

**CITY OF HAMILTON**

*City Manager's Office*

<b>TO:</b> Mayor and Members General Issues Committee	<b>WARD(S) AFFECTED:</b> CITY WIDE
<b>COMMITTEE DATE:</b> June 5, 2013	
<b>SUBJECT/REPORT NO:</b> Presentation of the Neighbourhood Action Plan for the Jamesville Neighbourhood, developed as part of the Neighbourhood Development Strategy (CM12013(c)) (City Wide)	
<b>SUBMITTED BY:</b> Chris Murray City Manager	<b>PREPARED BY:</b> Suzanne Brown (905) 546-2424 ext 4711 Paul Johnson (905) 546-2424 ext 5598
<b>SIGNATURE:</b>	Lisa Zinkewich (905) 546-2424 ext 2297

**RECOMMENDATION**

- (a) That the Neighbourhood Action Plan attached as Appendix A to report CM12013(c) be endorsed.
- (b) That Planning staff be directed to consult with the Neighbourhood Planning Team on potential land use changes that could assist in the implementation of the Neighbourhood Action Plan where appropriate.
- (c) That the completed Neighbourhood Action Plan attached as Appendix A to report CM12013(c) be distributed to and reviewed by City of Hamilton staff and Neighbourhood Development Strategy Partners to determine suitable actions to assist in the implementation of the Neighbourhood Action Plan.
- (d) That staff be directed to report back to the appropriate standing committee on suitable implementation measures (including cost and resource implications) that will be undertaken by the City of Hamilton to support the implementation of the Neighbourhood Action Plan attached as Appendix A to report CM12013(c).

## EXECUTIVE SUMMARY

The Neighbourhood Development Strategy provides the framework for the “horizontal integration” of neighbourhood work that not only ensures the effective and efficient delivery of service at a neighbourhood level, but that will assist the City in creating a stronger working relationship with residents and key stakeholders in neighbourhoods.

Report CM12013(c) presents the Neighbourhood Action Plan (NAP) for the Jamesville Neighbourhood, that has been developed through the Neighbourhood Development Strategy, totalling eight completed NAPs to date. Neighbourhood Action Plans are resident-led, asset-based plans that reflect the issues that are most relevant and pressing to the residents that live in each neighbourhood. Neighbourhood Action Plans provide a work plan for improving the health and well-being of residents in Hamilton neighbourhoods.

The implementation of the defined actions established within each of the Neighbourhood Action Plans will be reviewed by the City, community partners, and the neighbourhood residents and stakeholders themselves to determine suitable implementation measures and responsibility. The City will work with each neighbourhood and all partners in defining what actions will require municipal leadership and investment and which will be undertaken by others. Any Municipal implementation measures (including cost and resource implications) will be presented to the appropriate standing committee for approval.

***Alternatives for Consideration – See Page 5***

## FINANCIAL / STAFFING / LEGAL IMPLICATIONS (for Recommendation(s) only)

**Financial:** In October of 2010, Council approved the earmarking of \$2,000,000 of the Unallocated Capital Levy to support the City’s Neighbourhood Development Strategy, which includes funding for the implementation of identified actions contained within Neighbourhood Action Plans. As part of Recommendation (d) to Report CM12013(c), staff will report back to the appropriate standing committee on suitable implementation measures (including cost and resource implications) associated with the Neighbourhood Action Plan included as Appendix A to report CM12013(c).

**Staffing:** A key objective of the Neighbourhood Development Strategy is the integration of existing neighbourhood services and supports across City departments, therefore it is anticipated that the current model of collaboration with staff from other departments will continue. Should additional resources be required to assist in the Neighbourhood Action Plan implementation, as part of Recommendation (d) to Report

CM12013(c), staff will report back to the appropriate standing committee on suitable implementation measures (including cost and resource implications) associated with the Neighbourhood Action Plan.

**Legal:** n/a

<b>HISTORICAL BACKGROUND</b> (Chronology of events)
---

Table 1 highlights the chronology of events from the establishment of the Neighbourhood Development Strategy Office to the presentation of the Jamesville Neighbourhood Action Plan today, which is attached as Appendix A to Report CM12013(c).

**Table 1 – Neighbourhood Development Strategy Timeline**

Date	Report	City Milestone
Sept. 2010	Staff Report CM09021a/CS10091	Creation of the Neighbourhood Initiative with a focus on a) improving “Code Red” neighbourhoods; and b) better integration and focus between the City and community actions at a neighbourhood level.
May 2011	Staff Report CM11007	Approval of the components of the Neighbourhood Development Strategy.
July 2011	Info Update	Identified the neighbourhood selection criteria and initial neighbourhoods. Neighbourhoods selected for 2011/12 included Keith (Ward 3), Stinson (Ward 2) and the Stadium “precinct” (Ward 3). Neighbourhoods selected for 2012/13 initiation included Beasley (Ward 2), McQuesten (Ward 4) and Rolston (Ward 8). In addition, through the partnership with the Hamilton Community Foundation (HCF), 5 additional neighbourhoods to be supported through this initiative (for a total of 11).
Feb. 2012	Info Report CM11007(b)	Details provided in regards to progress made to date, overall Neighbourhood Development Strategy deliverables, governance structure, research and evaluation plan and costs.
June 2012	Info Update	Year one progress update highlighting quick-wins and next steps.
Sept. 2012	Staff Report CM12013	Endorsement of the Neighbourhood Action Plans for Keith, Stinson, Beasley and McQuesten.
Jan. 2013	Staff Report CM12013(a)	Endorsement of the Neighbourhood Action Plans for Riverdale and Davis Creek (formerly known as Quigley Road).

**SUBJECT:** Presentation of the Neighbourhood Action Plan for the Jamesville Neighbourhood, developed as part of the Neighbourhood Development Strategy (CM12013(c)) (City Wide) - **Page 4 of 7**

---

Feb. 2013	Staff Report CM13001	Neighbourhood Development Strategy Initiative – Hamilton Home Renovation Partnership Project.
March 2013	Staff Report CM12013(b)	Endorsement of the Neighbourhood Action Plan for South Sherman.
March 2013	Staff Report CM13006	Approval of Memorandum of Agreement - City of Hamilton and Hamilton-Wentworth District School Board for a New Secondary School and Community Centre in the Pan Am Stadium Precinct (Ward 3).
March 2013	Staff Report CM13001(b)	Approval of Neighbourhood Development Strategy Initiative - Community Networker (CN) pilot project (Ward 4).
June 2013	Staff Report CM12013(c)	Presentation of the Neighbourhood Action Plan for Jamesville.

**POLICY IMPLICATIONS/LEGISLATED REQUIREMENTS**

n/a

**RELEVANT CONSULTATION**

It is estimated that to date, approximately 215 Jamesville community residents, business owners and service providers, have been engaged throughout this process. The process, which consisted of utilizing a number of different strategies to maximize engagement, included partnerships with other organization's events, an asset mapping day, a visioning day, a door to door survey and a monthly neighbourhood planning team meeting.

External partners include the Hamilton Community Foundation, Dr. Jim Dunn - McMaster University, Dr. Sarah Wakefield – University of Toronto, the Social Planning and Research Council (SPRC), Wesley Urban Ministries, and the Hamilton Centre for Civic Inclusion.

Internally, the development of this Plan involved staff participation from all six City Departments as well as two Boards and Agencies, through the establishment of a City of Hamilton cross-departmental team. Senior Management Team (SMT) has also been appraised of progress throughout the process, with unwavering support for the initiative.

Wherever possible, efforts from the community, external partners and City staff are co-ordinated and opportunities leveraged.

**ANALYSIS / RATIONALE FOR RECOMMENDATION**

(include Performance Measurement/Benchmarking Data, if applicable)

All Hamilton neighbourhoods have tremendous assets and real barriers to being healthy vibrant communities. Transforming good neighbourhoods into great ones begins with a plan and a great plan is developed and owned by residents and supported by the community. By engaging people within neighbourhoods to identify, plan, and lead the changes that they want to see, neighbourhood health can be improved.

The Neighbourhood Development Strategy has actively engaged neighbourhoods in Hamilton to develop resident-led, asset-based Neighbourhood Action Plans. The Neighbourhood Action Plan for Jamesville is attached as Appendix A to report CM12013(c). The actions documented in this plan reflect the issues that are most relevant and pressing to the residents that live in the Jamesville neighbourhood. In each of the neighbourhoods that have developed a plan, an existing neighbourhood association or neighbourhood planning group had been functioning for some time. The planning process began with the existing group expressing a desire to participate in this process, the planning team and community engagement strategy were built upon this foundation.

The goals, objectives and actions in the plans were developed through an intensive planning process that was led by a core group of residents and service providers and facilitated by the community development worker, with support from the Neighbourhood Development Office. The community engagement events and information gathering activities were led by the community development worker and the planning teams. The process engaged as many residents as possible in the creation of the actions and are evidence of the neighbourhoods desire to improve the health and well-being off all the neighbours who reside there. Key themes across plans include quality of housing, need for community space, neighbourhood safety and beautification, increasing social capital and community connectedness, food and education.

