



CITY OF HAMILTON

CORPORATE SERVICES DEPARTMENT
Financial Planning & Policy Division

TO: Mayor and Members General Issues Committee	WARD(S) AFFECTED: CITY WIDE
COMMITTEE DATE: March 3, 2011	
SUBJECT/REPORT NO: 2011 Tax Supported Capital Budget (FCS11011(a)) (City Wide)	
SUBMITTED BY: Roberto Rossini, General Manager Finance & Corporate Services	PREPARED BY: Charlie Elliott (905) 546-2424 ext. 2162
SIGNATURE:	

RECOMMENDATION:

- (a) That the \$83,686,000 2011 Tax Supported Capital Levy as identified in Table 1 of the Executive Summary of report FCS11011(a), be approved;
- (b) That the 2011 Tax Capital Budget & Financing Plan in the amount of \$209,281,000 attached as Appendix A to report FCS11011(a), be approved;
- (c) That the funding for the “Parked” projects totalling \$1,625,000 as reflected in Appendix A and in Table 2 of the Executive Summary of report FCS11011(a) be transferred to the Unallocated Capital Reserve 108020, until such time that staff report back to GIC and approval is determined;
- (d) That the Tax Supported Discretionary Net Capital Funding Forecast 2011 – 2020 (Options 1) attached as Appendix B to report FCS11011(a), which assumes a 1.5% levy increase in 2012 and 2013, followed by 1.0% levy increases (2014 – 2020), be approved, in principle, and re-visited by Council each budget year;
- (e) That the operating impacts of the 2011 capital budget, estimated to be \$1,100,000, be approved and incorporated into the 2012 Tax Supported Operating Budget;

- (f) That staff investigate options to mitigate the financial impact identified in Recommendation (e) during the 2012 tax supported operating budget process.

EXECUTIVE SUMMARY

This report provides the recommendations required to approve the 2011 Tax Supported Capital Budget.

The recommendations in report FCS11011(a) are based on a 0.5% (\$3,250,000) levy increase from 2010. The recommended 0.5% capital levy increase represents an increase of \$14 for an average assessed household. The recommended 2011 Tax Supported Capital Levy of \$83,686,000 is reflected in Table 1 below:

Table 1

CAPITAL BUDGET IMPACT ON OPERATING BUDGET (\$000's)	0.5% Levy Increase			
	2010	2011	CHANGE	
	APPROVED	PROPOSED	\$	%
Debt Charges	49,538	51,829	2,291	4.6%
Transfer from Operating	30,898	31,857	959	3.1%
Total Impact	80,436	83,686	3,250	4.0%
Impact on Average Residential 0.5% (\$14 per household)				

Report FCS11011(a) incorporates the revisions to the 2011 Capital Budget, originally submitted for Council's consideration under report FCS11011, that were proposed by staff at the General Issues Committee (GIC) meeting on January 21, 2011. Appendix C to report FCS11011(a) provides the list of project deferrals and reductions from the original budget submission FCS11011.

At the January 21, 2011, GIC, a number of projects were put 'on hold' until further review i.e., "Parked". Those projects are categorized as "Projects Delayed until Further Review (Parked)" in the 2011 Tax Capital Budget & Financing Plan attached as Appendix A to report FCS11011(a). It is recommended that the funding for these projects (\$1.625 million) be transferred to the Unallocated Capital Reserve 110020, until such time that staff reports back and a decision as to whether to proceed with the project(s) is determined by GIC.

The list of "Parked" projects is also provided in the following Table 2.

Table 2

Projects Delayed until Further Review (Parked)		\$ 000's
7101058703	Hamilton Culture and Protocol Centre at Auchmar Estate	550
6771151102	Smoking in Parks and Recreation Areas - Signage & Education	100
2051157102	Organization-Wide Service Improvements for Telephone and Online Services	475
5120594527	SWMMP - MRF	500
		1,625

In addition to the project deferrals and reductions proposed by staff at the January 21, 2011 GIC, the 3 projects summarized in Table 3 were also deferred by GIC. These projects are included in the list of project deferrals and reductions attached as Appendix C to report FCS11011(a). The total amount of projects deferred and reduced is \$4.1 million.

Table 3

Additional Projects Deferred at January 21, 2011 GIC		\$ 000's
7101058705	Public Art	250
7201141700	Battlefield Site Interpretation Construction - War of 1812 (Defer to 2013)	110
6771151100	Air Monitoring - Hamilton East End Pilot Project	70
		430

Table 4 of report FCS11011(a) provides a summary of the proposed 2011 Capital Budget by program area, and a comparison to the approved 2010 Capital Budget.

It should be noted the proposed 2011 Capital Budget provides funding for several City priority areas including local roads (\$8.5 million), Council Strategic Initiatives (\$2.750 million), Brownfield Redevelopment (\$0.750 million) and Economic Development Initiatives (\$2.0 million).

Table 4

CITY OF HAMILTON				
2011 PROPOSED TAX SUPPORTED CAPITAL BUDGET				
(\$ 000's)				
	2010		0.5%	
	<u>GROSS</u>	<u>NET</u>	<u>GROSS</u>	<u>NET</u>
	\$	\$	\$	\$
Block Funding				
Recreation	2,000	2,000	9,280	6,200
Culture	1,931	1,593	3,055	2,141
Public Art Program	250	250	0	0
Downtown Renewal\Waterfront	3,000	3,000	1,160	960
Downtown Renewal - Suburban Downtowns	250	250	250	250
Fleet and Facilities – Corporate Buildings	6,558	6,000	5,213	4,800
Forestry Maintenance Includes Tree Planting)	1,500	1,500	1,500	1,500
Open Space Development	9,508	5,770	5,841	2,075
Housing	500	500	500	500
Parks & Cemeteries	1,251	1,200	1,320	1,270
Public Health	250	250	50	50
Community Services - Other Divisions	250	250	830	785
Roads	75,040	40,000	68,879	40,020
Local Roads			8,500	8,500
Total Block Funding	102,288	62,563	106,378	69,051
Special Levies & Boards				
HECFI Renovations & Replacements	1,350	0	1,300	0
Hamilton Public Library	1,940	250	0	0
Hamilton Waterfront Trust	0	0	1,900	0
Conservation Authorities	2,005	2,005	2,000	2,000
Other Major Projects				
Council Strategic Initiatives	5,000	5,000	2,750	2,750
Unallocated Capital Contribution	0	0	1,294	1,294
Brownfield Development Opportunities	0	0	750	750
Economic Development Initiatives	2,500	2,500	2,000	1,000
West Harbourfront Redevelopment Initiatives	2,000	2,000	0	0
Lister Rehabilitation Project	0	0	29,800	22,100
Transit Services	14,862	0	17,723	3,700
Pan Am Games	5,573	0	10,569	0
Hamilton Emergency Services	13,604	7,889	9,453	8,109
Planning & Development	4,260	642	6,636	661
Waste Management	4,158	3,392	2,195	2,185
Information Technology	3,500	880	1,540	1,390
Industrial Land & Airport Development	5,650	0	3,350	0
City Hall Renovations	15,400	15,400	0	0
ISFRINc Projects	88,685	16,611	0	0
Other Recommended Projects	15,288	5,479	8,018	1,807
Transfer to Unallocated Capital (Parked Projects)			1,625	1,625
Total Capital	288,063	124,611	209,281	118,422

Alternatives for Consideration – “Not Applicable”

FINANCIAL / STAFFING / LEGAL IMPLICATIONS (for Recommendation(s) only)

Financial: The 2011 Capital Levy of \$83,686,000 will be incorporated into the 2011 Tax Operating Budget, representing a \$3,250,000 increase from 2010 and a 0.5% tax impact on an average residential property. The original proposed 2011 Capital Budget included a 1.5% tax impact, but through changes this has been reduced to 0.5% while still providing for an increased investment for local roads of \$8.5 million.

