Correspondence
(PW13039) - (Ward 3)**

Project Co. With there being no contract between the City and Project Co, the City has no contractual right to apply the Fair Wage Policy and Schedule and to inspect the contractor's records to ensure compliance with the Policy. The City's contract is with Toronto 2015.

- There was no reserved right for Hamilton to have access to the detailed books and records of the general contractor and subcontractors to audit for compliance. Had the City issued the tender for this work, the City issued Form of Tender would have included provisions regarding the Fair Wage Policy and Schedule. By the contractor not having the provision to sign the Form of Tender, the City has no right to access all records in order to conduct a compliance audit as well as allocation of the cost of conducting an audit and imposition of penalties resulting from being found non-compliant.



HAMILTON and DISTRICT LABOUR COUNCIL C.L.C.

1130 Barton Street East, Suite 210, Hamilton, Ontario L8H 7P9 • 905-547-2944 Fax 905-547-2865
President Mary Long E-mail: hdlc@cogeco.net Secretary Tom Atterton

March 21, 2013

Mayor Bob Bratina
Hamilton City Hall
71 Main St. West
Hamilton ON L8P 4Y5

Dear Mayor Bratina:

The Labour Council enthusiastically greeted the announcement that the Southern Ontario bid to host the 2015 Pan-Am Games – with Hamilton playing a leading role – had been accepted. We looked forward not only to the short-term jobs and economic activity that participation in this event would provide but also to the opportunity to showcase our changing city, in all of its diversity, across the Americas and reap the benefits of several state-of-the-art community-based athletic facilities for years to come. As you all know, much of that promising scenario faded away as the project became much more Toronto-centric and venues were shifted elsewhere. Now, the only element of any real significance that remains is the stadium for soccer.

It has come to our attention that the Fair Wage policy of the City of Hamilton does not apply to the construction of the Pan-Am stadium in Hamilton. Early on, Infrastructure Ontario indicated that fair wage policies would apply to Pan-Am projects. Indeed, as we understand it, the fair wage policy was included as an appendix to the requirements for the project. But the city and/or IO now say that the policy is not applicable or enforceable because the contracts to build the facility are not directly with the city but rather with IO. We are very disappointed that the City of Hamilton has accepted and adopted this interpretation.

The City of Hamilton instituted a Fair Wage policy for a reason. It acknowledges the training, experience and expertise in the skilled trades that both workers and contractors bring to publicly funded building projects. Although not a guarantee, it helps ensure a high standard of performance and quality.

The Pan-Am stadium is being built on city land. After the Games, it will be owned by the city. City tax dollars are paying for a significant part of the costs. And the signage on the construction site proudly boasts that the city is a partner in the project. Under the circumstances, it is shameful that the city would allow a major piece of public policy to be circumvented.

It is the position of the Labour Council that if a fair wage policy exists, it is applicable. The city should have made that clear in any negotiations with the provincial government

or its agents. We ask you, and City Council as a whole, to review this situation. We hope it is not too late to rectify one more Pan-Am related disappointment.

Sincerely,

Tom Atterton

Tom Atterton
Secretary

cc: Mary Long, President, Hamilton and District Labour Council
Geoff Roman, Vice President, Hamilton and District Labour Council





Hamilton

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City Hall, 71 Main Street West
Hamilton, Ontario,
Canada L8P 4Y5
www.hamilton.ca

Hamilton, Ontario L8P 4V2
Phone: 905.546-2424 ext. 4157 Fax: 905.546-2327
Email: Rick.Male@hamilton.ca

April 17, 2013

Tom Atterton, Secretary
Hamilton and District Labour Council C.L.C.
1130 Barton Street East, Suite 210
Hamilton, Ontario
L8H 7P9

Dear Mr. Atterton:

I was asked to prepare a reply to your letter to Mayor Bratina, dated March 21, 2013 regarding the Pan-Am stadium.

The Fair Wage Policy approved by City Council contains the following policy statement: "On all Construction Contracts with the City of Hamilton (City), every Contractor and Sub-Contractor shall pay or provide Wages and Benefits to their Employees, in accordance with the Fair Wage Policy and the Fair Wage Schedule of the City."

The demolition of Ivor Wynne stadium and building of the new Pan-Am stadium is not a City issued project and as such there is no contract between the City and Project Co. With there being no contract between the City and Project Co., I do not see where the City has a contractual right to apply the Fair Wage Policy and Schedule and to inspect the contractor's records to ensure compliance with the City Fair Wage Policy.

I am not aware of any provisions in either the RFP or the Project Agreement issued by Infrastructure Ontario which dictated that Hamilton's Fair Wage Policy and Schedule applied to the project. Further, there was no reserved right for Hamilton to have access to the detailed books and records of the general contractor and subcontractors to audit for compliance. Had the City issued the tender for this work, the City issued Form of Tender would have included the following provision regarding The Fair Wage Policy and Schedule:

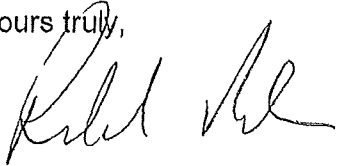
April 17, 2013

Page 2 of 2

Fair Wage Policy and Schedule I/We agree to comply in all aspects with the City of Hamilton's Fair Wage Policy and to be fully responsible for ensuring that all my/our subcontractors also comply in all respects with said Fair Wage Policy.

By signing the City's Form of Tender the contractor would have agreed to all provisions contained within the Fair Wage Policy and Schedule including the City's right to access all records in order to conduct a compliance audit as well as allocation of the cost of conducting an audit and imposition of penalties resulting from being found non-compliant.

Yours truly,



Richard Male
Director of Financial Services and Corporate Controller

Mayor Bob Bratina
Councillor Scott Duvall
Councillor Lloyd Ferguson
Councillor Bernie Morelli
Coralee Secore, Manager, Pan Am Initiatives
Mike Zegarac, Acting General Manager, Finance & Corporate Services



HAMILTON STADIUM COMMUNITY PLAN

PAN AM STADIUM PRECINCT SUBCOMMITTEE



1. Project Team

2

- ❑ Consultants: GSP Group, Diamond+Schmitt Architects, Arup, N. Barry Lyon Consultants, S. Llewellyn & Associates