**ALTERNATIVES FOR CONSIDERATION**

(include Financial, Staffing, Legal and Policy Implications and pros and cons for each alternative)

The Neighbourhood Action Plan attached as Appendix A to report CM12013(c) has been developed by the residents and key stakeholders in the neighbourhood that the plan represents. Through Recommendation (a) to Report CM12013(c), Council is asked to endorse the plan thereby supporting the work of the residents and the Neighbourhood Development Strategy process, originally approved as part of Reports

CM09021a/CS10091, CM11007 and CM11007(c) and would be consistent with the endorsement of the NAP's for Keith, Stinson, McQuesten, Beasley, Riverdale, Davis Creek and South Sherman Neighbourhoods that occurred as part of reports CM12013 and CM12013(a) and CM12013(b).

Recommendation (d) to Report CM12013(c) asks *“that staff be directed to report back to the appropriate standing committee on suitable implementation measures (including cost and resource implications) to support the implementation of the Neighbourhood Action Plans attached as Appendix A to report CM12013(c)”*. It is through the process outlined as part of Recommendation (d) that Council will have the opportunity to approve or modify recommended implementation measures that would be ultimately be funded through City dollars.

Should Council wish to not endorse the Neighbourhood Action Plan as requested as part of Recommendation (a) to report CM12013(c), staff will discontinue work in this neighbourhood and focus on the implementation of the actions identified in the previously endorsed Neighbourhood Action Plans.

#### **ALIGNMENT TO THE 2012 – 2015 STRATEGIC PLAN:**

##### **Strategic Priority #1**

A Prosperous & Healthy Community

*WE enhance our image, economy and well-being by demonstrating that Hamilton is a great place to live, work, play and learn.*

##### **Strategic Objective**

1.5 Support the development and implementation of neighbourhood and City wide strategies that will improve the health and well-being of residents.

##### **Strategic Action**

(i) *Complete the development of Neighbourhood Action Plans in selected priority neighbourhoods and complete a funding strategy to guide how the City of Hamilton will support the implementation of Neighbourhood Action Plans.*

The funding strategy noted as part of the Strategic Action is addressed under Recommendation (d) to Report CM12013(c).

**SUBJECT:** Presentation of the Neighbourhood Action Plan for the Jamesville Neighbourhood,  
developed as part of the Neighbourhood Development Strategy (CM12013(c))  
(City Wide) - **Page 7 of 7**

---

**APPENDICES / SCHEDULES**

Appendix A – Jamesville Neighbourhood Action Plan

LZ/lz

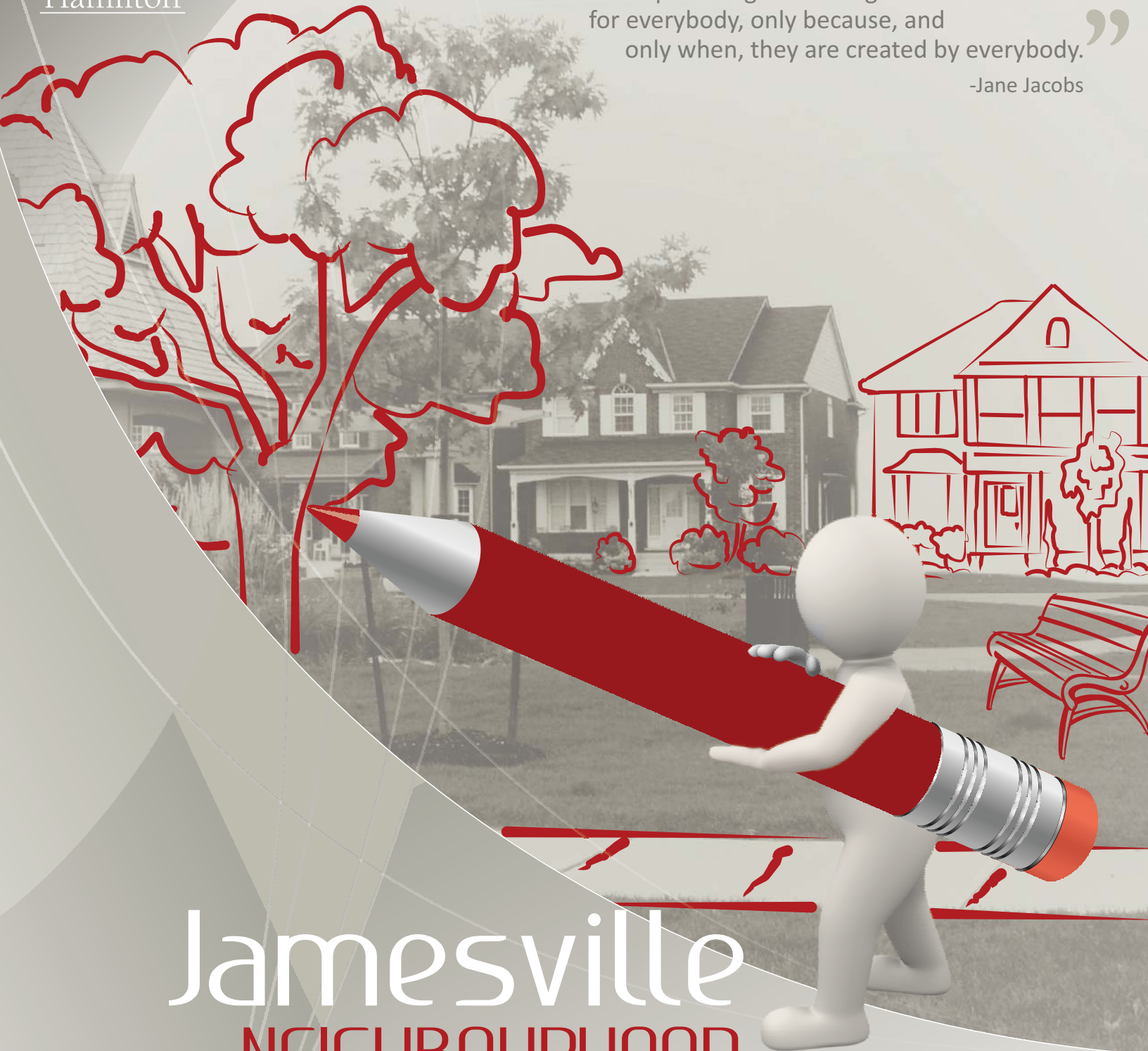
Attach. (1)



Hamilton

“ Cities have the capability of providing something for everybody, only because, and only when, they are created by everybody. ”

-Jane Jacobs



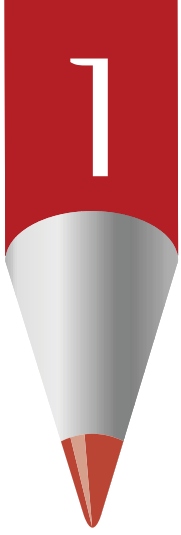
# Jamesville

## NEIGHBOURHOOD ACTION PLAN





“ Planning together with people who live, work, learn and/or play in the Jamesville community to foster and sustain vibrant and strong neighbourhoods. ”



5

Welcome to the Jamesville Neighbourhood

5

Welcome

10

Neighbourhood Profile



15

The Planning Process

15

The Jamesville Planning Team Meetings

15

Terms of Reference

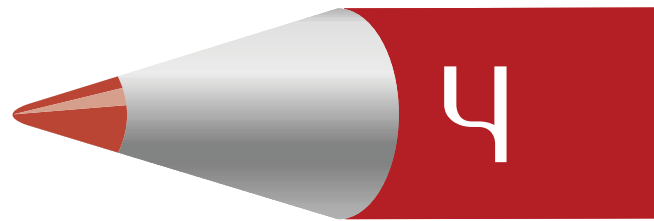
20

Goals and Objectives



31

The Workplan



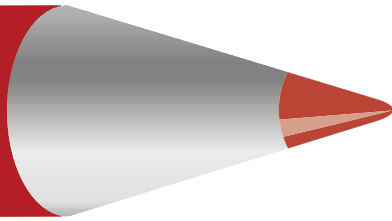
38

Acknowledgements





1



## Welcome to the Jamesville Neighbourhood!

The Jamesville Action Planning Team is a Sub Committee of the Jamesville Community Development Team (AKA the Jamesville Hub or the Jamesville Community Planning Team). The Jamesville Community Development Team (JCDT) was started in 2006 with the purpose of engaging other residents, building relationships with service agencies and working together on projects that would benefit the community.

Originally the JCDT was held at the former Jamesville Community Centre at St. Mary's School at McNab St. N. and Colbourne St. The Community Development Team at the time wanted to make sure that as many people as possible would be able to access the small grants program and other resources and connections that were at the table. In order to accommodate as many members as possible the boundaries of the Jamesville CDT were stretched over two neighbourhoods that already had a great history of working together, the Central and North End Neighbourhoods.

