



Hamilton

# *2011 TAX OPERATING BUDGET Update*

General Issues Committee

March 3, 2011



# Draft 2011 Budget Submission (the starting point)

	Total Levy Change	
	\$	%
<b>TOTAL CITY DEPARTMENTS</b>	<b>18,001,975</b>	<b>4.3%</b>
Police	6,198,742	5.0%
Library	261,556	1.0%
Other Boards & Agencies	401,677	2.1%
<b>TOTAL BOARDS &amp; AGENCIES</b>	<b>6,861,975</b>	<b>4.0%</b>
<b>CAPITAL FINANCING</b>	<b>3,245,999</b>	<b>4.1%</b>
<b>TOTAL</b>	<b>28,109,949</b>	<b>4.2%</b>
<b>Total Average Residential Tax Impact</b>		<b>2.4%</b>

Note – Excludes potential Council Referred and Staff Requested Enhancements



# Reduction Process

- *Council directed staff to*
  - *That Council set a goal of 0% increase on the tax levy with no service cuts while utilizing attrition, departmental reorganizations and the elimination of annual gapping.*
- *City Manager has requested Council input.*
- *SMT continues to review the draft budget.*
- *Approximately \$6.4 million in reduction options have been or will be presented to Standing Committee process.*



# Potential Reductions for Committee Review

		Potential Impact	
		Muni	Total
<b>DRAFT 2011 Residential Tax Increase</b>	<b>\$ 28,100,000</b>	<b>2.7%</b>	<b>2.4%</b>
<b>OPTIONS / POTENTIAL MITIGATION</b>			
<b>Pending Program Change Options</b>			
Community Services	(\$1,794,000)		
Corporate Services	(\$131,000)		
Planning & Economic Dev.	(\$39,000)		
City Manager	\$0		
Public Works	(\$2,980,000)		
Boards & Agencies	(\$10,000)		
Public Health	(\$125,000)		
Corporate Financials	(\$1,272,000)		
	<u>(\$6,351,000)</u>	<b>-1.0%</b>	<b>-0.8%</b>
<b>"Potential" 2011 Total Residential Tax Impact</b>	<b>\$ 21,749,000</b>	<b>1.7%</b>	<b>1.6%</b>

Note – Excludes potential Council Referred and Staff Requested Enhancements



# Potential Updated Levies

	Total Levy Change	
	\$	%
<b>TOTAL CITY DEPARTMENTS</b>	<b>11,660,975</b>	<b>2.8%</b>
Police	6,198,742	5.0%
Library	261,556	1.0%
Other Boards & Agencies	391,677	2.0%
<b>TOTAL BOARDS &amp; AGENCIES</b>	<b>6,851,975</b>	<b>4.0%</b>
<b>CAPITAL FINANCING</b>	<b>3,245,999</b>	<b>4.1%</b>
<b>TOTAL</b>	<b>21,758,949</b>	<b>3.2%</b>
<b>Total Average Residential Tax Impact</b>		<b>1.6%</b>

Note – Excludes potential Council Referred and Staff Requested Enhancements



# Departmental Levies: Draft (current position) vs. Potential

	DRAFT CHANGE OVER 2010		POTENTIAL CHANGE OVER 2010	
	\$	%	\$	%
Legislative	(16,996)	-0.5%	(16,996)	-0.5%
City Manager	89,635	1.0%	89,635	1.0%
Planning & Economic Development	(91,219)	-0.5%	(130,219)	-0.8%
Corporate Services	(64,950)	-0.3%	(195,950)	-1.0%
Public Health Services	(409,771)	-3.8%	(534,771)	-4.9%
Community Service (inclusive of upload savings)	(17,946,158)	-11.6%	(19,740,158)	-12.7%
Public Works	5,529,368	3.1%	2,549,368	1.4%
Hamilton Emergency Services	3,231,754	3.7%	3,231,754	3.7%
Corporate Financials	6,686,219	243.0%	5,614,219	204.1%
Non Program Revenues	(784,213)	-2.4%	(984,213)	-3.0%
Provincial Funding/OMPF	21,778,305	84.5%	21,778,305	84.5%
<b>TOTAL CITY DEPARTMENTS</b>	<b>18,001,975</b>	<b>4.3%</b>	<b>11,660,975</b>	<b>2.8%</b>
Community Service (exclusive of upload savings)	3,853,842	2.5%	2,059,842	1.3%

Note – Excludes potential Council Referred and Staff Requested Enhancements



# Residential Tax Impact by Levy

	Change (2011 over 2010)			
	DRAFT		POTENTIAL	
	\$	%	\$	%
Municipal Taxes				
City Departments	\$ 45	1.6%	\$ 18	0.6%
Boards & Agencies	\$ 17	0.6%	\$ 17	0.6%
Capital	\$ 14	0.5%	\$ 14	0.5%
<b>Total Municipal Taxes</b>	<b>\$ 76</b>	<b>2.7%</b>	<b>\$ 49</b>	<b>1.7%</b>
Education Taxes	\$ 4	0.7%	\$ 4	0.7%
<b>Total</b>	<b>\$ 80</b>	<b>2.4%</b>	<b>\$ 53</b>	<b>1.6%</b>

- **Excludes Council referred & requested enhancement items**
- **1% on Residential Tax Increase:**
  - MUNICIPAL ONLY = \$6.5M
  - “TOTAL” INCL EDUCATION = \$7.8M



# Council Information Requests – Outstanding Items Task List

- *During Budget GIC and standing committee meetings, Council has been requesting additional information which has been recorded in committee minutes.*
- *Formal outstanding item tracking list identifying over 70 requests has been attached which identifies information requested and status (attached).*
- *A number of items have been completed through various communications.*





# Council Information Requests – Outstanding Items Task List

- *Councillor's and their staff will have access to task list and responses through a link to the "S:" drive very shortly. An email will advise you and your AA of the link.*
- *Circulated items to date include:*
  - *Expanded Org Charts*
  - *Additional Analysis for Various Cost Accounts (attached)*
  - *Explanation of Account Roll-ups (attached)*
  - *Variance Reports : August/December 2007 – 2010*
  - *A number of program specific requests*



- Additional Standing Committee Dates for deferred meetings:
  - March 2 – E&CS
  - March 4 – AF&A
  - March TBD – Board of Health
- **Mar 24,25, 28 & 29** – Departmental Budget Deliberations (Standing Committees - continued)
- **Apr 7 & 8** – Budget Deliberations (GIC)
- **Apr 13** – Final Budget Approval (Council)

**DRAFT - GIC COMMITTEE REQUEST TRACKING - 2011 BUDGET PROCESS - DRAFT**

COMMITTEE	ITEM	REQUEST	DATE REQUEST	LEAD DEPT	DUE DATE	COMPLETE (Y/N)
GIC	1	Detailed Organization Chart for each division stating all positions ( <i>Issues FTE versus headcount</i> )	Feb 3, 2011	HR, Budgets		
GIC	2	List of current vacant positions and how long vacant with budget cost of position	Feb 3, 2011	HR		
GIC	3	Overtime and Standby budget for each division	Feb 3, 2011	All, Budgets	Feb 24 GIC	Y
GIC	4	Contractual budget for each division	Feb 3, 2011	All, Budgets	Feb 24 GIC	Y
GIC	5	Consulting (55801) budget for each division	Feb 3, 2011	All, Budgets	Feb 24 GIC	Y
GIC	6	Conferences (56328) budget for each division	Feb 3, 2011	All, Budgets	Feb 24 GIC	Y
GIC	7	Studies, Surveys, and Policies (57605) budget for each division	Feb 3, 2011	All, Budgets	Feb 24 GIC	Y
GIC	8	Advertising & Promotion (55401) budget for each division	Feb 3, 2011	All, Budgets	Feb 24 GIC	Y
GIC	9	Furniture & Fixtures (53591) budget for each division	Feb 3, 2011	All, Budgets	Feb 24 GIC	Y
GIC	10	Renovation Expense (55200) budget for each division	Feb 3, 2011	All, Budgets	Feb 24 GIC	Y
GIC	11	Special Projects (55399) budget for each division	Feb 3, 2011	All, Budgets	Feb 24 GIC	Y
GIC	12	Public Relations (55455) budget for each division	Feb 3, 2011	All, Budgets	Feb 24 GIC	Y
GIC	13	Memberships (53127) budget for each division	Feb 3, 2011	All, Budgets	Feb 24 GIC	Y
GIC	14	Research & Development budget for each division (General Studies & Research - 5	Feb 3, 2011	All, Budgets	Feb 24 GIC	Y
GIC	15	Year end variance reports for past 4 years and August 31 BER's for same time frame ( <i>PDF reports and send to Councillors, AA's, DMT, DL-Directors</i> )	Feb 3, 2011	Budgets	1-Mar	Y
GIC	16	Gapping by Department and Division	Feb 3, 2011	All, Budgets		
GIC	17	Hydro (56120) - 2010 Budget, 2010 Actual, 2011 Budget - more specifically, can savings be shown and where are they in the budget (look at consumption, added sites, deleted sites, etc )	Feb 3, 2011	PW - OEI	16-Feb	Y
GIC	18	Natural Gas (56115) - Update on savings - where are they in budget (NG is net of additional amounts in HCE and Capacity Charges for City Hall)	Feb 3, 2011	PW - OEI	16-Feb	Y
GIC	19	Staff funded @ 100% Subsidy - How many by division ( <i>Define 100% funded</i> )	Feb 3, 2011	PH / Comm Serv	28-Feb	
GIC	20	Pan Am staff - how funded - Is it shared with Provincial and Federal or is it 100% from capital?	Feb 3, 2011	RR		
GIC	21	An analysis of grievances and arbitration - historical cost	Feb 3, 2011	HR / Explanation from other areas		Y
GIC	22	Progress on 70/30 ratio - review growth	Feb 3, 2011	Corp services / Ec Dev	April	
GIC	23	2008 - 2010 Union/Non-Union positions, budgeted versus actual by category/union code ( <i>Mike to clarify with Councillor Duval</i> )	Feb 3, 2011	Corp Serv		
GIC	24	Contracting out (see contractual) for "things like Waste management & snow removal" versus inhouse	Feb 3, 2011	PW	16-Feb	Y
GIC	25	Bring forward a report that will assist with understanding what happens regarding social services - net transfers in and out - how many have gone to other communities, or have come to the City, ODSP/Ontario Works waiting list	Feb 3, 2011	CS	March	

**DRAFT - GIC COMMITTEE REQUEST TRACKING - 2011 BUDGET PROCESS - DRAFT**

COMMITTEE	ITEM	REQUEST	DATE REQUEST	LEAD DEPT	DUE DATE	COMPLETE (Y/N)
GIC	26	Details on 5 FTE funded for 18 months - only 12 months budgeted in 2011 - (Proactive Bylaw Pilot)	Feb 3, 2011	PED		
GIC	27	Details in presentation regarding Hamilton having highest taxes - comments ( <i>compare per capita to ratio by income</i> )	Feb 3, 2011	Corp services	April	
GIC	28	Compile Service Inventory list to be made available on the web	Feb 3, 2011	CMO		
GIC	29	"Yahoo list" - Identify Council Reports with savings - where did they go?	Feb 3, 2011	All	Committee Presentations	
GIC	30	Rate versus Tax FTE's in Public Works	Feb 3, 2011	PW	16-Feb	Y
GIC	31	"Hiring Freeze" for non-essential positions	Feb 3, 2011	CMO		
GIC	32	Will the City be implementing Point of Sale system at Museums to be able to track who is attending, what days, difficult to justify openings relative to demand	Feb 3, 2011	CommServ/Culture	March	

**DRAFT - PUBLIC WORKS COMMITTEE REQUEST TRACKING - 2011 BUDGET PROCESS - DRAFT**

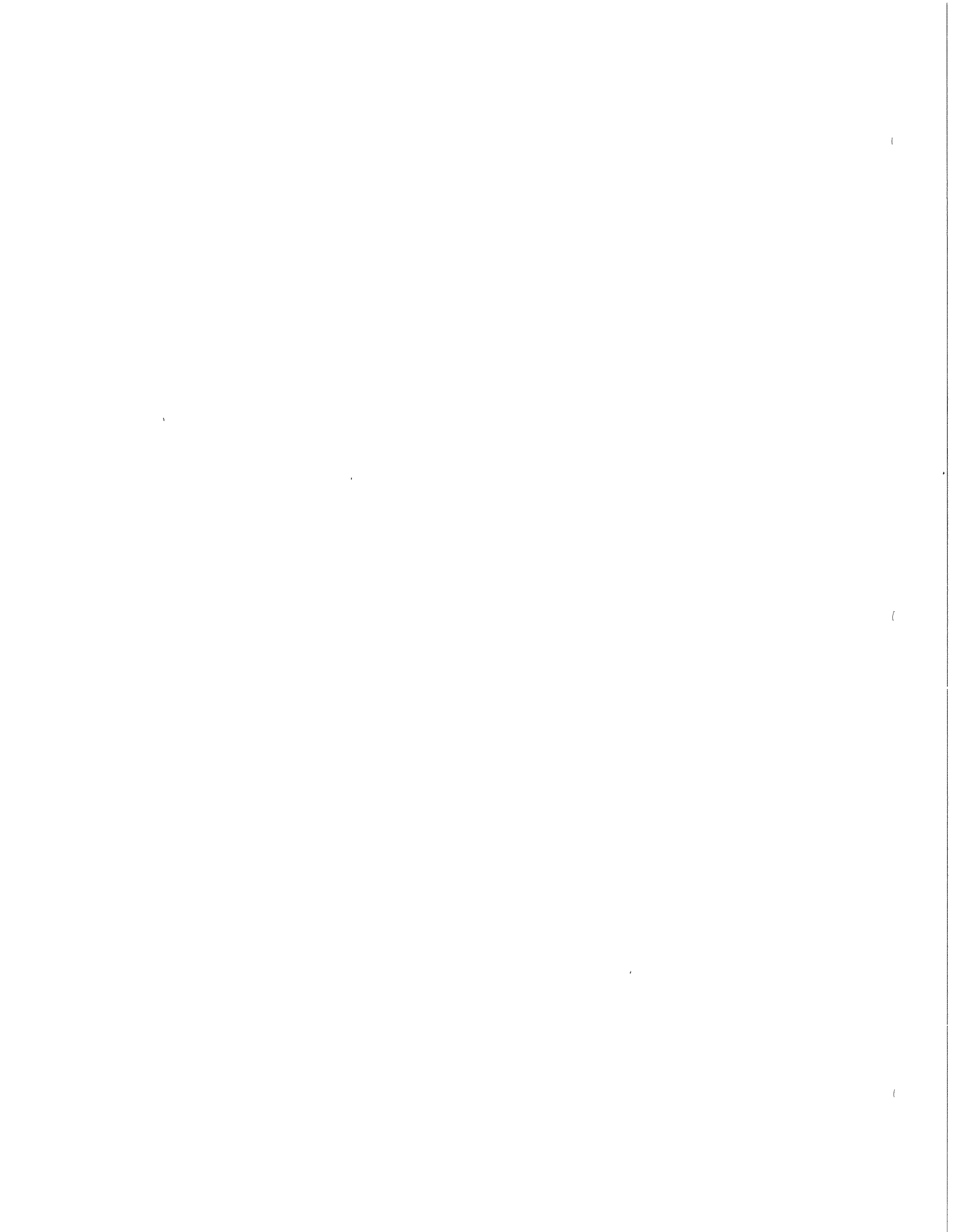
COMMITTEE	ITEM	REQUEST	DATE REQUEST	LEAD DEPT	DUE DATE	COMPLETE (Y/N)
Public Works	1	Further details requested on the annual fleet reserve contribution	Feb 16, 2011	PW - EFFT	4-Mar	Y
Public Works	2	Further details related to Public Works reorganization, related savings, staffing changes and updated organizational charts	Feb 16, 2011	PW - GM - F&A	4-Mar	Y
Public Works	3	Requested further details on the management to staff ratios/comparable municipalities	Feb 16, 2011	HR		
Public Works	4	Further details on the budgetary impacts of possible wage increases	Feb 16, 2011	PW - GM - F&A	4-Mar	Y
Public Works	5	Request for details on the historical cost of graffiti removal	Feb 16, 2011	PW - OWM	4-Mar	Y
Public Works	6	Request for more information on insurance claims and costs from Risk Management	Feb 16, 2011	Corp Serv - Risk		
Public Works	7	Request for a ten year history of HSR fare increases.	Feb 16, 2011	PW - Transit	4-Mar	Y
Public Works	8	Request for information report on leaf vacuuming services	Feb 16, 2011	PW - OWM	4-Mar	Y
Public Works	9	Request for further information on Red Light Cameras program including selection criteria for intersections, program history and potential to expand the program	Feb 16, 2011	PW - EFFT	4-Mar	Y
Public Works	10	Request to review options for the program enhancement request for power washing of the downtown sidewalks	Feb 16, 2011	PW - OWM	4-Mar	Y
Public Works	11	Request for further clarification on energy efficiencies, revenues and reductions/further clarity in reporting/actuals versus avoided	Feb 16, 2011	PW - EFFT - OEI	4-Mar	Y
Public Works	12	Report back on Energy Office staffing options	Feb 16, 2011	PW - EFFT - OEI	4-Mar	Y
Public Works	13	Review of \$0.87/L rate for fuel should this be increased to avoid possible budget pressures in the future	Feb 16, 2011	PW - EFFT		

**DRAFT - AUDIT, FINANCE AND ADMINISTRATION COMMITTEE REQUEST TRACKING - 2011 BUDGET PROCESS -DRAFT**

COMMITTEE	ITEM	REQUEST	DATE REQUEST	LEAD DEPT	DUE DATE	COMPLETE (Y/N)
AF&A	1	Detailed accounts by Cost Category	Feb 17, 2011	F&A	3-Mar	Y
AF&A	2	Request to amend Purchasing Policy to allow Council to approve who is doing Consulting The issue Not how much but rather WHAT it is being spent on	Feb 17, 2011	F&A		
AF&A	3	Leased space by Department	Feb 17, 2011	F&A		
AF&A	4	Break out Leased Space from the rest of Contractual	Feb 17, 2011	F&A		
AF&A	5	The Executive Director of Human Resources and Organizational Development will review and report back to the Audit, Finance & Administration Committee (intent here is Leadership Round Table consulting and consulting as a whole)	Feb 17, 2011	HR		
AF&A	6	Establish Service Levels in HR and come to Council with options	Feb 17, 2011	HR		
AF&A	7	Report on Manager to Employee ratio in HR versus other organizations	Feb 17, 2011	HR		
AF&A	8	Cost Allocations detail	Feb 17, 2011	F&A		
AF&A	9	Direction to report on the "shifting" of staff from one Dept/Div to another Report should have gross and net numbers	Feb 17, 2011	Corp Serv		
AF&A	10	In terms of Management to Staff ratio - how does the city stand in terms of benchmarking against other municipalities	Feb 17, 2011	Corp Serv / HR		