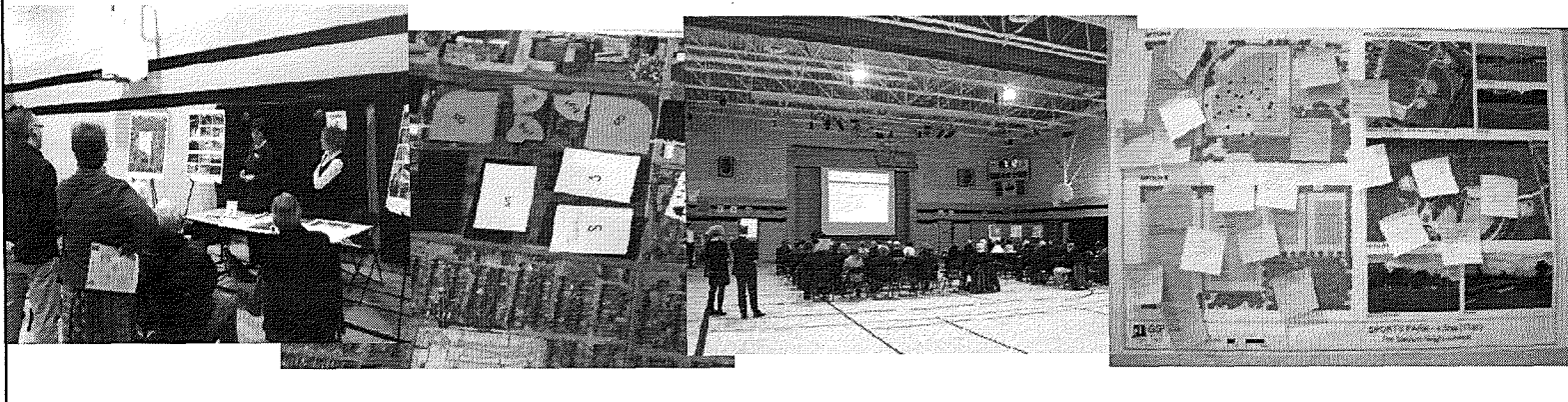
- ❑ City and Hamilton-Wentworth District School Board

- ❑ Community

2. Community Engagement

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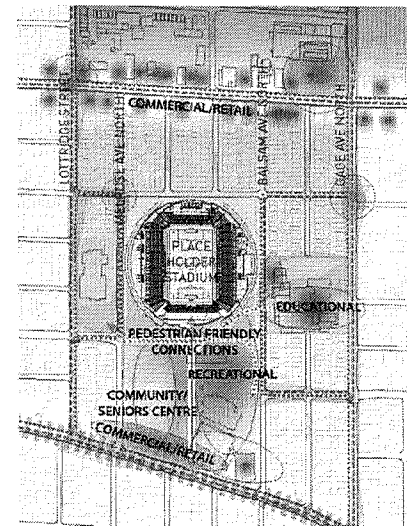
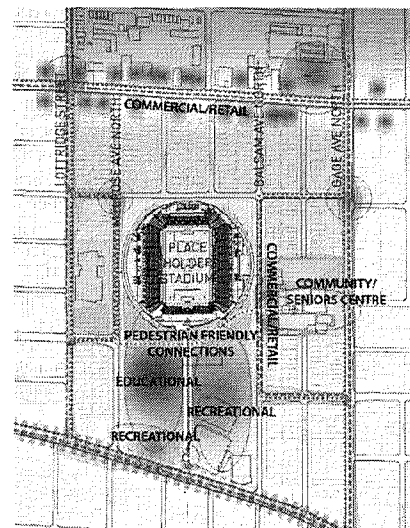
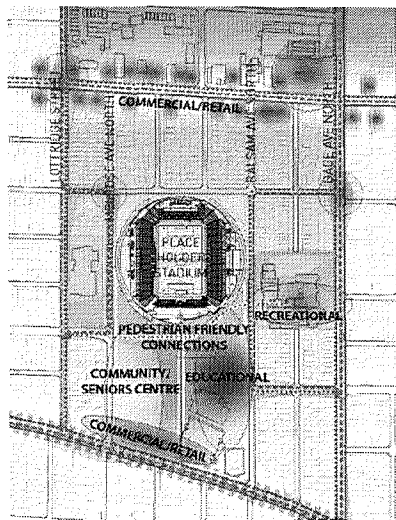
- Part 1: Rossetti Community Engagement
- Part 2: GSP Group Community Engagement
- Part 3: City/Community Initiatives



2.1: Rossetti Facilitation

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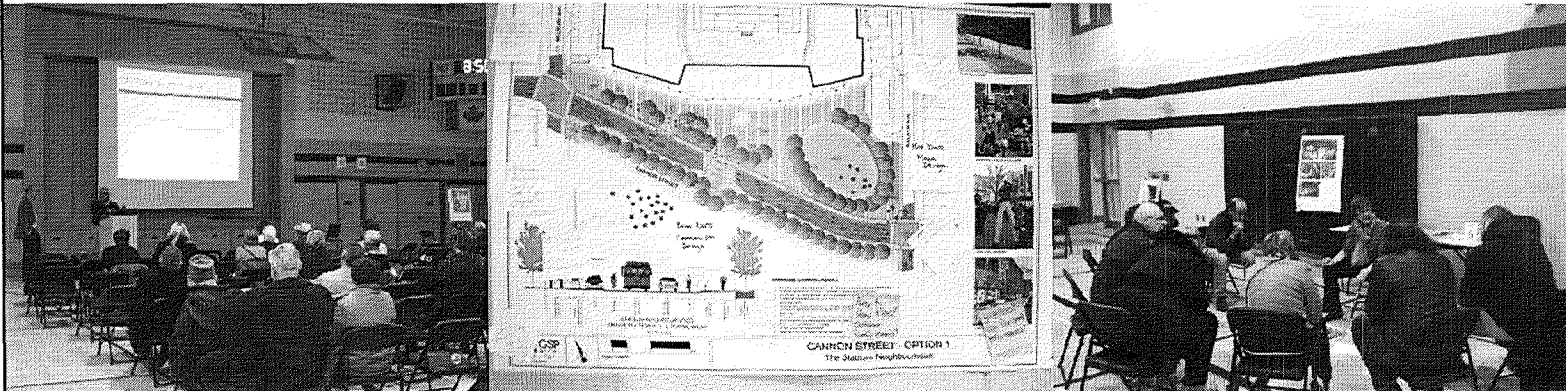
- Opportunities for Community Development
- Recommendations
- High Level Concepts



2.2: GSP Facilitation

5

- 2 Public Consultation Sessions
 - Confirm community needs
 - Presentation and evaluation of options



2.3: City/Community Initiatives

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- City of Hamilton Outdoor and Indoor Recreation Studies
- South Sherman Neighbourhood Action Plan
- Rapid Transit Initiative
- Cycling Master Plan (2009)
- New Urban Hamilton Official Plan