“Central Neighbourhood is a downtown neighbourhood bounded by James St. N. to Queen Street, Main St to the CN Railtracks. It is a diverse neighbourhood with many opportunities to Live, Work and Play. Within Central Neighbourhood's boundaries are a multitude of great opportunities. There is the Hamilton Public Library, the Hamilton Farmer's market. There are several entertainment areas including Hess Street and Jackson Square. There is a growing arts community, centred on James Street N. and celebrated in the monthly Art Crawl. There is history here including very large numbers of historical houses, the renovated Custom's House, now the Worker's Art and Heritage Centre, and the CN Railway which includes the shuttle yards, a daily demonstration of the link between Hamilton's industrial past and the present. Soon to come in the area is the GO all day train. There are also challenges but these could provide opportunities for further development of the Live Work Play concept, including the extensive property at Bay and Barton and the many parking lots which dot our neighbourhood. Could we see innovative changes to the CN shuttle yards to demonstrate the eclectic blend of industry and nature, the past and the future? There are opportunities to turn one-way streets to more pedestrian and neighbourhood friendly two-way streets. On our streets, we see more bicycles, more pedestrians.

And the people here are as diverse as the infrastructure, representing newcomers and people who have lived in this neighbourhood for generations. We see young professionals and artists moving in with their young children. In all of these ways, Central Neighbourhood is indeed a rich neighbourhood, with the potential to become even more special.”

- Helen Kirkpatrick

“The North End is a community of more than 5,200 people living in 1.5 square kilometers in the heart of Hamilton with over 1200 children under 16. A safe, functional, lively family neighbourhood in the centre of the city is a benefit to the whole city.

The North End is one of the oldest neighbourhoods in Hamilton with a 250 year history closely aligned with the City of Hamilton. It was the first community to develop around the Burlington Bay. It enjoys a reputation of being a working class neighbourhood. Its past and future are closely connected to the West Harbour, both industrial and transportation.

In the 1960’s and 70’s it was decimated by Urban Renewal and the effects are still being felt. It lived with the threat of a Perimeter Road cutting through the area. Planning for waterfront development has been a project for Hamilton over many years and several plans have been developed and changed and redeveloped. Losing our public library was a big blow to the community.

It was home to one of Canada’s first glass factories The Hamilton Glass Company, 1864, (now a historic park). Our largest park, Eastwood was once a garbage dump. Jackie Washington Park marks the spot of the Plastimet fire 15 years ago. A city housing site was once the home to a Cotton Mill and a Boiler Works.

The North End is a unique, diverse neighbourhood and home to many. Welcome Inn, Bennetto, North End Neighbours, Bay Area Restoration council, North Hamilton Community Health Centre, the Naturalist Club, Macassa Bay, Leander, and others all make important contributions in order that it be a safe, family-friendly neighbourhood, a safe place to raise children and function as a true community.

Our big challenge is whether we can survive as a family-friendly, residential community in the face of new waterfront development or will we become a high traffic corridor to the shore.”

- Sheri Selway

The Jamesville Action Planning Team has been together since February 2012 when it was tasked with engaging the community and creating this plan. Every neighbourhood has its good and bad; its great and not so great. The foundation of the Neighbourhood Action Strategy is to build on the good and the great things, while also fixing the not-so-great things. It recognizes that residents play a major role in a community; they're the ones who know best and care the most, they are truly committed and have the assets that can transform the community. Their experiences, ideas, skills and talents created the plan, and will make it a success.

“Good planning and expertise is essential to success in any project and that is why having the people who live, work, learn and play in the Jamesville community is the only way this plan can make sense. They know the challenges, the assets, the opportunities and the best way to make their neighbourhood the best place to raise a family. There are still many challenges ahead, we have to ensure every single person in the neighbourhood is reached out to and has the option of being part of the decision making, we still have to overcome many barriers such as language. This is just a start, but it is a good start.”

- Liliana Figueredo

Liliana is right; the plan is only the first step, the important next steps come by working together to implement the plan and help make our community the best it can be. Joining Liliana Figueredo on the Planning Team were Dario Quintero, David Stephens, Lauren Chewter, Sheri Selway, Diana Desimone, Rob Fiedler, Lisa Wang, Elske de Visch Eybergen, Janice and other occasional members. The Planning Team was supported by The Hamilton Community Foundation, The City of Hamilton's Neighbourhood Development Office and by a Community Development Worker, Brandon Braithwaite.

Many others were consulted on a one-on-one basis, through door to door conversations or at community events:

- Over two nights approximately 40 houses were knocked on in the Central Neighbourhood and 25 residents were spoken to directly. Flyers were left at the other houses.
- For Easter a resident had an Easter egg hunt in Jackie Washington Park, over 20 residents filled in surveys and got information about the plan.
- New Horizons Thrift store put together a Barbeque for neighbours and helped us hand out surveys to over 50 people.
- Several planning team members surveyed 30 people during a barbeque held by H.A.R.R.R.P.
- 15-20 people were engaged by planning team members at a North End Neighbourhood Picnic.
- Together with City Housing Hamilton, the Community Development Worker spoke with more than 40 residents individually about what they liked and didn't like about their neighbourhood and what their dreams were for improvements.
- Planning Team members surveyed 15 people at Welcome Inn's Senior Barbeque.
- Parents who came to Bennetto elementary school for an open house were asked to share their thoughts about the neighbourhood.
- At the Open Streets Festival in June the Planning Team spoke to 30-40 people and got them to write or draw on the street what community meant to them.
- At this years Park N' Party event the Planning Team got peoples thoughts about the Goals, Objectives and their thoughts on Actions.
- Members from the Planning Team had a meeting with about 20 Chinese Community leaders to discuss their thoughts and ideas.
- Approximately 10 people from the Seniors Advisory Committee at the North Hamilton Community Health Centre did an Asset and Needs Map.
- Pathways to Education hosted a couple of evening meetings with their youth to go over their ideas and shared it with the Planning Team.
- The PhotoVoice project engaged over 20 students from the Bennetto and St. Lawrence elementary schools to take pictures of things they liked and didn't like about their walk to school. They brainstormed ideas to make things better.
- The Community Development Worker went to several Neighbourhood Association meetings, listening to the concerns people had about their neighbourhood. Some members from the N.A.s were also members of the Planning Team

The Plan was developed during a series of eight planning meetings, starting in February and ending in August 2012. The plan was built on the foundations of Asset Based Community Development, believing that the strengths of the neighbourhood outweigh the weaknesses. Using a large map of the community, the team identified the cultural, institutional, economic and physical assets, creating an Asset Map. Using the information and statistics presented by the Social Planning and Research Council, the next meeting was used to draft a vision to help guide and focus the team during the process. Believing strongly that their neighbourhoods were already excellent places the planning team decided on this vision, **“Planning together with people who live, work, learn and/or play in the Jamesville community to foster and sustain vibrant and strong neighbourhoods.”** After the Vision was agreed upon the Planning Team worked on the Terms of Reference to give structure and leadership in decision making. Using the information collected from various methods of engagement, they determined their Goals and Objectives. Finally, with an asset based foundation, a guiding vision, good leadership, information collected from the neighbourhood and three goals to focus on, the Planning Team went to work on creating the actions. Residents, along with service providers, worked for hours to hash out ideas, critique and tweak them continuously until finally the finished set of actions was laid out in the workplan.





## Neighbourhood Profile (SPRC Jamesville)

The Social Planning and Research Council of Hamilton developed statistical profiles for all the neighbourhoods in the Neighbourhood Action Strategy. You can find the complete document on the SPRC website at:

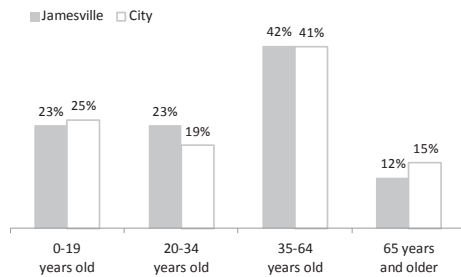
<http://www.sprc.hamilton.on.ca/Reports.php>.

The following pages have been taken from the report.