**DRAFT - PLANNING AND ECONOMIC DEVELOPMENT COMMITTEE REQUEST TRACKING - 2011 BUDGET PROCESS - DRAFT**

COMMITTEE	ITEM	REQUEST	DATE REQUEST	LEAD DEPT	DUE DATE	COMPLETE (Y/N)
Planning & Ec Dev	1	For building permits - show Industrial/Commercial versus Residential by year and category The request was for a bar graph for the above and for comparison to places like Mississauga and other "main competitors"/(other local municipalities).	Feb 22, 2011	P&EcDev	Mar 22, 2011	
Planning & Ec Dev	2	Reiteration of a request for list of accounts for every cost category (See AF&A - Feb	Feb 17, 2011	F&A		
Planning & Ec Dev	3	Look at history of revenues for SBEC to see trend (from partnerships and reserve)	Feb 22, 2011	P&EcDev		
Planning & Ec Dev	4	"Are we looking to merge some functions (ex Call Centres / Cust Service) with the objective of finiding employee related savings	Feb 22, 2011	P&EcDev		
Planning & Ec Dev	5	Is the potential that the Province will not fund the Manager and Admin Assist II for the Pan Am Games a budget pressure?	Feb 22, 2011	P&EcDev & Corp Services		
Planning & Ec Dev	6	Staff to report back on pay scale for Sr Directors and Directors AND report back on opportunities to 'compress' the pay scales in all areas of the corporation	Feb 22, 2011	HR		
Planning & Ec Dev	7	continue to investigate opportunities to merge Downtown & Community Renewal, Ec Dev and Real Estate & Tourism "	Feb 22, 2011	P&EcDev		
Planning & Ec Dev	8	detailed break-down of JPC budget and costs, including staff time	Feb 22, 2011	Ec Dev		
Planning & Ec Dev	9	details of discretionary psoending respecting partnerships with Chamber of Commerce and Hamilton Airport in Economic Development	Feb 22, 2011	Ec Dev		
Planning & Ec	10	Job descriptions of Sr Director & 2 Directors in Growth Management	Feb 22, 2011	Growth Mgmnt		





# Cost Category Detail Report - Draft/Requested

Year: 2011

Version: Draft

Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
Tax	Net Levy
	Expense
	<b>EMPLOYEE RELATED COST</b>
	51001 Salaries
	51003 Salaries-Outside Agencies
	51006 Salaries - Overtime
	51007 Executive Assistant To Mayor
	51025 Salaries-Non-Union Perm
	51026 Salaries-Non-Union Temp
	51028 Salaries-Union Temp
	51098 Salaries_Re-allocation
	51101 Wages
	51102 Wages - Temporary
	51103 Wages - Outside Agencies
	51106 Wages - Overtime
	51107 Wages - Burials
	51110 Wages - Development
	51113 Wages-Supervisory
	51114 Wages-Cooks & Kitchen
	51115 Wages-Stewarding
	51116 Wages-Cashiers
	51117 Wages-F & B Service Staff
	51118 Wages-Porter Staff
	51119 Wages-Ushers/Ticket
	51120 Wages-Attendants
	51121 Wages-Stagehands-Temporary
	51122 Wages-Box Office
	51123 Wages-Storeman
	51124 Wages - Information Desk
	51125 Wages-Temporary Non-Events
	51126 Pages-Casual Help
	51127 Wages-Souvenirs
	51131 Wages-Management Meetings
	51135 Wages-Bereav /Jury/Misc
	51136 Wages-Miscellaneous
	51137 Wages-Medicals
	51141 Wages-part time paid float day
	51142 Wages-PT additional hours
	51143 Wages - part time union duties
	51144 Wages-part time paid vacation
	51145 Wages - part time paid sick ti
	51146 Wages-part time training paid
	51181 Recov - Wages - Banquet Staff
	51188 Recov-Wages-Other Labour
	51401 MMS Labour
	51701 Work Accomodation
	51704 Shift Premium
	51705 Sunday Premium
	51706 Vacation Pay
	51707 Statutory Holidays
	51708 Reserve Parttime
	51709 Counselling Fees
	51711 Retroactive Payments
	51714 Guarantee, Dead, Delay
	51715 Cover
	51716 Spread Time
	51717 Travel Time
	51727 Members Remun/Honorariums
	51728 Stand By/Trouble Call/Callout
	51730 Maternity Top Up

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Details at Department

Account Cat: Net Levy

Department	Account
	51731 Service Pay
	51735 Severance Pay
	51740 Region Paid Volunt Duty
	51741 Overtime Bank Paid
	51743 Other Earnings
	51800 Employee Death Benefits
	51801 Income Protection Plan
	51802 Pensions - Omers
	51803 Sick Pay 100%
	51804 Pensions - H M R F /H W R F
	51805 Employer RRSPContributions
	51806 Sick Pay 66%
	51807 Accumulated Sick Leave
	51808 WSIB Payments
	51811 Government Benefit
	51815 Employer Benefits
	51821 Pay In Lieu Of Benefits
	51823 Supplementary Pensions
	51834 W S I B Bridging Payments
	51837 Councillors' D I P
	51839 Refund Of Emp'Ee Contrib
	51847 Medical Costs
	51848 WSIB Late Filing Fine
	51850 Employee Recognition
	51898 WSIB Benefit Recovery
	51899 Benefits_Re-allocation
	51900 Gratuities
	51901 Other Employee Allowances
	51902 Clothing Allowance
	51903 Cleaning Allowance
	51905 Car Allowance
	51906 Meal Allowance
	51907 In Lieu of Break Payment
	51908 License Fees
	51999 MMS Labour
	53127 Professional/Memberships/Dues
	56305 Councillors' Conferences
	56315 Mileage
	56325 Travel
	56326 Travel-Clients
	56327 Travel-Local
	56328 Conferences
	56401 Training
	56410 Employee Recognition
	56419 Mandatory Training
	56501 Parking
	56510 Parking Expenses
	56512 Registration Fees
	56630 Transportation
	<b>MATERIAL AND SUPPLY</b>
	52701 Ticketmaster Processing -HECFI
	52702 Announcers/Programmers
	52703 Laser - HECFI
	52704 Video Operations - HECFI
	52705 Fun Zone - HECFI
	53005 Ammunition
	53006 Assistive Devices
	53010 Bomb Tech Supplies
	53014 Shop Supplies
	53015 Farebox Parts And Service

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Details at: Department

Account Cat: Net Levy

Department	Account
	53018 Fluid & Chemicals
	53019 Hazmat Operating Expenses
	53020 Generator Fuel
	53021 Bio Hazard Waste Disposal
	53022 Hobby/Craft/Art Supplies
	53025 Identification Supplies
	53030 Library Supplies
	53034 Prescribed Medication Supplies
	53035 Medical Supplies
	53036 Aviary Supplies
	53038 Water Sampling / Analysis
	53039 Miscellaneous Supplies
	53043 Nutritional Supplements
	53044 Insect Repellent
	53048 Adopt-A-Road Supplies
	53049 Water Cooler Costs
	53050 Office Supplies
	53051 Operating Supplies
	53052 Operating Supplies - Sound
	53053 Oper Supplies - Electric
	53054 Operating Supplies Kitchen
	53055 Oper Supplies - Banquets
	53058 Oper Purchases / Services
	53059 Cleaning Supplies
	53060 Conservation Supplies
	53061 Sundry Materials
	53064 Playroom Supplies
	53066 Photocopier Supplies
	53070 Signs
	53071 Street Name Signs
	53072 Traffic Signs
	53073 Signals
	53074 Small Tools
	53080 Tb-Meds
	53085 Oxygen
	53099 Project Management Recovery
	53101 Administration
	53105 Board Sign-Up
	53110 Fees-Administrative
	53111 Certificate of Approval Fees
	53125 Personnel Tests
	53129 Bug Busters
	53130 Program Costs
	53131 Operating Expense
	53134 Workshops/Seminars
	53135 Mentor Programs
	53136 Bndges to Better Business
	53137 Recoverable Dye & Durham
	53139 E-Post Expenses
	53251 Computer Software
	53252 I D Expense-Software
	53405 Computer Hardware
	53406 Terminals & Cables
	53415 Equipment
	53416 Equip & Serv - Commissionabl
	53430 Medical/Safety Equipment
	53440 Office Equipment
	53445 Operating Equipment
	53446 Radio Equipment
	53447 Defibrillator Program

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Account Cat: Net Levy

Department	Account
	53455 Road Equipment Recovery
	53456 E R U Equipment
	53591 Furniture And Fixtures
	53601 Beverage Costs
	53602 Dishes/Cutlery
	53603 China
	53604 Glassware
	53605 Silver
	53606 Food / Meals
	53607 Food for Prisoners
	53608 Confectionery
	53609 Beer Bottle
	53610 Draught Beer
	53611 Liquor
	53612 Wine
	53615 Proshop Merchandise
	53616 Sundry Confectionery
	53618 Catering Food Expenses
	53721 Civic Pins, Medals & Rings
	53726 Drums Inventory
	53736 Inventory Adjustments
	53740 Inventory Write-Offs
	53742 Inventory Price Variances
	53745 Mementoes
	53747 Merchandise
	53751 Misc Non-M M S Materials
	53757 Stock Materials
	53799 MMS Supplies
	53805 Audio/Video
	53814 Books/Library Expense
	53820 Conservation of Collections
	53829 Resource/Service Acquisition
	53836 Inter-Library Charges
	53841 Library Materials
	53850 Manuals
	53860 Publications
	53865 Subscriptions
	53901 Adult Incontinent Briefs
	53910 Boot Allowance
	53925 Protective Clothing
	53939 Uniform & Clothing Employee
	53940 Uniforms And Clothing
	53941 Uniforms Rental / Cleaning
	53942 Jackets
	53943 Shirts
	53944 Historical Clothing
	53951 Ontario Health & Safety Exp
	54203 Outbreaks - Lodges
	54205 Bedding And Linen
	54210 Casual Ice Expense
	54220 Downtown Ticket Office
	54224 Employee Assistance-Reg
	54225 Employment Related-Other
	54227 Entertainment
	54229 Inactive - Hamilton Room/Corporate Box
	54235 Historical Acquisitions
	54236 Document Shredding
	54237 Juvenile Miscellaneous
	54245 Locker Expense
	54252 Musicians

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Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	54262 Fire Prevention
	54263 Marriage Licence Expense
	54316 High Intensity Needs
	54345 False Alarm Expense
	54346 GST Adjustments
	54348 Donations-Charities
	54349 Sponsorships
	54350 Miscellaneous Expense
	54351 Procurement Card Clearing
	54352 Payments To Hall Of Fame
	54355 Returned Cheques-Clearing
	54360 Visa Clearing
	54361 Investigative Expense
	54362 Auxilary Police Costs
	54364 Employee Commuter Pass Expense
	54365 Pass Expense
	54368 Payroll Write-Off
	54370 Police Dogs
	54376 Research-Data Bank
	54378 Data Management-Natural Areas
	54390 Sundries
	54392 Ticket Expense
	54396 Traffic Damage(Collision)
	54398 Transfer Expense
	54705 Repairs/Maintenance-Computer
	54715 Repairs-Communication
	54720 Repairs-Equipment
	54721 Repairs-Electrical/Heating
	54726 Repairs-Office Equipment
	54727 R & M - On Street Meters
	54728 Fire Equipment Repair
	54729 Cup Equipment - R & M
	54740 Repairs & Maintenance-Plumbing
	54750 Repairs-Radio Equipment
	54910 Energy Hydro -Signals/ Street Lighting
	54915 General Maintenance/Repairs
	54920 Instrument Maintenance
	54923 Decorative Streetlighting Mtnc
	54925 Lighting
	54926 Street Lighting
	54928 Pole Attachments
	54929 Emergency Generator Mtce Cntrc
	54930 Maintenance Contracts
	54932 Major Projects
	54935 Special Projects
	54940 N G V Station-Maintenance
	54945 Pool Repair
	54950 Repairs/Maintenance-Hvac
	54952 Repairs-Concrete
	54954 Repairs-Fences
	54956 Repairs-Sewage System
	54965 Safety Improvements
	54969 Service-Audio System
	54974 Service-Reader/Printer
	54975 Service - Typewriters
	54985 Unscheduled Maintenance
	54996 Monument Safety
	55038 Pavement Markings
	55404 Education and Health Promotion
	55606 Postage/Freight/Couner

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Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	55610 Printing And Reproduction
	55620 Walkmail
	55712 Recycling Container Replacemnt
	57502 Taxi Reform Sub-Committee
	57504 Mayors Trustee Panel
	57505 Board of Health
	57510 Capic Subcommittee
	57511 City Council
	57516 Disabled Persons Subcom
	57526 Inactive - HMRF/HWRF Pension Admin SubCte
	57537 Health & Safety Meetings
	57538 Inaugral Ceremony
	57539 International Childrens Games
	57540 L A C A C
	57541 License Subcommittee
	57546 Management Team
	57548 Meeting Expenses
	57549 Meetings Board/Committees
	57555 Volunteer Committee
	57573 Committee of The Whole
	57575 Accomodations Sub Committee
	57576 Strategic Planning & Budgets
	57577 Grants Sub Committee
	57578 Ad Hoc Committees
	57579 Selection Committee
	57582 Status of Women Committee
	57585 Hamilton Veterans Committee
	57586 Property Standards Committee
	57590 Community Services
	57591 Corporate Administration
	57592 Planning & Economic Develop
	57593 Public Works Infrastruct&Envir
	57596 Physician Replacement Comm
	<b>VEHICLE EXPENSES</b>
	54001 Antifreeze
	54005 Central fleet Vehicle Charge
	54006 Vehicle & Equipt-Hansen
	54010 Licenses
	54015 Driver Abstracts
	54025 Motor Vehicle Charges
	54040 Oil And Lubricants
	54041 Oil Pick-Up
	54055 Paint
	54060 Replacement-Vehicles/Equi
	54061 Rebuilt Components
	54062 Rebuilt Engine & Transmissions
	54063 Rebuilt Driver Seats
	54065 Shop Cleanup
	54070 Tires And Tubes
	54075 Upholstery
	54090 Vehicle Parts
	54095 Vehicle Purchases
	54098 Vehicle Rental Charges
	54099 Vehicle Washing
	54106 Hansen V&E Clearing
	54115 Fuel-Diesel
	54120 Fuel-Natural Gas
	54125 Fuel-Propane
	54130 Fuel-Unleaded Gasoline
	54135 Fuel Station Maintenance

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Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	54532 Outside Services
	55120 Service Calls & Towing
	55135 Repairs-Auto Equipment
	<b>BUILDING AND GROUND</b>
	54401 Building Repairs
	54402 Asbestos Removal
	54406 Mtnce - City Locations
	54410 Electronic Signs-R&M
	54412 Elevator/Escalator-R&M
	54415 AODA Expenditures
	54425 Lighting Repair
	54430 Materials
	54435 Painting
	54440 R&M Roofing
	54443 Repairs-Alarm System
	54445 Repairs-Electrical
	54450 Simulated Rescue Complex
	54455 Structural Repairs
	54461 ESA Inspection
	54505 On Street Infrastructure
	54556 Other Building Costs
	54605 Building Cleaning
	54606 Carpet Cleaning
	54610 General Cleaning
	54615 Laundry/Dry Cleaning Service
	54680 Window Cleaning
	54801 Grounds Maintenance
	54810 Horticultural Services
	54820 Property Cleanup/Maintenance
	55200 Relocation/Renovation Expens
	56091 Garbage Collection
	56093 Garbage Collection - Bulk
	56096 Leachate Removal/Disposal
	56097 Leachate Collection Maintenanc
	56099 Regulated Waste for Oil Pickup
	56110 Data Line
	56115 Heating Fuel - NG
	56116 Heating Fuel - Propane
	56117 Heating Fuel - Oil
	56120 Hydro
	56121 Capacity Charge
	56122 HCE Utility
	56130 One Call System
	56132 Communications
	56135 Other Utilities
	56138 Relocation-Utilities
	56144 WATTS Line Charges
	56145 Telephone
	56147 IP Telephony Charges
	56148 SRST Line Charges
	56155 Traffic Signal Controller
	56180 Water & Sewer
	56202 Security
	56203 Police
	<b>CONSULTING</b>
	55801 Consulting Services
	55802 Consulting Services Communicat
	55803 Consulting Services Design
	55804 Consulting Services Training
	55805 Professional Serv Arch-Eng

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Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	55810 TB-CS- Culture & Recreation
	55814 TB-CS-Social & Public Health
	<b>CONTRACTUAL</b>
	54384 Scale Operations
	54931 Honeywell Mtce Contract
	55057 Railway Signal Maintenance
	55060 Snow Removal
	55301 Car/Vehicle Rental
	55305 Underground Duct Rentals
	55310 Equipment Lease/Rental
	55312 Equipment Rental - External
	55313 Operating Equip - External
	55314 Operating Equip - Internal
	55315 Rental-Communic Cables
	55316 Hired Equipment
	55322 Payments/Agreements
	55330 Rent-Bell System
	55331 Rent - Air Cards
	55332 Rent-Cellular Phones
	55336 Rent-Computer Equipment
	55340 Rent-Event Related
	55348 Rent-Lease Improvements
	55349 Rent-Off Site Date Securi
	55350 Rent-Miscellaneous
	55352 Boiler & Water Heater Rentals
	55355 Rent-Office Equipment
	55358 Rent-Offices & Buildings
	55365 Rent-Operating Equipment
	55370 Rent-Pagers
	55372 Rent-Parking
	55375 Rent-Property/Lands
	55380 Rent-Radio Equipment
	55399 Special Projects
	55401 Advertising & Promotion
	55402 Cable Tv
	55403 Advertising for Vacancies
	55405 Community Education
	55406 Let's Grow
	55410 Building Coventions
	55420 Exhibitions & Displays
	55425 Familiarization Tour
	55430 Lady Hamilton/Volunteers
	55440 Marketing
	55441 Design
	55442 Promotional Partnership
	55443 Distribution
	55450 Presentation Expense
	55454 Community Liaison
	55455 Public Relations
	55456 Annual Report
	55458 Publications & Brochures
	55465 Receptions-Local
	55470 Special Events-Advertising
	55475 Tender Notice Advertising
	55482 Tounst Info Centres
	55483 Trade Fairs-External
	55484 Trade Fairs/Marketplaces
	55485 Trade Fairs-Local
	55486 Tounsm/Development Project
	55501 Support Services



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Details at: Department

Account Cat: Net Levy

Department	Account
	55502 Internet Line
	55503 Councillors Web Page Services
	55516 Application Servers
	55518 Hardware Lease/Mtce
	55520 IT Services
	55521 Maintenance Application Server
	55523 Lse Minc Training Hardware
	55525 Computers
	55527 Pnrfers
	55529 Servers
	55806 Board Development
	55900 TB-Con-Financial Analyst
	55906 FLA - Animal Control
	55907 Book Hoist Contract
	55910 Community Development
	55911 Other Recycling Initiatives
	55912 Computer Maintenance Contrac
	55913 Interior Plant Care
	55914 Recycling Mixed Glass
	55915 Proof of Performance
	55916 Contractual Services
	55917 Contract Serv-Subsidized Progs
	55918 Contractual Srv-EJP Program
	55919 Contractual Serv Instalation
	55920 Contractual-Region
	55921 Bnnks Armoured Car Services
	55924 Banner Installation Charges
	55925 Contract - Building Cleaning
	55926 Elevator Contract
	55927 Film Development
	55928 Emergency Services
	55929 Veterinary Costs
	55931 Cont Services Temp Agency
	55932 WCB Bridging
	55934 Jobs Ontano Employer
	55935 Physician OHIP Payment
	55937 Contract - Blue Box Pick-up
	55938 Lease & Service Contracts
	55939 MMS Contracted Services
	55940 Microfiche/Com Services
	55941 Contractual - Landscaping
	55942 One Call System
	55944 Pest Control
	55945 Cremation
	55946 Contractual - Generator PM's
	55947 Photocopier-Quic Change
	55950 Contractual-Waste Bin Collect
	55955 Pump Out Holding Tanks
	55958 Purchase Of Services
	55960 Refrigeration Contract
	55961 Recycling Processing
	55962 Recycling Collection
	55965 Service-Checkpoint
	55975 Taxi Contract
	55986 Inter-Branch Courier
	55991 Provincial Payment 33 1%
	55992 Transfer to Partnership
	55994 Parking-Provincial Contrib 25%
	55995 Boundary Road Agreements - Payments
	56815 Flowers & Wreaths