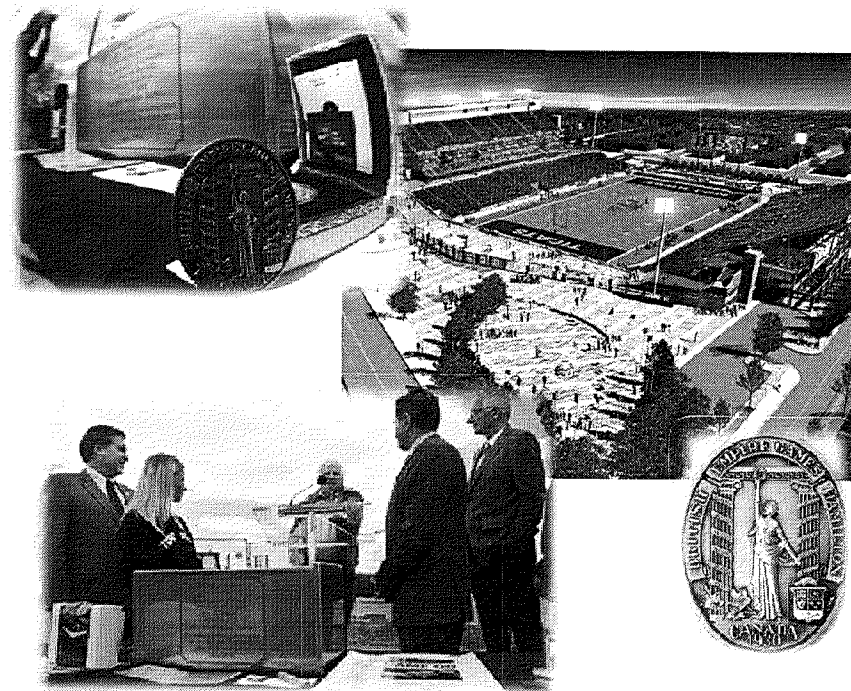
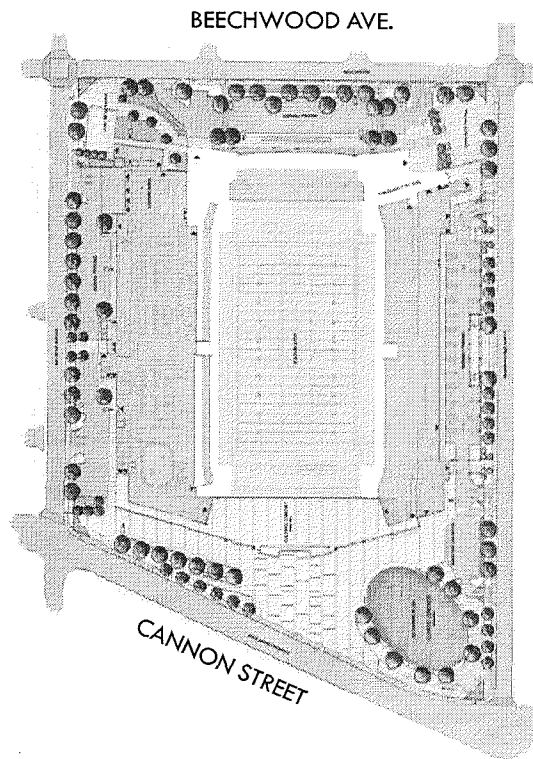
3. Factors Driving the Master Plan

7

- New Pan Am Stadium
- HWDSB - need for a new centralized secondary school
- Community need for a community centre and seniors' centre

3.1: Pan Am Stadium

8



3.2: New Secondary School

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- Need for more centrally located secondary school
- \$31.8 million provincial funding for school construction
- February 2013 - HWDSB invites City to explore joint development of school/ community centre
- March 27, 2013 - City Council agrees to develop Memorandum of Agreement with HWDSB
- April 30, 2013- HWDSB decides to expropriate former Scott Park Secondary School and construct a new school.

3.3: New Community Facilities

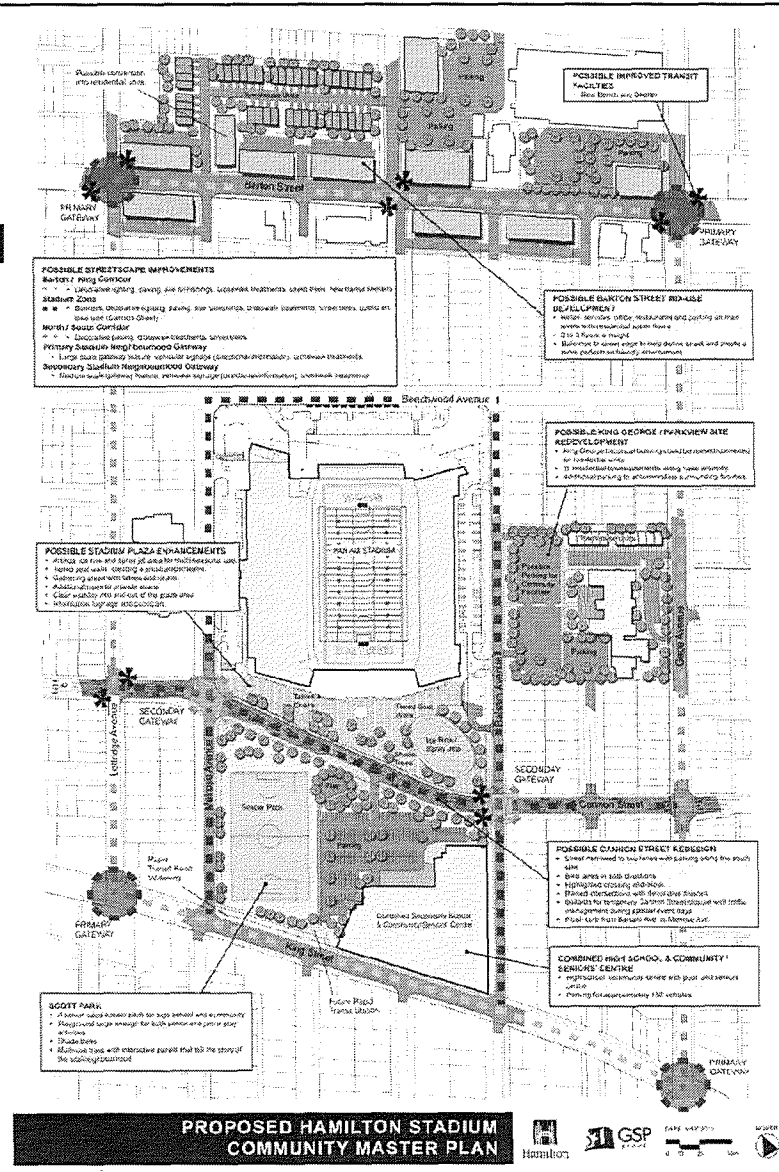
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- New Community/Seniors Centre attached to the school could include:
 - ▣ Two tank pool - 6 lane 25 metre pool and leisure pool
 - ▣ Space for youth centre
 - ▣ Space for seniors centre
 - ▣ Dance/fitness rooms
 - ▣ Community rooms available for use by residents
 - ▣ Access to the triple gym and other shared use facilities within the school
 - ▣ Parking

4. Master Plan

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Hamilton Stadium Master Plan