Some capital projects, especially those that provide new or expanded services, have an impact on operating costs on an ongoing basis once the projects have been completed. The estimated operating impact of the recommended 2011 capital projects is \$1.1 million, which is being recommended to be incorporated into the 2012 operating budget next year. Staff were directed at the January 21, 2011, GIC, to identify savings/efficiencies in an effort to off-set the \$1.1 million impact during the 2012 budget process.

The operating costs, by project, are identified on the “2011 – 2020 Capital Budget Project Lists” and the “Capital Budget Project Detail Sheets” included in the 2011 Tax Supported Capital Budget Book 2.

2011 – 2020 Tax Capital Forecast

The Discretionary Tax Supported Net Capital Funding Forecast 2011 – 2020 attached as Appendix B to Report FCS11011(a) provides 2 capital financing scenarios for years 2012 – 2020. Option 1 assumes a 1.5% levy increase for capital in 2012 & 2013 and 1.0% in 2014 through 2020. Option 2 assumes a 0.5% levy increase in each year from 2012 to 2020.

Option 1 provides an average of \$100 million in discretionary funding annually totalling approximately \$1 billion for the 10 year period 2011 – 2020, whereas Option 2 provides \$80 million on average totalling approximately \$800 million for the same period. The 10 year averages compare to discretionary funding of \$80.8 million in 2010.

Option 1 provides an additional \$201.5 million in capital funding over Option 2, for the 10 year period 2011 – 2020. Option 2 illustrates that without additional senior levels of government infrastructure subsidies, a 10 year capital program of 0.5% total levy increases to capital would result in a capital program which could only fund the most critical repairs to existing infrastructure and our deficits would continue to grow.

Staffing:

N/A.

Legal:

N/A.

HISTORICAL BACKGROUND (Chronology of events)

Staff presented several Capital Budget options to Councillors during one-on-one ward capital sessions, as well as, at workshops in early December 2010. As a result of these meetings, staff modified their original options to the options presented in the Executive Summary of report FCS11011.

During Capital Budget deliberations at the General Issues Committee on January 13, 2011, staff were directed to “report back to the January 21, 2011 GIC, with options and alternatives with respect to capital savings or re-direction of funds to free-up funds to put toward specific uses and look for savings within the operating budget that can be directed to the taxpayers or a combination of both in order to provide increased delivery and improve the infrastructure that is required.”

At the January 21, 2011, General Issues Committee, staff presented a proposed list of capital projects to be deferred and capital project reductions which totalled \$3.8 million. Staff also identified alternative funding sources for some projects totalling \$4.2 million, enabling a reduction in funding from the Capital Levy.

The 2011 Capital Budget and Financing Plan, as presented in report FCS11011(a), reflects all of the proposed revisions and Councillor’s input during the Capital Budget deliberations on January 13 and January 21, 2011.

POLICY IMPLICATIONS

N/A.

RELEVANT CONSULTATION

The 2011 Capital Budget is based on submissions and consultation with all departments. Staff also consulted with Councillors via one-on-one ward capital sessions, capital budget workshops and during the January 13 and January 21, 2011, General Issues Committees.

ANALYSIS / RATIONALE FOR RECOMMENDATION

(include Performance Measurement/Benchmarking Data, if applicable)

Staff are recommending a 2011 Capital Levy of \$83.686 million, an increase of \$3.250 million over the 2010 Capital Levy of \$80.436 million. The \$3.250 million increase represents a 0.5% increase to the City's 2010 Tax Levy.

The \$83.686 million capital levy represents a \$6.5 million decrease from what was originally proposed in report FCS11011.

ALTERNATIVES FOR CONSIDERATION:

(include Financial, Staffing, Legal and Policy Implications and pros and cons for each alternative)

N/A.

CORPORATE STRATEGIC PLAN (Linkage to Desired End Results)

Focus Areas: 1. Skilled, Innovative and Respectful Organization, 2. Financial Sustainability, 3. Intergovernmental Relationships, 4. Growing Our Economy, 5. Social Development, 6. Environmental Stewardship, 7. Healthy Community

Financial Sustainability

- ◆ Financially Sustainable City by 2020
- ◆ Effective and sustainable Growth Management
- ◆ Delivery of municipal services and management capital assets/liabilities in a sustainable, innovative and cost effective manner
- ◆ Full life-cycle costing for capital
- ◆ Address infrastructure deficiencies and unfunded liabilities
- ◆ Generate assessment growth/non-tax revenues

Intergovernmental Relationships

- ◆ Acquire greater share of Provincial and Federal grants (including those that meet specific needs)
- ◆ Maintain effective relationships with other public agencies

Growing Our Economy

- ◆ Newly created or revitalized employment sites

- ◆ An improved customer service
- ◆ A visitor and convention destination

Healthy Community

- ◆ Plan and manage the built environment

APPENDICES / SCHEDULES

Appendix "A" - 2011 Tax Capital Budget & Financing Plan to report FCS11011(a).

Appendix "B" - Tax Supported Discretionary Net Capital Funding Forecast 2011-2020 to report FCS11011(a).

Appendix "C" - Recommended Deferrals and Reductions from FCS11011 to Report FCS11011(a).