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Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	56816 Bereavement - Fruit Baskets
	56820 Ground Returns
	57605 General Studies & Research
	57614 Community Programming
	57630 East Kiwanis-Programs
	57631 Encroachments
	57632 Exhibits & Displays
	57656 Information Retrieval
	57660 Learn To Swim
	57670 Neighborhood Watch
	57681 Program Activities
	57683 Programming
	57690 Transfer To Partnership
	57691 Travel Surveys
	<b>AGENCIES and SUPPORT PAYMENTS</b>
	56905 Bia-Payments
	56915 Bia-Cancellations Current Yr
	57005 Child Care-Other
	57007 Rent Supplement, Other
	57008 Social Housing - City Owned
	57009 Rent Supplement 100%
	57010 Social Housing
	57011 Prior Year Subsidy Adjustments
	57013 Child Care Pay Equity
	57015 Special Needs Resourcing
	57018 Resource Centres
	57021 Wage Subsidy
	57022 Wage Improvement
	57025 Minor Capital General
	57213 Environmental Incentives
	57217 Children's Island
	57242 Hosting Of Conferences
	57252 Innovative Programs
	57257 New Years Celebrations
	57260 Other Purchases/Services
	57266 Receptions Qtr Century Club
	57267 Placqing
	57275 Receptions
	57279 Seniors Games/Carousel
	57282 Social & Recreation
	57285 Special Events
	57286 Camp Maple Leaf Fundraising
	57294 Volunteer Appreciation
	57305 ELP Extended Day
	57311 Transition Child Benefits
	57315 Best Start
	57316 CC Stabilization
	57317 Preschool Universal
	57318 Child Care - DNA
	57319 Child Care-Formal
	57320 Child Care-Informal
	57321 Basic Needs
	57322 Special Diet
	57323 Advanced Age
	57324 Community Start-Up
	57325 Shelter Subsidy
	57326 Fuel
	57327 Temporary Care
	57328 Pregnancy Supplement
	57330 Surgical Supplies

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Details at: Department

Account Cat: Net Levy

Department	Account
	57332 Prosthetic Appliances
	57333 Funerals And Burials
	57334 Optical Services
	57335 Dentures
	57337 Vocational Training
	57338 Dental Services
	57339 LEAP Incentive
	57341 Prosthetic-100% Municipal
	57342 Home/Appliance Repairs
	57343 Mandatory Childrens Dent
	57344 Psychological Assessments
	57345 Other Health
	57346 Other
	57348 Winter Clothing Allowance
	57349 School Clothing
	57350 Comm Particip Expenses
	57351 Medical Travel
	57352 Accreditation Costs
	57353 FT Employment Benefit
	57355 Utility Arrears
	57366 Child Care Subsidy Recovery
	57367 Recoveries-Overpayments
	57368 Recoveries-Fraud
	57369 Recoveries - FSU
	57373 Other Employ Benefits (OEEAB)
	57374 Up Front Childcare Costs
	57375 Board & Lodging
	57376 Training - OW Clients
	57380 Emergency Food Assistance
	57381 Download ODA Dental Benefits
	57382 Download ODA Administration
	57383 Download Doctor's Fees
	57384 Download Vision Care
	57390 Recovery - NCB
	57391 Download Assistive Device Prgm
	57394 Mandatory Childrens Optical
	57395 Download Admin
	57398 Download ODSP Allowance
	57399 Recovery
	57416 Good Shepherd
	57417 Mission Services
	57418 Salvation Army
	57419 Salvation Army Transport
	57420 Martha House
	57421 Lodging Homes
	57425 Personal Needs
	57428 Womankind
	57430 On Call Physicians
	57431 Medical Director
	57453 Pastoral Counsel Service
	57456 St Matthew'S House
	57458 Emergency Women'S Hostels
	57462 GSC Family Shelter
	57464 Brennan House
	57468 Wesley Urban Ministries
	57469 Mary'S Place
	57471 Good Shepard-Youth
	57480 Energy Emergency Fund
	58201 Grants
	58202 Grants fr Ham Future Fund Resv

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Details at: Department

Account Cat: Net Levy

Department	Account
	58203 Agency Grant Recoveries
	<b>RESERVES / RECOVERIES</b>
	57702 Trust-Fund Against Arrear
	57880 Recovery-Staff Expense
	57881 Prior Year Recoveries
	57883 Recovery-Mat/Supp/Other
	58101 Trnsfr To Resrv Frm Curr
	58102 Trsf To Veh/Equip Rsvs
	58103 To WSIB Reserve
	58113 Provision For Equipment
	58123 Internal Debt Charge-Operating
	58150 Tfr Omers Contribution
	58154 Replace Of Auto Equip
	58157 Prov For Doubtful Accts
	58160 Election Expense
	58161 Election Accuvote System
	58168 Provision-R & M Grounds
	58170 Provision-Book Purchases
	58177 Capital Projects -City
	58181 Tax Stabilization
	58182 Special Events Subsidy Fnd
	58510 Event Subsidy-P&D-Current
	58525 Other-Current
	58541 Rent Subsidy-P&D-Current
	58550 Vehicle-Capital
	58601 Tfr To Resrv Frm Cap
	58602 Tfr To Curr Frm Cap
	58703 Recoveries City
	58711 Recov Carryforward
	58721 Recov From Capital
	58737 Recov Internal
	58738 Recovery - Security
	58745 Recovery-Stock Materials
	58746 Stationery Stock Recovery
	58752 Recov Non Profit Housing-Sal&B
	58755 Recov Others
	58757 Recov Outside Sources
	58776 Recov Salaries/Wage/Ben
	58784 Recovery - Auto Insurance
	58795 Recovery Housing - Materials
	58796 Recovery Housing - Contractual
	58797 Recovery Housing-Rents&Financl
	58798 Recovery Housing-External Tran
	58799 Recovery Housing-Debt&Mortgage
	59432 DIR_Mapping Services
	59433 DIR_HardwareLease/Mtce Recovery
	59434 DIR_Cannon Printers Recovery
	59435 DIR_Application Server/Mtce Recovery
	59436 DIR_Image Processing Fee
	59437 DIR_Agendas
	59445 DIR_Vehicle Insurance Recovery
	59446 DIR_Insurance Recovery
	59450 DIR_Facilities Recovery
	59455 DIR_Central Fleet Recoveries
	59460 DIR_Postage/Freight/Courier
	59461 DIR_Printing and Reproduction
	59801 Cap-Cur_Recovery_Sal,Wage,Ben
	59802 Cap-Cur_Recovery_Materials
	59803 Recovery of Contractual Services
	59804 Cap-Cur_Recovery_Rents & Finan

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Details at: Department

Account Cat: Net Levy

Department	Account
	59809 Capital Recovery
	<b>COST ALLOCATIONS</b>
	58801 Inactive - C A Recovery
	58804 C A Recovery-C A O
	58806 Inactive - C A Recovery-Human Resources
	58808 C A Recovery-Finance
	58813 C A Recovery -Police
	58814 C A - Recovery Fire
	58816 C A Recovery -Roads
	58817 C A Recovery-Hsr
	58818 C A Recovery-Parking Services
	58819 C A Recovery-Freeway
	58822 C A Recovery -Waterworks
	58823 C A Recovery- Sanitary Sewers
	58825 C A Recovery-Health
	58826 C A Recovery-Community Serv
	58827 C A Recovery-Macassa Lodge
	58828 C A Recovery-Wentworth Lodge
	58829 C A Recovery-Wntwrth Library
	58830 Inactive - C A Recovery -Planning
	58831 C A Recovery - Ec Dev
	58833 C A -Recreation
	58839 Inactive - C A Recovery - I T Services
	58843 C A Recovery-Storm Sewers
	58846 C A Recovery-Waste Mgmt
	58847 C A Recovery - Horticulture
	58848 C A Recovery - Cemeteries
	58876 C A Recovery-Overhead
	58883 C A Recvry-CUP Copps Coliseum
	58893 C A Recovery-Corporate
	58894 C A Recovery-Mgmt Studies
	58895 Inactive - CA - Fac Mgmt Trades
	58896 C A Recovery-Corp Communic
	58902 C A - Forestry
	58904 Inactive - C A - Budgets
	58905 Inactive - C A -Clerk
	58906 Inactive - C A -Human Resources
	58907 Inactive - C A -Solicitor
	58908 C A -Finance
	58909 C A -Accommodation
	58911 C A - Call Centre
	58912 Inactive - C A - Vehicle Insurance
	58913 C A -Police
	58915 C A - WD&WWC Operations Water
	58917 C A -H S R
	58918 Inactive - C A - IP Telephony
	58919 Inactive - C A - Canon Printers
	58925 C A -Service-In-Kind - Police
	58926 C A - Parks
	58927 C A - Parking Services
	58928 C A - By-Law Services
	58930 Inactive - C A -Planning
	58933 C A -Recreation/Parks Facilities
	58934 C A -Communication
	58936 Inactive - C A - Postage
	58937 Inactive - C A -Insurance
	58938 Inactive - C A -Printing
	58939 Inactive - C A - I T Services
	58941 Inactive - C A Provincial Offences-RCL
	58945 Inactive - C A -Internal Audit

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Details at: Department

Account Cat: Net Levy

Department	Account
	58946 Inactive - C A -Finance Admin
	58947 Inactive - C A -Finance Accounting
	58948 C A -Finance Revenue
	58949 Inactive - C A -Finance Payroll
	58950 C A -Employment Equity
	58953 Inactive - C A -Purchasing
	58954 C A -Meeting Expenses
	58961 Inactive - C A - Roads
	58962 Inactive - C A - Traffic
	58966 C A - Corporate Financials
	58967 Inactive - C A Corporate Services
	58969 Inactive - C A - Fuel - Diesel
	58970 Inactive - C A Vehicle/Equipment Expense
	58971 Inactive - C A - Fuel - Unleaded
	58972 Inactive - C A - Fuel - Natural Gas
	58976 C A Leachate Collection System
	58977 C A Municipal Landfill Leachate
	58980 C A - CUP Operations
	58982 Inactive - C A - Facilities
	58984 Inactive - CA - Lease Costs
	58986 Inactive - CA - Utilities
	58989 Inactive - C A - Mapping Services
	58990 Inactive - C A -W S I B
	58991 Inactive - C A -Parcels
	58993 Inactive - C A - Application Server/Mtce
	58994 Inactive - C A - Hardware Lease/Mtce
	58996 Inactive - C A - Image Processing
	58997 Inactive - C A - Fleet Services
	58998 Inactive - C A CMS Finance & Admin
	58999 C A - Hansen & GIMS Support
	59001 C A -Administration
	59002 C A Director Fleet&Facilities
	59003 C A -Vehicle Rental
	59004 C A -Building Rental
	59027 CA - Labs Support Services
	59028 CA-Bacteriology Lab(WaterQual)
	59029 C A - Debt Charges
	59034 C A - Roads
	59035 C A - Traffic
	59040 CA - Labs (Waste)
	59041 C A - Parks
	59042 C A - Cemeteries
	59043 C A - Horticulture
	59053 C A -Engineering
	59057 C A -Supply Services
	59058 C A - Equipment Maintenance
	59062 C A -Transit General Repair
	59063 C A -Transit Major Repair
	59066 C A -Shop Labour
	59068 C A -Transit Body & Paint
	59069 C A -Central Gar Vehicle Shop
	59080 C A -Waste Management
	59081 C A - Service Manager
	59086 C A -Strategic Planning
	59088 C A -Planning&Development
	59096 C A - Building
	59098 C A Transit Body & Paint
	59101 C A -Administration
	59102 C A - General Managers Office
	59103 C A -Vehicle Rental

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Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	59104 C A - Finance Administration
	59107 C A - Housing
	59109 C A -WD&WWC Contracts-Water
	59119 C A -Marine Unit
	59121 C A Recovery - Debt Charges
	59122 C A -Patrol Area 3
	59123 C A -Waste Collection/Disposal
	59128 C A - Household Special Waste
	59129 C A - Public Education
	59130 C A - Pre-Disposal Contract
	59131 C A - Cemeteries
	59134 C A - TOE Recovery
	59137 C A -Sections
	59150 C A -Patrol Area 1
	59151 C A -Patrol Area 2
	59152 C A -Waste Management
	59153 C A - OW Admin
	59154 C A -Recoverable Services
	59160 C A -Waterworks
	59162 C A -Development
	59169 C A - Road Surveys
	59171 C A -Road Maintenance
	59172 C A -Facilities
	59173 C A - Best Start Admin
	59175 C A -Accommodations
	59179 C A - SBEC
	59181 C A Building
	59193 C A - Downtown Renewal
	59401 IND_Human Resources Recovery
	59410 IND_Fin Accounting Services Recovery
	59411 IND_Fin Application Support Recovery
	59412 IND_Fin Payroll Recovery
	59413 IND_FinAccounts Payable Recovery
	59414 IND_Fin Purchasing Recovery
	59415 IND_Fin Accounts Receivable Recovery
	59420 IND_Treasury Services Recovery
	59421 IND_Current Budgets Recovery
	59422 IND_FP&P Recovery
	59430 IND_Information Services Recovery
	59440 IND_Legal Services Recovery
	59462 IND_Internal Courier Recovery
	59501 IND_Legislative Recovery
	59505 IND_City Manager Recovery
	59520 IND_CMS Finance & Admin Recovery
	59530 IND_GM - Cs Admin Recovery
	59535 IND_Clerk Recovery
	59540 IND_Provincial Offenses - RCL
	59545 IND_STW_funded by WWW
	<b>FINANCIAL</b>
	52104 Arb-Rlty Tx Rem-Prior Yr
	52108 Rlty Tax w/o-Sec 357, MOS, ARB
	52110 Assessments-Locals
	52125 Business/Realty Taxes
	52130 Compassionate Appeals
	52138 Tax Cr-Old-Cur - Levy Billing
	52139 Tax Cr-New-Old Bump-Up-Adjust
	52141 Residential Phase-In
	52147 Gross Levy-French Public Bd
	52150 Levy-Tax On Exempt Prop
	52161 Capping Adjustments

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Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	52162 Current Year Property Taxes
	52167 Pen & Int Adjust-Prior Years
	52169 Penalty & Interest Adjustments
	52171 Tax Registration Expenses
	52172 Tax Roll Items
	52174 Tax Write Offs
	52176 Tax Capping - Levy Billing
	52178 Small Bal Tax Write-offs
	52180 Verteran's Rebates
	52181 Charitable Rebates
	52182 Vacancy Rebates
	52184 Tax - ERASE Grant
	52185 Trf to Tax/P&I Doubt Allowance
	52189 Tax - ENTERPRISE Grant
	52190 Sales Tax
	52192 Tax Rebate
	52194 Adjustment For Doubtful Accts
	52204 Auto Related Insurance
	52217 Claims Expense-Corporate
	52219 Damage Claims
	52230 Insurance Premiums
	52237 Sport Liability
	52245 Vandalism
	52298 Insurance Recovery
	52299 Miscellaneous Claims Expense
	52413 Court/Litigation Costs
	52417 Provincial Prosecutor
	52418 Justice of the Peace
	52425 Legal Fees
	52501 Bad Debt Expense
	52505 BIA-Chargebacks
	52601 Bank Fees / Charges / Adj
	52602 U S Exchange
	52603 Cash Over / Short
	52604 Transportation Of Money
	52740 Commissions - Agents
	52744 Comm 'S On Display Adv
	52865 Bond Trading System
	52869 HECFI Payments
	52870 Contingency
	52873 Credit Card Charges
	52875 Custodial Fees
	52896 Fines & Offences
	52901 Interest
	53330 Other Fees & Services
	55701 Accreditation Fee
	55702 Admissions
	55704 Agency Fees
	55705 Registry Office Fees
	55706 Architectural Fees
	55707 Assessment Fees
	55709 Audit Fees
	55710 Appraisal Fees
	55713 Building Permit Fees
	55714 Bus Tickets
	55715 Collection Fees
	55718 Criminal Reference Checks
	55719 Paytickets Fee
	55720 Data Processing Services
	55723 Debt Issue/Credit Rating



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Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	55730 Evaluation Fees
	55731 Monitoring and Reporting Fee
	55732 Examiners Fees
	55734 Monitoring And Enforcement Fee
	55735 Fees For Service
	55736 Fees-Aquatic
	55737 Fees-Instructors'
	55738 Transaction Fee
	55739 Processing Fee
	55740 Honorariums
	55742 Identification-Photos
	55743 Serena Program
	55744 Inspection Fees
	55745 Legislated Elec Inspec Fees
	55746 IDEAS Program
	55747 Birthright Program
	55748 Licence Fees
	55749 Licence Fees-Infra
	55750 Licence Fees-User
	55755 Management Fees
	55758 Material Testing Fees
	55760 Medical/Lab Fees
	55763 EA Expenditures for Flat Rate
	55764 Membership Fees
	55765 Witness Fees
	55767 NCB Expenses
	55768 Ontario Municipal Board Fees
	55769 Ontario Works System
	55771 Ontario Health & Safety Exp
	55772 Other Fees & Services
	55773 Parking Fees
	55774 Passenger Licensing
	55776 Printing Fees
	55779 Recruitment
	55780 Seminar Speaker Fees
	55781 Self Employment
	55782 Subdivision Discharge
	55785 Surveys
	55789 Title Fees/Transfer Tax
	55790 Translation Fees
	55791 Trustee Admin Fees
	55792 Suppl Assessment Service
	<b>CAPITAL FINANCING (E)</b>
	52010 External Debt Charges
	52012 External Debt-Tile Drainage
	52013 Ex Debt-Tile Drainage-Interest
	52015 External Debt Principal
	52016 External Debt Interest
	52020 Recovery Debenture Debt
	57901 Amortization
	57920 Amrtzn MachineryEquipment
	58002 Tfr To Capital Frm Current
	58122 Internal Debt Charges-Capital
	<b>CAPITAL EXPENDITURES</b>
	59206 Artwork
	59212 Construction
	59214 Contract
	59222 Demolitions
	59259 Land/Property
	59275 Preliminary Engineering