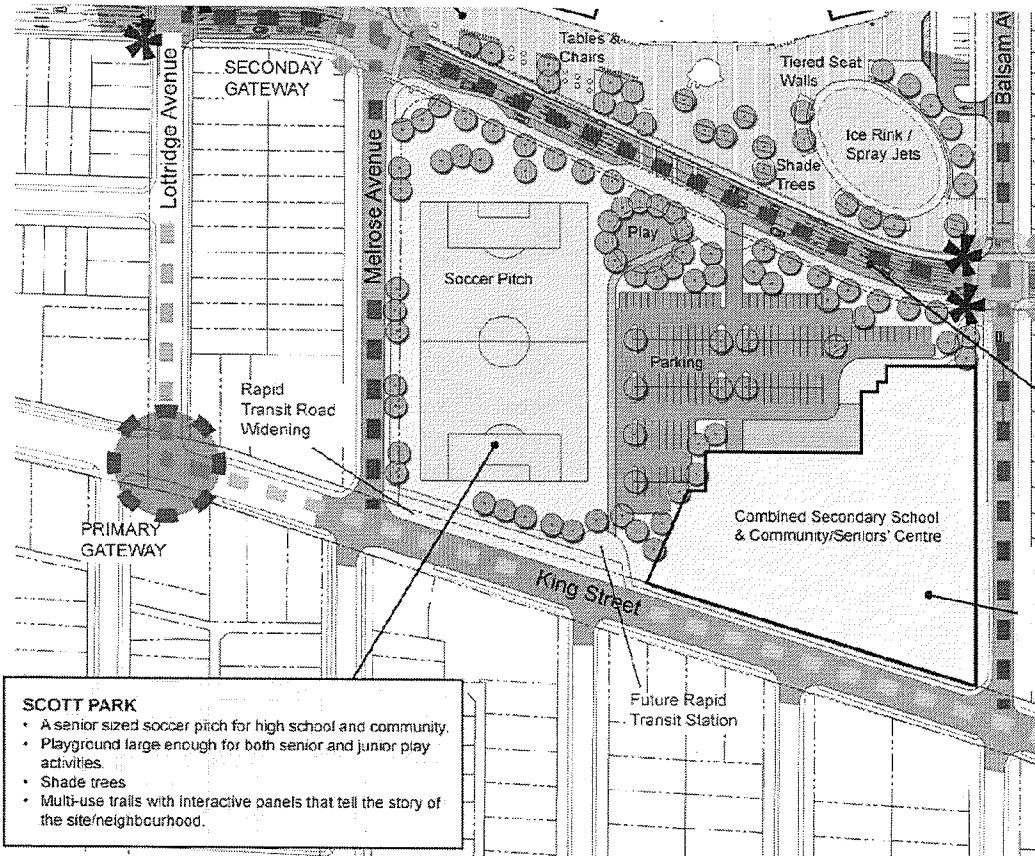
4. Master Plan

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4.1 Scott Park Block

13



SCOTT PARK

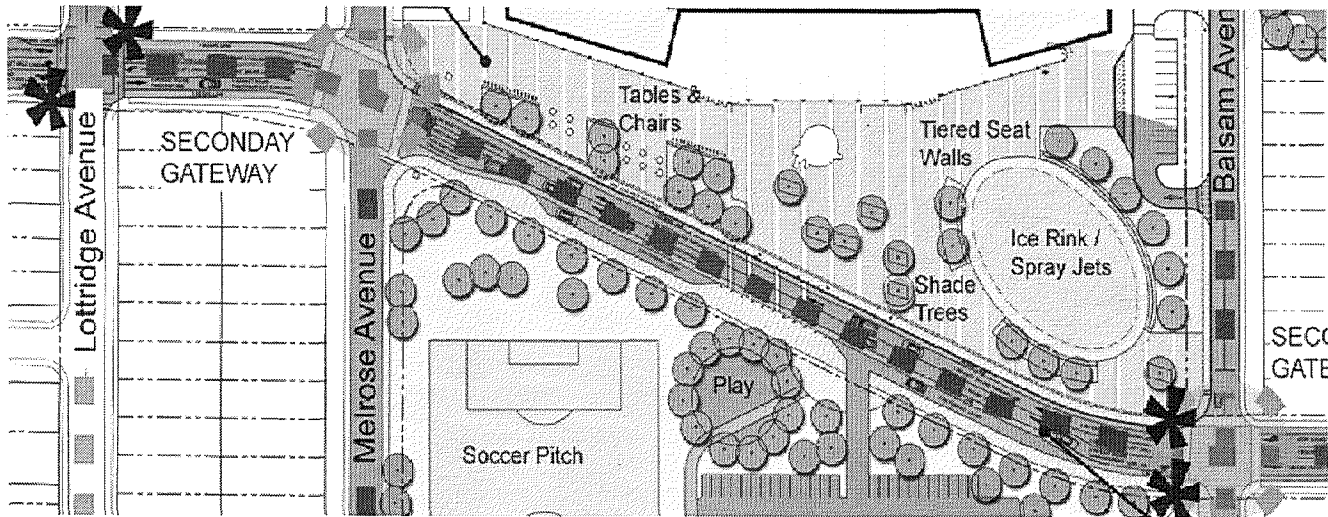
- A senior sized soccer pitch for high school and community.
- Playground large enough for both senior and junior play activities.
- Shade trees
- Multi-use trails with interactive panels that tell the story of the site/neighborhood.

COMBINED HIGH SCHOOL & COMMUNITY / SENIORS' CENTRE

- High school, community centre with pool, and seniors centre.
- Parking for approximately 150 vehicles.

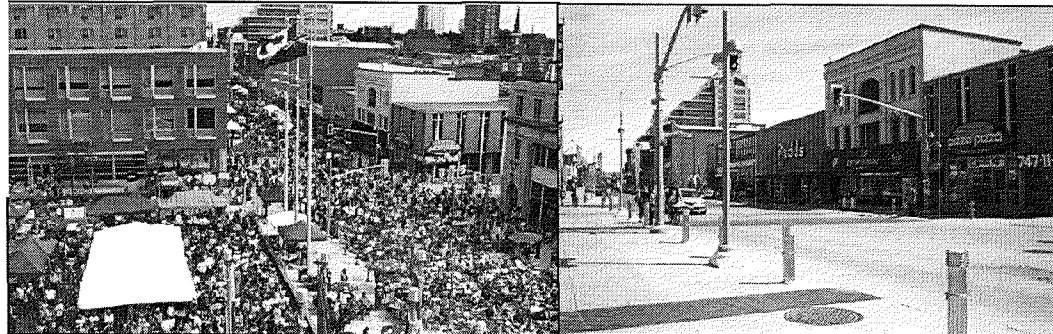
4.2 Cannon Street

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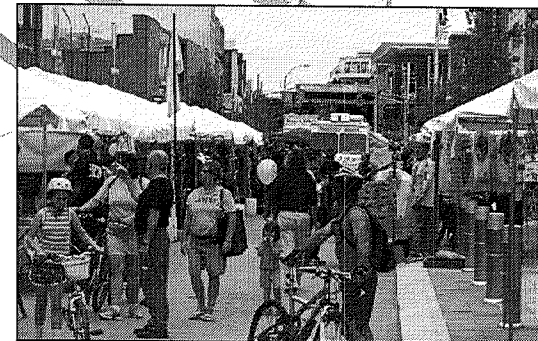
POSSIBLE CANNON STREET REDESIGN

- Street narrowed to two lanes with parking along the south side
- Bike lanes in both directions.
- Highlighted crossing mid-block.
- Raised intersections with decorative finishes.
- Bollards for temporary Cannon Street closure with traffic management during special event days.
- Flush curb from Balsam Ave. to Melrose Ave.