2011 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross Costs	External Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt
<u>Projects Delayed until Further Review (Parked)</u>														
8	7101058703	Hamilton Culture and Protocol Centre at Auchmar Estate	550	-	-	550	-	-	-	550	-	550	-	-
City Wide	6771151102	Smoking in Parks and Recreation Areas - Signage & Education	100	-	-	100	-	-	-	100	-	100	-	-
City Wide	2051157102	Organization-Wide Service Improvements for Telephone and Online Services	475	-	-	475	-	-	-	475	-	475	-	-
City Wide	5120594527	SWMMP - MRF	500	-	-	500	-	-	-	500	-	500	-	-
Total Delayed Projects			1,625	-	-	1,625	-	-	-	1,625	-	1,625	-	-
<u>Council Strategic Initiatives</u>														
<u>Council Strategic Projects</u>														
City Wide	9900808800	Council Strategic Initiatives to be assigned	2,750	-	-	2,750	-	-	-	2,750	-	1,582	1,168	-
City Wide	9999999999	Unallocated Capital Contribution	1,294	-	-	1,294	-	-	-	1,294	-	1,294	-	-
Total Council Strategic Projects			4,044	-	-	4,044	-	-	-	4,044	-	2,876	1,168	-
<u>Community Services</u>														
<u>Community Services - Other Divisions</u>														
City Wide	6501141100	CSD Accommodations Annual Program	250	-	-	250	-	-	-	250	-	-	250	-
City Wide	6500755703	Human Services Planning Initiative (HSPI)	200	-	-	200	45	-	-	155	-	74	81	-
City Wide	6731141100	Social Housing and Homelessness Division Relocation	260	-	-	260	-	-	-	260	-	-	260	-
City Wide	6791141100	Kitchen Renovation - Red Hill Family Centre	120	-	-	120	-	-	-	120	-	120	-	-
Sub-Total Community Services - Other Divisions			830	-	-	830	45	-	-	785	-	194	591	-
<u>Culture</u>														
5	7100758706	HMS&T-Pumphouse Window Rehabilitation Project	110	-	-	110	-	-	-	110	-	-	110	-
City Wide	7100758708	Collections Registration-Preservation Project	100	-	-	100	-	-	-	100	-	100	-	-
City Wide	7100958554	Culture Policy & Planning - Our Community Our Culture	200	-	-	200	-	-	-	200	-	200	-	-
City Wide	7101058710	Monuments and Cenotaphs Conservation	150	-	-	150	-	-	-	150	-	-	150	-
2	7201141108	St. Mark's Stabilization	385	-	-	385	-	194	120	71	-	-	71	-
12	7201141703	Ancaster Old Town Hall Repairs	220	-	-	220	-	-	-	220	-	-	220	-
1	7201141705	Dundurn Castle - Exteriors	55	-	-	55	-	-	-	55	-	-	55	-
1	7201141706	Dundurn Foundations - Drainage	110	-	-	110	-	-	-	110	-	-	110	-
City Wide	7201155700	Culture Strategic Priority Projects	150	-	-	150	-	-	-	150	-	-	150	-
City Wide	7201158700	RECAPP for Cultural Facilities	700	-	-	700	-	-	-	700	-	700	-	-
3	7201158701	Burlington Street Storage Building	275	-	-	275	-	-	-	275	-	-	275	-
3	7101058707	Gage Park Fountain Restoration	600	-	-	600	-	-	600	-	-	-	-	-
Sub-Total Culture			3,055	-	-	3,055	-	194	720	2,141	-	1,000	1,141	-

2011 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
			Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt	
										Tax	Dividends	Levy		
Housing														
7	6181141101	Roof Retrofit 430 Cumberland - Energy Conservation	500	-	-	500	-	-	-	500	-	-	500	-
Sub-Total Housing			500	-	-	500	-	-	-	500	-	-	500	-
Lodges														
6	6300951907	Macassa Lodge Dietary Hot Carts Replacement	60	-	-	60	-	-	-	60	-	-	60	-
City Wide	6301141100	Replacement of flooring in C Wing Tub Rooms	75	-	-	75	-	-	-	75	-	75	-	-
City Wide	6301141105	Macassa Lodge-Refurbish Kitchen and Replace Flooring	30	-	-	30	-	-	-	30	-	-	30	-
City Wide	6301151102	Wentworth Lodge-HVAC Replacement-1989 Wing	150	-	-	150	-	-	-	150	-	-	150	-
City Wide	6301151103	Dietary-Blastchiller	40	-	-	40	-	-	-	40	-	40	-	-
City Wide	6301151104	Macassa Lodge-Therapeutic Surfaces (Mattresses)	12	-	-	12	-	-	-	12	-	12	-	-
City Wide	6301157101	Dietary Software	30	-	-	30	-	-	-	30	-	-	30	-
Sub-Total Lodges			397	-	-	397	-	-	-	397	-	127	270	-
Recreation														
City Wide	3541155100	Annual Facilities Audits	80	-	-	80	-	-	-	80	-	-	80	-
11	7101141501	Winona Seniors Centre Expansion	1,650	-	-	1,650	1,565	-	-	85	-	-	85	-
9	7101141700	Green Acres Outdoor Pool Refurbishment	225	-	-	225	-	-	-	225	-	225	-	-
3	7101141704	Beemer Park Washroom/Storage Facility	485	-	-	485	-	-	-	485	-	-	485	-
City Wide	7101141706	Recreation Centre Retrofits	1,000	-	-	1,000	-	-	-	1,000	-	1,000	-	-
City Wide	7101154536	Arena Retrofits-Annual Program	1,000	-	-	1,000	-	-	-	1,000	-	1,000	-	-
City Wide	7101154702	Facility Capital Maintenance	585	-	-	585	-	-	-	585	-	-	585	-
1, 5	7101154706	Golf Course Improvements	80	-	-	80	-	80	-	-	-	-	-	-
15	7101154710	Senior Centre - Waterdown	1,300	-	-	1,300	1,235	-	-	65	-	-	65	-
1	7101154808	Chedoke Clubhouse Design Ph 2	200	-	-	200	-	200	-	-	-	-	-	-
11	7101155601	Winona Indoor/Outdoor Feasibility Study	75	-	-	75	-	-	-	75	-	-	75	-
5	7101158709	Rosedale Outdoor Pool	2,600	-	-	2,600	-	-	-	2,600	-	-	2,600	-
Sub-Total Recreation			9,280	-	-	9,280	2,800	280	-	6,200	-	2,225	3,975	-
Total Community Services			14,062	-	-	14,062	2,845	474	720	10,023	-	3,546	6,477	-
Downtown/Waterfront														
Downtown & Community Renewal - Block Funded														
2	6181141100	Mixed use Commercial/Housing Development	565	-	-	565	-	-	-	565	-	-	565	-
2	7201141108	St. Mark's Stabilization-Downtown Block Contribution	120	-	-	120	-	-	-	120	-	-	120	-
1, 2, 3	8201103100	Hamilton Downtown Office Tenancy Assistance Program	75	-	-	75	-	-	-	75	-	-	75	-
City Wide	8201103610	Commercial Property Improvement Grant	200	-	-	200	-	-	-	200	-	-	200	-
2	7100941703	Hamilton Farmers' Market - Relocation and Moving Cost	890	-	-	890	-	-	-	890	-	-	890	-
Sub-Total Downtown & Community Renewal - Block Funded			1,850	-	-	1,850	-	-	-	1,850	-	-	1,850	-