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Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	59291 Storage Costs
	59297 Work Done By Own Forces
	59300 Second W-Highld-45m S Highld
	59301 Second W-525m S Highld-Rymal
	59302 Sanitary Sewers-Fifty Road
	59303 Bay Area Wm Hwy 56-Binbk Pymt
	59304 Sanitary Sewers-Binbrook Rd
	59305 Rob-Geoff Wm Hwy 56-Binbk Pymt
	59307 WM White Church Development
	59309 Hamilton San Dev Repayment
	59311 Garner/Shaver Sanitary Sewer
	59312 Binbrook Water Tower
	59315 Elizabeth Gardens 3 Water
	59316 Elizabeth Gardens 3 Sewer
	<b>Revenue</b>
	<b>FEES AND GENERAL</b>
	43502 Province - CUP Recoveries
	44009 City Service Recoveries
	44020 Pavement Cut Recoveries
	44021 Pavement Cut Overhead
	44022 Public Works Recovery
	44023 Banner Installation - City
	44024 Other Recoveries
	44200 Service Recoveries
	44220 Recovery Regional Network
	44235 Lease Mtce Recovery
	45007 Markers and Foundations
	45008 Cemetery License Fees
	45010 Crypt Sales
	45026 Sale Of Cemetery Articles
	45028 Sale Of Niches
	45030 Sale Of Plaques
	45034 Lots And Internments
	45035 Internment Fees
	45040 Land Sales - Cemetery
	45098 Cemetery Revenue & Clearing
	45152 Mum Show
	45154 Special Events
	45155 Special Events - Functions
	45160 Ticketmaster
	45162 Exclusive/Promo Revenue
	45200 Box Off Fees - Copps
	45201 Box Off Fees - Ham Pl
	45202 Box Off Fees - Other
	45203 Commissions - Suppliers
	45204 Commission Games & Misc
	45205 Commissions-Souvenirs
	45206 Commission Beverages
	45207 Commissions - Snack Vending
	45208 Outlet Commission
	45209 Commissions - Bulk Vending
	45210 Beer
	45211 Vending Snack Sales
	45212 Beverage - Catering Sales
	45213 Confectionery Sales
	45214 Coffee, Donuts, Ice Cream
	45215 Vending Bulk Sales
	45216 Corkage
	45218 Food / Catering Sales
	45219 Sundry/Hockey Sales

# Cost Category Detail Report - Draft/Requested

Year: 2011

Version: Draft

Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	45220 Liquor
	45221 Proshop Sales
	45222 Soft Dnks & Punch - Bar
	45224 Wine
	45225 Draught Beer
	45226 HCC - Rent
	45230 Copps - Amateur Hockey
	45232 Copps - Amateur Sports
	45234 Copps - Casual Ice Rentals
	45236 Copps - Concerts
	45238 Copps - Conventions
	45240 Copps - Family Shows
	45242 Copps - Other
	45244 Copps - Private Boxes
	45246 Copps - Professional Hockey
	45248 Copps - Professional Sports
	45250 Copps - Trade / Cons Shows
	45252 Display Advertising
	45254 Display Window Rental
	45256 Equipment / Stage Rental
	45258 Ham Place - Bach Elgar Choir
	45260 Ham Place - Gentol Follies
	45262 Ham Place - Great Hall
	45264 Ham Place - Opera Hamilton
	45265 H-W Creative Arts
	45266 Ham Place - Studio Theatre
	45267 Hospitality
	45268 Office Rental
	45270 Provision For Promotion
	45286 Ham Place - Meeting Rooms
	45288 Hcc - Telav Audio Visual
	45292 Rental Piano
	45293 Fun Zone
	45297 SCR City Hall Rentals
	45304 Advertising - Buses
	45306 Advertising - Shelters
	45310 Cash Fares
	45312 Charters
	45314 Misc Cash & Ticket Revenue
	45316 Passengers
	45318 Passes
	45319 Skate Passes
	45320 Photo I D Revenue
	45322 Service To Outsiders
	45324 Special Event Revenue
	45326 Ticket Fares
	45328 Urban Charters
	45335 Transit Ticket Sales Adjustmen
	45400 Accommodation Fee
	45401 Quarry Operations Fees
	45403 MFIPPA-OW
	45404 Administration Fee-Lot Grading
	45408 Administration Fees
	45410 Ownership Information Change
	45411 Arrears Processing Fee's
	45412 Administration Fees - Lawyers
	45413 Tax/New Roll Account
	45416 Admission Fees
	45425 Gen Vegetation Inventory Review
	45426 Tree Protection Plan Review

# Cost Category Detail Report - Draft/Requested

Year: 2011

Version: Draft

Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	45428 Aggregate Resource Rev
	45432 Advertising Revenue
	45439 Main Street Application Fees
	45440 Application Fees
	45444 Advanced Aquatics Fees
	45446 Aquatic Fees
	45454 Cash Receipts
	45456 Bed Retention
	45458 Commission - Telephones
	45466 Committee Of Adjust Fee
	45470 Concession Fees
	45472 Contract Revenues
	45478 Coupon Revenue
	45482 Credit Card Fees - Net
	45484 Art Gallery - CUP Recoveries
	45485 CUP Recoveries
	45487 Re-Occupancy Fee
	45488 RCMP Recoveries
	45497 Thrd Party Contrib/Grants
	45498 Donations
	45499 Trust Funds-Donations
	45501 Estate Recoveries
	45503 False Alarm Fees
	45504 Equipment Rentals
	45505 Extension Agreement
	45507 Fccs Deposit Clearing Fees
	45509 File Closures
	45510 Inspection Fees
	45511 Fire Inspection Fees
	45512 Fire Training Complex
	45513 Fire Services - Mtc
	45514 Dietary Revenue
	45515 Food Sales - Recreation
	45517 Fund Raising
	45518 Open Air Burning Response
	45519 General Fees
	45521 Library Book Sales
	45523 Library Illo Fees
	45533 Membership Fees
	45534 Witness Fees
	45535 Merchandise Sales
	45537 Minimum Vehicle Fee
	45539 Non-Resident User Fees
	45541 Nsf Cheque Fee
	45545 On-Street Parking Fees
	45547 On-Street Meter Revenue
	45550 Driveway Approach Fees
	45553 Overdue Penalty Offset
	45554 TODS Recoveries
	45555 Overload Permit Fees
	45557 Parking Fees
	45558 Cash in Lieu of Parking
	45559 Parking Revenue
	45560 Registration Fees
	45561 Part Lot Control Fee
	45571 Photocopier Revenue
	45572 Special Duty Revenues
	45573 Police Fees
	45575 Police Visa Clearances
	45577 Preferred Accommodation

# Cost Category Detail Report - Draft/Requested

Year: 2011

Version: Draft

Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	45579 Processing Fees
	45580 Day Program Meals
	45581 Program Fees
	45582 Meals on Wheels
	45583 Programming Revenue
	45587 R O P A Fees
	45589 NDDS-Clearing
	45591 Reader Printers
	45593 Program Registration Fees
	45597 Research Fees
	45598 Residents' Contributions
	45601 Revisions To Subdivisions
	45602 CPIGP Admin Fee
	45603 Sale Of Service
	45605 Scrap Metal
	45606 Enterprise Zone Fees
	45607 Secondments
	45608 Broken / Damaged Meter Fee
	45609 Service Charges
	45610 Sign Fees - Levy Billing
	45611 Services-Specific Properties
	45612 Mapping Services Revenue
	45614 Clip Cards
	45615 Sign Fees
	45617 Site Plan Control
	45625 Sponsorships
	45627 Plan of Subdivision Fees
	45629 Subdivision Lawyer Letter
	45631 Sub-Processing Fees
	45632 Ticket Sales
	45633 Tow Fees
	45634 Snow Clearing - Levy Billing
	45635 Training Fees
	45637 Transport Of Prisoners
	45641 Union Fee Billings
	45643 Vending Commissions
	45651 Green Fees
	45653 Handling Charge - Mail Order
	45654 Handling Charge - Holds
	45655 Land Division Consent Fee
	45661 Local Imprvmt Certificate
	45663 Tender/Proposal Process Fee
	45669 Rental - Lockers
	45671 Lockers - Refunds
	45673 Commissions - Concession
	45679 Water Turn On / Offs
	45681 Work Orders
	45683 Official Plan Appl Fees
	45690 Other Recoverable Fees
	45691 User Fees-Region Portion
	45692 Joint Sewer Water Agreements
	45693 Shelter Pound Fees
	45694 Surrender Fees
	45697 Zoning Application Fees
	45698 Condominium Fees
	45701 Downtown Residential Loan Fees
	45702 Death Registrations
	45703 Birth Letters
	45704 Document Copies
	45707 Birth Registrations

# Cost Category Detail Report - Draft/Requested

Year: 2011

Version: Draft

Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	45710 Speaker Series
	45711 Bridges to Better Business
	45712 Mentor Programs
	45717 Plastic Recovery
	45718 Mixed Fiber Recovery
	45720 Film Recovery
	45721 High Density Polyethylene
	45722 Steel Can Recovery
	45723 Aluminium Can Recovery
	45724 Glass Recovery
	45725 Brownfields Conference
	45728 Self Employment Training
	45729 Capital - OCC
	45730 Transportation Fees
	45731 Trap-Wildlife Removal/Release
	45733 Polystyrene Revenue
	45740 Gable Tops-Tetra Paks
	45741 Tubs & Lids
	46000 Rental Fees
	46002 C I S Rent
	46003 Patio Fees
	46005 Benches
	46006 Cafeteria Rental
	46007 Boulevard Parking-Residential
	46008 Boulevard Parking-Commercial
	46010 Rent Recovery
	46011 Road Closures
	46035 Stoney Creek City Hall Lease
	46036 Court House Lease
	46038 Credit Union Rental
	46040 Daily Rentals - Market
	46046 Enclosed Fields Rental
	46047 Encroachments - Levy Billing
	46048 Encroachments
	46050 Site Rental - Movie Shoot
	46051 Rentals-City Share
	46068 Land Rental
	46072 Monthly Rentals - Market
	46074 Newspaper Vending Boxes
	46075 Rental - Room/Hall
	46079 Rental - Pool
	46080 Open Fields Rental
	46082 Overload Agreements
	46083 Rent / Fees - Civic Property
	46084 Park & Pavilion Rental
	46086 Phase 1 Rental
	46088 Phase 2 Rental
	46090 Phase 3 Rental
	46092 Phase 4 Rental
	46094 Provincial Share-Rental
	46100 Schools - Rental
	46101 Rentals-Board of Education
	46104 Rental - Ice
	46105 Floor Rentals
	46110 Special Agreements/Leases
	46114 Stadium Rental - Soccer
	46118 Stadium Rental - Tiger Cats
	46122 Subdivision Discharge
	46130 Wedding - Rental Fees
	47201 Lot Levy

# Cost Category Detail Report - Draft/Requested

Year: 2011

Version: Draft

Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	47202 Animal Tags
	47203 Current Year General Licences
	47204 Nevada License Fees
	47205 Zoning Compliance
	47206 Marriage Licences
	47208 Ticat License Fees
	47209 Trade Examinations
	47210 Trade Licence Fees
	47211 Building Permits
	47212 Certificates Of Compliance
	47213 Current Yr Lotteries - Bingo
	47215 Firearm Permits
	47216 Income Tax Letter
	47217 Lot Grading
	47218 Monthly Reports
	47220 New Construction Permit
	47221 Paid In Full Letter
	47222 Permit
	47223 Other Lottery Fees
	47225 Prior Year's Tax Analysis
	47227 Property Reports
	47228 Recovery-Tax Registrations
	47230 Sewer Repair Permits
	47231 Vendor Fees
	47233 Tax Certificates
	47237 Business Licence
	47240 GLA Animal Tags
	47242 Permits - Dundas
	47299 Bldg Permit - Recovery
	47301 Building Code Act Fines
	47302 Fines
	47303 Fines-City
	47305 Moving Violations
	47308 Prov Offences Act (Fines)
	47312 POA Revenue Refunds
	47313 POA-Fine Revenue Distribution
	47314 MTO-Plate Denial Fines
	47315 MFP Settlement
	47400 Tax Penalties & Interest
	47500 Interest Earned
	47501 Interest Income-Loan Programs
	47502 HUC Dividend
	47503 Interest Earned-Hydro Investmn
	47505 Investment Income
	47510 Interest On Security Deposits
	47515 Interest Cr To Var Res & Tru
	47519 Interest On Accts Receivable
	47523 Securities Lending Income
	47535 Interest - Own Funds
	47543 Long Term Interest
	47559 Net American Exchange Gains
	47568 Capital Gains On Investments
	47602 Sale Of Publications
	47603 Sale of Printed Matter
	47604 Sale Of Equipment
	47609 Sale of Accident Reports
	47610 Gen Occur / Id Photo Sales
	47702 Land Sale
	47703 Beach Blvd Project
	47800 Cash Discounts

# Cost Category Detail Report - Draft/Requested

Year: 2011

Version: Draft

Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	47805 Bank Rebate - Visa
	47807 Contribution -CYBF
	47810 School Board-Seniors Refund
	47812 Audio Visual-Serv & Eq
	47816 Birth Cntrl Clinic Recov
	47828 Sponsor Contrib - Curr Serv
	47835 Contribution - BDC
	47836 Excess Funds - Current
	47837 Contributions - Royal Bank
	47838 Contributions - Legal
	47839 Contributions - Accounting
	47848 Insurance Recovery
	47849 Lease Rental Recovery
	47850 Other Recoverable Services
	47862 Parent Fee Recoveries
	47864 Recovery - Public Board
	47866 Recovery - Separate Board
	47868 Recovery - Courts
	47878 Tire Bonus Refund
	47879 Local Recoveries
	47880 Warranty Recovery
	47881 Cheques Written Off
	47882 Recov-Advertising
	47883 Recov-Banquet Staff
	47884 Recov-Cashiers
	47885 Recov-Coat Check
	47887 Recov-Cooks
	47888 Recov-Janitorial Services
	47889 Recov-Musicians
	47890 Recov-Other Labour
	47891 Recov-Police
	47892 Recov-Porters
	47893 Recov-Rink Attendants
	47894 Recov-Security-In-House
	47895 Recov-Stagehand Services
	47896 Recov-Supervisory
	47897 Recov-Ushers/Ticket Takers
	47899 Ham Renewable Power Recovery
	47901 Net Transfer to ETCA
	48000 Utility Recovery
	48104 Unredeemed Certificate
	48204 Ontario Sales Tax
	48205 Ontario Sales Tax Comp
	48300 Miscellaneous Revenues
	48302 Slot Machine Revenue
	48306 Fuel Tax Rebate
	48307 Transaction Fee - My Hamilton
	48308 Shipping - My Hamilton
	48310 Gratuities
	48315 Revenue Clearing
	49204 Private Contributions
	49214 Third Party Billings
	49222 Other Revenues
	<b>TAX AND RATES</b>
	41055 Local Improvement-Commutations
	41114 CN/CP Acreage - Levy Billing
	41128 Ont Hydro Acre - Levy Billing
	41138 Other Locals - Levy Billing
	41148 Drainage Area - Levy Billing
	41149 Supplementaries



# Cost Category Detail Report - Draft/Requested

Year: 2011

Version: Draft

Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	41150 Municipal Contribution
	41152 Capital Revenue-Levy Billings
	41227 Tax Transfer Fee
	41410 Agriculture Canada
	41411 Canada Post
	41412 Environment Canada
	41413 Her Majesty, The Queen
	41414 National Defense Canada
	41415 Public Works Canada
	41416 Transport Canada
	41430 Environment & Energy
	41432 Liquor Control Board
	41433 Management Board Secretariat
	41436 Ontario Land Corp
	41437 Ontario Realty Corp
	41439 Transportation Ministry
	41440 Hamilton Housing Corporation
	41450 City of Hamilton
	41470 Ontario Inc
	41472 Govern Council of Sal Army
	41473 Greater Toronto Transit
	41474 Hamilton Harbour
	41475 Hamilton Hydro
	41477 Hydro One
	41478 Mohawk Hospital Services
	41480 Heads & Beds
	41492 Power Dams
	<b>GRANTS AND SUBSIDIES</b>
	42001 Federal Grant
	42003 Federal Rent Supplement
	42005 Federal Contribution
	42006 Industry Canada (COBSC)
	42019 Dual Income Recoveries
	43301 General Support Grant
	43303 Ontario Municipal Partnership
	43305 MEDT
	43420 Provincial Subsidy 50%
	43421 Provincial Subsidy - MOHLTC
	43423 Provincial Subsidy
	43426 Provincial Subsidy 80%
	43430 Provincial Subsidy 100%
	43431 Provincial Funding Prior Year
	43435 Provincial Per Household Grant
	43440 Provincial Vaccine Re-imburse
	43456 High Intensity Needs
	43457 Structural Compliance
	43458 High Wage Transition
	43459 Police Fees from Province
	43500 Childrens Museum Grant
	43506 Elderly Centre - Ywca
	43510 Elderly Centre - Ottawa Y
	43512 WDO Subsidy
	43524 Pay Equity
	43525 OHIP Billings Recovery
	43526 Provincial Contribution
	43530 Provincial Rent Suppl
	43534 Recoveries - Refund To Prov
	43550 Other Subsidies/Grants
	43555 Gasoline Tax Revenue
	<b>RESERVES</b>

# Cost Category Detail Report - Draft/Requested

Year: 2011

Version: Draft

Dept: Tax

Details at: Department

Account Cat: Net Levy

Department	Account
	47001 Contrib Frm Capital To Current
	47004 From Capital-Transit
	47008 From Capital-Freeway
	47012 From Capital-Waterworks
	47016 From Capital-Sanitary Swr
	47020 From Capital-Storm Sewers
	47032 From Capital-Planning
	47040 From Capital-Roads
	47058 From Capital - Rapid Transit
	47059 From Capital-Construction Fac
	47064 From Capital Overhead
	47071 From Capital - Facilities
	47072 From Capital-Waste
	47073 From Capital-Parks Planning
	47074 From Capital-Parks Mtce
	47075 From Capital-Downtown
	47076 From Capital-Waterfront
	47077 From Capital - TCA
	47101 Contrib Frm Reserves To Curren
	47102 Contrib fr Ham Future Fund Res
	47106 From Reserve - Winter Control
	47110 From Tax Stable Reserve
	47113 From Vehicle Reserve
	47117 From Develop Chg Reserve
	47125 From Reserves-Debt Paymnt
	47126 Operating - Debt Recovery
	47129 Fr Reserve-Omers' Contrib
	47137 From Sick Leave Reserve
	47140 From Benefit Reserve
	47141 From Wsib Reserve
	47149 From Vehicle/Equip Rsv
	48405 Development Charge Admin Fee
	48415 Dev Chg Paymnt Agreements
	48420 Dev Charge Refunds
	48423 Control Monumentation
	48500 Contrib Frm Current To Reserve
	48705 Contribution From Trust Funds
	48905 Hwrf Pension Fee
	48910 HSR Pension Fee
	48911 HMRF Pension Fees

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	(All)						For details of accounts included in this summary, please refer to index on page 8
<b>Ac Sub Group</b>	<b>Advertising &amp; Promotion</b>						For the column "2011 Budget Change", a negative figure represents a lower budget request
<b>Ac #</b>	(All)						
<b>Ac Name</b>	(All)						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
City Manager	Administration - City Manager	51,290	91,955	50,090	(1,200)	-2.3%	General communication from the CMO, ads placed in the Spectator, Hamilton Community News
	Corporate Communications	-	119,729	-	-	n/a	Actuals have been allocated to appropriate cost centres
	Human Resources	300	3,737	300	-	0.0%	Advertising for vacancies offset by salary gapping
	Legal	-	4,027	-	-	n/a	Advertising for vacancies
<b>City Manager Total</b>		<b>51,590</b>	<b>219,448</b>	<b>50,390</b>	<b>(1,200)</b>	<b>-2.3%</b>	
Comm Partnership Prog	Community Partnership Program	-	1,440	-	-	n/a	
<b>Comm. Partnership Prog Total</b>		<b>-</b>	<b>1,440</b>	<b>-</b>	<b>-</b>	<b>n/a</b>	
Community Service	Benefit Eligibility	13,000	9,385	10,000	(3,000)	-23.1%	2011 budget reduced based on usage
	Culture	188,420	168,989	197,440	9,020	4.8%	2010-Ongoing Ad savings for City-run events in 2010 are reflected in 2011 budget, 2011-increased Ad costs for new Farmers' Market programs