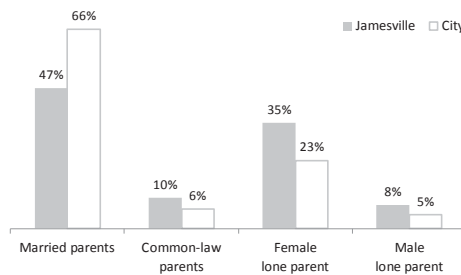
### NEIGHBOURHOOD PROFILE JAMESVILLE

#### POPULATION CHARACTERISTICS

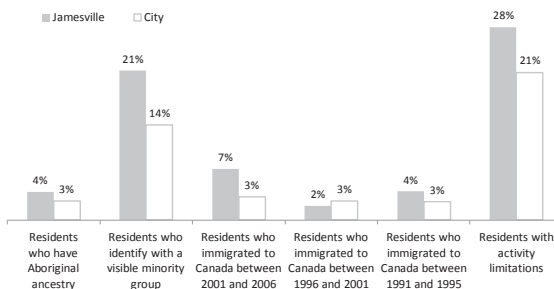
##### AGE GROUPS



##### FAMILIES WITH CHILDREN UNDER 18



##### POPULATION GROUPS



#### KEY FINDINGS

There is a slightly lower proportion of children in Jamesville than Hamilton (23% vs. 25%).

There are as many young adults (ages 20-34) as there are children in Jamesville. There is a higher rate of young adults in Jamesville than in Hamilton (23% vs. 19%).

There is a smaller proportion of seniors in Jamesville than in the city (12% vs. 15%).

57% of Jamesville's families with children are headed by two parents (married or common law), compared to 72% of the city's families.

Over one third of the parent population are female lone parents (35%).

Double the rate of people who identify as Aboriginal (4%) live in Jamesville than the city as a whole (2%).

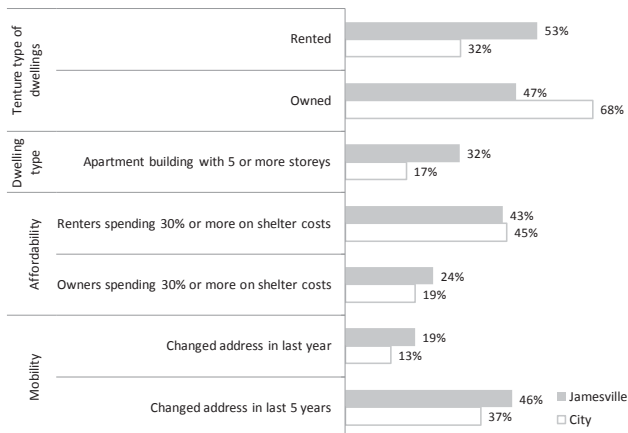
More than one in five of Jamesville residents identify with a visible minority group (21%), which is higher than the city (14%).

There is a larger proportion of persons with activity limitations in Jamesville than in the city (28% vs. 21%).

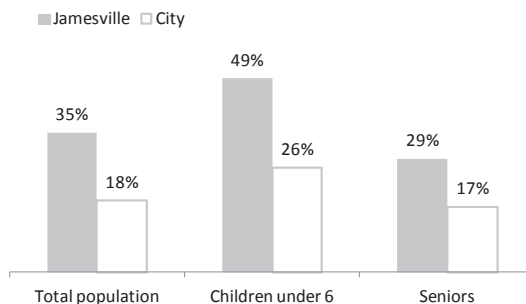
## NEIGHBOURHOOD PROFILE JAMESVILLE

### INCOME AND HOUSING

#### HOUSING AND MOBILITY



#### POVERTY RATES



### KEY FINDINGS

Jamesville has an almost equal proportion of renters and homeowners. 53% Jamesville residents are renters compared to just under one third of the city's overall population (32%).

Close to half the proportion of renters (43%) live in unaffordable housing and spend 30% or more of their income on shelter costs, but this is slightly lower than the proportion for the city as a whole (45%).

Residents in Jamesville change addresses more often than the average for the city.

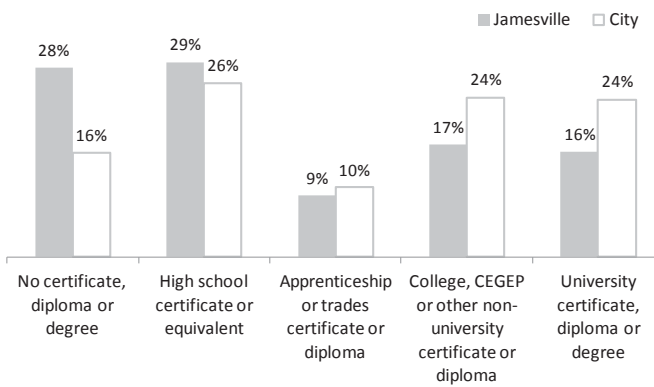
More than a third of Jamesville residents (35%) are living in poverty, compared to 18% for the city. Almost half (49%) of young children in Jamesville are living in poverty. Close to a third of Jamesville's seniors are living in poverty (29%).



## NEIGHBOURHOOD PROFILE JAMESVILLE

### EDUCATION

HIGHEST EDUCATION COMPLETED, PERSONS AGED 25-64



### KEY FINDINGS

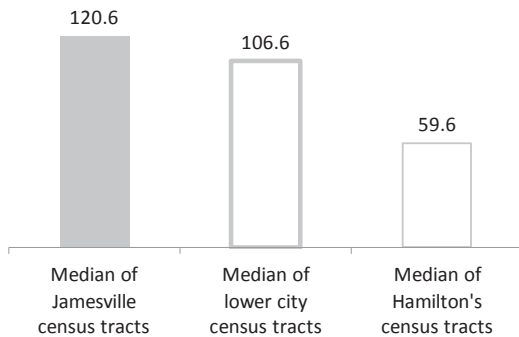
Among those aged 25-64, almost one in three Jamesville residents (28%) does not have a certificate, diploma or degree, compared to 16% for the city as a whole.

29% of the population has a high school certificate or equivalent, slightly higher than the city as a whole (26%).

Fewer Jamesville residents have university education compared to the city (16% vs. 24%).

Jamesville has more than double the proportion of students who don't complete high school as compared to Hamilton.

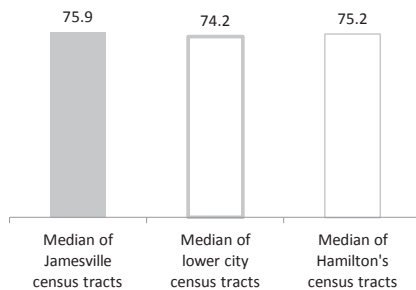
HIGH SCHOOL NON-COMPLETION RATE PER 1,000 STUDENTS



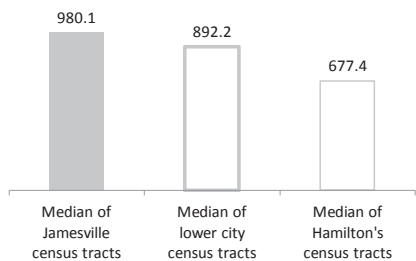
## NEIGHBOURHOOD PROFILE JAMESVILLE

### HEALTH

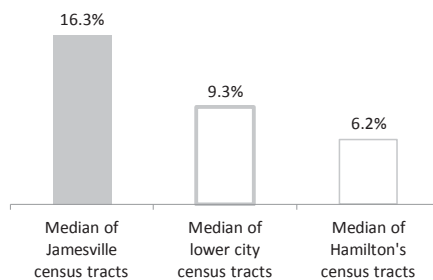
#### AVERAGE AGE OF DEATH



#### EMERGENCY ROOM VISITS PER 1,000 RESIDENTS PER YEAR



#### PERCENTAGE OF ER VISITORS REPORTING NO FAMILY DOCTOR



### KEY FINDINGS

The average age of death in Jamesville is 75.9 years old which is 0.7 years older than the city and 1.7 years older than the lower city. But within the neighbourhood, there is a wide range of average ages of death for each of Jamesville's four census tracts. The average age of death ranges from over 80 years in the southernmost part of Jamesville down to just under 67 years in the north end.

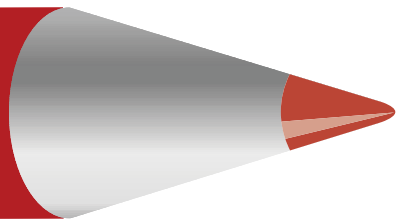
The rate of emergency room visits is higher in Jamesville than in Hamilton. On average, there are over 300 additional visits to the emergency room for every 1,000 Jamesville residents per year than the city as a whole.

Compared Hamilton's overall population, almost triple the proportion of Jamesville residents who visit an emergency room do not have a regular doctor (17.5%).





# 2



## The Planning Process

### The Jamesville Action Planning Team Meetings

- |                                     |  |
|-------------------------------------|--|
| <b>Meeting 1:</b> February 9th 2012 | Introduction to the Plan and Q&A                                 |
| <b>Meeting 2:</b> Mar 8th 2012      | Asset Map  |
| <b>Meeting 3:</b> April 12th 2012   | Presentation of the Neighbourhood Profile and Visioning Exercise |
| <b>Meeting 4:</b> May 10th 2012     | Create Vision and Terms of Reference                             |
| <b>Meeting 5:</b> June 14th 2012    | Brainstorm Goals and Objectives                                  |
| <b>Meeting 6:</b> July 12th 2012    | Solidify Goals and Objectives, worked on Actions                 |
| <b>Meeting 7:</b> August 9th 2012   | Refined Actions  |
| <b>Meeting 8:</b> August 16th 2012  | Finished Refining Actions  |

Prioritization of the plan was done through an online survey. Over 30 people identified the Actions they felt most passionate about.