2011 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross Costs	External Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt
<u>Downtown & Community Renewal-Improvement Projects</u>														
City Wide	8201103611	Community Downtowns & Business Improvement Areas	250	-	-	250	-	-	-	250	-	-	250	-
9	8201103602	Implementation of Olde Stoney Creek Urban Design Plan	200	-	-	200	-	200	-	-	-	-	-	-
Sub-Total Downtown & Community Renewal-Improvement Projects			450	-	-	450	-	200	-	250	-	-	250	-
Total Downtown/Waterfront			2,300	-	-	2,300	-	200	-	2,100	-	-	2,100	-
<u>Planning & Economic Development</u>														
<u>Airport</u>														
City Wide	3620504502	Hamilton International Airport Land Acquisitions	3,000	-	2,000	1,000	1,000	-	-	-	-	-	-	-
City Wide	3620604600	Secondary Plan for Aerotropolis	350	-	-	350	350	-	-	-	-	-	-	-
Sub-Total Airport			3,350	-	2,000	1,350	1,350	-	-	-	-	-	-	-
<u>Community Planning</u>														
City Wide	8120955900	Community Planning Studies	46	-	-	46	23	-	-	23	-	-	23	-
City Wide	8121159100	Natural Areas Acquisition Fund	100	-	-	100	-	-	-	100	-	-	100	-
Sub-Total Community Planning			146	-	-	146	23	-	-	123	-	-	123	-
<u>Development Engineering</u>														
City Wide	4141146100	City Share of Servicing Costs-Subdivision Agreements	4,000	-	-	4,000	4,000	-	-	-	-	-	-	-
City Wide	8121155101	User Fee Review	100	-	-	100	100	-	-	-	-	-	-	-
City Wide	8121157100	Computer Work Station	75	-	-	75	75	-	-	-	-	-	-	-
Sub-Total Development Engineering			4,175	-	-	4,175	4,175	-	-	-	-	-	-	-
<u>Development Planning</u>														
City Wide	8101157100	Digital Submission and Tracking of Planning Applications	150	-	-	150	-	50	-	100	-	-	100	-
Sub-Total Development Planning			150	-	-	150	-	50	-	100	-	-	100	-
<u>Economic Development & Real Estate</u>														
City Wide	3621108002	Brownfield Development Opportunities	750	-	-	750	-	-	-	750	-	750	-	-
City Wide	3621149100	Red Hill Business Park Signage & Red Hill Parkway/Lincoln Alexander Parkway Signage	180	-	-	180	-	-	-	180	-	-	180	-
Sub-Total Economic Development & Real Estate			930	-	-	930	-	-	-	930	-	750	180	-
<u>Industrial Land Development</u>														
City Wide	3620755700	Economic Development Initiatives	2,000	-	-	2,000	-	-	1,000	1,000	-	-	1,000	-
Sub-Total Industrial Land Development			2,000	-	-	2,000	-	-	1,000	1,000	-	-	1,000	-

2011 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues						Financing Sources				
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From	
			Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt
									Tax	Dividends	Levy		
<u>Hamilton Beach Rescue (HBRU)</u>													
City Wide	2861151700	HBRU-Renovations & Equipment Purchases	144	-	-	144	-	58	86	-	-	-	-
Sub-Total Hamilton Beach Rescue (HBRU)			144	-	-	144	-	58	86	-	-	-	-
<u>Hamilton Region Conservation Authority</u>													
City Wide	3801153900	Confederation Park & Wild Waterworks Capital Projects	669	-	-	669	-	-	-	669	-	669	-
City Wide	3801156904	Hamilton Conservation Authority Critical & Safety Projects	1,208	-	-	1,208	-	-	-	1,208	-	1,208	-
City Wide	3801158902	Westfield Heritage Village - Critical and/or Safety Projects	123	-	-	123	-	-	-	123	-	123	-
Sub-Total Hamilton Region Conservation Authority			2,000	-	-	2,000	-	-	-	2,000	-	2,000	-
<u>Hamilton Waterfront Trust</u>													
2	4241158100	Hamilton Waterfront Trust Projects	1,900	-	-	1,900	-	-	1,900	-	-	-	-
Sub-Total Hamilton Waterfront Trust			1,900	-	-	1,900	-	-	1,900	-	-	-	-
Total Outside Boards & Agencies			5,344	-	-	5,344	-	1,358	1,986	2,000	-	2,000	-
<u>Hamilton Emergency Services</u>													
<u>Corporate Trunk Radio System</u>													
City Wide	7800951900	Corporate Trunk Radio Upgrades	7,380	-	-	7,380	-	531	-	6,849	-	-	6,849
Sub-Total Corporate Trunk Radio System			7,380	-	-	7,380	-	531	-	6,849	-	-	6,849
<u>EMS (Emergency Medical Services)</u>													
14	7641141102	EMS Station - Greensville #25	720	-	-	720	-	-	-	720	-	720	-
6	7641141103	EMS Station - Limeridge Rd	430	-	-	430	-	-	-	430	-	430	-
City Wide	7641151100	Annual EMS Vehicle Replacement	540	-	-	540	-	540	-	-	-	-	-
City Wide	7641151101	Annual EMS Equipment Replacement	17	-	-	17	-	17	-	-	-	-	-
Sub-Total EMS (Emergency Medical Services)			1,707	-	-	1,707	-	557	-	1,150	-	1,150	-
<u>Fire Services</u>													
11, 14, 15	7401151103	Washer / Extractors for Protective Clothing	50	-	-	50	-	-	-	50	-	-	50
14	7401151104	Backup Generators Upgrades - Volunteer Stations	60	-	-	60	-	-	-	60	-	-	60
City Wide	7401151600	Annual Fire Equipment Replacement	140	-	-	140	-	140	-	-	-	-	-
City Wide	7401151601	Annual Fire Vehicle Replacement	116	-	-	116	-	116	-	-	-	-	-
Sub-Total Fire Services			366	-	-	366	-	256	-	110	-	-	110
Total Hamilton Emergency Services			9,453	-	-	9,453	-	1,344	-	8,109	-	1,150	110 6,849

2011 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
 (\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
			Costs	Revenues	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt	
				Subsidies						Tax	Dividends	Levy		
<u>Corporate Services</u>														
<u>City Clerk</u>														
City Wide	3521141100	Records Storage Facility Move - Phase 2	150	-	-	150	-	-	-	150	-	-	150	-
Sub-Total City Clerk			150	-	-	150	-	-	-	150	-	-	150	-
<u>City Manager's Office</u>														
Sub-Total City Manager's Office														
<u>Finance</u>														
City Wide	2051157100	Operating Budget System - version upgrade to Clarity 7	177	-	-	177	-	-	177	-	-	-	-	-
Sub-Total Finance			177	-	-	177	-	-	177	-	-	-	-	-
<u>Information Technology Services</u>														
City Wide	2051157101	Optimize Functionality & Reporting Capability of the PeopleSoft System	250	-	-	250	-	-	-	250	-	-	250	-
City Wide	3501151104	IS Datacentre Upgrades	100	-	-	100	-	-	-	100	-	-	100	-
City Wide	3501157101	Information Systems-Applications	265	-	-	265	-	-	-	265	-	-	265	-
City Wide	3501157102	PeopleSoft Information Systems'-Upgrades	535	-	-	535	-	-	-	535	-	-	535	-
City Wide	3501157105	IS Infrastructure	240	-	-	240	-	-	-	240	-	-	240	-
City Wide	3501157106	IS Security Improvements	150	-	-	150	-	150	-	-	-	-	-	-
Sub-Total Information Technology Services			1,540	-	-	1,540	-	150	-	1,390	-	-	1,390	-
Total Corporate Services			1,867	-	-	1,867	-	150	177	1,540	-	-	1,540	-
<u>Public Works Tax</u>														
<u>Fleet & Facilities: Corporate Facilities</u>														
2	2050659603	Lister Rehabilitation Project	29,800	7,000	-	22,800	-	700	-	22,100	-	-	-	22,100
2	3540841620	CUP Lifecycle Retrofit	1,000	-	203	797	-	-	-	797	-	-	797	-
11	3540941910	S.C. City Hall-RCMP Lease Capital Replacement	210	-	-	210	-	210	-	-	-	-	-	-
City Wide	3541141010	Facility Upgrades to Hamilton Public Libraries	1,109	-	-	1,109	-	-	-	1,109	-	-	1,109	-
City Wide	3541141041	Salt/Sand Storage Structure Rehab & Maintenance	300	-	-	300	-	-	-	300	-	-	300	-
City Wide	3541141409	Annual Facilities Code & Legislative Compliance	1,019	-	-	1,019	-	-	-	1,019	-	-	1,019	-
City Wide	3541141412	Annual Roof Management	800	-	-	800	-	-	-	800	-	-	800	-
City Wide	3541141532	Annual Facility Capital Maintenance	500	-	-	500	-	-	-	500	-	-	500	-
City Wide	3541141648	Annual Parking Lot Rehabilitation	275	-	-	275	-	-	-	275	-	-	275	-
Sub-Total Fleet & Facilities: Corporate Facilities			35,013	7,000	203	27,810	-	910	-	26,900	-	-	4,800	22,100

