



Hamilton

**CITY OF HAMILTON**

*City Manager's Office*

<b>TO:</b> Mayor and Members General Issues Committee	<b>WARD(S) AFFECTED:</b> Ward 3
<b>COMMITTEE DATE:</b> March 20, 2013	
<b>SUBJECT/REPORT NO:</b> Memorandum of Agreement - City of Hamilton and Hamilton-Wentworth District School Board for a New Secondary School and Community Centre in the Pan Am Stadium Precinct (CM13006) (Ward 3)	
<b>SUBMITTED BY:</b> Chris Murray City Manager	<b>PREPARED BY:</b> Paul Johnson (905) 546-2424 ext 5598 Chris Herstek (905) 546-2424 ext 4689
<b>SIGNATURE:</b>	Rom D'Angelo (905) 546-2424 ext 4617 Joseph Spiler (905) 546-2424 ext 4519 Heather Travis (905) 546-2424 ext 4168

**RECOMMENDATION**

- (a) That the City of Hamilton agree to work with the Hamilton-Wentworth District School Board to jointly develop a new secondary school, community centre (including a pool, youth centre, fitness room and multi-use space) and green space on the lands bounded by Cannon Street East, King Street East, Balsam Avenue North and Melrose Avenue North by August, 2016;
- (b) That the \$1.2M approved to date for a Central City Seniors Facility (FCS10040) be redirected to the proposed Community Centre Project per recommendation (a);
- (c) That staff report back to Council by July 31, 2013 with funding options for the balance of the funding required for this project (approximately \$15.8M) per recommendation (e);

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- (d) That financial support for this project be referred to the Hamilton Future Fund for their consideration and report back to the General Issues Committee; and,
- (e) That the City Manager be authorized to enter into a memorandum of agreement, in a form suitable to the City Solicitor, that addresses the requirements of both the City and the Hamilton-Wentworth District School Board in undertaking this joint venture subject to Council approval of the funding plan.

### **EXECUTIVE SUMMARY**

On February 13, 2013, the City of Hamilton received correspondence from the Hamilton-Wentworth District School Board (HWDSB) requesting that the City consider jointly developing a school and community centre facility near the new Pan Am Stadium (attached as Appendix A). The request by the HWDSB provides an opportunity to leverage resources and accelerate the re-development of the Stadium Precinct. Partnering with the HWDSB on this project will address recreation deficits in this area of the City and replace existing recreation facilities that are beyond their lifespan. A new community centre will increase recreation programming for all ages and the replacement of Jimmy Thompson Pool will provide improved access to aquatic activities. Jointly developing this project with the HWDSB is less costly than developing a community centre separately.

This joint project also provides an opportunity to invest in critical pieces of infrastructure that can address the social, health and economic issues in the Stadium Precinct. This area of the City has nearly twice the proportion of students who do not complete high school and incidences of low income that are double the rate for the rest of the City. In resident surveys access to amenities such as community centres and parks rank as high priorities. Developing a flagship school and community centre in the area would address deficiencies identified in studies by the City and address key priorities identified by the residents themselves.

The estimated cost of construction of the community centre is \$14-15M and the City would be required to cover a proportional amount of the site design (\$2-3M). The program elements of this joint project include:

- A new secondary school constructed by the HWDSB for approximately 1,250 students
- A new community centre attached to the school which would include
  - A two tank pool – a multi-lane 25m pool and a leisure pool with therapeutic/stretching area
  - Space for a youth centre
  - A dance/fitness room
  - community rooms available for use by residents of all ages

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- Access to the triple gymnasium and other shared use facilities within the school
- Green space around the school, providing open access for residents and recreation space for the students
- Additional parking
- Energy efficiencies through the potential use of a district energy model which provides a number of significant benefits to the building owners, occupants, as well as to the community at large

The area for development of this joint project suggested by the HWDSB would likely require a re-zoning for the completion of this project. The area in question is comprised of two zoning classifications. The portion of the property that is privately owned (the site of the old Scott Park School) is zoned "C" (which does permit a school) and the rest of the property is zoned "P2" (only permits recreation). Given the design of the proposed joint facility it is unlikely that the project would conform to the current zoning.