City of Hamilton

Excludes Police, HECFI, Library, RMRCH and Rate

2011 Budget

Expenditure Summary of Select Accounts By Department

Ac Group	(All)						For details of accounts included in this summary, please refer to index on page 8
Ac Sub Group	Advertising & Promotion						For the column "2011 Budget Change", a negative figure represents a lower budget request
Ac #	(All)						
Ac Name	(All)						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
	Employment & Income Support	29,490	17,864	28,590	(900)	-3.1%	2010 variance due to not being able to run Community Information Session, cancellation of some programs due to CDC renovations and savings from products purchased
	Housing & Homelessness	500	2,232	1,000	500	100.0%	2010 & 2011 - communication products re Emergency Shelters and other housing services
	Lodges	1,840	2,102	1,240	(600)	-32.6%	2011 budget Adult Day Program reduced its publications and brochures budget (100% funded program)
	Recreation	162,670	131,312	162,670	-	0.0%	5 year contract included annual reductions in cost of production New 2011 contract will require full operating budget Guide is main source to support \$17M in revenue
	Social Development & Early Chi	154,789	6,628	103,463	(51,326)	-33.2%	2010 anticipated advertising costs (Best Start Reserve 100% funded) did not materialize due to delay in provincial reform of the early years system.
	Strategic Services	14,220	6,295	12,400	(1,820)	-12.8%	Reduced education and health promo budget - base budget savings for 2011
<b>Community Service Total</b>		<b>564,929</b>	<b>344,807</b>	<b>516,803</b>	<b>(48,126)</b>	<b>-8.5%</b>	
Corporate Services	City Clerk	22,000	29,293	22,000	-	0.0%	2010 was over budget because it was an election year requiring advertising for Citizens Committees & Council election in the Spectator & community newspapers
	Customer Service	12,603	6,382	12,603	-	0.0%	Advertising in the Spectator for public notices Advertising in community newspapers by Access & Equity

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

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<b>Ac #</b>	(All)						
<b>Ac Name</b>	(All)						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
	Financial Planning & Policy	-	858	-	-	n/a	Miscellaneous advertising
	Information Services	1,610	663	1,610	-	0.0%	2010 spending is in respect of advertising in "Online Job Board Services"
	Treasury Services	32,770	26,231	30,770	(2,000)	-6.1%	Advertisements in the Hamilton Spectator and the Ontario Gazette for Tax Sales twice a year
<b>Corporate Services Total</b>		<b>68,983</b>	<b>63,427</b>	<b>66,983</b>	<b>(2,000)</b>	<b>-2.9%</b>	
HES	Emergency Management	10,400	11,679	15,400	5,000	48.1%	Public Education program Adv & Promotion
	Emergency Medical Services	2,480	2,650	2,480	-	0.0%	Public Relations & Recruitment Advertising
	Emergency Services Admin	5,660	5,893	5,660	-	0.0%	Public Relations & Recruitment Advertising
	Fire Services	43,510	41,781	45,510	2,000	4.6%	Public Relations & Recruitment Advertising
<b>HES Total</b>		<b>62,050</b>	<b>62,003</b>	<b>69,050</b>	<b>7,000</b>	<b>11.3%</b>	

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	(All)	For details of accounts included in this summary, please refer to index on page 8					
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<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
Legislative	Legislative Budget	450	366	450	-	0.0%	
	Mayor	16,860	16,071	16,860	-	0.0%	Advertising in Community Publications, & event publications
	Volunteer Committee	-	11,883	-	-	n/a	Advertising offset by budget in Materials & Supplies
	Ward Budgets	1,300	66,510	1,300	-	0.0%	Advertising in Community Publication & event publications
<b>Legislative Total</b>		<b>18,610</b>	<b>94,830</b>	<b>18,610</b>	<b>-</b>	<b>0.0%</b>	
Planning & EcDev	Building Services	10,000	7,905	10,000	-	0.0%	
	Downtown & Community Renewal	22,750	18,525	22,690	(60)	-0.3%	Accounts in this category comprised of Adv & Promo which is now fully spent plus exhibits & displays which nothing was spent from budget of \$10k Amt spend chgs from yr to yr depending on the # of presentations/public meetings held
	Economic Development & Real Es	224,240	260,902	234,240	10,000	4.5%	Budget used for job postings, Job Fair, Creative Design, Promo items Ads placed in Spec, Ham Comm News, local radio, Ham Chamber of Commerce, Flamb C of C
	GM, Finance & Support Services	150,000	47,959	150,000	-	0.0%	

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	(All)						For details of accounts included in this summary, please refer to index on page 8
<b>Ac Sub Group</b>	<b>Advertising &amp; Promotion</b>						For the column "2011 Budget Change", a negative figure represents a lower budget request
<b>Ac #</b>	(All)						
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<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
	Growth Management	-	2,065	-	-	n/a	
	Parking & By-law Services	29,750	23,141	34,000	4,250	14.3%	Budgeted increase in MLE - L & P section reflects Public consultation required for changes in Bylaws and proposed changes in licence categories
	Planning	30,630	6,657	30,630	-	0.0%	Ad Budget for job adv, Notices of Program Chngs etc In Comm Planning, the Adv & Promo budget is used for holding bi-annual Urban Design Award Program
	Regional Tourism Organization	-	1,223	-	-	n/a	Costs associated with new RTO during it's transition phase is flowing through the City books, but are fully funded from Province
	Strategic Services/Special Pro	11,950	19,256	11,950	-	0.0%	
	Tourism – Pan Am Games	-	795	-	-	n/a	2010 unbudgeted cost for Pan am are fully funded from Pan Am capital project
	Tourism Hamilton	204,994	214,073	198,969	(6,025)	-2.9%	Adv in Ham Comm News, meeting and conv publications, seasonal campaigns, AAA publication, Visitor Guide, Adv for TODS/LOGO Program Adv campaign for meetings and convention market in DMF program is a no levy impact program
<b>Planning &amp; EcDev Total</b>		<b>684,314</b>	<b>602,501</b>	<b>692,479</b>	<b>8,165</b>	<b>1.2%</b>	
Public Health	Clinical & Preventive Services	33,565	36,770	36,293	2,728	8.1%	Budget funds health promotion materials, Variance due to decreased spending to manage medical supply costs Budget increase due to promotion of new Healthy Smiles Ontario

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	(All)						For details of accounts included in this summary, please refer to index on page 8
<b>Ac Sub Group</b>	<b>Advertising &amp; Promotion</b>						For the column "2011 Budget Change", a negative figure represents a lower budget request
<b>Ac #</b>	(All)						
<b>Ac Name</b>	(All)						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
	Family Health	98,935	96,970	93,533	(5,402)	-5.5%	Education and Health Promotion budgets used to fund client incentives, health promotion materials, and prevention campaigns. These budget lines were reduced to meet budget targets.
	Health Protection	93,799	84,122	95,539	1,740	1.9%	To inform the public of issues related to safe water, WNV, infectious diseases, food safety, air quality, extreme heat/ cold alerts. Need to inform has increased.
	Healthy Living	607,312	604,017	493,074	(114,238)	-18.8%	Education + Health Promotion budget used for educational materials, comm campaigns, workshops. 2011 cut to meet targets, will use in-house graphics.
	Medical Officer of Health	1,480	937	1,480	-	0.0%	Various advertising and promotional activities through the Office of the Medical Officer of Health.
	Planning & Business Improvement	12,375	3,301	9,000	(3,375)	-27.3%	need not there- more publishing of reports done electronically, 2011 budget is for Phacts, annual report, annual research report, blood lead survey communications.
<b>Public Health Total</b>		<b>847,466</b>	<b>826,117</b>	<b>728,919</b>	<b>(118,547)</b>	<b>-14.0%</b>	
Public Works Tax	Energy Management	-	7,592	-	-	n/a	2010 - Day Advertising Group contract, advertising in Hamilton Spec & Community News, advertising for Senior PM position, Perspective Marketing Inc - 4 page.
	Environment and Sustainable In	187,565	70,310	224,120	36,555	19.5%	N/A \$ 36,555 adjustment in proposed budget reduction.
	Facilities	710	10,701	9,500	8,790	1238.0%	N/A \$ 8,790 adjustment in proposed budget reduction.



**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	(All)						For details of accounts included in this summary, please refer to index on page 8
<b>Ac Sub Group</b>	<b>Advertising &amp; Promotion</b>						For the column "2011 Budget Change", a negative figure represents a lower budget request
<b>Ac #</b>	(All)						
<b>Ac Name</b>	(All)						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
	Fleet	10,500	27,240	10,500	-	0.0%	2010 - Day Advertising Group, City Press Inc - Passport to Hamilton posters & brochures, Stronco Group- booth rental & tables, Cvent Merchant, 2010 Globe Awards
	Operations and Waste Manageme	314,940	452,436	299,690	(15,250)	-4.8%	N/A (\$ 15,250 ) adjustment in proposed budget reduction
	PW-General Administration	6,360	46	6,360	-	0.0%	2010 - GM's Office - Advertising for Vacancies and Exhibitions and Displays 5,814 under spent
	Traffic and Operations	1,740	4,060	1,740	-	0.0%	2010 - Advertising for Vacancies 2,835 over spent
	Transit	69,140	52,945	69,140	-	0.0%	2010 - Brochures, maps, etc as required / variuos with changes in services - under spent
<b>Public Works Tax Total</b>		<b>590,955</b>	<b>625,330</b>	<b>621,050</b>	<b>30,095</b>	<b>5.1%</b>	
<b>Grand Total</b>		<b>2,888,897</b>	<b>2,839,903</b>	<b>2,764,284</b>	<b>(124,613)</b>	<b>-4.3%</b>	

**City of Hamilton  
2011 Budget**

<b>Ac Group</b>	<b>(All)</b>		
<b>Ac Sub Group</b>	<b>Advertising &amp; Promotion</b>		
<b>Ac #</b>	<b>(All)</b>		
<b>Ac Name</b>	<b>(All)</b>		
<b>List of Accounts included in Report</b>			24
<b>Ac Group</b>	<b>Ac Sub Group</b>	<b>Ac #</b>	<b>Ac Name</b>
Contractual	Advertising & Promotion	55401	Advertising & Promotion
Contractual	Advertising & Promotion	55402	Cable Tv
Contractual	Advertising & Promotion	55403	Advertising for Vacancies
Contractual	Advertising & Promotion	55405	Community Education
Contractual	Advertising & Promotion	55410	Building Conventions
Contractual	Advertising & Promotion	55420	Exhibitions & Displays
Contractual	Advertising & Promotion	55425	Familiarization Tour
Contractual	Advertising & Promotion	55430	Lady Hamilton/Volunteers
Contractual	Advertising & Promotion	55440	Marketing
Contractual	Advertising & Promotion	55441	Design
Contractual	Advertising & Promotion	55442	Promotional Partnership
Contractual	Advertising & Promotion	55443	Distribution
Contractual	Advertising & Promotion	55450	Presentation Expense
Contractual	Advertising & Promotion	55455	Public Relations
Contractual	Advertising & Promotion	55456	Annual Report
Contractual	Advertising & Promotion	55458	Publications & Brochures
Contractual	Advertising & Promotion	55465	Receptions-Local
Contractual	Advertising & Promotion	55475	Tender Notice Advertising
Contractual	Advertising & Promotion	55482	Tourist Info Centres
Contractual	Advertising & Promotion	55483	Trade Fairs-External
Contractual	Advertising & Promotion	55484	Trade Fairs/Marketplaces
Contractual	Advertising & Promotion	55485	Trade Fairs-Local
Contractual	Advertising & Promotion	55486	Tourism/Development Project
Material And Supply	Advertising & Promotion	55404	Education and Health Promotion

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

Ac Group	Employee Related Cost						For the column "2011 Budget Change", a negative figure represents a lower budget request
Ac Sub Group	Travel						
Ac #	56328						
Ac Name	Conferences						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
City Manager	Administration - City Manager	25,000	11,794	12,000	(13,000)	-52.0%	2011 Budget reduced to match 2010 actuals, and to offset pressures of increases to S&B costs
	Human Resources	14,680	16,739	13,790	(890)	-6.1%	2010 over-expenditure offset by underspending in Travel
	Legal	4,000	6,349	4,000	-	0.0%	Offset by underspending in meeting expenses
<b>City Manager Total</b>		<b>43,680</b>	<b>34,882</b>	<b>29,790</b>	<b>(13,890)</b>	<b>-31.8%</b>	
Community Service	Administration - Community Ser	1,260	8,157	1,560	300	23.8%	Budget - various conference opportunities for staff development 2010 variance- Immigration Strategy @ 100% funding
	Benefit Eligibility	20,000	20,890	20,000	-	0.0%	No budget change required based on actual usage
	CityHousing Hamilton	-	1,714	-	-	n/a	
	Culture	11,400	10,912	16,700	5,300	46.5%	Fewer museum staff attended, or conferences were held locally reducing travel costs, 2011 conference locations further - more travel
	Employment & Income Support	45,850	34,269	48,450	2,600	5.7%	In 2010, utilized Provincial training dollars received for Enhanced Employment Services and SAIL, Conference actuals for 2010 lower then budget

City of Hamilton

Excludes Police, HECFI, Library, RMRCH and Rate

2011 Budget

Expenditure Summary of Select Accounts By Department

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Ac Sub Group	Travel						
Ac #	56328						
Ac Name	Conferences						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
	Housing & Homelessness	26,560	22,941	24,065	(2,495)	-9.4%	2010 - implemented constraints in spending on travel/conference, 2011 - budget reduced accordingly
	Lodges	9,400	5,046	11,000	1,600	17.0%	2010 Actuals Wentworth saved money by not attending OANASS conference, 2011 vs 2010 Budget Wentworth - Medical Director's conference
	Recreation	8,000	5,099	8,000	-	0.0%	Travel expenses reduced for 2010 due to workload demands and time constraints to participate, Conferences for Parks and Rec Ontario, Ontario Rec Facilities Assoc
	Social Development & Early Chi	20,850	12,521	19,461	(1,389)	-6.7%	2010 under expenditure applied to offset over-expenditure in training Professional development & upgrading achieved inter-changeably through these two accounts
	Strategic Services	5,450	6,249	6,000	550	10.1%	
<b>Community Service Total</b>		<b>148,770</b>	<b>127,798</b>	<b>155,236</b>	<b>6,466</b>	<b>4.3%</b>	
Corporate Services	City Clerk	6,500	1,452	6,500	-	0.0%	Conference attended - MFOA (London - 2 staff attended), MFOA (Niagara Falls - 1 staff attended) and halton Court Services seminar (1 staff attended)
	Corporate Services - Admistr	4,880	286	4,880	-	0.0%	Regional Conference attended in Winderemere attended by GM
	Customer Service	2,300	644	2,300	-	0.0%	4 training sessions attended by staff during the year

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

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<b>Ac Sub Group</b>	<b>Travel</b>						
<b>Ac #</b>	<b>56328</b>						
<b>Ac Name</b>	<b>Conferences</b>						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
	Financial Planning & Policy	13,810	7,606	13,810	-	0 0%	MFOA Conference for staff
	Information Services	10,160	6,581	10,160	-	0 0%	Conferences attended by staff at MISA (Municipal Information Systems Association)
	Treasury Services	13,120	15,764	15,120	2,000	15 2%	Staff attend professional development conferences 2011 budget increased to reflect actual spending Mamly RIM, MFOA, GFOA, OMBI
<b>Corporate Services Total</b>		<b>50,770</b>	<b>32,333</b>	<b>52,770</b>	<b>2,000</b>	<b>3.9%</b>	
HES	Corporate Radio System	1,000	-	1,000	-	0 0%	no charge in 2010 due to change in staff and workload constraints
	Emergency Management	4,000	1,571	4,000	-	0 0%	underspent in 2010 due to change in staff and workload constraints
	Emergency Medical Services	4,870	9,647	4,870	-	0 0%	conferene costs offset by underspending in training
	Emergency Services Admin	7,610	10,708	7,610	-	0 0%	higher than budget Admin costs offset by savings in Fire conference costs
	Fire Services	17,000	10,141	17,000	-	0 0%	2010 costs less than budget due to Sr Fire staff vacancies and workload constraints

City of Hamilton

Excludes Police, HECFI, Library, RMRCH and Rate

2011 Budget

Expenditure Summary of Select Accounts By Department

Ac Group	Employee Related Cost						For the column "2011 Budget Change", a negative figure represents a lower budget request
Ac Sub Group	Travel						
Ac #	56328						
Ac Name	Conferences						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
<b>HES Total</b>		<b>34,480</b>	<b>32,067</b>	<b>34,480</b>	<b>-</b>	<b>0.0%</b>	
Legislative	Legislative Budget	15,000	9,547	15,000	-	0.0%	AMO, FCM & CUTA Conferences
	Mayor	10,470	-	10,470	-	0.0%	Unused in 2010, mantained budget in 2011
	Volunteer Committee	-	339	-	-	n/a	
	Ward Budgets	-	3,317	-	-	n/a	APA Conferences
<b>Legislative Total</b>		<b>25,470</b>	<b>13,203</b>	<b>25,470</b>	<b>-</b>	<b>0.0%</b>	
Planning & EcDev	Building Services	18,060	19,822	18,060	-	0.0%	
	Downtown & Community Renewal	19,440	7,303	15,660	(3,780)	-19.4%	Sr Planner did not attend annual Planner Conference as of on parental leave, due to work demands Hazel did not go to IDA annual conference Lisa B did not go to Main Streets conference
	Economic Development & Real Es	51,800	32,813	51,800	-	0.0%	

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

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<b>Ac Sub Group</b>	<b>Travel</b>						
<b>Ac #</b>	<b>56328</b>						
<b>Ac Name</b>	<b>Conferences</b>						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
	GM, Finance & Support Services	15,780	5,807	15,780	-	0.0%	Some conferences are considered to be more of a training nature thus charged to training account
	Growth Management	7,430	290	7,430	-	0.0%	Favourable variance due to vacant positions as well as work load of existing staff
	Parking & By-law Services	13,320	3,714	13,320	-	0.0%	Actuals do not reflect some conference attended being charged to training account #56401 due to nature of the conference deemed training emphasis vs networking Surplus due to vacant positions as well as work load of existing staff
	Planning	11,793	8,452	11,793	-	0.0%	Favourable variance due to vacant positions as well as work load of existing staff
	Regional Tourism Organization	-	156	-	-	n/a	Costs associated with new RTO during it's transition phase is flowing through the City books, but are fully funded from Province
	Strategic Services/Special Pro	18,827	12,721	18,827	-	0.0%	Favourable variance due to vacant positions as well as work load of existing staff
	Tourism – Pan Am Games	-	1,200	-	-	n/a	2010 unbudgeted cost for Pan am are fully funded from Pan Am capital project
	Tourism Hamilton	-	4,377	1,250	1,250	n/a	To be reviewed Tourism staff attend various trade shows , sales missions /receptions but budgets reflected in various accounts Surplus due to vacant positions as well as work load of existing staff
<b>Planning &amp; EcDev Total</b>		<b>156,450</b>	<b>96,655</b>	<b>153,920</b>	<b>(2,530)</b>	<b>-1.6%</b>	