2011 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
			Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt	
										Tax	Dividends	Levy		
<u>Fleet & Facilities: Fleet</u>														
City Wide	4941151002	Bulk Motor Fuel Storage Tank Improvements	370	-	-	370	-	-	-	370	-	-	370	-
City Wide	4941151100	Annual Fleet-Vehicle & Equipment Replacement	5,890	-	-	5,890	-	5,890	-	-	-	-	-	-
Sub-Total Fleet & Facilities: Fleet			6,260	-	-	6,260	-	5,890	-	370	-	-	370	-
<u>Forestry & Horticulture</u>														
3	4451049001	Gage Park Greenhouse Facilities Rebuild	1,000	-	-	1,000	-	-	-	1,000	-	-	1,000	-
City Wide	4451153001	Emerald Ash Borer (EAB) Management Plan	250	-	-	250	-	-	-	250	-	-	250	-
City Wide	4451153444	Annual Street Tree Planting Program	250	-	-	250	-	-	-	250	-	-	250	-
Sub-Total Forestry & Horticulture			1,500	-	-	1,500	-	-	-	1,500	-	-	1,500	-
<u>O & M - Parks & Cemeteries</u>														
5	4400956800	Supply & Installation of Gateway & Landscape Feature	50	-	-	50	-	50	-	-	-	-	-	-
City Wide	4401111601	Annual Cemetery Road Rehabilitation	65	-	-	65	-	-	-	65	-	-	65	-
1, 2	4401149004	Hamilton Waterfront Trail-Shoreline & Edge of Pathway Restoration	250	-	-	250	-	-	-	250	-	-	250	-
9	4401149007	Whitedeer Park - Catch Basin installation	50	-	-	50	-	-	-	50	-	50	-	-
City Wide	4401149008	Annual Extreme Park Makeover	20	-	-	20	-	-	-	20	-	-	20	-
City Wide	4401149101	Annual Park Pathway Resurfacing	200	-	-	200	-	-	-	200	-	-	200	-
City Wide	4401149103	Annual Bocce Court Rehab	35	-	-	35	-	-	-	35	-	-	35	-
City Wide	4401149104	Annual Park Sports/Security Lighting Upgrades	25	-	-	25	-	-	-	25	-	-	25	-
City Wide	4401149107	Annual Park Fencing	100	-	-	100	-	-	-	100	-	-	100	-
City Wide	4401149510	Annual Spraypad Infrastructure Rehabilitation	50	-	-	50	-	-	-	50	-	-	50	-
City Wide	4401149607	Annual Outdoor Ice Rinks	50	-	-	50	-	-	-	50	-	-	50	-
City Wide	4401149610	Annual Park Bleacher Replacement	50	-	-	50	-	-	-	50	-	-	50	-
City Wide	4401149612	Annual Cemetery ID Signs	50	-	-	50	-	-	-	50	-	-	50	-
City Wide	4401151411	Annual Equipment Upgrades	25	-	-	25	-	-	-	25	-	-	25	-
City Wide	4401152100	Annual CSA Safety Material Replacement	100	-	-	100	-	-	-	100	-	-	100	-
City Wide	4401152600	Annual Playground Lifecycle Replacement Program	200	-	-	200	-	-	-	200	-	-	200	-
Sub-Total O & M - Parks & Cemeteries			1,320	-	-	1,320	-	50	-	1,270	-	50	1,220	-
<u>Open Space Development</u>														
10	4400856144	Cherry Beach Proposed Park Land Acquisition	845	-	-	845	-	845	-	-	-	-	-	-
7	4400556510	Jerome Neighbourhood Park	595	-	-	595	514	-	-	81	-	-	81	-
11	4400656513	Glanbrook Sports Complex Sportsfield Development	890	-	-	890	-	890	-	-	-	-	-	-
11	4400756641	Winona Park Redevelopment Phase 2	272	-	-	272	-	-	-	272	-	-	272	-
15	4400756755	Joe Sam's Leisure Park	520	-	-	520	180	-	-	340	-	340	-	-
5	4400956800	Beach Park Development Program	300	-	-	300	-	300	-	-	-	-	-	-

2011 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
			Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt	
										Tax	Dividends	Levy		
Open Space Development con't														
14	4400956916	Freelton Community Park Expansion	75	-	-	75	-	-	-	75	-	-	75	-
12	4401056020	Village Green Park	70	-	-	70	-	-	-	70	-	-	70	-
14	4401056090	Johnson Tew Park	125	-	-	125	-	-	-	125	-	-	125	-
1	4401056127	Churchill Park Master Plan Implementation	60	-	-	60	-	-	-	60	-	-	60	-
7	4401056010	Burkholder Park	215	-	-	215	-	-	-	215	-	-	215	-
6	4401056122	Broughton Park West Development	340	-	-	340	-	-	-	340	-	-	340	-
11	4401056521	Seabreeze Neighbourhood Park	475	-	-	475	-	200	-	275	-	158	117	-
City Wide	4401155002	Park Outdoor Facilities Implementation Plan	50	-	-	50	-	-	-	50	-	-	50	-
5	4401156116	Sam Manson Park	50	-	-	50	-	-	50	-	-	-	-	-
9	4401156531	Battlefield Park - King St. - Centennial Pkwy Corner	122	-	-	122	-	-	-	122	-	122	-	-
5	4401156810	Greenhill Park Trail	85	-	-	85	-	-	85	-	-	-	-	-
11	4401180011	Summerlea West Park Development	490	-	-	490	440	-	-	50	-	50	-	-
8	4401156715	Meadowbank Drive Parkette	262	-	-	262	-	262	-	-	-	-	-	-
Sub-Total Open Space Development			5,841	-	-	5,841	1,134	2,497	135	2,075	-	670	1,405	-
Roads														
City Wide	5300855100	Rapid Transit Studies	2,520	1,750	-	770	-	-	770	-	-	-	-	-
13	4031018002	Bridge 095 - Thorpe St, 60m s/o Dundas St	1,000	-	-	1,000	-	1,000	-	-	-	-	-	-
City Wide	4031111222	Annual New Sidewalk Program	300	-	-	300	280	-	-	20	-	-	20	-
1	4031116142	St. Joe's School (Locke and Herkimer)	100	-	-	100	-	-	100	-	-	-	-	-
City Wide	5301130100	Rapid Transit Project - Property Acquisition for LRT	2,250	2,250	-	-	-	-	-	-	-	-	-	-
7, 8	4030819101	Upper James - Stone Church to Rymal	4,000	-	-	4,000	-	-	1,750	2,250	2,250	-	-	-
6, 11	4030880855	Dartnall - Rymal to Twenty	4,400	-	-	4,400	4,180	-	-	220	-	220	-	-
6	4030980955	Dartnall - Stone Church to Rymal	500	-	-	500	420	-	-	80	-	-	80	-
6, 7, 8, 12	4031011045	Lincoln Alexander Parkway	2,500	-	-	2,500	-	-	-	2,500	2,500	-	-	-
2	4031019101	King William / Hughson / Rebecca	700	-	-	700	-	-	700	-	-	-	-	-
11, 12	4031055057	Airport Employment Growth District - Phase 3 and 4 Class EA Studies	150	-	-	150	120	-	-	30	-	-	30	-
11	4031080010	Binbrook Rd - Royal Winter Drive to RR 56	1,150	-	-	1,150	820	-	-	330	-	330	-	-
City Wide	4031110003	Annual Engineering, Utilities & Functional Design	200	-	-	200	-	-	-	200	-	-	200	-
City Wide	4031110005	Annual Major Road Maintenance Program	900	-	-	900	-	-	-	900	-	-	900	-
City Wide	4031110005	Annual Major Road Mtnc Program	2,000	-	-	2,000	-	-	-	2,000	2,000	-	-	-
1, 2, 8	4031111015	Beckett (Mountain Access) - Glenfern to Auchmar	200	-	-	200	-	-	-	200	-	-	200	-
4	4031111015	Burlington-Dofasco Gate 10-Parkdale Ave & Industrial Dr	5,240	-	-	5,240	-	-	700	4,540	4,540	-	-	-
12	4031111015	Mohawk - McNiven to LINC	490	-	-	490	-	-	-	490	490	-	-	-