When the City of Hamilton approved construction of the new Pan Am Stadium on the site of the former Ivor Wynne Stadium there was a commitment made to explore additional investments as part of a wider re-development in the neighbourhood. In March 2012, significant public consultation began to help define what investments would assist in the revitalization of the neighbourhood. By the summer of 2012 neighbourhood residents had helped define the boundaries of the Stadium Precinct (railway tracks to Main, Sherman Avenue to Glendale Avenue) and had developed key recommendations for consideration. High priority was given to the development of community and recreational uses for all ages. The community felt that public investment into community amenities would bring more people to the neighbourhood and would help make the area more attractive to private investment particularly along corridors such as Barton Street East.

The full Precinct planning work continues with public engagement meetings scheduled for March and April 2013. The planning sessions are looking at opportunities for development and investment throughout the entire Precinct and recommendations will be developed indicating neighbourhood priorities and a proposed timeframe for implementation. It is expected that the final Precinct Plan Report will be provided by the end of Q2 2013. Updates on the process can be found at [www.hamilton.ca/panam](http://www.hamilton.ca/panam).

It is important to note that this report deals with one piece of a larger vision of redevelopment in the Stadium Precinct. Key additional investments that have been discussed as part of the Precinct Plan include the construction of a lower City senior's centre and increasing parkland for outdoor athletics and community use.

In 2012, the HWDSB concluded the Accommodation Review Committee work that was occurring in the "north" cluster of secondary schools. The HWDSB endorsed a plan to

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close down Sir John A. Macdonald, Delta and Parkview Secondary Schools, and construct a new secondary school that was “centrally located”. The HWDSB recently announced they had received \$31.8M in funding for the construction the new secondary school and subsequently invited the City of Hamilton to explore a joint project to address some of the recreational and community needs of the neighbourhood in conjunction with the construction of a new school.

**Alternatives for Consideration – See page 9**

**FINANCIAL / STAFFING / LEGAL IMPLICATIONS (for Recommendation(s) only)**

**Financial:**

Appendix B includes the City Tax-Supported Discretionary Capital Forecast which illustrates the difficulties in accommodating large dollar value capital projects new to the existing capital forecast. In addition, there may be other new capital programs (West Harbourfront Piers 7 and 8, Police Forensic Facility, parkland acquisitions) which are also not included in the forecast and will be competing for available, discretionary capital funds. Preliminary cost estimates for the Pan-Am precinct proposed combined school/recreation centre indicate a capital contribution from the City of Hamilton of approximately \$17M. The City would be responsible for contribution a portion of the design costs of the project. Table 1 provides a cash-flow of the expenditures. The timelines for this project are 2013-2016.

**Table 1  
Cash-Flow School/Community Centre  
Pan Am Precinct (\$'s)**

2013	\$ 1,000,000	(soft costs)
2014	\$ 2,000,000	(soft costs)
2015	\$ 8,000,000	(hard costs)
2016	\$ 6,000,000	(hard costs)

The City in 2010 (FCS10040) approved \$1.2M for the soft costs for a proposed Central City Seniors Facility (in the Pan-Am Precinct) and recommendation (b) of this report redirects these funds for the proposed Pan-Am Precinct Community Centre. This would be sufficient to cover all expected project costs for 2013. Recommendation (d) proposes that staff come back to Council with funding options by July 31, 2013 for the balance of the project costs (\$15.8M).

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Appendix B includes an updated discretionary funding forecast as well as a forecast for the recreation discretionary funding block. Based on the information to date, the discretionary funding forecast shows a decreased amount for the next four years from the 2013 amount. A proportional decrease is also reflected in the discretionary recreation funding block. Should funding for this project come from the existing discretionary funding envelope, this will crowd out some priority capital projects currently scheduled in the forecast.

Appendix B also illustrates the current balance and forecast of several reserves from which priority funding may be considered. These include the Council's Strategic Capital Reserve, the Area Rating Ward 3 Capital Reserve, and the Hamilton Future Fund.