This plan is more than words on paper; it is intended to drive clear and feasible action by the Community, Service Providers, the Hamilton Community Foundation and the City of Hamilton. The goal is for the plan to be used to develop City of Hamilton workplans and funding priorities, to encourage organizations to provide programs that better suit their community and to encourage people to step in and get involved. We understand that not all our actions may be easy due to funding or other limited resources, but we will explore each option to its fullest. This document is in no way the end, the Plan will constantly grow and change just like the community around it will grow and change.

### Terms of Reference

#### Goals

To create a neighbourhood plan that will reflect what the people of the Jamesville community desire to see happen in their neighbourhoods over the next 5 years.

To regularly communicate with people in the neighbourhoods.

## Vision

Planning together with people who live work, learn, and/or play in the Jamesville community to foster and sustain vibrant and strong neighbourhoods.

## Objectives

Working with the people who live work and/or play in Jamesville we will create a community action plan.

Be in continuous communication with the community through a variety of different ways, including:

- Door to Door
- By phone
- Email and Social Media
- Mail drop and News letters
- Small and large group meetings

## Membership

Members of the Jamesville Action Planning Team can include anyone who lives, works or plays in the Central and North End neighbourhoods. Members will commit to participate for the length of the planning process, expected to be completed by August 2012.

## Meetings

The Jamesville Action Planning Team will meet:  
on the second Thursday of every month  
from 6.00 p.m. – 8.00 p.m.  
at (location TBD)

## Chair

Liliana Figueredo is acting Chair for the duration of the Planning team. The Chair will facilitate the Planning Team meetings.

## Co-Chair

David Stephens is acting Co-Chair for the Duration of the Planning Team. The Co-Chair will take on the role of Chair if the Chair cannot make a meeting.

## Minutes

Minute-taking will be provided by Brandon Braithwaite. Meeting minutes will be sent out by email (or by regular mail if requested).

## Decision-Making

The Jamesville Action Planning Team will make decisions by consensus, which allows input from everyone in the Team. Agenda items will be sent out a week before to be reviewed. The Team will come up with ideas together, identify any concerns raised, modify the plan and then do a round-table agreement or disagreement of the idea. The members at the table at that time are the quorum.

## Finalizing a Decision

Once ideas have been discussed and input heard from team members and consensus cannot be reached, final decisions will be made by 50%+1 agreement of voting members. Appeals can be made at the next meeting if there is a 66% majority.

The Jamesville Action Planning Team will dissolve and the Jamesville Community Development Team will take on the lead role of implementing the plan. Action groups will be formed for community members, service providers, appropriate City Departments, businesses and other interested parties to tackle actions. Actions will be monitored on a regular basis at the monthly JCDT meetings.

## Evaluation

To ensure the ongoing success of the Neighbourhood Action Strategy, a comprehensive evaluation has been taking place alongside the implementation process. This evaluation identifies both the successes and challenges faced by neighbourhood action, and will help us to learn from our experiences and build on them as we move forward. The four components of this evaluation are: 1) a longitudinal survey conducted (in specific neighbourhoods) by McMaster University that will ask residents at regular intervals about the health and well-being of their neighbourhoods; 2) the use of quantitative neighbourhood-level indicators to measure other neighbourhood changes over time; 3) outcome evaluation to assess the effectiveness of the implementation of community plans; and 4) a developmental evaluation that measures the impact generated by the community development workers supporting the neighbourhoods. At this point, it is still too early in the process to provide results from most of this work. However, early results show that despite facing time constraints, workload pressures, and other challenges, community development workers are essential to building capacities and relationships in neighbourhoods that will underpin the sustainable implementation of their plans.



# Jamesville Neighbourhood

What is a community asset?

A community asset is anything that improves the quality of community life.

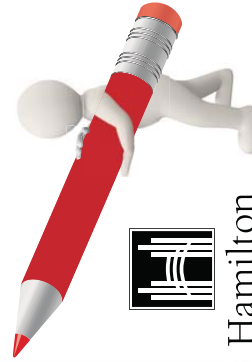


**Institutions/Associations**

- 1 Central Library
- 2 North Hamilton Com Health
- 3 Stuart Street Community Centre
- 4 Bennetto Rec Centre
- 5 Eastwood Arena
- 6 Sir John A. McDonald School
- 7 Jamesville HARRRP Community Centre
- 8 Dragon Boat Races/Bayfront Park
- 9 Bennetto School
- 10 Federal Building
- 11 Lister Block
- 12 Welcome Inn & Good Food Box
- 13 Book Mobile
- 14 Scotia Bank
- 15 Affordable Housing Complex
- 16 Salvation Army
- 17 Hamilton Mission Services
- 18 Royal Canadian Army Cadets
- 19 St. Lawrence's Separate School
- 20 St. Gabriel Community Centre
- 21 Royal Yacht Club/The Waterfront Banquet Centre

**Cultural Assets**

- 1 Art Gallery
- 2 HMCD Haida
- 3 HMCS Star
- 4 Workers Arts and Heritage Centre
- 5 St. Lawrence Church
- 6 St. Lukes Anglican Church
- 7 Huelphson St. Baptist Church



Hamilton

### Legend

- Neighbourhood Boundary
- Parks and Open Spaces
- Water
- Harbour Front Trail
- Railway
- Asset Outside Neighbourhood
- Free Trolley Car
- Community Gardens/Food Markets
- Good Food Box
- McNab Bus Terminal
- HMCD Haida
- Art Crawl
- Schools
- Lister Block
- Wingfest
- Bookmobile
- Library