**City of Hamilton  
2011 Budget**

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**Expenditure Summary of Select Accounts By Department**

Ac Group	Employee Related Cost						For the column "2011 Budget Change", a negative figure represents a lower budget request
Ac Sub Group	Travel						
Ac #	56328						
Ac Name	Conferences						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
Public Health	Clinical & Preventive Services	1,000	20,920	5,500	4,500	450 0%	Budget 2010 Training covers Conferences Variance due to budget loaded into training account Budget 2011 under review
	Family Health	18,740	23,932	800	(17,940)	-95 7%	Reduction in professional development in 100% funded HBHC/NFP program to maintain funding envelope (partially offset by \$4685 increase to training)
	Health Protection	4,040	25,324	-	(4,040)	-100 0%	2010 is offset with training lines Various deptid's reduced budget to meet council target
	Healthy Living	10,500	50,815	2,500	(8,000)	-76 2%	Used for staff PD Overexpenditures in 2010 offset by Training 2011 \$6,000 - Cdn Breast Cancer Fdn grant ended December 2010, \$2,000 reduced Tobacco efficiency
	Medical Officer of Health	-	29,902	-	-	n/a	Actual costs offset by budgets in Training accounts Training and Conference accounts used interchangeably based on nature of expenditure
	Planning & Business Improvement	15,100	7,761	14,400	(700)	-4 6%	2011 budget reduced because based on per staff, budget variance due to no appropriate conferences to attend and staff workload too high ,went to training instead
<b>Public Health Total</b>		<b>49,380</b>	<b>158,654</b>	<b>23,200</b>	<b>(26,180)</b>	<b>-53.0%</b>	
Public Works Tax	Energy Management	3,000	6,042	3,000	-	0 0%	2010 - Year end activities reduces expense to \$137 over spent
	Environment and Sustainable In	12,000	13,408	30,400	18,400	153 3%	N/A \$ 18,400 adjustment in proposed budget reduction



**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	<b>Employee Related Cost</b>	For the column "2011 Budget Change", a negative figure represents a lower budget request					
<b>Ac Sub Group</b>	<b>Travel</b>						
<b>Ac #</b>	<b>56328</b>						
<b>Ac Name</b>	<b>Conferences</b>						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
	Facilities	-	119	-	-	n/a	none
	Fleet	5,000	8,055	5,000	-	0.0%	2010 - American Public Works Assoc , National Assoc of Fleet Administrators, Envirogate Events conference events
	Operations and Waste Manageme	62,110	39,827	70,210	8,100	13.0%	N/A \$ 8,100 adjustment in proposed budget reduction
	PW-General Admmistratton	9,665	11,972	9,865	200	2.1%	N/A \$ 200 adjustment in proposed budget reduction
	Traffic and Operations	-	90	-	-	n/a	none
	Transit	6,230	12,382	6,230	-	0.0%	2010 - Director involved with transportation board, under budgeted
<b>Public Works Tax Total</b>		<b>98,005</b>	<b>91,895</b>	<b>124,705</b>	<b>26,700</b>	<b>27.2%</b>	
<b>Grand Total</b>		<b>607,005</b>	<b>587,487</b>	<b>599,571</b>	<b>(7,434)</b>	<b>-1.2%</b>	

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**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	<b>Consulting</b>						For details of accounts included in this summary, please refer to index on page 7
<b>Ac Sub Group</b>	(All)						For the column "2011 Budget Change", a negative figure represents a lower budget request
<b>Ac #</b>	(All)						
<b>Ac Name</b>	(All)						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
City Manager	Administration - City Manager	55,750	198,416	80,600	24,850	44.6%	2010 - \$159k relates to Immigration portal - funding received from Province Increase in 2011 budget due to new structure of the CMO
	Human Resources	209,390	91,042	208,890	(500)	-0.2%	\$82,530 not expended for Leadership Round Table, Additional \$31K not expended (no levy impact) for Corporate Wellness, RTW, OHN & Benefit Admin
<b>City Manager Total</b>		<b>265,140</b>	<b>289,458</b>	<b>289,490</b>	<b>24,350</b>	<b>9.2%</b>	
Community Service	Administration - Community Ser	13,500	40,741	10,000	(3,500)	-25.9%	Immigration Strategy @ 100% funding (budget based on 2009/2010 funding - received more funding in 2010/2011)
	CityHousing Hamilton	-	22,476	90,000	90,000	n/a	2010 actual variance - facilities charge re 181 Main street renovation assessment 2011 budget from Strategic Services for Project Manager dedicated to CHH
	Culture	2,000	11,778	4,000	2,000	100.0%	2010-Emergency building condition reports Other covered under capital and balances to revenue, 2011-Conser Specialist, emerg building condition rep's
	Employment & Income Support	40,000	30,987	40,000	-	0.0%	2011 budget unchanged from 2010 as marketing initiative to be put into place to increase referrals
	Housing & Homelessness	5,000	12,574	5,000	-	0.0%	Consulting 2010 - Dom hostels review and HPS Anti-Racism/Oppression training (both 100% subsidized)
	Lodges	-	25,606	-	-	n/a	Macassa - dietician consulting and project work re Therm Carts

City of Hamilton

Excludes Police, HECFI, Library, RMRCH and Rate

2011 Budget

Expenditure Summary of Select Accounts By Department

Ac Group	Consulting						For details of accounts included in this summary, please refer to index on page 7
Ac Sub Group	(All)						For the column "2011 Budget Change", a negative figure represents a lower budget request
Ac #	(All)						
Ac Name	(All)						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
	Recreation	-	40,174	-	-	n/a	Consulting costs for re-organization
	Social Development & Early Chi	-	1,473	50,000	50,000	n/a	2010 Actuals kitchen consult at Red Hill, 2011 Budget Budgeted for consulting costs under BS Reserve spending (100% funded) - estimating increased consulting services to assist with the prospect of Best Start Children and Family Centers
	Strategic Services	8,600	5,313	8,600	-	0 0%	not as much facilitation services required in 2010
<b>Community Service Total</b>		<b>69,100</b>	<b>191,122</b>	<b>207,600</b>	<b>138,500</b>	<b>200.4%</b>	
Corporate Services	Corporate Services - Administr	-	1,792	-	-	n/a	Portion of 2010 Workforce Census costs
	Customer Service	149,510	59,962	149,510	-	0 0%	\$85,000 for AODA for barrier free access, equity & inclusion policy, \$60,000 for ASL interpreting, braille, real time & closed captioning & \$4,510 for facilitation
	Financial Planning & Policy	20,000	23,327	22,000	2,000	10 0%	\$4,200 for Treasurer's Report (investments), \$7,000 for the OMBI office for Strategic Planning and data analysis, \$10,127 for OMBI Beneficial Practices ( AECOM) and \$2,000 for web service consulting
	Information Services	-	88,450	-	-	n/a	Spending relates to consulting with Integraph (\$55,000), Millenium (\$5,750), Infusion (\$7,700) and iServer Consulting (\$20,000) in respect of database technology and servers
	Treasury Services	29,960	98,639	29,960	-	0 0%	In 2010 \$98,639 spent on the operational review of the Purchasing section Will be used in 2011 for A/P Review

**City of Hamilton  
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*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

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<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
<b>Corporate Services Total</b>		199,470	272,170	201,470	2,000	1.0%	
HES	Emergency Medical Services	-	4,469	-	-	n/a	relationship building facilitation
	Emergency Services Admn	-	7,577	-	-	n/a	workplan , workforce census, organizational effectiveness
	Fire Services	-	8,446	-	-	n/a	Public Services H&S audit
<b>HES Total</b>		-	20,492	-	-	n/a	
Legislative	Mayor	7,000	5,694	65,191	58,191	831.3%	Increased budget offset by reductions in Employee related costs
	Ward Budgets	-	10,248	-	-	n/a	Ward 8 & 15 consulting expenses offset by budget in Materials & Supplies
<b>Legislative Total</b>		7,000	15,942	65,191	58,191	831.3%	
Planning & EcDev	Building Services	-	10,644	-	-	n/a	\$11K relates to charges from BMA for a review of Building Services charged to Enterprise Model with no levy impact

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	Downtown & Community Renewal	51,570	27,271	42,930	(8,640)	-16.8%	2010 actual under spent as did not do research for residential demand due to staff vacancy & less work for diligence req'd for incentive programs Budget decrease in 2011 reflects reduction in the # of Hess Village Community Liason Committee meetings
	GM, Finance & Support Services	15,000	40,486	15,000	-	0.0%	2010 Actual over budget as costs for P & ED share for consultant's work on SMT Work Plan 2010 workforce census more than budgeted in acct
	Growth Management	70,000	19,344	70,000	-	0.0%	This budget for consulting fees is a provision for reoccurring anticipated events which cannot be specifically identified
	Parking & By-law Services	15,730	27,737	15,730	-	0.0%	2010 overage mainly due to perform feasibility study for parking structure at intersection of King St & Mary St cost more than provided for in budget
	Planning	30,000	9,887	30,000	-	0.0%	
	Strategic Services/Special Pro	61,430	20,000	56,416	(5,014)	-8.2%	\$24K of the budget for GIS not spent The funds needed for program management consulting Stat Info Res Program for land use inventory
<b>Planning &amp; EcDev Total</b>		<b>243,730</b>	<b>155,369</b>	<b>230,076</b>	<b>(13,654)</b>	<b>-5.6%</b>	
Public Health	Health Protection	2,470	-	2,470	-	0.0%	Air quality health hazard assessments with outside consultants when needed
	Healthy Living	-	155	-	-	n/a	Consulting costs incurred in 2010 as part of annual division event No budget change for 2011

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	Medical Officer of Health	-	6,473	-	-	n/a	Various consulting work in 2010 for departmental initiatives
	Planning & Business Improvement	5,000	30,261	-	(5,000)	-100.0%	Decreased because no consulting services planned in 2011, a large difference between budget 2010 and actual 2010 due to PHRED projects. We budget the whole budget in one line and then project managers send in bills they charge to the appropriate line.
<b>Public Health Total</b>		<b>7,470</b>	<b>36,889</b>	<b>2,470</b>	<b>(5,000)</b>	<b>-66.9%</b>	
Public Works Tax	Environment and Sustainable In	-	44,576	-	-	n/a	2010 - Red Light Camera Programs A - Line Safety Review, Road Safety Assessment for Beckett Drive and the Strategic Road Safety Plan to increase road safety
	Fleet	-	17,824	-	-	n/a	2010 - Environ regulatory compliance - Hazard Control Systems, MTO inspection Hans J Jons Group Inc, Origin & Cause Inc and SGS Canada for services rendered
	Operations and Waste Manageme	146,380	16,099	126,380	(20,000)	-13.7%	Recycling program decrease ( 5,000 ) and Roads administration decrease ( 15,000 )
	PW-General Administration	-	1,792	-	-	n/a	GM's Office
	Transit	51,880	62,862	51,880	-	0.0%	Consulting offset by contribution from Metrolinx
<b>Public Works Tax Total</b>		<b>198,260</b>	<b>143,153</b>	<b>178,260</b>	<b>(20,000)</b>	<b>-10.1%</b>	

**City of Hamilton  
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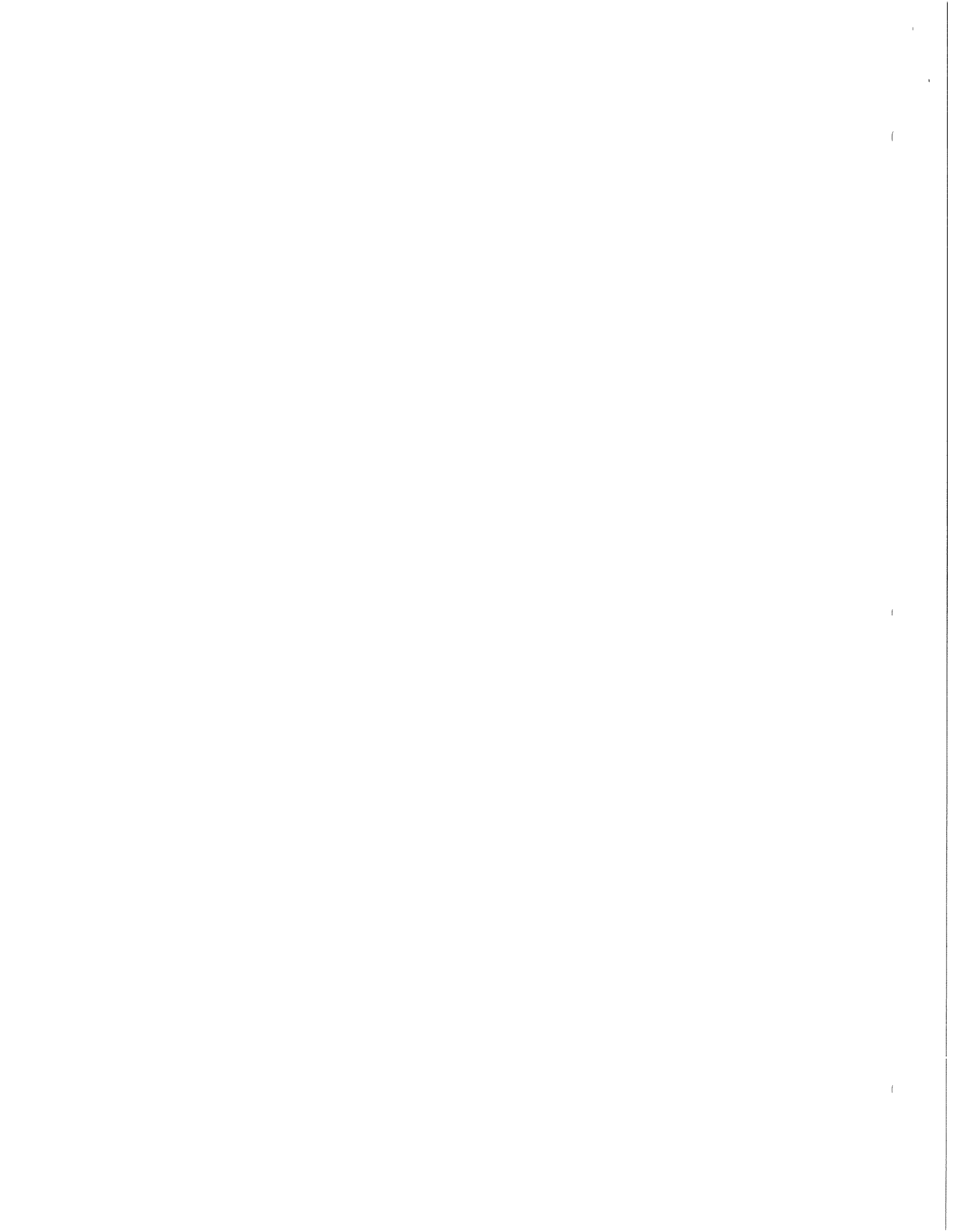
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<b>Grand Total</b>		990,170	1,124,595	1,174,557	184,387	18.6%	



**City of Hamilton  
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<b>Ac Group</b>	<b>Consulting</b>		
<b>Ac Sub Group</b>	(All)		
<b>Ac #</b>	(All)		
<b>Ac Name</b>	(All)		
<b>List of Accounts included in Report</b>			5
<b>Ac Group</b>	<b>Ac Sub Group</b>	<b>Ac #</b>	<b>Ac Name</b>
Consulting	Consulting	55801	Consulting Services
Consulting	Consulting	55802	Consulting Services Communicat
Consulting	Consulting	55803	Consulting Services Design
Consulting	Consulting	55804	Consulting Services Training
Consulting	Consulting	55814	TB-CS-Social & Public Health



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Boards and Agencies	GO Transit	-	718,339	-	-	n/a	Payments to GO in 2010, fully offset by transfers from Development Charges Reserve
	MPAC	5,798,128	5,798,128	6,005,468	207,340	3.6%	
<b>Boards and Agencies Total</b>		<b>5,798,128</b>	<b>6,516,467</b>	<b>6,005,468</b>	<b>207,340</b>	<b>3.6%</b>	
City Manager	Administration - City Manager	56,290	88,949	55,090	(1,200)	-2.1%	2010 includes advertising expenses, including ads for vacancies, \$8k for Imm Portal funded from Province
	Audit Services	-	59,548	-	-	n/a	Rental of office space at 77 James St N for 2010. Anticipate base transfer for 2011 expenses
	Corporate Communications	-	119,729	-	-	n/a	Relates to General advertising costs which has been reallocated to appropriate cost centres
	Human Resources	726,909	885,438	707,188	(19,721)	-2.7%	2010 includes renovation costs for RTW move, Arbitration & Mediation expenses, development of Performance Mgt Pgm, 2011 drop due to decreased rental costs for RTW
	Legal	263,737	277,948	264,590	853	0.3%	2010 variance resulted from Advertising for vacancies, printing & information retrieval
<b>City Manager Total</b>		<b>1,046,936</b>	<b>1,431,612</b>	<b>1,026,868</b>	<b>(20,068)</b>	<b>-1.9%</b>	

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2011 Budget

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Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
Comm Partnership Prog	Community Partnership Program	-	1,440	-	-	n/a	
<b>Comm. Partnership Prog Total</b>		-	<b>1,440</b>	-	-	<b>n/a</b>	
Community Service	Administration - Community Ser	283,344	395,782	381,844	98,500	34 8%	Budget - rent,cell phones 2010 var-temp agency(offset by gapping) 2011-90k Immigration Strategy @ 100% funding (budget based on 2009/2010 funding - received more funding in 2010/2011), \$8k rent increase,
	Benefit Eligibility	1,427,936	1,266,826	1,502,859	74,923	5 2%	2010 - base transfer in office rent with Housing & Homelessness (no departmental variance over base) 2011 variance due to 2011 lease agreement increases
	CityHousing Hamilton	104,110	83,015	104,170	60	0 1%	2010 actual variance relates to printer contract charges -minimal budget variance year-to-year
	Culture	651,858	1,416,026	690,568	38,710	5 9%	2010-Lease cost for swing space for Hamilton Farmers' Market (100% recovered from capital acct), 2011-Farmers' Market increases program/advert
	Employment & Income Support	524,924	1,530,452	762,022	237,098	45 2%	2010 actual and 2011 budget variance due to Enhanced Employment Services 100% Provincial funding being flowed to outside agencies
	Housing & Homelessness	82,674	303,621	289,545	206,871	250 2%	2010-base transfer office rent with Benefit Eligibility, 2011-office rent increase for new accomodations, plus increase program costs
	Lodges	277,673	267,879	264,587	(13,086)	-4 7%	2011 Budget Macassa reduced need for food cart servicing with the purchase of new carts, Wentworth moved \$6800 of its building maintenance budget to its ground maintenance account 2010 Actuals fewer service calls required for equipment