Recommendation (c) proposes that staff would come back to Council by July 31, 2013 with funding options for the balance of the funding required for this project (approximately \$15.8M). Staff will provide to Council funding options from the following funding sources as presented in Table 2

**Table 2**  
**Proposed Funding Sources**  
**Pan Am Precinct Community Centre**

Balance of Funding Required \$17M less \$1.2M = \$15.8M
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Hamilton Future Fund Capital WIP's Council's Strategic Capital Reserve Ward 3 Area Rating Capital Reserve Tax-Supported Discretionary Capital Block Funding Prioritize Project for any future Fed/Prov Infrastructure Subsidies City Capital Levy
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Operating cost impacts of this project are estimated at \$300,000-\$350,000 annually dependent on the actual size of the facility and programming offered. This figure takes into account the reductions in operating costs due to the closures of Jimmy Thompson Pool and Scott Park Arena.

**Staffing:**

Changes to staffing levels would occur with the construction of a new community centre. The full extent of the staffing implications would depend on the model of operation and

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the variety of programs offered but would be consistent with the staffing levels in similar facilities in other areas of the City.

**Legal:**

A number of legal implications are anticipated throughout the implementation of this project. The joint development of the school/community centre with the HWDSB will involve either the sale of land or a "land swap" in order to satisfy the requirements for a new school, parking, etc. The City will also need to enter into agreements with the HWDSB in terms of construction financing and ultimate use of space.

**HISTORICAL BACKGROUND (Chronology of events)**

As part of Report CM09006(I), that was approved at General Issues Committee on January 24, 2011 and further amended by Council on February 23, 2011, it was noted that the selection of the current Ivor Wynne site for the new Pan Am Stadium afforded significant opportunity to invest not only in a new stadium, but to make broader health and wellness legacy investments. The broader investments have the potential to provide long-term social, health and wellness benefits to residents in the immediate neighbourhoods and the lower Hamilton community. Since that approval, it has been stated by Members of Council and staff that the Pan Am Stadium construction must act as a catalyst for broader neighbourhood development in the areas around the stadium. Primary interest has been to leverage the stadium construction to attract new businesses, improve access to recreation opportunities, create new public spaces, better connect residents to this neighbourhood and attract other residents to this neighbourhood from across the City of Hamilton.

In December 2011, staff was directed by the Pan Am Stadium Precinct Sub-Committee to develop a comprehensive community plan for the Stadium Precinct. Beginning in March 2012, a series of public consultations were held to initiate the development of this plan. The process for public engagement was consistent with the principles of the City's Neighbourhood Action Strategy. On June 25, 2012 the initial phase of the community plan was presented to the Sub-committee. The initial phase of the plan defined the boundaries of the Stadium Precinct – the railway tracks to Main Street, Sherman Avenue to Glendale Avenue – and provided a description of the wants and needs of those residents that live, work, play and learn in the Stadium Precinct. In addition, it provided a supporting analysis of opportunities for future development that would meet the needs of the Precinct including, but not limited to land use, housing, economic development, open space and recreation, services and facilities, transportation and pedestrian circulation was also discussed. The recommendations presented in this initial plan continue to be refined through continuing public engagement that began in February 2013. At the end of this planning phase the expectation is that the community

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plan will be completed with the costing of priority items and a proposed timeline for implementation.

At a Board meeting on May 28, 2012, HWDSB Trustees ratified a motion regarding the North Area Accommodation Review. The North Area Review decision set in motion plans to construct a new \$31M school at a centrally-located site in the lower city and close down Delta, Parkview and Sir John A. Macdonald no later than June 2015. In January 2013, the HWDSB announced that the Ministry of Education had approved funding in the amount of \$31.8M for a new secondary school to replace Delta, Parkview and Sir John A. Macdonald. Throughout the Accommodation Review process those involved in developing the Precinct Plan were kept informed about the decisions and potential impacts they would have on school closures and the opportunity to build a new school in the Stadium Precinct. The Pan Am Stadium Precinct Sub-committee was also kept informed of the HWDSB decisions and the potential impacts they could have on the Stadium Precinct.