2011 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
			Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt	
										Tax	Dividends	Levy		
Roads con't														
City Wide	403111016	Asset Preservation - Local Roads	8,500	-	-	8,500	-	-	-	8,500	-	3,490	2,410	2,600
City Wide	403111223	Annual Semi Barrier Rehabilitation Program	200	-	-	200	-	-	-	200	-	-	200	-
City Wide	403111224	Annual Sidewalk Replacement Program	500	-	-	500	-	-	-	500	-	-	500	-
City Wide	403111225	Annual Geotechnical Investigation	100	-	-	100	-	-	-	100	-	-	100	-
City Wide	4031115820	Traffic Counts Program	190	-	-	190	-	-	190	-	-	-	-	-
City Wide	4031117677	Annual Preventative Maintenance	2,000	-	-	2,000	-	-	-	2,000	-	2,000	-	-
City Wide	4031118001	Annual Bridge & Culvert Program	2,289	-	-	2,289	-	-	-	2,289	-	-	339	1,950
4, 5	4031118122	Bridge 085 - Parkdale Ave S over Lawrence Rd	3,000	-	-	3,000	-	-	-	3,000	3,000	-	-	-
4	4031118125	Bridge 326 - Burlington St Overpass at Kenilworth Ave	1,300	-	-	1,300	-	-	-	1,300	1,300	-	-	-
5	4031118126	Bridge 163-Centennial Parkway North, 540m n/o Barton St East	1,000	-	-	1,000	-	-	-	1,000	-	-	-	1,000
2	4031118127	Bridge 315 - Claremont AC, 35m s/o Young St	400	-	-	400	-	-	-	400	-	150	250	-
8	4031119101	Inverness - Arcade Cres to Upper James / Barker / Tanner	860	-	-	860	-	-	300	560	560	-	-	-
4	4031119101	Bilardi / Elmbury / Osborne / Talbot	2,600	-	-	2,600	-	-	1,220	1,380	1,380	-	-	-
4	4031119101	Brunswick / Waverly / Vansitmart / Walmer	3,480	-	-	3,480	-	-	1,430	2,050	2,050	-	-	-
7	4031119101	Crockett Street - Upper Wentworth to Upper Sherman	2,000	-	-	2,000	-	-	820	1,180	1,180	-	-	-
5	4031119101	Nash - Queenston to Barton	3,710	-	-	3,710	-	-	-	3,710	3,710	-	-	-
2, 3	4031119101	Wellington/Victoria - Barton to Burlington & Birge / Sawyer	4,000	-	-	4,000	-	-	1,750	2,250	2,250	-	-	-
City Wide	4031120110	Annual Traffic Signal Electrical Systems Improvement	400	-	-	400	-	-	-	400	-	-	-	400
3, 6, 7	4031120122	Sherman Access Lane Control System Upgrade	50	-	-	50	-	-	-	50	-	-	-	50
City Wide	4031141762	Annual Yard Facility Maintenance and Improvement Program	100	-	-	100	-	-	-	100	-	-	100	-
City Wide	4031149555	Annual QA-QC Service Contract	150	-	-	150	-	-	-	150	-	-	150	-
City Wide	4031151120	Roads Equipment Acquisition	320	-	-	320	-	-	320	-	-	-	-	-
City Wide	4031155001	Pavement Management Network Analysis	400	-	-	400	-	-	-	400	-	-	400	-
City Wide	4031155100	Annual Strategic Initiatives	330	-	50	280	180	-	-	100	-	-	100	-
City Wide	4031155105	Fencing - (Noise & Barrier) & Retaining Wall Study	100	-	-	100	-	-	-	100	-	-	100	-
City Wide	4031157125	GPS/AVL Expansion Program	150	-	-	150	-	-	-	150	-	-	150	-
11	4031180170	Arvin Ave - Jones to existing West end	910	-	-	910	864	-	-	46	-	-	46	-
11	4031180177	Arvin Ave - extending east to McNeilly	560	-	-	560	530	-	-	30	-	-	30	-
9	4031180180	Highland - Upper Mount Albion to Pritchard	2,140	-	-	2,140	1,280	-	-	860	745	115	-	-
15	4031180181	Parkside Dr - Hwy 6 to Main St Class EA	200	-	-	200	120	-	-	80	-	-	80	-
11	4031180188	RR 56 - Southbrook to Binbrook Rd	1,000	-	-	1,000	860	-	-	140	-	140	-	-
9	4031180195	Green Mountain - First Rd W to Upper Centennial	1,840	-	-	1,840	1,740	-	-	100	-	100	-	-

2011 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
 (\$ 000's)