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	Recreation	3,049,873	2,694,651	3,225,844	175,971	5.8%	2011 increase due to 2011 lease agreement increases
	Social Development & Early Chi	632,294	642,853	673,167	40,873	6.5%	2011 Increases 1. Best Start (100%) early years system reform, 2 Red Hill Family Centre tax (100%), 3 Child Care System review of special needs services (50/50)
	Strategic Services	25,751	12,618	26,821	1,070	4.2%	2010 actuals unspent community emergency response 2011 budget increased advertising and promo budget based on historical actuals
<b>Community Service Total</b>		<b>7,060,437</b>	<b>8,613,723</b>	<b>7,921,427</b>	<b>860,990</b>	<b>12.2%</b>	
Corporate Financials	Financials	280,838	182,569	898,196	617,358	219.8%	\$582,000 of the 2011 increase due to operating impact of capital - corporate wide
	Non Program Revenues	-	60	-	-	n/a	
<b>Corporate Financials Total</b>		<b>280,838</b>	<b>182,629</b>	<b>898,196</b>	<b>617,358</b>	<b>219.8%</b>	
Corporate Services	City Clerk	416,833	377,305	417,105	272	0.1%	Major item is the rental of office buildings (\$300,000) and lease and service contracts (\$73,000), Cellular Phones (\$5,000), Advertising & promotion (\$22,000), Armoured Car Services (\$7,000) and \$10,000 in miscellaneous contractual services
	Corporate Services - Administr	5,806	753	5,890	84	1.4%	\$5,890 budget is made up of \$1,420 for cellular phones and \$4,470 office equipment rental In 2010 \$753 was spent on cellular phones

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Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
	Customer Service	82,715	96,253	83,194	479	0.6%	2010 spending comprises of \$23,816 for lease & service contracts for the POS machines in MSCs, \$58,337 for rent, \$6,500 for cellphones and \$7,600 for advertising & promotion. 2011 rent has been adjusted to correct prior errors.
	Financial Planning & Policy	57,656	81,709	57,680	24	0.0%	2010 spending comprises of - \$34,453 for data analysis for OMBI (fully funded from capital), \$43,130 to RBC Dexia for annual Investments Benchmarking Report, \$1,482 for cellphones, \$1,752 for office rentals and \$892 for advertising. OMBI is a one off.
	Information Services	1,736,973	3,167,253	1,795,308	58,335	3.4%	2010 - Ricoh (\$385,380), Canon (\$573,315), communication cables (\$743,338), servers & computers (\$1,208,857), computer maintenance (\$82,070), cellphone (\$45,190), rent of offsite security (\$32,487) and miscellaneous contracted services \$96,616.
	Treasury Services	596,005	638,125	547,365	(48,640)	-8.2%	2010 comprises of - rent of office buildings (\$385,396), advertising (\$26,230 by Tax Division in Ontario Gazette and Spec), maintenance of application server (\$32,513), cellphones (\$4,748), use of temp agencies (\$77,134) and miscellaneous (\$21,344).
<b>Corporate Services Total</b>		<b>2,895,988</b>	<b>4,361,398</b>	<b>2,906,542</b>	<b>10,554</b>	<b>0.4%</b>	
Debt Charges	Debt-PW-Tax	-	-	-	-	n/a	
<b>Debt Charges Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>n/a</b>	
HES	Corporate Radio System	332,826	356,886	289,540	(43,286)	-13.0%	decrease in Corporate radio lease costs
	Emergency Management	39,529	15,509	41,180	1,651	4.2%	advertising & promotion for Public Education

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	Emergency Medical Services	224,442	754,464	953,173	728,731	324.7%	Dedicated Nurses for Hospital Off-load (100% funding)
	Emergency Services Admin	54,990	67,543	63,590	8,600	15.6%	FDM annual maintenance & support
	Fire Services	258,482	165,018	218,760	(39,722)	-15.4%	decrease in CAD support provided by Police
<b>HES Total</b>		<b>910,269</b>	<b>1,359,420</b>	<b>1,566,243</b>	<b>655,974</b>	<b>72.1%</b>	
Legislative	Legislative Budget	50,450	48,065	57,680	7,230	14.3%	Budget includes Integrity Commissioner reimbursements
	Mayor	25,602	25,351	26,460	858	3.4%	Budget includes advertising & cellphones
	Volunteer Committee	-	20,114	-	-	n/a	Actual includes Equipment lease, advertising, publications etc which is offset by annual budget in Materials & supplies category
	Ward Budgets	27,802	104,882	28,024	222	0.8%	Actuals includes cellphones, advertising, publications, web services etc offset budget in materials & supplies
<b>Legislative Total</b>		<b>103,854</b>	<b>198,412</b>	<b>112,164</b>	<b>8,310</b>	<b>8.0%</b>	

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Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
Planning & EcDev	Building Services	177,490	189,407	177,829	339	0.2%	
	Downtown & Community Renewal	39,316	74,911	30,790	(8,526)	-21.7%	Unexpended amounts in exhibition & dispalys & temp agency costs of \$14.8k offset by overage for rent offices & bldg of \$49k due to budget base trf to P & BLS div
	Economic Development & Real Es	488,018	546,785	403,285	(84,733)	-17.4%	Budget variance due to EcDev & SBEC moving from leased facilities back to City Hall
	GM, Finance & Support Services	357,406	225,091	346,097	(11,309)	-3.2%	Unexpended amounts for mkt related costs in GM's Economic Dev Iniative program \$104k plus surplus in rent office equipment for F & A due to budget base transfers
	Growth Management	5,373	13,706	5,406	33	0.6%	
	Parking & By-law Services	2,078,759	1,604,813	2,071,757	(7,002)	-0.3%	Surplus overstated by \$469k due to budget base trf from employee related category for cont services o/s agencies related to cashing costs \$230k & from other divisions for rent off & bldgs
	Planning	35,397	109,285	35,419	22	0.1%	budget variance is only \$23k fav as 2010 budget has been restated for rent. Community Planning moved from leased space back to City Hall
	Regional Tourism Organization	-	326,627	-	-	n/a	Costs associated with new RTO during it's transition phase is flowing through the City books, but are fully funded from Province
	Strategic Services/Special Pro	143,004	278,025	143,028	24	0.0%	Actual budget variance is only (\$2,581) unfavourable Invalid comparson is being made between restated budget and actuals



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	Tourism – Pan Am Games	-	8,829	37,077	37,077	n/a	2010 unbudgeted cost for Pan am are fully funded from Pan Am capital project 2011 budget for \ rent to house new Pan Am staff is fully funded from Pan Am capital program
	Tourism Hamilton	713,609	842,930	837,787	124,178	17.4%	Over expenditures in DMF program for OK & D related mkt & promotion costs are fully funded
<b>Planning &amp; EcDev Total</b>		<b>4,038,372</b>	<b>4,220,409</b>	<b>4,088,475</b>	<b>50,103</b>	<b>1.2%</b>	
Public Health	Clinical & Preventive Services	330,984	300,911	332,855	1,871	0.6%	Budget is for temp agency staff for dental and flu clinics, cell phones
	Family Health	769,182	729,241	742,385	(26,797)	-3.5%	Reduced funding to VON of 10k for PPMD respite; 2011 reduction in advertising and promotion for Prenatal Program as efficiency measure based on 2010 actuals.
	Health Protection	234,795	313,674	236,395	1,600	0.7%	Used for cell phone costs and mosquito control activities There was a large increase in surface water sites that required larviciding Increase based on historical actuals
	Healthy Living	115,532	106,653	113,633	(1,899)	-1.6%	Cell phones used to support productivity of staff working in the community Number of cell phones reduced for 2011
	Medical Officer of Health	1,264,116	1,335,502	1,306,516	42,400	3.4%	Actual 2010 overexpenditure due to lease overhaul as well as temporary agency costs Usage of budget for Public Health Services facilities rental costs Increase is based on 2011 rental agreements
	Planning & Business Improvement	29,853	207,819	30,450	597	2.0%	2010 overexpenditure due to some PHRED projects paid for in this line 2011 increase due to increased office rent for 100% surveillance budget This was offset by cuts to cell phones and advertising and promotions

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<b>Public Health Total</b>		2,744,462	2,993,800	2,762,234	17,772	0.6%	
Public Works Tax	Energy Management	3,780	13,678	4,290	510	13.5%	2010 - Rental contract for cell phones over spent
	Environment and Sustainable In	1,767,305	1,401,809	2,118,115	350,810	19.8%	Rapid Transit increase 60,100, Red Light Camera contractual increase 301,300 and Infrastructure & Source Water decrease (25,000)
	Facilities	1,731,226	2,492,495	1,859,600	128,374	7.4%	Building cleaning increase 179,430, Elevator contract decrease ( 77,490 ) and Honeywell mtce contract increase 12,870
	Fleet	22,959	38,628	33,358	10,399	45.3%	Servers increase 9,455
	Operations and Waste Manageme	47,882,588	42,865,975	49,773,344	1,890,756	3.9%	Contracted services increased 1,479,2510 and Hired equipment increased 487,857 with a reduction in Advertising & Promotion of (10,500)
	PW-General Administration	774,749	669,322	775,240	491	0.1%	2010 Year end activities have increased 2010 Actual to 801,193 and over spent by 26,444
	Traffic and Operations	603,759	349,848	604,770	1,011	0.2%	2010 MMS Clearing Contract Services ( 249,685 )
	Transit	12,988,535	12,424,182	13,286,067	297,532	2.3%	DARTS contract increase 140,060, Rent - Air Cards increase 120,000 and Taxi contracts increase 32,360

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	<b>Contractual</b>						For details of accounts included in this summary, please refer to index on page 10
<b>Ac Sub Group</b>	(All)						For the column "2011 Budget Change", a negative figure represents a lower budget request
<b>Ac #</b>	(All)						
<b>Ac Name</b>	(All)						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
<b>Public Works Tax Total</b>		65,774,901	60,255,937	68,454,784	2,679,883	4.1%	
<b>Grand Total</b>		90,654,185	90,135,247	95,742,401	5,088,216	5.6%	

**City of Hamilton  
2011 Budget**

<b>Ac Group</b>	<b>Contractual</b>		
<b>Ac Sub Group</b>	(All)		
<b>Ac #</b>	(All)		
<b>Ac Name</b>	(All)		
<b>List of Accounts included in Report</b>			113
<b>Ac Group</b>	<b>Ac Sub Group</b>	<b>Ac #</b>	<b>Ac Name</b>
Contractual	Advertising & Promotion	55401	Advertising & Promotion
Contractual	Advertising & Promotion	55402	Cable Tv
Contractual	Advertising & Promotion	55403	Advertising for Vacancies
Contractual	Advertising & Promotion	55405	Community Education
Contractual	Advertising & Promotion	55410	Building Coventions
Contractual	Advertising & Promotion	55420	Exhibitions & Displays
Contractual	Advertising & Promotion	55425	Familiarization Tour
Contractual	Advertising & Promotion	55430	Lady Hamilton/Volunteers
Contractual	Advertising & Promotion	55440	Marketing
Contractual	Advertising & Promotion	55441	Design
Contractual	Advertising & Promotion	55442	Promotional Partnership
Contractual	Advertising & Promotion	55443	Distribution
Contractual	Advertising & Promotion	55450	Presentation Expense
Contractual	Advertising & Promotion	55455	Public Relations
Contractual	Advertising & Promotion	55456	Annual Report
Contractual	Advertising & Promotion	55458	Publications & Brochures
Contractual	Advertising & Promotion	55465	Receptions-Local
Contractual	Advertising & Promotion	55475	Tender Notice Advertising
Contractual	Advertising & Promotion	55482	Tourist Info Centres
Contractual	Advertising & Promotion	55483	Trade Fairs-External
Contractual	Advertising & Promotion	55484	Trade Fairs/Marketplaces
Contractual	Advertising & Promotion	55485	Trade Fairs-Local
Contractual	Advertising & Promotion	55486	Tourism/Development Project
Contractual	Cemetery	56815	Flowers & Wreaths
Contractual	Cemetery	56816	Bereavement - Fruit Baskets

**City of Hamilton  
2011 Budget**

<b>Ac Group</b>	<b>Contractual</b>		
<b>Ac Sub Group</b>	<b>(All)</b>		
<b>Ac #</b>	<b>(All)</b>		
<b>Ac Name</b>	<b>(All)</b>		
<b>List of Accounts included in Report</b>			113
<b>Ac Group</b>	<b>Ac Sub Group</b>	<b>Ac #</b>	<b>Ac Name</b>
Contractual	Cemetery	56820	Ground Returns
Contractual	Computer Services	55501	Support Services
Contractual	Computer Services	55502	Internet Line
Contractual	Computer Services	55503	Councillors Web Page Services
Contractual	Computer Services	55516	Application Servers
Contractual	Computer Services	55518	Hardware Lease/Mtce
Contractual	Computer Services	55520	IT Services
Contractual	Computer Services	55521	Maintenance Application Server
Contractual	Computer Services	55525	Computers
Contractual	Computer Services	55527	Printers
Contractual	Computer Services	55529	Servers
Contractual	Contractual	55907	Book Hoist Contract
Contractual	Contractual	55910	Community Development
Contractual	Contractual	55911	Other Recycling Initiatives
Contractual	Contractual	55912	Computer Maintenance Contract
Contractual	Contractual	55913	Interior Plant Care
Contractual	Contractual	55914	Recycling Mixed Glass
Contractual	Contractual	55915	Proof of Performance
Contractual	Contractual	55916	Contractual Services
Contractual	Contractual	55917	Contract Serv-Subsidized Progs
Contractual	Contractual	55918	Contractual Srv-EJP Program
Contractual	Contractual	55919	Contractual Serv Instalation
Contractual	Contractual	55921	Brinks Armoured Car Services
Contractual	Contractual	55925	Contract - Building Cleaning
Contractual	Contractual	55926	Elevator Contract

**City of Hamilton  
2011 Budget**

<b>Ac Group</b>	<b>Contractual</b>		
<b>Ac Sub Group</b>	<b>(All)</b>		
<b>Ac #</b>	<b>(All)</b>		
<b>Ac Name</b>	<b>(All)</b>		

<b>List of Accounts included in Report</b>	113
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<b>Ac Group</b>	<b>Ac Sub Group</b>	<b>Ac #</b>	<b>Ac Name</b>
Contractual	Contractual	55927	Film Development
Contractual	Contractual	55928	Emergency Services
Contractual	Contractual	55929	Veterinary Costs
Contractual	Contractual	55931	Cont Services Temp Agency
Contractual	Contractual	55935	Physician OHIP Payment
Contractual	Contractual	55937	Contract - Blue Box Pick-up
Contractual	Contractual	55938	Lease & Service Contracts
Contractual	Contractual	55939	MMS Contracted Services
Contractual	Contractual	55940	Microfiche/Com Services
Contractual	Contractual	55941	Contractual - Landscaping
Contractual	Contractual	55944	Pest Control
Contractual	Contractual	55945	Cremation
Contractual	Contractual	55947	Photocopier-Quic Change
Contractual	Contractual	55950	Contractual-Waste Bin Collect
Contractual	Contractual	55955	Pump Out Holding Tanks
Contractual	Contractual	55958	Purchase Of Services
Contractual	Contractual	55960	Refrigeration Contract
Contractual	Contractual	55961	Recycling Processing
Contractual	Contractual	55962	Recycling Collection
Contractual	Contractual	55975	Taxi Contract
Contractual	Contractual	55991	Provincial Payment 33 1%
Contractual	Contractual	55992	Transfer To Partnership
Contractual	Contractual	55994	Parking-Provincial Contrib 25%
Contractual	Contractual	55995	Boundary Road Agreements - Pay
Contractual	Miscellaneous	54384	Scale Operations

**City of Hamilton  
2011 Budget**

<b>Ac Group</b>	<b>Contractual</b>		
<b>Ac Sub Group</b>	<b>(All)</b>		
<b>Ac #</b>	<b>(All)</b>		
<b>Ac Name</b>	<b>(All)</b>		

**List of Accounts included in Report** 113

<b>Ac Group</b>	<b>Ac Sub Group</b>	<b>Ac #</b>	<b>Ac Name</b>
Contractual	Other Mtce	54931	Honeywell Mtce Contract
Contractual	Projects/Studies	57605	General Studies & Research
Contractual	Projects/Studies	57614	Community Programming
Contractual	Projects/Studies	57630	East Kiwanis-Programs
Contractual	Projects/Studies	57631	Encroachments
Contractual	Projects/Studies	57632	Exhibits & Displays
Contractual	Projects/Studies	57656	Information Retrieval
Contractual	Projects/Studies	57660	Learn To Swim
Contractual	Projects/Studies	57670	Neighborhood Watch
Contractual	Projects/Studies	57681	Program Activities
Contractual	Projects/Studies	57691	Travel Surveys
Contractual	Rentals & Leases	55301	Car/Vehicle Rental
Contractual	Rentals & Leases	55305	Underground Duct Rentals
Contractual	Rentals & Leases	55310	Equipment Lease/Rental
Contractual	Rentals & Leases	55312	Equipment Rental - External
Contractual	Rentals & Leases	55313	Operating Equip - External
Contractual	Rentals & Leases	55315	Rental-Communic. Cables
Contractual	Rentals & Leases	55316	Hired Equipment
Contractual	Rentals & Leases	55322	Payments/Agreements
Contractual	Rentals & Leases	55330	Rent-Bell System
Contractual	Rentals & Leases	55331	Rent - Air Cards
Contractual	Rentals & Leases	55332	Rent-Cellular Phones
Contractual	Rentals & Leases	55336	Rent-Computer Equipment
Contractual	Rentals & Leases	55340	Rent-Event Related
Contractual	Rentals & Leases	55348	Rent-Lease Improvements

**City of Hamilton  
2011 Budget**

<b>Ac Group</b>	<b>Contractual</b>		
<b>Ac Sub Group</b>	(All)		
<b>Ac #</b>	(All)		
<b>Ac Name</b>	(All)		
<b>List of Accounts included in Report</b>			113
<b>Ac Group</b>	<b>Ac Sub Group</b>	<b>Ac #</b>	<b>Ac Name</b>
Contractual	Rentals & Leases	55349	Rent-Off Site Date Securi
Contractual	Rentals & Leases	55350	Rent-Miscellaneous
Contractual	Rentals & Leases	55352	Boiler & Water Heater Rentals
Contractual	Rentals & Leases	55355	Rent-Office Equipment
Contractual	Rentals & Leases	55358	Rent-Offices & Buildings
Contractual	Rentals & Leases	55365	Rent-Operating Equipment
Contractual	Rentals & Leases	55370	Rent-Pagers
Contractual	Rentals & Leases	55372	Rent-Parking
Contractual	Rentals & Leases	55375	Rent-Property/Lands
Contractual	Rentals & Leases	55380	Rent-Radio Equipment
Contractual	Rentals & Leases	55399	Special Projects
Contractual	Road Mtce	55057	Railway Signal Maintenance
Contractual	Road Mtce	55060	Snow Removal