**POLICY IMPLICATIONS/LEGISLATED REQUIREMENTS**

n/a

**RELEVANT CONSULTATION**

Internally, consultation occurred with the Recreation Division within the Community Services Department to ascertain how the recommended approach would align with recreational needs assessments and to determine the impact on Recreation operating budgets. Consultation with the Facilities Management and Capital Programs Section of the Public Works Department also occurred to determine the impact on the current 10-year capital plan, the life-cycle conditions of the current City-owned buildings on the site, the future delivery and project management services for this project as well as on-going life-cycle renewal and facility operational impacts. In addition, Facilities undertook the review and benefits of a District Energy System approach to the proposed complex. Consultation with the Planning and Economic Development Department occurred to explore planning issues related to redevelopment within the Stadium Precinct. Consultation with Legal Services occurred related to the development of the Memorandum of Agreement with the HWDSB. Consultation with the Finance and Corporate Services Department occurred to determine possible sources of funding for the project.

Externally, significant public consultation has occurred for more than a year in the Stadium Precinct. The input from the community has helped shape the definition of the boundary for the Stadium Precinct and the priorities for investment. Community meetings have been well attended with attendance ranging from 75 to 200 over the

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course of five meetings. While the attendees have been primarily neighbourhood residents, some business owners, service providers and school board representatives have also attended. All meetings have included participation by staff from various departments and the Ward Councillor or his staff. Facilitation has been provided by the Ward Councillor, staff and external consultants contracted to assist in the development of the Stadium Precinct Plan.

Regular updates have also been provided by staff to the Pan Am Stadium Precinct Sub-committee by staff with regard to community engagement activities, the precinct planning process and the stadium construction.

**ANALYSIS / RATIONALE FOR RECOMMENDATION**

(include Performance Measurement/Benchmarking Data, if applicable)

The opportunity to jointly develop a school/community centre addresses current needs within the City, provides a cost effective way to replace aging recreation infrastructure and advances the City's Strategic Plan.

Proceeding with this joint initiative will also support the commitment to neighbourhood development through the City's Neighbourhood Action Strategy. The Stadium Precinct is one of the "priority" areas of focus for the City of Hamilton. Through significant public participation a plan for the area is being developed. While the full Precinct Plan is being finalized there have been consistent calls for the development of more recreation opportunities for residents of all ages.

The Stadium Precinct has aging recreational infrastructure. The Jimmy Thompson Pool and Scott Park Arena are beyond their normal lifespan and are in dire need for replacement. Developing a joint project with the HWDSB will allow for the replacement of the pool in a fully accessible building. A new two-tank pool will provide more community access to all ages through the provision of a multi-lane 25m pool and a second leisure pool with therapeutic and stretching areas. The increase in fitness and community space will provide greater access to recreation and community activities for all ages. In response to deficiencies identified in the lower city, dedicated youth centre space would be incorporated in the facility. By combining a school and a community centre there will be access to gymnasiums and other meeting space within the school. Building the school and community centre would result in the loss of the Scott Park Arena. The Scott Park Arena has some of the lowest utilization rates in the City's arena inventory and given the physical condition of the building replacing the arena with community centre space would provide greater access to recreation.



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Consideration of a District Energy System to supply the new facilities will provide a wide-range of benefits including:

- Building operator benefits such as lower capital investment, reduced repairs and replacement expenses and stable energy and operating costs
- Community benefits such as improved energy availability and efficiency and added incentives for attracting businesses to the area
- Environmental benefits including reduced emissions due to higher efficiency, use of technologies such as geothermal and cogeneration due to economies of scale and the removal of individual cooling towers from buildings

It is important to note that the area for development of this joint project suggested by the HWDSB would likely require a re-zoning in order to permit the school use. The area bounded by Cannon Street East, King Street East, Balsam Avenue North and Melrose Avenue North is comprised of two zoning classifications. The portion of the property that is privately owned (the site of the former Scott Park School) is designated in the Official Plan as Major Institutional and zoned "C" (Urban Protected Residential) District in the (former) City of Hamilton Zoning By-Law 6593. The "C" District permits both a school and a community centre. The rest of the property is designated in the Official Plan as Open Space (west side) and Major Institutional (east side) and zoned "P2" in the City of Hamilton Zoning By-law 05-200. The "P2" zone only permits recreation. Zoning 05-200 also includes a General Provision (section 4.4 – Public Use Clause) which permits public uses within any Zone (with certain exceptions). A community centre owned and operated by the City of Hamilton would be considered a Public Use and would be permitted with the "P2" Zone. However, Section 4.4 – Public Use Clause does not apply to land or buildings used by School Boards.