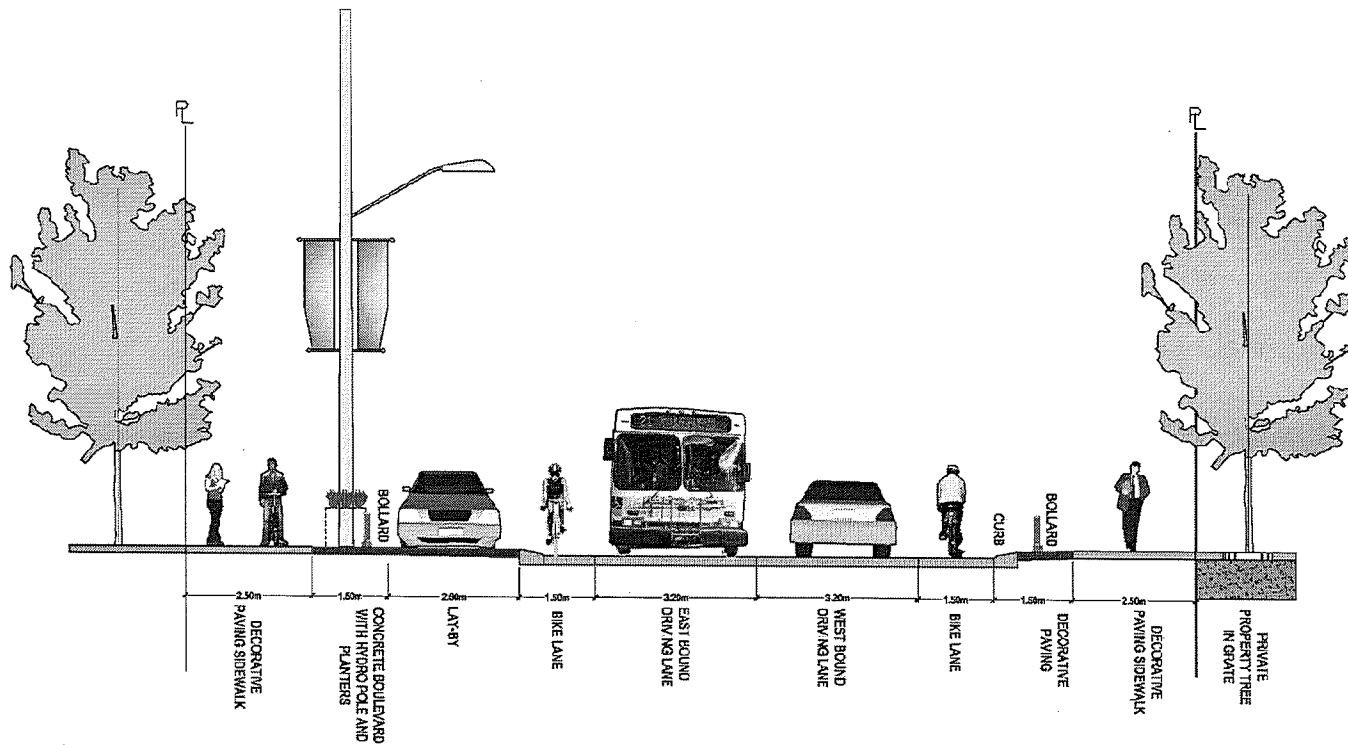
4.2 Cannon Street

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4.2 Cannon Street

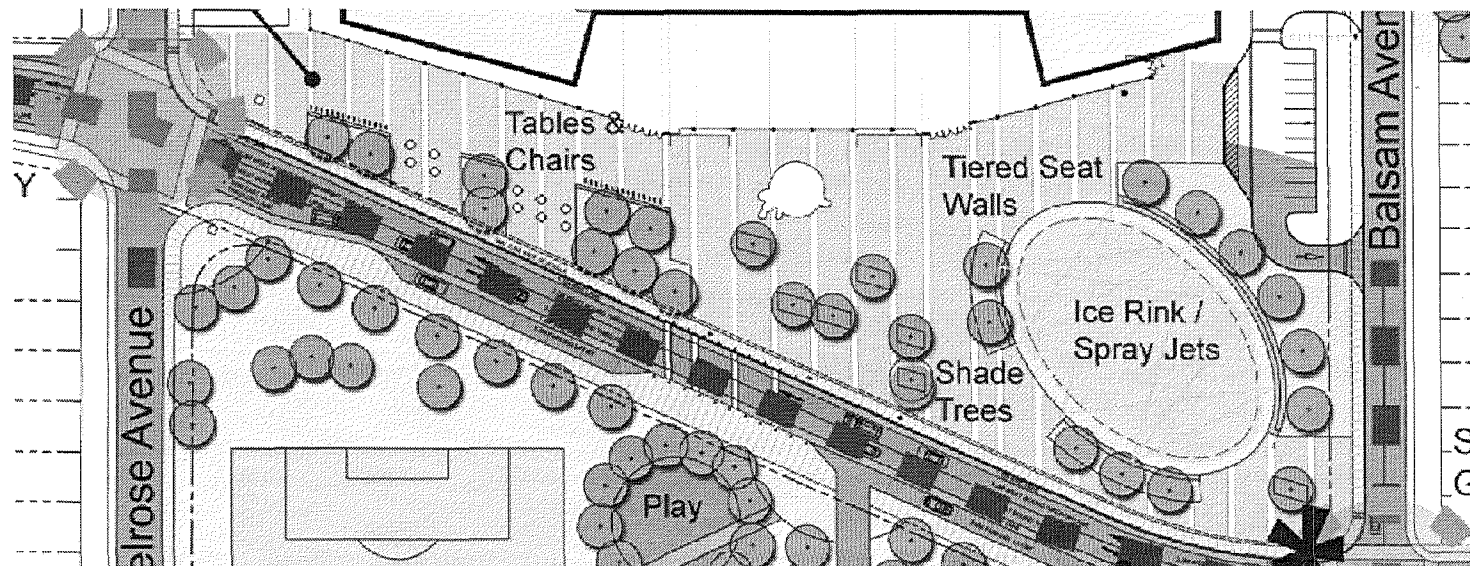
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CANNON STREET
CROSS SECTION - LOOKING WEST

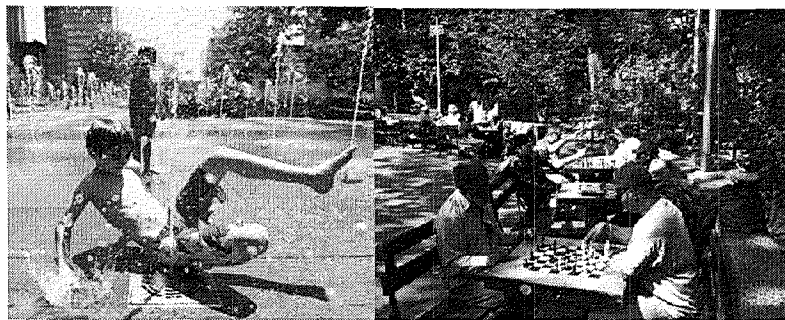
4.3 Stadium Plaza (Post Pan Am)