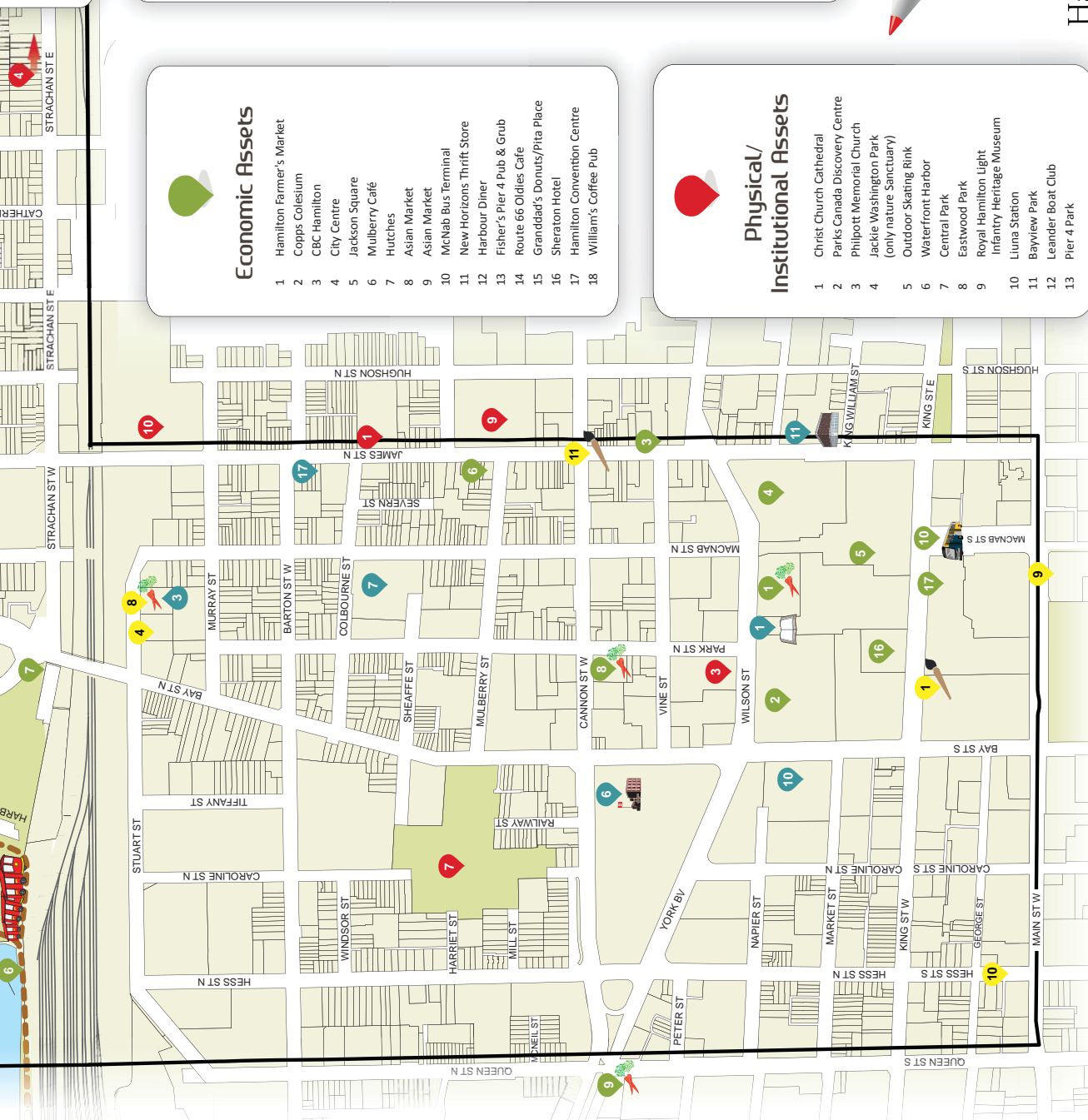
### Economic Assets

- 1 Hamilton Farmer's Market
- 2 Copp's Coliseum
- 3 CBC Hamilton
- 4 City Centre
- 5 Jackson Square
- 6 Mulberry Café
- 7 Hutches
- 8 Asian Market
- 9 McNab Bus Terminal
- 10 New Horizons Thrift Store
- 11 Harbour Diner
- 12 Fisher's Pier 4 Pub & Grub
- 13 Route 66 Oldies Cafe
- 14 Granddad's Donuts/Pita Place
- 15 Sheraton Hotel
- 16 Hamilton Convention Centre
- 17 William's Coffee Pub

### Physical/Institutional Assets

- 1 Christ Church Cathedral
- 2 Parks Canada Discovery Centre
- 3 Phipott Memorial Church
- 4 Jackie Washington Park (Only nature Sanctuary)
- 5 Outdoor Skating Rink
- 6 Waterfront Harbor
- 7 Central Park
- 8 Eastwood Park
- 9 Royal Hamilton Light Infantry Heritage Museum
- 10 Liuna Station
- 11 Bayview Park
- 12 Leander Boat Club
- 13 Pier 4 Park

- 8 Stuart Street Community Gardens
- 9 Canadian Football Hall of Fame
- 10 Hess Village
- 11 James Street Art Crawl



## Goals and Objectives

### Goal 1: Recreation and Community

20

*only one grocery store*  
*communication can be difficult*  
*don't know everything that's happening*  
*swing sets*  
*get to know one another*  
*expand West Harbour Trail*  
*computer lab*  
*playground*  
*need more parks*  
*like tennis*  
*like tennis*  
*teen hang out*  
*get active*  
*Improve Central Park*  
**Jamesville Community Centre back**  
**John A Macdonald**  
**need a library**

### **Objective 1: Community Spaces/Events**

#### **Action 1: Repurpose property in the Central Neighbourhood to be used for a Community Centre**

- The closing of the Jamesville Community Centre, the move of H.A.R.R.R.P. to Sir John A. Macdonald and the eventual closing of Sir John A. Macdonald has left a void in the Central neighbourhood in regards to community and recreational services or facilities. We would like the City to do something to help fill this void by providing space for community and recreational services.

Some possible suggestions

- Repurpose or build new on the site of the Public Works building (125 Barton St). We also support residential use of this site.
- If Sir John A. Macdonald goes up for sale consider repurposing it for Recreational activities and/ or a Community Centre.
- We will set up a steering committee to follow up with this issue, engage more residents and create a plan for a Community Centre
- We would also like to continue support for the good work that has been happening at the Jamesville Community Centre.

#### **Action 2: Resource Centre in the North End Neighbourhood**

- The closing of the Picton Street Library has left a void in another of Hamilton's downtown neighbourhoods. The North End is without the resources offered by a Public Library. We would like to work with the City and a North End agency to create a Resource Centre where people could access computers and a possible "satellite" library.

#### **Action 3: Redevelop Central Park**

- The Central Neighbourhood supports the suggestion in section A.6.3.5.2.7-8 of the Setting Sail Secondary Plan and would like to work with City departments to create a Redevelopment Plan for Central Park.
- Connect Central Park to Stuart Street/West Harbour with a trail, perhaps also connecting Central Park to the South, linking to Caroline Street through the Sir John A MacDonald School property.

#### **Action 4: Drop In Place for Teens**

- Many teens in the community requested a safe place where they could go to unwind and relax. We would like to work with agencies in the Jamesville community to promote, support or create a Drop In place for teens.

Some examples of projects that have already been funded by this grant:

- Community gardens
  - Chinese Community Dance and Tai Chi
  - Support for Park N Party Event
  - Support for Open Streets
  - Somalia Community Kitchen
- We also request the new funding of \$500 for meeting expenses that will help support our meetings and more continued neighbourhood engagement.

**Action 5: Affordable Daycare/ Babysitting**

- It is difficult for lone parents to access affordable daycare or babysitting services. We would like to support residents to organize a babysitting network.
- Partner with a local agency that may be able to offer affordable daycare.

**Action 6: Help Residents Access Fresh Food**

- The Seniors Advisory Committee at the North Hamilton Community Health Centre expressed that they had difficulty accessing the Market for fresh fruits and vegetables. This issue is magnified by the fact that there is no grocery store in the North End Neighbourhood.

**Action 7: School Breakfast Clubs**

- A good hearty breakfast is the perfect start to a big day of school. The Breakfast Club provides a safe and fun environment for children to spend time before they go to school each morning.

**Action 8: Build Community and Support Capacity Building**

- Look for strategies to support families facing difficult situations. Strengthen neighbourhoods by assisting people in building their capacity.
- The Jamesville Planning Team recognizes the great amount of diversity in our community and the poor representation of these many backgrounds on the planning team. We would very much like to change this. Explore ways to engage more closely with people from diverse backgrounds.

### **Objective 3: Recreational Activities and Organized Sports**

#### **Action 1: Support Involvement in recreational activities and organized sports**

- The importance of recreational activities and sports in the development of children is uncontested. Continued, regular physical activity is important for all of us. The Jamesville Action Planning Team recognizes that there are some barriers that could keep people from participating. Transportation, child care, time and cost are a few. We would like to set up a committee that would identify these barriers in our neighbourhood and come up with solutions.

#### **Action 2: Work with Recreation Centre to promote and enhance programs**

- Along with doing what we can to support peoples involvement in recreational activities, we would also like to support the Bennetto Recreation Centre with their programming in the North End. Providing feedback from residents and promoting activities that are happening, as well as encouraging more activities.

#### **Action 3: Create a Neighbourhood Recreation Coordinator**

- Many great ideas were thought up, such as soap box races, kite fighting, walking groups, cycling groups, sports matches between neighbourhoods etcetera. In order to organize some of these events we decided to create a volunteer recreation coordinator. Someone who can work with people and organize different events.

#### **Action 4: Playground for Kids at City Housing**

- While speaking with families in the City Housing Complex at James St. and Strachan and James St. and Picton several parents complained that the complex was regularly over run with rowdy children who had little to do, they expressed a need for a playground. One suggestion was that the green space at Strachan and Bay could be turned into a small community park with a play ground and swings for kids. More consultation would need to take place to further develop this request.

#### **Action 5: Art for Children**

- Provide education for children through creative means. Connecting our schools with the vibrant art culture downtown and connecting the art culture with the rest of the community.

#### **Action 6: Chinese Community Gardens**

- A Chinese community group has expressed interest in starting a Chinese Community Garden. The Jamesville Community Development team would like to help them by finding a space and to get it started

Goal 2: Safe and Healthy environments

*change negative perceptions* be proud of our industry *railway is dirty* need more green *crime* Albion, Lawlands *litter* bins getting stolen *contaminated land* need more police *Ugly Factories* deedings *Pollution* stains *playground at Hess St School* need more water *Garbage* bulky *Clean Up* property damage *more public art* need more water *green parking lots* pan handling *recycling and garbage cans* *more trees*

### **Objective 1: Healthy Environments – pollution, littering and contaminated land**

#### **Action 1: Offer Recycling in Parks**

- The JAPT would like to encourage the City of Hamilton to provide recycling in our parks. At the Jackie Washington Park a resident has been tying plastic bags to the fence specifically for cans and one for bottles.

#### **Action 2: Community Clean Team event**

- The Annual Team Up to Clean Up event is a huge success in the spring. Working with the Neighbourhood Clean Team, neighbourhood volunteers and anyone willing to help we would like to institute a similar event in the fall.

#### **Action 3: Strategies to Prevent Dumping**

- Garbage dumping and litter is something that came up with almost every person we spoke to. Many community members do an excellent job organizing and volunteering their time to clean up after other people. Unfortunately, we want to work with CN (as it seems a lot of waste is dumped at the railway), and City Departments to come up with preventative measures. Some ideas are to install cameras in known hotspots, increase fines and enforcement at known hotspots and to encourage people to report.
- Offer information to people about how to recycle, where to pick up bins, why it's important and how to report dumping.