Even if the HWDSB was to acquire the privately held land zoned "C" District it is unlikely that the school, community centre and the required parking for the school could be constructed within that parcel of land. Therefore, re-zoning application would be required.

**ALTERNATIVES FOR CONSIDERATION**

(include Financial, Staffing, Legal and Policy Implications and pros and cons for each alternative)

Alternative: Do not partner with the HWDSB on a joint secondary school/community centre

Under this alternative the City would decline to enter into a joint project with the HWDSB. The HWDSB would be free to develop the new school in another area and proceed towards their completion date of August 2016. Under this alternative the City

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would continue the Precinct Planning activities and options for investing in the Precinct would be presented in conjunction with that report. The City, however, would lose any cost savings associated with jointly developing a facility including the ability to share design/development costs and leverage additional amenities such as gymnasiums, libraries, classroom space, etc.

**ALIGNMENT TO THE 2012 – 2015 STRATEGIC PLAN:**

**Strategic Priority #1**

A Prosperous & Healthy Community

*WE enhance our image, economy and well-being by demonstrating that Hamilton is a great place to live, work, play and learn.*

**Strategic Objective**

1.5 Support the development and implementation of neighbourhood and City wide strategies that will improve the health and well-being of residents.

**Strategic Action**

- (i) *Complete the development of Neighbourhood Action Plans in selected priority neighbourhoods and complete a funding strategy to guide how the City of Hamilton will support the implementation of Neighbourhood Action Plans.*
- (iii) *Complete planning and feasibility studies for proposed facilities/services in new Pan Am Stadium precinct, and develop a capital funding strategy*

**APPENDICES / SCHEDULES**

Appendix A – Council Correspondence – Letter from Tim Simmons dated February 13, 2013

Appendix B – City of Hamilton Tax-Supported Discretionary Funding and Reserves Forecast.



February 13, 2013

Mayor Bob Bratina  
City of Hamilton  
Hamilton City Hall  
2<sup>nd</sup> Floor – 71 Main St West  
Hamilton, Ontario  
L8P 4Y5

Dear Mayor Bratina,

I am writing to confirm Hamilton-Wentworth District School Board's (HWDSB) desire to work with the City of Hamilton on an exciting and promising joint initiative within the established Pan Am precinct. This includes the lands bounded by Cannon Street to the north, Balsam Avenue North to the east, King Street East to the south and Melrose Avenue North to the west.

As you may be aware, HWDSB is also interested in constructing a new secondary school in this location. In May 2012 after a lengthy consultation process, trustees made the decision to close Delta, Sir John A. Macdonald and Parkview and build a new school in a centrally located site between Delta and Sir John A. Macdonald.

We have been working with the City as one of the partners to redevelop the Pan Am Stadium precinct. This joint initiative by HWDSB and the City of Hamilton would be an excellent opportunity to co-locate a secondary school, seniors' complex, revitalized swimming pool, ancillary parking and green space on the site.

We are pleased to let you know that HWDSB recently received \$31.8 million in capital funding to construct a new secondary school and must now move forward with plans to open the new school by September 2016. We are asking for Hamilton City Council's support for this joint initiative. We would ask that City staff be directed to begin immediate negotiations with HWDSB on a binding Memorandum of Agreement, which must be completed by March 27, 2013.

We know our timelines are tight but we firmly believe this project will have a positive impact on our students as well as the greater community. We hope that we can count on your support to direct staff to negotiate a binding Memorandum of Agreement by the March 27, 2013 deadline.

We look forward to hearing from you shortly.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Simmons".