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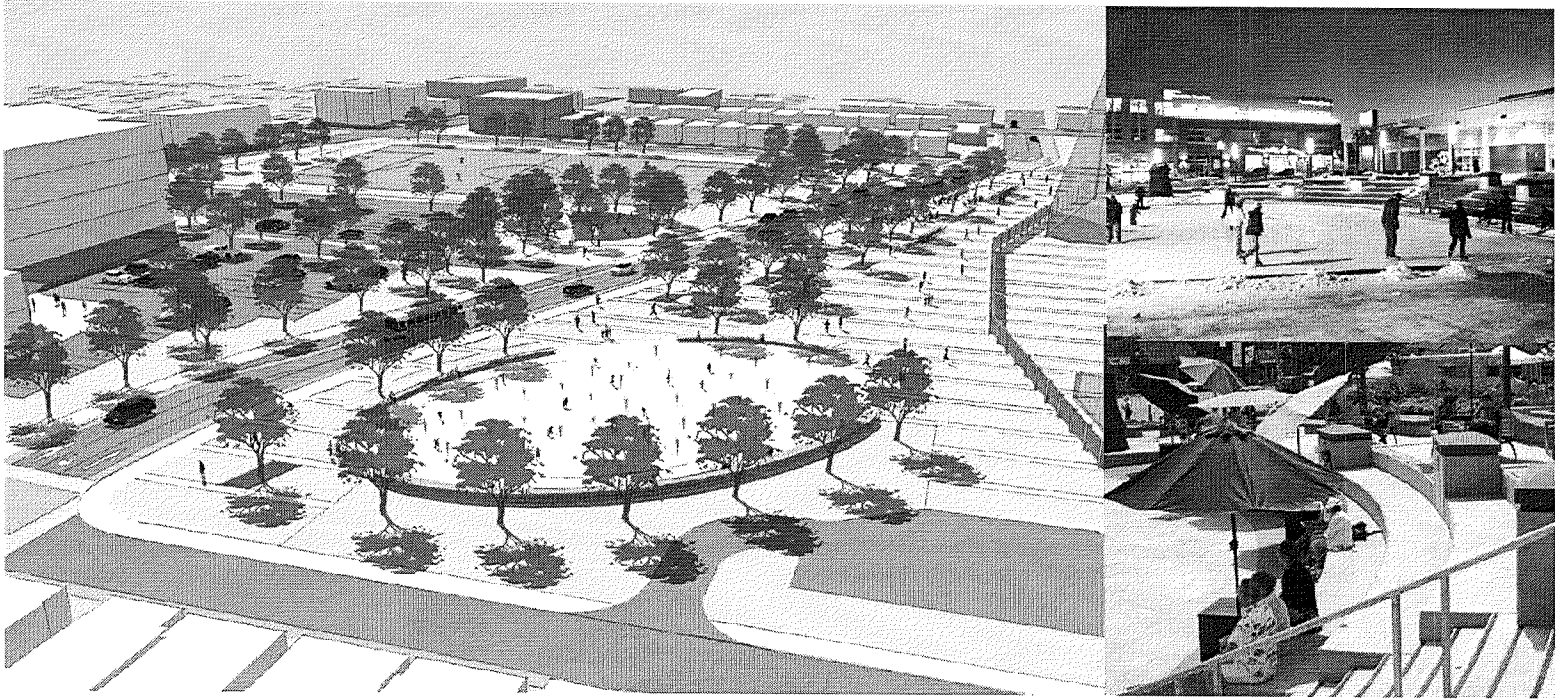
POSSIBLE STADIUM PLAZA ENHANCEMENTS

- Artificial ice rink and spray jet area for multi-seasonal use.
- Tiered seat walls, creating a small amphitheatre.
- Gathering areas with tables and chairs.
- Additional trees to provide shade.
- Clear visibility into and out of the plaza area.
- Information Signage and public art.



4.3 Stadium Plaza (Post Pan Am)

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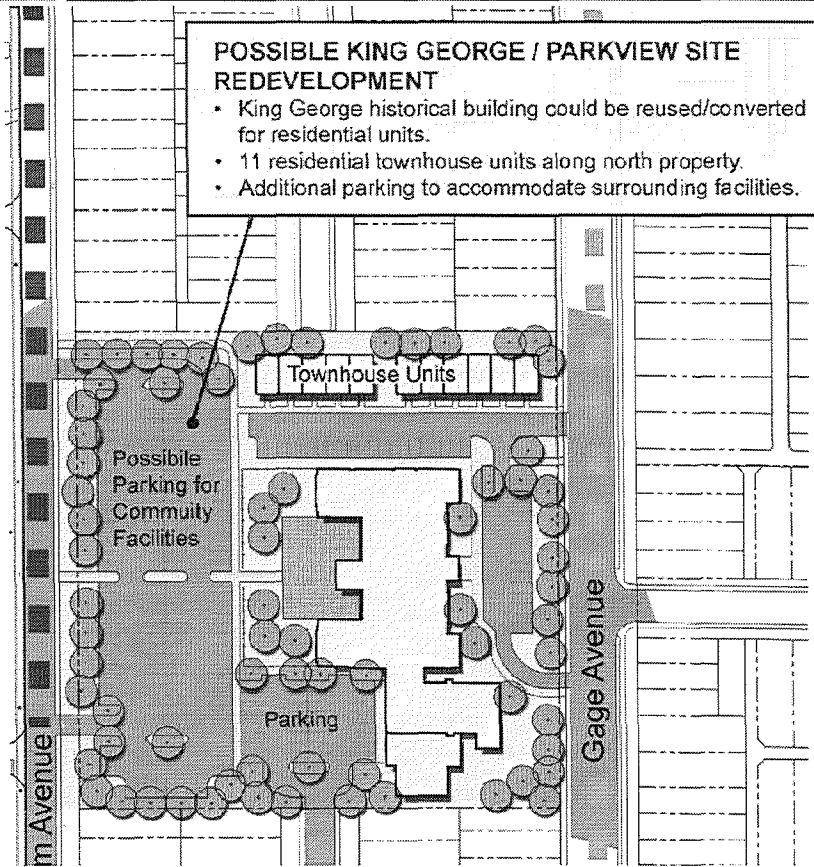


4.4 King George/Parkview School Block Possible Redevelopment

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POSSIBLE KING GEORGE / PARKVIEW SITE REDEVELOPMENT

- King George historical building could be reused/converted for residential units.
- 11 residential townhouse units along north property.
- Additional parking to accommodate surrounding facilities.



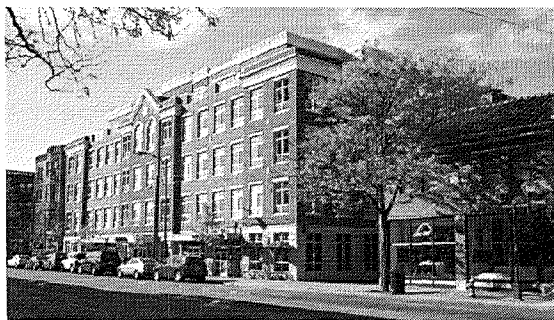
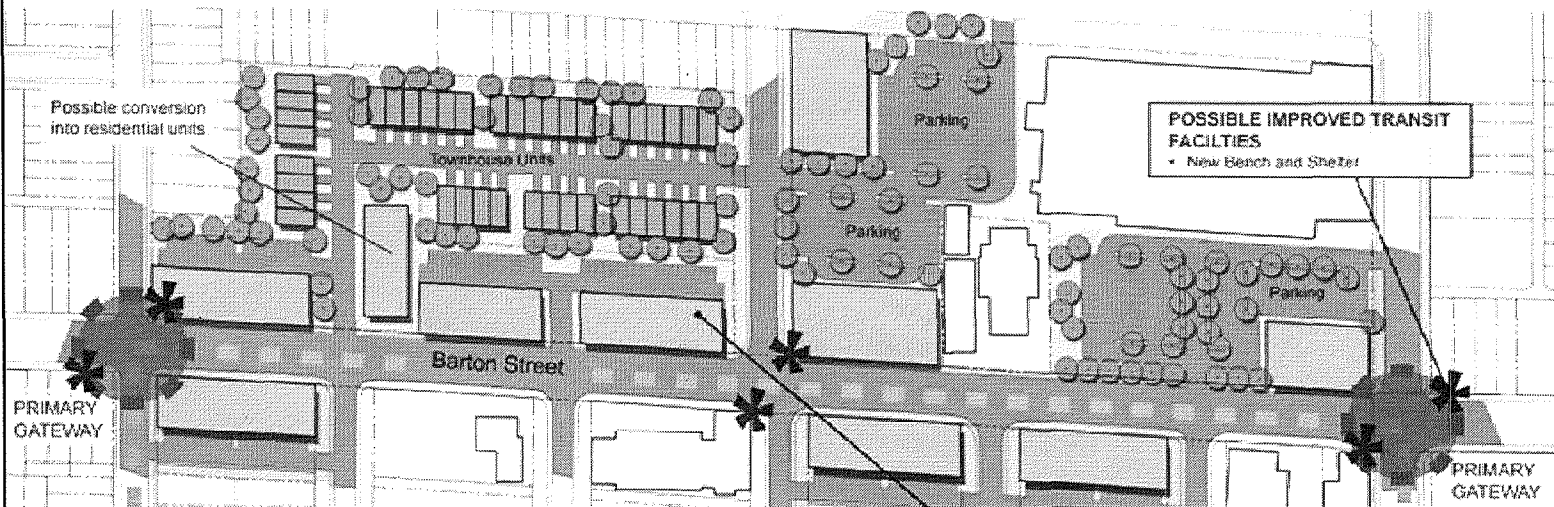
4.4 King George/Parkview School Block Possible Redevelopment