#### **Action 4: Address Contaminated Land and Pollution**

- The Jamesville community cares very much about their environment. Residents and children have raised concerns about pollution in the Bay, contaminants seeping up through the soil at Central park and left-overs from industry at the Barton Tiffany sites. We would like to create a mechanism for identifying, reporting, neutralizing and preventing contamination and pollution.

### **Objective 2: Safety and Security**

#### **Action 1: Come up with solutions for needle dumping**

- Study other cities that have had the same issues and what they have done. Work with Public Health to implement these strategies.

#### **Action 2: Make Parks Feel Safer**

- Get the Hamilton Police Services project G.U.A.R.D. (Giving Undivided Attention to Rowdiness and Disorderliness) in downtown neighbourhoods.
- To dissuade illegal activities in parks look for other possible uses such as playgrounds and community gardens that will draw more people into the park. Also consider leaving lights on later.



**Action 3: Provide an information card to give to people asking for money**

- The Jamesville Team would like to create a handout for people who would like to help but don't feel comfortable giving money. The handout would have information on where to get a meal, shelter or other services.

**Action 4: Help Tenants Who Live in Bad Conditions**

- We would like to work with Tenant Service agencies to reach people in our community who live in less than ideal conditions. Educate ourselves and others on the rights of tenants and what to do when in a bad circumstance.

**Action 5: Improve School Yard for Students at Hess St School**

- Right now the Hess Street yard is made up of asphalt and a fence and is adjacent to a major arterial road. Find out if it's possible to plant trees along the fence to create a better barrier to Cannon St. Work with the school to create a nicer yard.

**Objective 3: Change Negative Perceptions of Hamilton and Downtown**

**Action 1: Embrace Hamilton's History**

- Study other cities that have had the same issues and what they have done. Work with Public Health to implement these strategies.

**Action 2: Promote Historical Hamilton Spots**

- Our neighbourhoods have a rich history, some of the first settlers to Canada, the war of 1812 and the industrial boom to name a few. There are plenty of historical places and interesting information that is not widely known. We would like to come up with some projects that would help promote this history; information signs, a walking tour, podcast and/or a brochure.
- It is very important that we preserve this history and we believe that keeping and restoring old buildings plays an integral part of building pride in our history.

**Action 3: Neighbourhood Beautification**

- Art and the artistic culture have played a major role in the revitalization of James Street. To continue this and allow our community to benefit even more from this culture we want the City to allow and even commission more Public Art. Public Art like murals or statues create a sense of pride and draw people to the neighbourhood, making downtown a destination rather than a traffic corridor. Specifically we would like to see something happen to the James Street bridge which one resident said "looks like an entrance to a prison."
- Urbangardening has also been suggested as a way to beautify our neighbourhoods and hide concrete. Adding flower and vegetable gardens and more trees would help some areas feel more like a neighbourhood.

Goal 3: Transportation and Accessibility

People drive too fast  
**heavy traffic** continuous bike lanes  
Increase route of the shuttle bus secure bike lock ups  
long waits for the bus more bus service change one way streets to two way only one roadway drive  
parking on the streets scramble crosswalk pedestrian crossing **Encourage walkability** More Parking  
Confusing Streets more bike lanes  
Traffic calming

**Objective 1: Improve Streets and Encourage Other Modes of Transportation**

**Action 1: Encourage City Council to implement the North End Traffic Management Plan**

- The North End Traffic Management Plan is designed to create a child and family-friendly neighbourhood. The JAPT supports this because of the increase to pedestrian safety on narrow streets and on busy streets that are being used as throughfares.

**Action 2: Traffic Calming for the Central Neighbourhood**

- Residents have raised concerns about the speed of traffic through residential spots (Barton and James) and would like traffic lights synchronized to slow traffic to make it safer for pedestrians instead of easier for cars. Increase speeding fines in these areas.
- 40 km safety zones by Hess Street and Sir John A. Macdonald schools and possibly around churches and hospitals.

Specific Areas of Concern

- Traffic planning surrounding the new GO station
- A red light camera on Cannon, Barton and James
- The 4-way stop at MacNab and Barton is a problem spot as stop signs tend to be concealed by trees
- James Street North there are no controlled stops between Wilson and Cannon
- Barton St. and James St. N.
- James and Robert
- James and Mulberry
- James and Vine
- For drivers, turning left onto Bay Street from York is confusing

**Action 3: Convert One Way Streets to Two Way**

- Part of revitalizing downtown is to treat it like a destination rather than a traffic corridor.

Possible Streets include

- Cannon, Wilson, King and Main
- Some streets are partly one-way, partly two-way, such as Bay Street, which is two-way north of Cannon and one-way south of Cannon-complete these conversions to two-way so the downtown is less confusing and difficult to navigate.
- Side streets that can be converted easily: Park, MacNab, Hess Street north of Cannon

#### **Action 4: Encourage more Traffic Enforcement**

- In both Central and North End people complained about traffic speeds and reckless driving; we encourage the police to increase enforcement of traffic laws and increasing fines in residential areas.

#### **Action 5: Promote a Complete Streets/ Better Blocks model**

- Our streets are vital for the health of our neighbourhoods. That is why we ask the City to adopt the Complete Streets policy: “Complete Streets are streets for everyone. They are designed & operated to enable safe access for all users. Pedestrians, bicyclists, motorists, & public transportation users of all ages & abilities are able to safely move along & across a complete street. Complete Streets make it easy to cross the street, walk to shops, & bicycle to work. They allow buses to run on time & make it safe for people to walk to & from train stations.” (<http://www.completestreets.org/webdocs/cs-brochure-features.pdf>)
- Working with other neighbourhoods and agencies that have the same concerns the Jamesville Community will take on a Better Blocks project to envision what our streets could be like if Complete Streets policies are adopted by the City.

#### **Action 6: Make Hamilton Even More Bicycle Friendly**

- At the 2012 Transportation Summit, Hamilton was ranked silver for being a bicycle friendly city. We feel that it is time for Hamilton to push strategies forward to make Hamilton even more bicycle friendly and to go for Gold!

Some suggestions raised by residents were:

- Bicycle lanes which are ‘more than just a line’, need to be physically separated from traffic by some sort of barrier
- A continuous East-West Bike Route through Central/Downtown
- More bicycle locks
- Consideration of a Bike Share  
[http://en.wikipedia.org/wiki/Bicycle\\_sharing\\_system](http://en.wikipedia.org/wiki/Bicycle_sharing_system)
- A Cycling Superhighway - a thoroughfare dedicated solely for cyclists. Example from London UK: <http://www.bbc.co.uk/news/magazine-10667623>
- On street bike parking, a “Bike Corral”

#### **Action 7: Encourage Walk-ability downtown**

- A Quick win for making Better Blocks and to encourage walk-ability is to come up with an Urban Way Finding network. Putting up signs that give walking directions, distance and amount of time it would take to get to a destination. When people discover how short a distance something is they may decide to walk rather than drive.

- To encourage walking it is important to add benches, more garbage and recycling receptacles, ash trays, water fountains and water bottle refill stations.
- Explore feasibility of a 'Scramble Crosswalk' at King and James/York and James/Library-Market entrance
- Study the walkability around 'prestige' attractions such as the Market/Library, Cops Coliseum/HECFI, Jackson Square, Hess Village, Gore Park
- Wider sidewalks, particularly on major arterial streets such as Cannon and Main
- More plantings - flowers and trees (both for aesthetic and environmental benefits)
- More Public Art
- Improve design of cut-outs/driveway ramps to improve accessibility for residents - with mobility challenges
- Cooperation between neighbours and city staff to keep snow clear in the winter
- More pedestrian crossings (ie. yellow yield lights, push-button crossings)
- A pedestrian crossing at the Bay/Mulberry entrance to Central Park

### **Objective 2: Improve Transit and Accessibility**

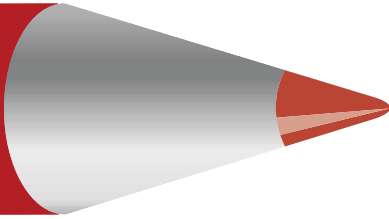
#### **Action 1: Provide More Transit Options for the North End**

- Several people complained about the difficulty of accessing public transit in the North End, saying there is only one route and the wait time between buses is very long. Some suggested actions would be to increase the timing of the Number 4 bus, extend the Barton Street Number 2 bus up John or add another stop for the Waterfront Shuttle 99 between Strachan and Guise.