Tim Simmons  
Chair of the Board  
Hamilton-Wentworth District School Board

cc. Councillor Morelli, Ward 3  
Chris Murray, City Manager

**Table 1**  
**Discretionary Tax Supported Net Capital Funding Forecast 2013 - 2022**

(\$000's) 0.5% Levy Increase for Capital Annually 2013 - 2022

Sources of Funding (Net)	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	Totals 2013 - 2022
	Approved	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	
Contribution from Operating	41,224	38,746	42,059	45,078	54,441	67,723	69,650	76,049	79,679	85,921	600,570
External Debt	7,000	6,000	5,000	-	-	-	-	-	-	-	18,000
Hydro Dividends (\$2M)	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Federal Gas Tax - Roads	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	279,550
Federal Gas Tax - Transit	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	30,000
<b>Total Financing Plan - Discretionary</b>	<b>81,179</b>	<b>77,701</b>	<b>80,014</b>	<b>78,033</b>	<b>87,396</b>	<b>100,678</b>	<b>102,605</b>	<b>109,004</b>	<b>112,634</b>	<b>118,876</b>	<b>948,120</b>
Previous Yrs. Capital Financing Surplus	7,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	25,000
Unallocated Capital Reserve	3,259	1,805	1,026	1,026	1,000	1,000	1,000	1,000	1,000	1,000	13,116
HRPI Dividend			250	250	250	250	250	250	250	250	2,000
WIP Funding Interest	500	500	500	500	500	500	500	500	500	500	5,000
WIP Funding (Favourable Road Tenders) (Fed Gas Tax)	2,094	4,916									7,010
External Debt - Waste Mgmt.		2,902	2,496	5,018	4,486	6,455	27,320	14,653	-	-	63,330
HFF - to fund Waste	5,825	3,252									9,077
<b>Total Funding (Net)</b>	<b>99,857</b>	<b>93,076</b>	<b>86,286</b>	<b>86,827</b>	<b>95,632</b>	<b>110,883</b>	<b>133,675</b>	<b>127,407</b>	<b>116,384</b>	<b>122,626</b>	<b>1,072,653</b>

Expenditures (net)											
Roads	48,500	48,500	40,705	39,339	45,913	52,283	53,388	55,387	59,114	65,285	508,414
Corporate Facilities	4,880	4,583	4,281	4,137	4,828	5,498	5,614	5,825	6,217	7,076	52,939
Recreation Facilities	5,164	3,516	3,141	5,130	5,987	6,818	6,962	7,222	7,708	8,774	60,422
Pan Am - Ivor Wynne Renovations	2,166	2,167	2,167								6,500
Cultural Facilities	1,208	1,702	1,590	1,537	1,793	2,042	2,085	2,163	2,309	2,628	19,057
Park Development (New/Expansion)	3,451	3,241	3,027	2,926	3,415	3,888	3,971	4,119	4,396	5,004	37,438
Hamilton Downtown	2,114	1,986	1,854	1,792	2,092	2,382	2,432	2,523	2,693	3,065	22,933
Suburban Downtowns (B.I.A.s)	239	224	209	202	236	269	275	285	304	346	2,589
Forestry	1,432	1,345	1,256	1,214	1,416	1,613	1,647	1,709	1,824	2,076	15,532
Park's Operations	1,212	1,138	1,063	1,028	1,199	1,366	1,395	1,447	1,544	1,758	13,150
City Housing Hamilton	500	2,241	2,093	2,023	2,361	2,688	2,745	2,848	3,040	3,460	23,999
Housing Services	500										500
Public Art	182	171	160	155	180	205	210	218	232	264	1,977
Waterfront Initiatives	3,681										3,681
<b>Block Funding Total</b>	<b>75,229</b>	<b>70,814</b>	<b>61,546</b>	<b>59,483</b>	<b>69,420</b>	<b>79,052</b>	<b>80,724</b>	<b>83,746</b>	<b>89,381</b>	<b>99,736</b>	<b>769,131</b>
<b>Major Capital Initiatives</b>											
Ash Borer	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	25,000
Randle Reef	300	300	300	300	300	300	300	300	300	300	3,000
DC exemptions	-	-	-	-	2,500	2,500	2,500	2,500	2,500	2,500	15,000
Lodges	3,335	500	500	500	500	500	500	500	500	500	7,835
Community Services - Other	95	90	84	81	94	108	110	114	122	138	1,036
Corporate Projects	-	90	84	81	94	108	110	114	122	138	941
Fire / EMS	1,050	1,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	18,050
Information Systems	500	500	500	500	500	500	500	500	500	500	5,000
Public Health -Long Term Accomodation (Health Campus)	779	70	65	63	74	84	86	89	95	108	1,513
Pan Am Special Events & Programming	604	710	710								2,024
Parking / Animal Control	100										100
Planning / Development	340	130	130	130	130	130	130	130	130	130	1,510
Hamilton Conservation Authority	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Economic Development Initiatives	2,000	2,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	44,000
Council Strategic Capital	-	2,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	26,000
Transit (FGT)	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	37,000
Waste Management	5,825	6,154	2,496	5,018	4,486	6,455	27,320	18,943	3,729	2,637	83,063
Parkland Acquisition	1,500										1,500
Unallocated		518	1,671	2,471	(666)	2,946	3,195	2,271	805	(2,261)	10,950
<b>Total Expenditures (Net)</b>	<b>99,857</b>	<b>93,076</b>	<b>86,286</b>	<b>86,827</b>	<b>95,632</b>	<b>110,883</b>	<b>133,675</b>	<b>127,407</b>	<b>116,384</b>	<b>122,626</b>	<b>1,072,653</b>