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4.5 Barton Street - Possible Redevelopment

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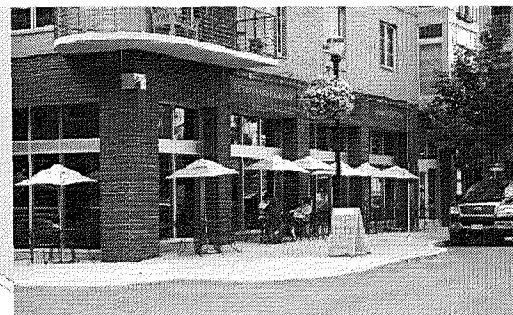


POSSIBLE BARTON STREET MIX-USE DEVELOPMENT

- Retail, services, office, restaurants and parking on main levels with residential upper floors.
- 2 to 6 floors in height.
- Buildings to street edge to help define street and create a more pedestrian friendly environment.

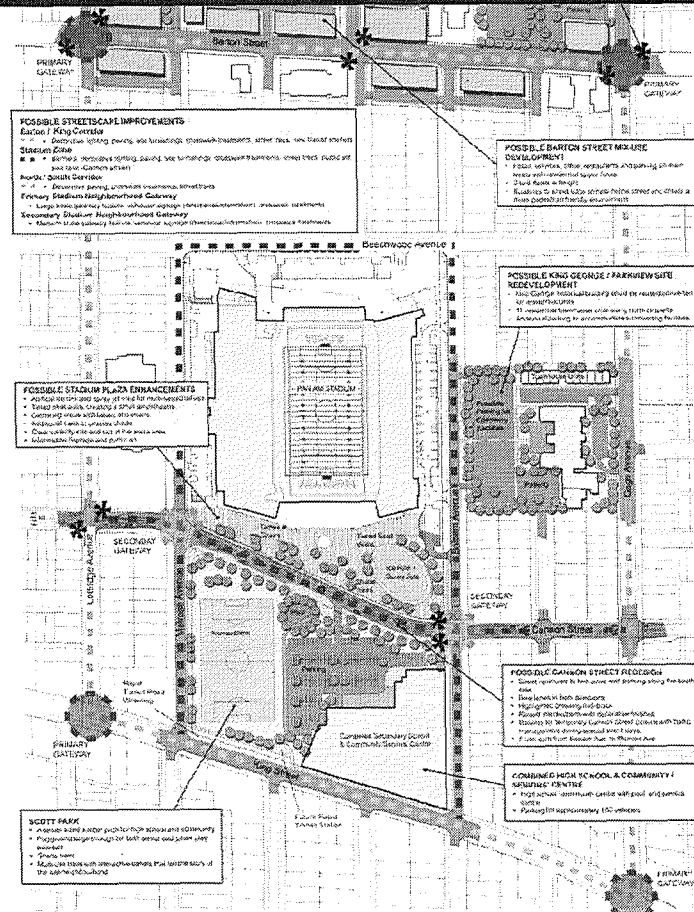
4.5 Barton Street - Possible Redevelopment

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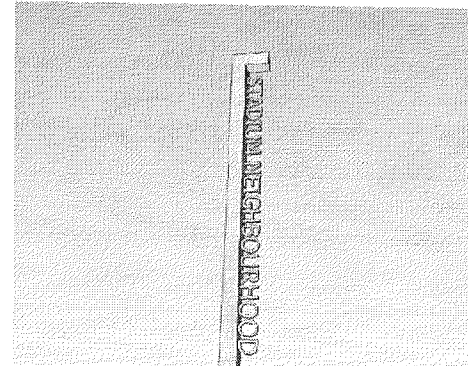
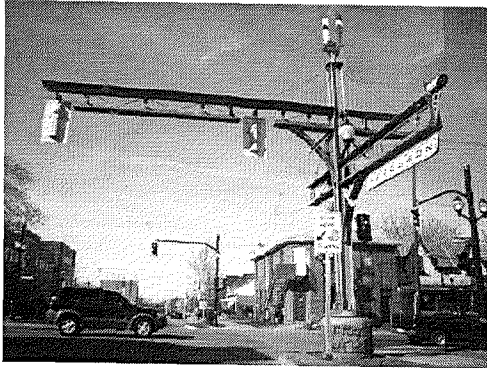
4.6 Mobility and Streetscape Improvements