#### **Action 2: Parking Downtown**

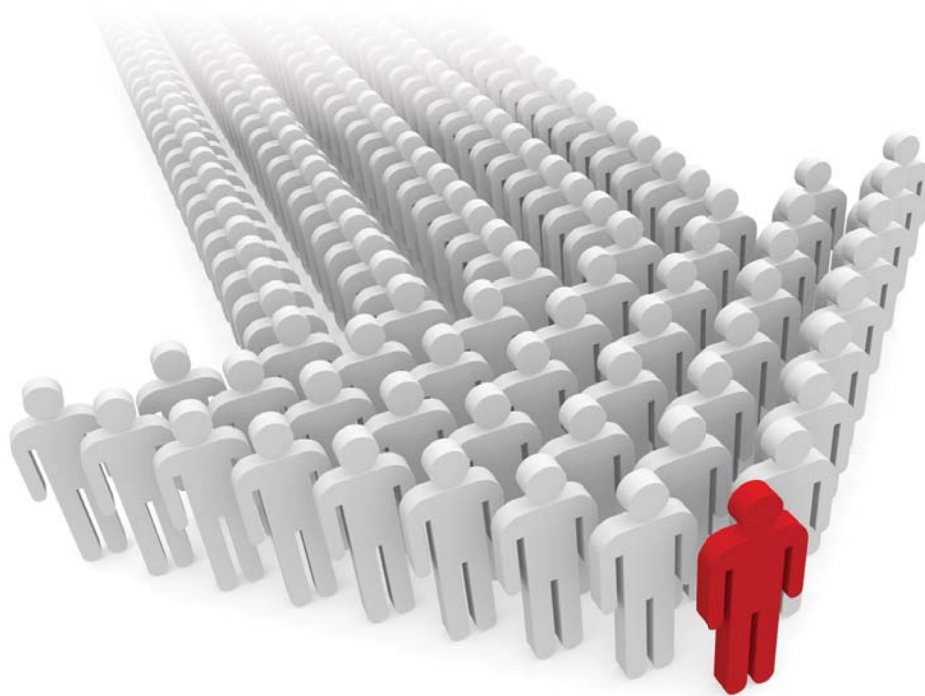
- Parking has been addressed for several different reasons. People would like to see less parking lots taking up valuable downtown space, at the same time would like to see more available parking. The JAPT suggests the City adopt a new strategy for providing parking and look to get rid of flat spots in favour at more multi level parking like the one found on the corner of York and Macnab
- Pass a bylaw taxing parking lots at a much higher rate
- Pass a bylaw requiring that all commercial parking lots be landscaped with at least 10 % of the land green space, and that landscaped buffer zones of at least 4 feet in width be built where ever the parking lots are adjacent to a street, or adjacent to another parking lot
- To encourage people to shop at the new grocery store and the Farmer's Market we ask that the city offer parking reimbursement for people spending a certain amount of money at these locations.

# 3



## The Workplan

The following is the workplan chart of the top priorities identified by the people of the Jamesville Community. There are five priorities for actions that shouldn't take longer than a couple months. Four priorities for actions that will take a year to three years to complete and finally three priorities for actions that could take more than three years to complete. This does not mean that the actions that were not prioritized are not important or that they will not get completed; they will just be tackled later. However, if the opportunity is available and resources come through for a non-prioritized action, this action will then be addressed.



## Jamesville Neighbourhood Action Workplan 2012 -

### Top 5 Priority Short Term Projects

#### GOAL 2 : Safe and Healthy Environments

##### Objective 1: Healthy Environments: pollution littering and contaminated land

- Action 1: Offer Recycling in Parks
- Provide recycling options in parks
  - Resident is tying recycling bags to fence

#### GOAL 3 : Transportation and Accessibility

##### Objective 1: Improve Streets and Encourage Other Modes of Transportation

- Action 4: Encourage more Traffic Enforcement
- In both Central and North End people complained about traffic speeds and reckless driving, we encourage the police to increase enforcement of traffic laws and increasing fines in residential areas.

#### GOAL 1 : Transportation and Accessibility

##### Objective 2: Building and Supporting Community

- Action 6: Help Residents Access Fresh Food
- The Seniors Advisory Committee at the North Hamilton Community Health Centre expressed that they had difficulty accessing the Market for fresh fruits and vegetables. This issue is magnified by the fact that there is no grocery store in the North End Neighbourhood.

#### GOAL 1 : Recreation and Community

##### Objective 2: Building and Supporting Community

- Action 1: Create a Community Resource and Communication Network
- Connect people to activities that are happening
  - Good Coordination between services and residents
  - Create a "What's Happening?" website
  - Create a free-cycle network

#### GOAL 1 : Recreation and Community

##### Objective 3: Recreational Activities and Organized Sports

- Action 4: Playground for Kids at City Housing
- Look into possible places for playground (Strachan St and Bay?)
  - Get sponsorship to cover cost
  - Work with residents to design

2017

Primary Organization	Jul-Dec 2012	Jan-Jun 2013	July-Dec 2013	Jan-June 2014	July-Dec 2014	Jan-June 2015	July-Dec 2015	Jan-June 2016	July-Dec 2016	2017
City of Hamilton	X									
Police Department		X								
Jamesville Com. Dev. Team (JCDD)		X								
JCDD	X									
JCDD City Housing Hamilton			X							





## Top 4 Priority Medium Term Projects

### GOAL 3 : Transportation and Accessibility

#### Objective 1: Improve Streets and Encourage Other Modes of Transportation

- Action 7: Encourage Walk-ability downtown
- Create an Urban Way Finding network
  - Add benches, water fountains, garbage and recycling receptacles, public art
  - Add “scramble” crosswalks at busy intersections
  - Wider sidewalks

### GOAL 2 : Safe and Healthy Environments

#### Objective 2: Safety and Security

- Action 2: Make Parks Feel Safer
- Get the Hamilton Police Services project G.U.A.R.D. (Giving Undivided Attention to Rowdiness and Disorderliness) in downtown neighbourhoods
  - To dissuade illegal activities in parks look for more possible uses such as playgrounds and community gardens that will draw more people into the park. Also consider leaving lights on later.

### GOAL 1 : Recreation and Community

#### Objective 2: Building and Supporting Community

- Action 7: School Breakfast Clubs
- A good hearty breakfast is the perfect start to a big day of school. The Breakfast Club provides a safe and fun environment for children to spend time before they go to school each morning.

### GOAL 1 : Recreation and Community

#### Objective 2: Building and Supporting Community

- Action 5: Affordable Daycare/ Babysitting
- It is difficult for lone parents to access affordable daycare or babysitting services. We would like to support residents to organize a babysitting network.
  - Partner with a local agency that may be able to offer affordable daycare.

Primary Organization	Jul-Dec 2012	Jan-Jun 2013	July-Dec 2013	Jan-June 2014	July-Dec 2014	Jan-June 2015	July-Dec 2015	Jan-June 2016	July-Dec 2016	2017
City of Hamilton		X							X	
Police Department			X							
Schools and Agencies	X									
JCDT and Agencies			X							



## Top 3 Priority Long Term Projects

### GOAL 2 : Safe and Healthy Environments

#### Objective 3: Change Negative Perceptions of Hamilton and Downtown

Action 1: Embrace Hamilton's History

- We recognize the role that industry has played in the forming of Hamilton. That is why we want to work with CN to make the Shunting Yards an attraction, possibly create a Rail Museum that could teach people about industry, transportation and history.

### GOAL 3 : Transportation and Accessibility

#### Objective 1: Improve Streets and Encourage Other Modes of Transportation

Action 6: Make Hamilton Even More Bicycle Friendly

- Bicycle lanes which are 'more than just a line', more physically separated from traffic by some sort of barrier.
- More bicycle locks
- Continuous bike lanes
- More bike lanes
- On street bike parking, a "Bike Corral"
- Consideration of a Bike Share

### GOAL 3 : Transportation and Accessibility

#### Objective 1: Improve Streets and Encourage Other Modes of Transportation

Action 5: Promote a Complete Streets/ Better Blocks model

- Working with other neighbourhoods and agencies that have the same concerns create a Better Blocks project to envision what our streets could be like with Complete Streets policies adopted by the City.
- Encourage the City to adopt Complete Streets policies
- Make streets better and safer for everyone not just cars

Primary Organization	Jul-Dec 2012	Jan-Jun 2013	July-Dec 2013	Jan-June 2014	July-Dec 2014	Jan-June 2015	July-Dec 2015	Jan-June 2016	July-Dec 2016	2017
City of Hamilton CN Rail				X						
City of Hamilton			X							
City of Hamilton		X								

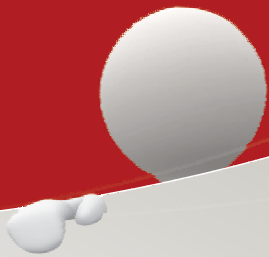


## Acknowledgements

We would like to give thanks to all the people of the Jamesville Community that participated in many different ways, whether big or small your contribution is integral to the creation and success of the Neighbourhood Plan. We would like to especially thank all those who gave of their time and energy to volunteer with us. Finally we would like to thank the Service Providers and City of Hamilton staff for being so open to this project and providing tons of support along the way.

**Thank You**





Hamilton

Produced by the Neighbourhood Development Office  
Layout and Graphics by Cartographic & Graphic Services  
City of Hamilton  
May 2013