



Hamilton

2014 Draft Budget

**COMMUNITY & EMERGENCY
SERVICES**

November 26th GIC



Hamilton

2014 Budgeted Complement

Complement (FTE)	Management	Other	Total	# of staff/ Management
2013 (restated)	72.00	2,143.55	2,215.55	29.77
2014	72.00	2,137.09	2,209.09	29.68
Change	0.0	(6.46)	(6.46)	

2014 Net Operating Budget by Division

	2013 Restated	2014 Base Budget ¹	\$ Change	% Change
Administration	\$2,672,640	\$2,758,820	\$86,180	3.2%
Benefit Eligibility	7,581,610	7,630,160	48,550	0.6%
Children's & Home Management Services	6,666,690	6,679,140	12,450	0.2%
Employment & Income Support	20,237,110	17,567,050	(2,670,060)	(13.2)%
Fire Department	79,869,300	81,727,490	1,858,190	2.3%
Hamilton Farmers' Market	189,660	161,440	(28,220)	(14.9)%
Housing Services	50,194,910	51,279,810	1,084,900	2.2%
Macassa Lodge	6,022,060	6,223,190	201,130	3.3%
Neighbourhood & Community Initiatives	1,100,010	1,154,570	54,560	5.0%
Paramedic Service	17,241,240	17,736,730	495,490	2.9%
Recreation	27,172,190	28,150,360	978,170	3.6%
Strategic Services	1,624,030	1,649,750	25,720	1.6%
Wentworth Lodge	4,173,590	4,245,230	71,640	1.7%
TOTAL	\$224,745,040	\$226,963,760	\$2,218,720	1.0%
Add Back Provincial Uploading			\$3,207,615	1.4%
Adjusted 2014 Levy change			\$5,426,335	2.4%

¹ inclusive of base budget savings

Major Budget Drivers

- Employee related increases
- Recreation revenues
- Social Housing costs
- Provincial uploading



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Risks / Challenges

- Lodges increasing acuity levels and compliance with LTC Homes Act
- Lodges - assumed 1% subsidy increase
- Paramedic Service assumed 50/50 Provincial funding maintained
- Paramedic Service workload pressures



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Risks / Challenges

- Ontario Works caseload assumptions
- Community Homelessness Prevention Initiative (CHPI)
- Women's shelter pressures
- Affordable Transit Pass Program
- Reserve sustainability – OW Stabilization, Social Service Initiative Fund

Opportunities

- Ongoing review of operating line actual expenditures through year end
- Government relations plan – H&H
- Recreation – arena rationalization review

COMMUNITY & EMERGENCY SERVICES

**2014 Operating Budget:
Additional Financial Information**



2014 Operating Budget by Cost Category (Expenditures)

	2013 Restated	2014 Base Budget ¹	\$ Change	% Change
Employee Related Cost	\$205,631,600	\$210,438,280	\$4,806,680	2.3%
Material and Supply	18,321,330	17,410,730	(910,600)	(5.0)%
Vehicle Expenses	1,806,390	1,804,400	(1,990)	(0.1)%
Building and Ground	11,281,930	11,333,920	51,990	0.5%
Consulting	108,500	95,500	(13,000)	(12.0)%
Contractual	5,440,600	5,734,270	293,670	5.4%
Agencies and Support Payments	236,130,230	238,231,650	2,101,420	0.9%
Reserves/Recoveries	11,208,360	11,128,980	(79,380)	(0.7)%
Cost Allocations	234,920	241,180	6,260	2.7%
Financial	1,631,520	1,739,230	107,710	6.6%
Capital Financing (E)	969,930	969,930	-	0.0%
TOTAL EXPENDITURES	\$492,765,310	\$499,128,080	\$6,362,770	1.3%



2014 Operating Budget by Cost Category (Revenues)

	2013 Restated	2014 Base Budget ¹	\$ Change	% Change
Fees and General	(\$27,803,220)	(\$27,620,030)	\$183,190	(0.7)%
Grants and Subsidies	(234,838,040)	(241,719,960)	(6,881,920)	2.9%
Reserves	(5,379,000)	(2,824,330)	2,554,670	(47.5)%
TOTAL REVENUES	(\$268,020,260)	(\$272,164,320)	(\$4,144,060)	1.5%
NET LEVY	\$224,745,040	\$226,963,760	\$2,218,720	1.0%
		Add Back Provincial Uploading	\$3,207,615	1.4%
		Adjusted 2014 Levy change	\$5,426,335	2.4%

2013 Budget Projected Variance

	2013 Budget	2013 Projected Actual	\$ Variance	% Variance
Administration	\$2,699,770	\$ 2,664,130	\$35,640	1.3%
Benefit Eligibility	7,581,610	8,167,530	(585,920)	(7.7)%
Children's & Home Management Services	6,774,390	6,581,510	192,880	2.8%
Employment & Income Support	20,237,110	21,526,600	(1,289,490)	(6.4)%
Fire Department	79,869,300	79,869,300	-	0.0%
Hamilton Farmers' Market	189,660	187,010	2,650	1.4%
Housing Services	50,194,910	49,709,440	485,470	1.0%
Macassa Lodge	5,893,250	5,453,760	439,490	7.5%
Neighbourhood & Community Initiatives	992,320	992,320	-	0.0%
Paramedic Service	17,241,240	17,643,880	(402,640)	(2.3)%
Recreation	27,186,080	27,726,549	(540,469)	(2.1)%
Strategic Services	1,624,030	1,671,400	(47,370)	(2.9)%
Wentworth Lodge	4,302,400	4,129,370	173,030	4.0%
TOTAL	\$224,786,070	\$ 226,322,800	(\$1,536,730)	(0.7)%

"()" – Denotes unfavourable variance