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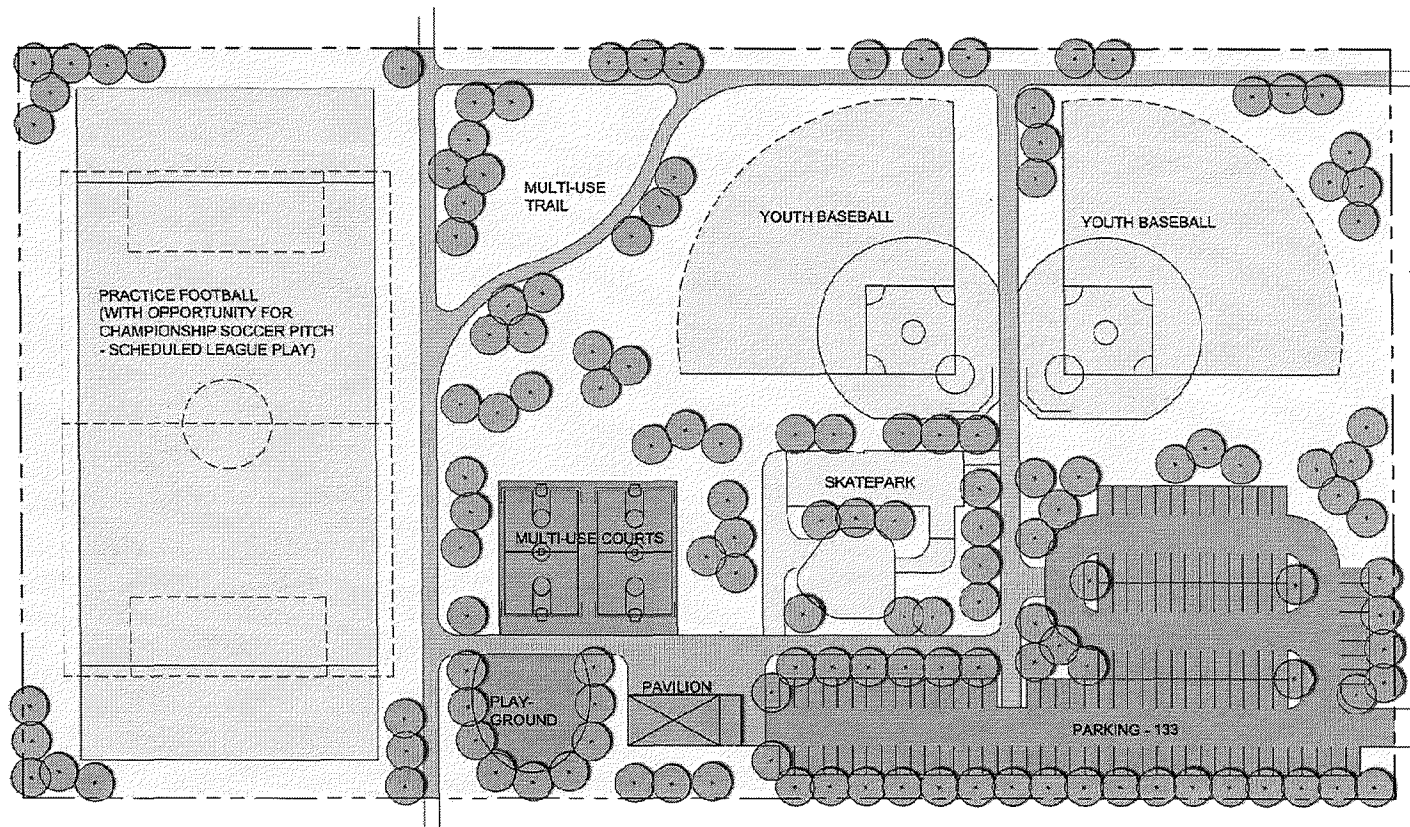
4.6 Mobility and Streetscape Improvements

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4.7 Community Sports Park - Possible Facilities/Design

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4.8 Parking

26

- New Stadium - 180 spaces
- New Joint School and recreation/seniors' centre - ±150 spaces
- Possible acquisition of lands for future parking lot(s).
- Enhanced coordination of public transit and designated taxi stands for game day events
- Transportation Demand Management Plan to minimize auto trips

5. Action Plan and Priorities

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- Top Priorities:
 1. Develop joint secondary school and community/seniors' centre
 2. Investigate the acquisition of a ±4 hectares (10 acre) property to provide a new outdoor sports complex
 3. Redevelop Scott Park for a multi-purpose field
 4. Redesign Cannon Street
 5. Redesign Stadium Plaza

5. Action Plan (continued)

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6. Implement a wayfinding program
7. Determine the feasibility of a district energy system
8. Prepare and implement a Transportation Demand Management Plan

6. Cost Estimates for City Facilities

29

- ±\$23 Million including:
 - Community/Seniors Centre components of joint facility
 - Scott Park redevelopment
 - Community sports park (excluding land costs)
 - Stadium plaza improvements
 - Cannon Street improvements (Melrose to Balsam)
 - Primary Gateway features
 - Secondary Gateway features

7. Additional Costs

30

- Land acquisition:
 - Community Sports Park
 - Balsam Street Parking Lot

8. Additional Follow up

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- Ongoing Consideration beyond the Master Plan:
 - Community/Seniors' Centre programming
 - Stadium programming
 - Consideration of GO transit stop on game days
- Additional matters to consider:
 - Prioritize community Sports Park to provide baseball before losing it at Scott Park to ensure that baseball playing time is not lost.
 - Parking and Traffic still a concern for some; consider parking structure on Balsam; permit parking for residents; ability to accommodate volumes given road designs proposed.
 - Implementation plan.
 - Install outdoor rink on stadium field in the winter.
 - Question need for soccer pitch at Scott Park for high school or community with stadium next door.
 - Connecting the stadium via a trail that runs from the Rail Trail on the escarpment, through Gage Park up to the Stadium.

9. Next Steps

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- Circulate to City Staff
- Meet with Working Group
- Finalize plan and recommendations

July 10 – To promote and “Brand the Games”

***What Hamiltonians can expect and
what will happen at the Games!***

Experience international soccer and the
cultures of the Pan American Nations!

- 4pm Player Clinic - HDSA
- 4 pm Sackville Centre -Ceremony
- 5 pm Soccer Pitch –Celebrity Game

**VIVA PAN AM
HAMILTON!** TM/MC

To create interest and excitement about the Games

Media, general public, sporting and cultural communities



© Mandy Preston



© John Piercy

The Event Itself

Ceremony and celebrity exhibition soccer game featuring both local media & national team members – both men's and women's



© Canada Soccer

Ceremony

- Latin American music and a steel drum band
- Foods of the Americas and Pan American nations –Celebrate the America's!



© Argonne National Laboratory

Ceremony

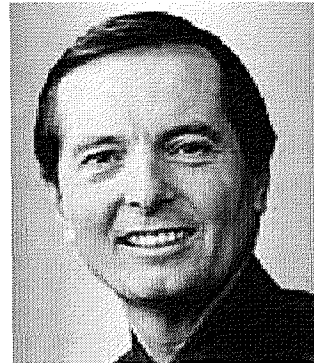
- Unveil of legacy mural –Depicts iconic images
- Two-year countdown announcement –town Crier
- Presentation of the official Pan Am flag
- National Team member to speak about the importance of the 2015 Pan American Games
- Hamilton's own Pan Am Rap!

TO2015

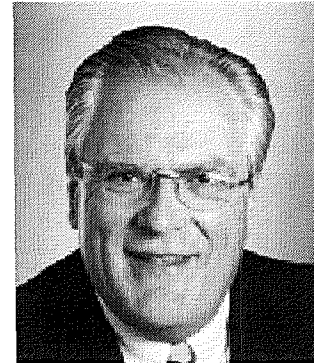


Celebrity Soccer Game

Celebrity soccer match will feature national team members, local soccer stars, media and members of City Council coached by Councillors Ferguson and Morelli.



Lloyd Ferguson



Bernie Morelli

Festivities

- Flags of all 41 nations – local athletes
- Police colour guard & anthem – Cdn & Pan Am flag carried by Team Canada members
- Half-time show by Canadian idol Brian Melo



© Cameron (ProdigyBoy)

Festivities

- Pan American bands to perform at pre-game and post-game event!
- Game concludes with autographs, photographs and Caribbean music



UNITED WE PLAY!

*The countdown
to the Games
will begin
July 10, 2013!*

**VIVA PAN AM
HAMILTON!** TM/MC