			Project Specific Revenues						Financing Sources					
			Gross Costs	External Subsidies	Net Revenues	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt	
Roads con't														
City Wide	4031180582	Annual Development Road Urbanization	500	-	-	500	500	-	-	-	-	-	-	
City Wide	4041110004	Annual Escarpment Slope Stabilization	300	-	-	300	-	-	300	-	-	300	-	
City Wide	4041110016	Annual Street Lighting	1,140	-	-	1,140	1,082	-	58	-	58	-	-	
City Wide	4041114010	Annual Traffic Signal Modernization & Upgrades	610	-	-	610	583	-	27	-	-	27	-	
City Wide	4041115019	Annual Traffic Controller Replacement Program	500	-	-	500	-	-	500	-	-	500	-	
City Wide	4041117124	Annual Bicycle Route Improvements Program	500	-	-	500	-	200	300	-	-	300	-	
City Wide	4041117384	Annual Guide Rail Replacement Program	400	-	-	400	-	-	400	-	-	400	-	
7, 8	4041120110	Traffic Management System - Lincoln Alexander Parkway	50	-	-	50	-	-	50	-	-	50	-	
Sub-Total Roads			77,379	4,000	50	73,329	13,559	1,000	10,250	48,520	27,955	6,603	7,962	6,000
Transit Services														
City Wide	5300583504	Fare Cards-System Enhancement	400	-	-	400	-	400	-	-	-	-	-	
City Wide	5301083001	Transit Hybrid Bus Battery Replacement	127	-	-	127	-	127	-	-	-	-	-	
City Wide	5301085002	AODA Initiative -Bench available at all bus stops	50	-	-	50	-	50	-	-	-	-	-	
City Wide	5311055001	ATS Rebranding and Transit Marketing & Customer Satisfaction Survey	200	-	-	200	-	200	-	-	-	-	-	
City Wide	5301151500	Replace Transit Fleet Bus Hoists	360	-	-	360	-	360	-	-	-	-	-	
City Wide	5301183001	Expansion Buses re HSR Operational Review	2,000	-	-	2,000	1,800	200	-	-	-	-	-	
City Wide	5301183002	Fund Transit Reserve Shortfall- Re Cancellation of Ontario Bus Replacement Program	3,700	-	-	3,700	-	-	3,700	3,000	-	700	-	
City Wide	5301183100	Annual HSR Bus Replacement	8,261	3,000	-	5,261	-	5,261	-	-	-	-	-	
City Wide	5301183503	Annual Nonrevenue Vehicle Replace	50	-	-	50	-	50	-	-	-	-	-	
City Wide	5301184002	Trapeze Analysis and Optimization	100	-	-	100	-	100	-	-	-	-	-	
City Wide	5301185001	Customer Service Software Update	720	-	-	720	-	720	-	-	-	-	-	
City Wide	5301185901	Annual - Conventional Transit - Bus Stop Landing Pads	145	145	-	-	-	-	-	-	-	-	-	
City Wide	5311182001	Expansion Buses re ATS Eligibility & Registration Implementation	400	-	-	400	360	40	-	-	-	-	-	
City Wide	5311182002	ATS Mobile Data Terminals (MDT's)	1,210	-	-	1,210	-	1,210	-	-	-	-	-	
Sub-Total Transit Services			17,723	3,145	-	14,578	2,160	8,718	-	3,700	3,000	-	700	-
Waste Management														
City Wide	5120991101	Glanbrook Landfill-Stage 3 Development	1,000	-	-	1,000	-	-	1,000	-	1,000	-	-	
City Wide	5121190200	Annual Diversion Container Replacement	495	-	10	485	-	-	485	-	485	-	-	
City Wide	5121190520	Annual Streetscape Litter Container Replace Program	100	-	-	100	-	-	100	-	100	-	-	
City Wide	5121193000	Annual Maintenance & Capital Improvements to the Resource Recovery Centre (RRC)	190	-	-	190	-	-	190	-	190	-	-	
City Wide	5121194000	Transfer Station/CRC Capital Improvements	60	-	-	60	-	-	60	-	60	-	-	
City Wide	5121195525	Annual SWMMP - Planning & Approvals	350	-	-	350	-	-	350	-	350	-	-	
Sub-Total Waste Management			2,195	-	10	2,185	-	-	2,185	-	2,185	-	-	
Total Public Works Tax			147,231	14,145	263	132,823	16,853	19,065	10,385	86,520	30,955	9,508	17,957	28,100
GRAND TOTAL			209,281	14,157	2,263	192,861	25,890	34,197	14,352	118,422	30,955	21,461	31,057	34,949

Discretionary Tax Supported Net Capital Funding Forecast 2011 - 2020

(\$000's)

.5% (\$3.250M 2011), 1.5% (\$9.750 2012 - 2013) & 1.0% (\$6.5M 2014 - 2020)

(Excludes SWMMP, Lister, Corp. Trunk Radio)

OPTION 1

Sources of Funding (Net)	2010 Approved	2011 Proposed	2012 Proposed	2013 Proposed	2014 Proposed	2015 Proposed	2016 Proposed	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	Totals 2011 - 2020
Contribution from Operating	24,698	31,057	34,069	43,484	48,393	53,616	56,375	67,980	78,922	81,753	93,149	588,798
External Debt	16,640	6,000	8,000	7,000	6,000	5,000	-	-	-	-	-	32,000
Hydro Dividends (\$2M)	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Federal Gas Tax - Roads	31,893	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	279,550
Federal Gas Tax - Transit		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	30,000
Total Financing Plan - Discretionary	75,231	70,012	75,024	83,439	87,348	91,571	89,330	100,935	111,877	114,708	126,104	950,348
Previous Yrs. Budgeted Debt Interest Savings	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Annual Unallocated Cap Reserve Loan Repymnts	3,069	3,696	2,779	2,779	1,805	1,026	1,026	1,000	1,000	1,000	1,000	17,111
WIP Funding Interest	500	5,090	500	500	500	500	500	500	500	500	500	9,590
pre 2001 DC Reserves		3,000										3,000
HFF - Re: Reduction in Waste Capital	-	3,490	-	-	-	-	-	-	-	-	-	3,490
Total Funding (Net)	80,800	87,288	80,303	88,718	91,653	95,097	92,856	104,435	115,377	118,208	129,604	1,003,539
Expenditures (net)												
Roads	40,000	48,520	40,000	43,250	43,250	43,250	43,250	51,780	58,920	61,670	70,550	504,440
Corporate Facilities	6,000	4,800	6,000	6,000	6,000	6,000	6,000	6,770	9,470	9,540	11,010	71,590
Recreation Facilities	2,000	6,200	9,000	9,320	9,410	9,490	9,500	10,720	11,250	11,330	11,620	97,840
Cultural Facilities	1,500	2,141	2,000	3,500	3,500	3,500	3,500	3,950	4,140	4,170	4,280	34,681
Park Development (New/Expansion)	6,000	2,075	4,000	4,000	5,000	5,000	5,000	5,640	5,920	5,960	6,120	48,715
Hamilton Downtown	3,000	960	2,450	2,540	3,000	3,000	3,000	3,390	3,550	3,580	3,670	29,140
Suburban Downtowns (B.I.A.s)	250	250	250	250	250	250	250	250	250	250	250	2,500
Forestry	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	15,000
Park's Operations	1,200	1,270	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	12,070
Housing	500	500	500	500	500	500	500	500	500	500	500	5,000
Community Services - Other	250	785	250	250	250	250	250	250	250	250	250	3,035
Public Health	250	50	250	250	250	250	250	250	250	250	250	2,300
Corporate Projects	100	150	100	100	100	100	100	100	100	100	100	1,050
Public Art	250	-	250	250	250	250	250	250	250	250	250	2,250
Block Funding Total	62,800	69,201	67,750	72,910	74,460	74,540	74,550	86,550	97,550	100,550	111,550	829,611
Major Capital Initiatives												-
Fleet		370										370
Social Services	333											-
Corporate Services	425											-
Randle Reef	2,000											-
DC exemptions	-	-	-	-	2,500	2,500	2,500	2,500	2,500	2,500	2,500	17,500
Lodges	500	397										397
Fire / EMS	250	1,260	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	19,260
ITS	880	1,390										1,390
Forestry / Parks - Other	1,215											-
Central Library Improvements	250											-
City Manager's Initiatives												-
Airport												-
Planning / Development	642	661										661
Hamilton Conservation Authority	2,005	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Downtown Market Relocation	-	890										890
Waterfront Development	2,000											-
Economic Development Initiatives	2,500	1,000	2,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	43,000
Brownfield Development		750										750
Council Strategic Capital	5,000	2,750	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	29,750
Transit (FGT)		3,700	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	30,700
Parked Projects		2,919										
Total Expenditures (Net)	80,800	87,288	79,750	87,910	91,960	92,040	92,050	104,050	115,050	118,050	129,050	994,279
Net Capital Funding Available	(0)	-	553	808	(307)	3,057	806	385	327	158	554	6,341