**Table 2**

Recreation Block Capital Forecast					
\$ 000's					
	Approved	Forecast			
	2013	2014	2015	2016	2017
<b>Block Funding</b>	5,164	3,516	3,141	5,130	5,987

**Table 3**

<b>AREA RATING SPECIAL CAPITAL REINVESTMENT RESERVES FORECAST</b>						
<b>WARD 3</b>						
	<b>Prior</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Opening Balance	-	1,131,524	2,332,088	3,990,720	5,691,131	7,434,052
Funding Allocation	1,258,958	1,258,958	1,678,610	1,678,610	1,678,610	1,678,610
Commitments	150,000	102,500	100,000	100,000	100,000	100,000
Interest Earned	22,567	44,106	80,022	121,801	164,311	207,884
<b>Available Balance</b>	<b>1,131,524</b>	<b>2,332,088</b>	<b>3,990,720</b>	<b>5,691,131</b>	<b>7,434,052</b>	<b>9,220,546</b>

**Table 4**

<b>Council Strategic Capital Reserve Forecast</b>					
Reserve Number:	108022				
	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Opening Balance	5,310,771	5,281,931	7,501,487	10,772,781	14,122,108
<b>Add:</b>					
Investment Income	180,160	219,555	271,294	349,327	433,060
Capital Contribution	0	2,000,000	3,000,000	3,000,000	3,000,000
<b>Sub-Total</b>	<b>180,160</b>	<b>2,219,555</b>	<b>3,271,294</b>	<b>3,349,327</b>	<b>3,433,060</b>
<b>Less:</b>					
Rheem Property Purchase	209,000				
<b>Sub-Total</b>	<b>209,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Ending Balance</b>	<b>5,281,931</b>	<b>7,501,487</b>	<b>10,772,781</b>	<b>14,122,108</b>	<b>17,555,167</b>

**Table 5**

<b>HAMILTON FUTURE FUND A FORECAST</b>							
(\$ 000's)							
		<b>Actual</b>	<b>Projected</b>				
		<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Revenues</b>							
Investment Income	3.0%	2,701	1,156	583	597	702	998
Loan Repayment (P&I)		6,855	8,047	8,572	8,865	8,865	8,865
Loan Rpymt - Good Shepherd		6	362	512	651	788	920
<b>Expenditures</b>							
Loans to Fund Capital		(3,118)	(10,474)	(5,825)	(3,252)		
Good Shepherd Loan		(3,000)					
Pan Am Games - Ivor Wynne		(3,155)	(40,698)	(300)			
Pan Am Games - Velodrome *		(88)					
McMaster Health Campus		-	-	-	(9,000)	(1,000)	
<b>Fund Balance</b>		<b>64,107</b>	<b>22,500</b>	<b>26,042</b>	<b>23,903</b>	<b>33,258</b>	<b>44,041</b>

Table 6

<b>HAMILTON FUTURE FUND B</b>	
Reserve Account 112247	
as of December 31, 2012	
<b>Initial Investment</b>	\$ 37,430,705
<b>Revenues</b>	
Total Investment Income	8,341,458
<b>Expenditures / Project Funding</b>	
Total Expenditures / Project Funding to date	(37,429,574)
<b>Fund Balance</b>	<u>\$ 8,342,589</u>
<b>Committed (\$41,096,902 - \$37,429,574)</b>	<u>(3,667,328)</u>
<b>Uncommitted Balance</b>	<u>\$ 4,675,261</u>