Discretionary Tax Supported Net Capital Funding Forecast 2011 - 2020

(\$000's)

.5% (\$3.250 M) 2011 - 2020

(Excludes SWMMP, Lister, Corp. Trunk Radio)

OPTION 2

Sources of Funding (Net)	2010 Approved	2011 Proposed	2012 Proposed	2013 Proposed	2014 Proposed	2015 Proposed	2016 Proposed	2017 Proposed	2018 Proposed	2019 Proposed	2020 Proposed	Totals 2011 - 2020
Contribution from Operating	24,698	31,057	27,569	30,484	32,143	34,116	33,625	41,980	49,672	49,253	57,399	387,298
External Debt	16,640	6,000	8,000	7,000	6,000	5,000	-	-	-	-	-	32,000
Hydro Dividends (\$2M)	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Federal Gas Tax - Roads	31,893	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	279,550
Federal Gas Tax - Transit		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	30,000
Total Financing Plan - Discretionary	75,231	70,012	68,524	70,439	71,098	72,071	66,580	74,935	82,627	82,208	90,354	748,848
Previous Yrs. Budgeted Debt Interest Savings	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Annual Unallocated Cap Reserve Loan Repayments	3,069	3,696	2,779	2,779	1,805	1,026	1,026	1,000	1,000	1,000	1,000	17,111
WIP Funding Interest	500	5,090	500	500	500	500	500	500	500	500	500	9,590
pre 2001 DC Reserves		3,000										3,000
HFF - Re: Reduction in Waste Capital	-	3,490	-	-	-	-	-	-	-	-	-	3,490
Total Funding (Net)	80,800	87,288	73,803	75,718	75,403	75,597	70,106	78,435	86,127	85,708	93,854	802,039
Expenditures (net)												
Roads	40,000	48,520	36,162	35,538	33,811	31,936	30,052	36,225	41,253	41,737	47,940	383,174
Corporate Facilities	6,000	4,800	5,424	4,930	4,691	4,430	4,169	4,736	6,630	6,456	7,481	53,749
Recreation Facilities	2,000	6,200	8,137	7,658	7,356	7,007	6,601	7,500	7,877	7,668	7,896	73,900
Cultural Facilities	1,500	2,141	1,808	2,876	2,736	2,584	2,432	2,763	2,899	2,822	2,908	25,970
Park Development (New/Expansion)	6,000	2,075	3,616	3,287	3,909	3,692	3,474	3,946	4,145	4,034	4,159	36,336
Hamilton Downtown	3,000	960	2,215	2,087	2,345	2,215	2,085	2,372	2,486	2,423	2,494	21,681
Suburban Downtowns (B.I.A.s)	250	250	226	205	195	185	174	175	175	169	170	1,924
Forestry	1,500	1,500	1,356	1,233	1,173	1,108	1,042	1,049	1,050	1,015	1,019	11,545
Park's Operations	1,200	1,270	1,085	986	938	886	834	840	840	812	815	9,306
Housing	500	500	452	411	391	369	347	350	350	338	340	3,848
Community Services - Other	250	785	226	205	195	185	174	175	175	169	170	2,459
Public Health	250	50	226	205	195	185	174	175	175	169	170	1,724
Corporate Projects	100	150	90	82	78	74	69	70	70	68	68	820
Public Art	250	-	226	205	195	185	174	175	175	169	170	1,674
Block Funding Total	62,800	69,201	61,250	59,910	58,210	55,040	51,800	60,550	68,300	68,050	75,800	628,111
Major Capital Initiatives												-
Fleet		370										370
Social Services	333											-
Corporate Services	425											-
Randle Reef	2,000											-
DC exemptions	-	-	-	-	2,500	2,500	2,500	2,500	2,500	2,500	2,500	17,500
Lodges	500	397										397
Fire / EMS	250	1,260	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	19,260
ITS	880	1,390										1,390
Forestry / Parks - Other	1,215											-
Central Library Improvements	250											-
City Manager's Initiatives												-
Airport												-
Planning / Development	642	661										661
Hamilton Conservation Authority	2,005	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Downtown Market Relocation	-	890										890
Waterfront Development	2,000											-
Economic Development Initiatives	2,500	1,000	2,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	43,000
Brownfield Development		750										750
Council Strategic Capital	5,000	2,750	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	29,750
Transit (FGT)		3,700	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	30,700
Parked Projects		2,919										2,919
Total Expenditures (Net)	80,800	87,288	73,250	74,910	75,710	72,540	69,300	78,050	85,800	85,550	93,300	795,698
Net Capital Funding Available	(0)	-	553	808	(307)	3,057	806	385	327	158	554	6,341

**2011 CAPITAL BUDGET
RECOMMENDED DEFERRALS AND REDUCTIONS from Report FCS11011
(000's)**

		2011	
		<u>Gross</u>	<u>Net</u>
		\$	\$
<u>DEFERRALS</u>			
<u>Culture</u>			
7201158702	HMST Building Repairs	165	165
7201141707	St. Mark's Adaptive Reuse as a Cultural Facility	110	110
7201141704	Aubrey Zimmerman House Stabilizations	110	110
7101058705	Public Art	250	250
7201141700	Battlefield Site Interpretation Construction - War of 1812 (Defer to 2013)	110	110
<u>Public Health</u>			
6771141801	Public Health Services - Accommodations	250	250
6771151100	Air Monitoring - Hamilton East End Pilot Project	70	70
<u>Macassa Lodge</u>			
6301141105	Macassa Lodge-Refurbish Kitchen and Replace Flooring	370	370
<u>Downtown/Waterfront</u>			
7201103100	Pedestrianization of Gore Park Pilot Project	200	200
7101103600	Recreation for Youth Study	75	75
<u>Information Technology Services</u>			
3501157100	IS System Management	250	250
<u>Waste Management</u>			
5121192000	Annual Closed Landfill Maintenance & Capital Improvements	290	290
5121141001	Accommodation Updates	200	200
Sub-Total Deferrals		2,450	2,450
<u>REDUCTIONS</u>			
<u>Downtown/Waterfront</u>			
8201103610	Commercial Property Improvement Grant-Annual Program	200	200
6181141100	Mixed use Commercial/Housing development in the Downtown Core	565	565
<u>Community Services</u>			
6501141100	CSD Accommodations Annual Program	50	50
<u>Public Health</u>			
6771151102	Smoking in Parks and Recreation Areas - Signage & Education	102	102
<u>Information Technology Services</u>			
3501151104	IS Datacentre Upgrades	100	100
3501157103	Payment Card Industry Data Security Std Compliance Review	150	150
<u>Corporate Facilities</u>			
3541041012	Facility Upgrade to Old Courthouse - 50 Main	507	-
Sub-Total Reductions		1,674	1,167
Total Deferrals & Reductions		4,124	3,617