# City of Hamilton 2011 Budget

*Excludes Police, HECFI, Library, RMRCH and Rate*

## Expenditure Summary of Select Accounts By Department

<b>Ac Group</b>	<b>Material And Supply</b>	For the column "2011 Budget Change", a negative figure represents a lower budget request					
<b>Ac Sub Group</b>	<b>Furniture &amp; Fixtures</b>						
<b>Ac #</b>	53591						
<b>Ac Name</b>	<b>Furniture And Fixtures</b>						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
City Manager	Administration - City Manager	-	3,355	-	-	n/a	furniture (desk & chairs) purchased for new staff complement
	Audit Services	-	26	-	-	n/a	Name plates for new staff
	Human Resources	7,150	5,119	7,150	-	0.0%	In 2010 - 2 chair replacements, furniture for 2 new staff, RTW office move/renovations, variance expended on RTW move
	Legal	2,500	2,825	2,500	-	0.0%	Office furniture for Solicitor to address ergonomic issues
<b>City Manager Total</b>		<b>9,650</b>	<b>11,325</b>	<b>9,650</b>	<b>-</b>	<b>0.0%</b>	
Community Service	Administration - Community Ser	3,710	365	3,740	30	0.8%	Budget - primarily used to address identified ergonomic issues in the workplace
	Benefit Eligibility	9,540	11,497	9,540	-	0.0%	2010 pressure due to Eligibility Review Officer reconfiguration
	CityHousing Hamilton	-	645	-	-	n/a	
	Culture	970	6,348	870	(100)	-10.3%	2010/2011 Spending on artifact storage shelving, 2 Finishes associated with restoration projects Offset by other building accounts



## City of Hamilton 2011 Budget

*Excludes Police, HECFI, Library, RMRCH and Rate*

### Expenditure Summary of Select Accounts By Department

<b>Ac Group</b>	<b>Material And Supply</b>	For the column "2011 Budget Change", a negative figure represents a lower budget request					
<b>Ac Sub Group</b>	<b>Furniture &amp; Fixtures</b>						
<b>Ac #</b>	53591						
<b>Ac Name</b>	<b>Furniture And Fixtures</b>						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
	Employment & Income Support	16,480	540	16,480	-	0.0%	Due to 2010 Career Development renovations furniture and fixture purchases were charged to capital
	Housing & Homelessness	430	1,039	430	-	0.0%	2010 - moving costs related to CHPP program (100% subsidized) due to Health and Safety
	Lodges	15,500	36,603	15,500	-	0.0%	2010 Actuals: Wentworth made various furniture purchases for lodge in 2010 - received one time 100% funding from MOH for these purchases
	Recreation	-	61	-	-	n/a	no change
	Social Development & Early Chi	1,000	497	7,500	6,500	650.0%	Social Development, Best Start Admin, LEAP and Red Hill all increased furniture budgets - anticipating minor furniture needs in 2011
	Strategic Services	53,165	23,095	15,826	(37,339)	-70.2%	Reduced ergonomic furniture purchases as highest risk replacements are complete Part of departmental recommended reductions
<b>Community Service Total</b>		<b>100,795</b>	<b>80,690</b>	<b>69,886</b>	<b>(30,909)</b>	<b>-30.7%</b>	
Corporate Services	Information Services	2,440	1,225	2,440	-	0.0%	Teknon furniture in Payroll & Pensions
	Treasury Services	4,390	2,859	3,950	(440)	-10.0%	Fixtures for 11th floor of 21 King West (Risk Mgt moved in from the 12th floor to make way for Legal Services)



# City of Hamilton 2011 Budget

*Excludes Police, HECFI, Library, RMRCH and Rate*

## Expenditure Summary of Select Accounts By Department

Ac Group	Material And Supply	For the column "2011 Budget Change", a negative figure represents a lower budget request					
Ac Sub Group	Furniture & Fixtures						
Ac #	53591						
Ac Name	Furniture And Fixtures						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
<b>Corporate Services Total</b>		<b>6,830</b>	<b>4,084</b>	<b>6,390</b>	<b>(440)</b>	<b>-6.4%</b>	
HES	Emergency Medical Services	4,880	23,716	4,880	-	0.0%	Replacements for varioys stations - charis; mattresses//box springs, lockers/, TV/VCR
	Emergency Services Admm	1,950	-	1,950	-	0.0%	budget for furnture replacment not required in 2010
	Fire Services	10,500	13,033	10,500	-	0.0%	Chairs, blind replacement at various stations
<b>HES Total</b>		<b>17,330</b>	<b>36,749</b>	<b>17,330</b>	<b>-</b>	<b>0.0%</b>	
Legislative	Legislative Budget	-	508	-	-	n/a	Dishwasher needed in the Legislative area
	Mayor	-	609	-	-	n/a	TV purchased for the Mayor's Office
	Ward Budgets	-	1,315	-	-	n/a	2 new chairs Ward 2
<b>Legislative Total</b>		<b>-</b>	<b>2,432</b>	<b>-</b>	<b>-</b>	<b>n/a</b>	

Expenditure Summary of Select Accounts By Department

Ac Group	Material And Supply	For the column "2011 Budget Change", a negative figure represents a lower budget request					
Ac Sub Group	Furniture & Fixtures						
Ac #	53591						
Ac Name	Furniture And Fixtures						
Summary by Department & Division		All Amounts in \$					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
Planning & EcDev	Building Services	2,320	92	2,320	-	0.0%	
	Downtown & Community Renewal	-	6,233	-	-	n/a	Replacement of some furniture & chairs for Director and staff
	Economic Development & Real Es	-	23,223	-	-	n/a	Replacement of some furniture for Director and staff due to move from City Centre to City Hall \$10k of the expense relates to SBEC with offsetting funding from the Province
	GM, Finance & Support Services	-	16,564	-	-	n/a	Replacement of some furniture for GM & and staff due to move from City Centre to City Hall
	Growth Management	-	1,600	-	-	n/a	
	Parking & By-law Services	5,000	3,064	5,000	-	0.0%	
	Strategic Services/Special Pro	-	483	-	-	n/a	
	Tourism Hamilton	500	3,643	500	-	0.0%	Some new furniture required for new staff hires and move of Tourist Info Centre from Pickett Bldg to Suite 234 Jackson Square
<b>Planning &amp; EcDev Total</b>		<b>7,820</b>	<b>54,902</b>	<b>7,820</b>	<b>-</b>	<b>0.0%</b>	



# City of Hamilton 2011 Budget

*Excludes Police, HECFI, Library, RMRCH and Rate*

## Expenditure Summary of Select Accounts By Department

<b>Ac Group</b>	<b>Material And Supply</b>	For the column "2011 Budget Change", a negative figure represents a lower budget request					
<b>Ac Sub Group</b>	<b>Furniture &amp; Fixtures</b>						
<b>Ac #</b>	53591						
<b>Ac Name</b>	<b>Furniture And Fixtures</b>						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
Public Health	Clinical & Preventive Services	6,280	2,241	6,980	700	11.1%	Expenses addressed ergonomic issues and unanticipated equipment replacement within clinics. Increased budget to manage anticipated replacement of clinic equipment. Under review
	Family Health	5,400	1,455	8,400	3,000	55.6%	Small increase (UNDER REVIEW) to fulfill recommendations from ergonomic assessments of staff. Some 2010 furniture expenditures deferred due to delay in potential relocation to early 2011
	Health Protection	7,260	2,935	7,260	-	0.0%	primarily used to address identified ergonomic issues in the workplace. Some furniture expenditures deferred due to potential relocation
	Healthy Living	15,310	3,694	17,180	1,870	12.2%	Used to address ergonomic issues. In 2010 expenses were reduced as an efficiency, and in anticipation of relocation. 2011 increase is under review
	Medical Officer of Health	12,580	-	12,580	-	0.0%	primarily used to address identified ergonomic issues in the workplace, budget maintained for Furniture and Fixture issues within the OMOH. Some furniture expenditures deferred due to potential relocation
	Planning & Business Improvement	10,860	4,359	10,860	-	0.0%	primarily used to address identified ergonomic issues in the workplace. Some furniture expenditures deferred due to potential relocation
<b>Public Health Total</b>		<b>57,690</b>	<b>14,684</b>	<b>63,260</b>	<b>5,570</b>	<b>9.7%</b>	
Public Works Tax	Energy Management	-	51	-	-	n/a	none
	Environment and Sustainable In	21,175	2,011	21,000	(175)	-0.8%	2010 - workstation reconfigurations, workstation parts and cabling plus ergonomic furniture requests (furniture and fixtures vary upon demand)



# City of Hamilton 2011 Budget

*Excludes Police, HECFI, Library, RMRCH and Rate*

## Expenditure Summary of Select Accounts By Department

<b>Ac Group</b>	<b>Material And Supply</b>	For the column "2011 Budget Change", a negative figure represents a lower budget request					
<b>Ac Sub Group</b>	<b>Furniture &amp; Fixtures</b>						
<b>Ac #</b>	53591						
<b>Ac Name</b>	<b>Furniture And Fixtures</b>						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
	Facilities	2,500	4,944	2,500	-	0.0%	2010 - Various repairs at 330 Wentworth and Lordly Jones - furniture (sofa)
	Fleet	-	140	-	-	n/a	none
	Operations and Waste Manageme	28,470	10,989	27,970	(500)	-1.8%	2010 - Expense includes ergonomic updates, under spent
	PW-General Administration	3,020	2,191	3,020	-	0.0%	none
	Transit	9,000	23,698	9,000	-	0.0%	Budget required for replacement chairs 2010 - Year end activities - under spent as majority Capital Project
<b>Public Works Tax Total</b>		<b>64,165</b>	<b>44,024</b>	<b>63,490</b>	<b>(675)</b>	<b>-1.1%</b>	
<b>Grand Total</b>		<b>264,280</b>	<b>248,890</b>	<b>237,826</b>	<b>(26,454)</b>	<b>-10.0%</b>	

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	<b>Contractual</b>	For the column "2011 Budget Change", a negative figure represents a lower budget request					
<b>Ac Sub Group</b>	<b>Projects/Studies</b>						
<b>Ac #</b>	57605						
<b>Ac Name</b>	<b>General Studies &amp; Research</b>						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
Legislative	Ward Budgets	-	520	-	-	n/a	Ward 8 - Random PLL Stadium location - offset by budget in Materials & Supplies
<b>Legislative Total</b>		<b>-</b>	<b>520</b>	<b>-</b>	<b>-</b>	<b>n/a</b>	
Planning & EcDev	Economic Development & Real Es	2,500	(682)	2,500	-	0.0%	Variance due to refund from Payscale for subscription paid in 2009 and refunded in 2010
	GM, Finance & Support Services	-	9,950	-	-	n/a	Joint project between the City and Hamilton Community Foundation to conduct research to support business case for the creation of a Community Investment Fund
<b>Planning &amp; EcDev Total</b>		<b>2,500</b>	<b>9,268</b>	<b>2,500</b>	<b>-</b>	<b>0.0%</b>	
<b>Grand Total</b>		<b>2,500</b>	<b>9,788</b>	<b>2,500</b>	<b>-</b>	<b>0.0%</b>	

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**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

Ac Group	Employee Related Cost	Employee Related Cost	Employee Related Cost	For the column "2011 Budget Change", a negative figure represents a lower budget request			
Ac Sub Group	Overtime	Overtime	Overtime				
Ac #	51006	51106	51741				
Ac Name	Salaries - Overtime	Wages - Overtime	Overtime Bank Paid				
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
City Manager	Administration - City Manager	-	3,213	-	-	n/a	Citizens Forum
	Human Resources	8,750	6,367	8,500	(250)	-2.9%	Recruitment testing - Winterworks, HSR, Paramedics, evening orientations/open houses, Rec Reorg, Summer Student Pgm, Position Mgt implem't'n, HFFA settlement
<b>City Manager Total</b>		<b>8,750</b>	<b>9,580</b>	<b>8,500</b>	<b>(250)</b>	<b>-2.9%</b>	
Community Service	Administration - Community Ser	1,960	4,197	1,960	-	0.0%	2010 variance - Lodges F&A OT for vacation coverage for wage pay cycles, Overtime may be required for peak periods ie year end and budget.
	Benefit Eligibility	-	1,979	-	-	n/a	Actuals due to 2009 year end claim payment processing for Special Supports
	CityHousing Hamilton	-	13,752	-	-	n/a	Majority of OT relate to emergency after hours calls for the Maintenance/Custodian staff working in CHH buildings
	Culture	-	530	-	-	n/a	
	Housing & Homelessness	-	429	-	-	n/a	
Lodges	142,450	220,691	143,650	1,200	0.8%	2010 actuals RPN and PSW shortages, and emergency leaves at Wentworth, 2011 budget Wentworth Lodge increased OT budget for wage employees due to increased sick absences	

2011 Budget

Expenditure Summary of Select Accounts By Department

Ac Group	Employee Related Cost	Employee Related Cost	Employee Related Cost	For the column "2011 Budget Change", a negative figure represents a lower budget request			
Ac Sub Group	Overtime	Overtime	Overtime				
Ac #	51006	51106	51741				
Ac Name	Salaries - Overtime	Wages - Overtime	Overtime Bank Paid				
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
	Recreation	101,600	134,196	100,900	(700)	-0.7%	2010 variance due to compressor call in's and 2009 pay outs, 2011 budget reduced to reflect changes in wage staffing, overtime as needed for repairs & emergencies
	Social Development & Early Chi	-	3,756	-	-	n/a	2010 Actuals social development unit had employees bank overtime during the year - paid out to them at year end
	Strategic Services	-	(289)	-	-	n/a	
<b>Community Service Total</b>		<b>246,010</b>	<b>379,241</b>	<b>246,510</b>	<b>500</b>	<b>0.2%</b>	
Corporate Services	City Clerk	-	43,270	-	-	n/a	All the O/T was paid out during the 2010 election Election costs are fully funded from a reserve
	Customer Service	-	7,485	-	-	n/a	All O/T paid out at the Customer Contact Centre and MSCs Customer Service has gapping savings of \$223,000 due to 1 vacancy and use of part time staff
	Financial Planning & Policy	5,330	1,484	5,330	-	0.0%	Overtime is budgeted to cater for increased workload especially during budget time
	Information Services	5,600	11,533	5,600	-	0.0%	Bus Applications and Infrastructure & Operations paid the O/T The sections have 6 vacancies for Applications Analysts that have not been filled due to ongoing re-org
	Treasury Services	99,498	118,608	99,500	2	0.0%	For 2010 \$42,982 O/T paid & \$75,626 banked O/T paid Mainly in Acctng Servs & A/P during the y/end Risk Mgt paid out O/T during heavy claims processing period

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

Ac Group	Employee Related Cost	Employee Related Cost	Employee Related Cost	For the column "2011 Budget Change", a negative figure represents a lower budget request			
Ac Sub Group	Overtime	Overtime	Overtime				
Ac #	51006	51106	51741				
Ac Name	Salaries - Overtime	Wages - Overtime	Overtime Bank Paid				
<b>Summary by Department &amp; Division</b>				<i>All Amounts in \$</i>			
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
<b>Corporate Services Total</b>		<b>110,428</b>	<b>182,380</b>	<b>110,430</b>	<b>2</b>	<b>0.0%</b>	
HES	Emergency Medical Services	447,670	835,525	447,670	-	0.0%	backfill for absences and shift overruns (50% funding)
	Emergency Services Admin	7,000	10,588	7,000	-	0.0%	project deadlines, reporting deadlines, payroll processing
	Fire Services	775,000	1,339,232	820,773	45,773	5.9%	backfill for absences and shift overruns
<b>HES Total</b>		<b>1,229,670</b>	<b>2,185,345</b>	<b>1,275,443</b>	<b>45,773</b>	<b>3.7%</b>	
Legislative	Mayor	-	1,234	-	-	n/a	
	Ward Budgets	-	13,672	-	-	n/a	Ward 3
<b>Legislative Total</b>		<b>-</b>	<b>14,906</b>	<b>-</b>	<b>-</b>	<b>n/a</b>	

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

Ac Group	Employee Related Cost	Employee Related Cost	Employee Related Cost	For the column "2011 Budget Change", a negative figure represents a lower budget request			
Ac Sub Group	Overtime	Overtime	Overtime				
Ac #	51006	51106	51741				
Ac Name	Salaries - Overtime	Wages - Overtime	Overtime Bank Paid				
Summary by Department & Division		All Amounts in \$					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
Planning & EcDev	Building Services	-	128,803	-	-	n/a	\$89k of OT charge to the Enterprise Model which has no levy impact
	Downtown & Community Renewal	500	24,240	500	-	0 0%	The majority of 2010 actuals \$21k relates to Mgr of HRC position which is fully funded from capital program Adj net impact is \$3.5k. This OT mainly for BIA Co_ordinator who attends many meetings after hours
	Economic Development & Real Es	-	6,143	-	-	n/a	
	GM, Finance & Support Services	-	8,453	-	-	n/a	OT worked by Comm Officer & Admin Co-ord in GM's Office, some minor amts for staff in C & G & F & A
	Growth Management	15,000	46,206	15,000	-	0 0%	
	Parking & By-law Services	46,510	137,166	24,860	(21,650)	-46 5%	2010 overage due to staff vacancies due to ext sick & mat leaves The positions were not filled but were covered with overtime Snow clearing after hours and equipment repairs in HMPS 2011 budget decreased to reflect efficiencies and change operational procedures
	Planning	1,800	18,208	1,800	-	0 0%	2010 OT cost are offset by gapping
	Regional Tourism Organization	-	862	-	-	n/a	OT worked by Sr Proj Mgr on war of 1812 initiative is fully funded from provincial grant
Strategic Services/Special Pro	-	8,780	-	-	n/a	\$7,536 of OT relates to positions funded from capital	

**City of Hamilton  
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*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

Ac Group	Employee Related Cost	Employee Related Cost	Employee Related Cost	For the column "2011 Budget Change", a negative figure represents a lower budget request			
Ac Sub Group	Overtime	Overtime	Overtime				
Ac #	51006	51106	51741				
Ac Name	Salaries - Overtime	Wages - Overtime	Overtime Bank Paid				
<b>Summary by Department &amp; Division</b>				<i>All Amounts in \$</i>			
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
	Tourism Hamilton	-	13,766	-	-	n/a	OT worked by various staff in Tourism due to staff vacancies & nature of work requires attendance at work functions after office hours
<b>Planning &amp; EcDev Total</b>		<b>63,810</b>	<b>392,627</b>	<b>42,160</b>	<b>(21,650)</b>	<b>-33.9%</b>	
Public Health	Clinical & Preventive Services	-	3,518	25,267	25,267	n/a	OT variance to replace staff at clinics as per ONA Budget of \$25,267 data input error (should be Salaries Recoveries) Corrected when budget loaded Budget 2011 for OT is \$0
	Family Health	-	2,015	-	-	n/a	Small OT costs in 2010 due to HBHC work on stat holidays over shutdown and weekends - no budget for this
	Health Protection	-	104,178	-	-	n/a	Mandated to respond 24/7 to health hazards and infectious disease reports Cost for after hour and weekend OT related to this
	Healthy Living	-	2,806	-	-	n/a	Overtime paid for SFO enforcement and tobacco youth engagement activities No budget change for 2011
	Medical Officer of Health	-	960	-	-	n/a	Small overtime due to workload
	Planning & Business Improvement	-	352	-	-	n/a	overtime paid for surveillance activities, not historically budgetted
<b>Public Health Total</b>		<b>-</b>	<b>113,829</b>	<b>25,267</b>	<b>25,267</b>	<b>n/a</b>	

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

Ac Group	Employee Related Cost	Employee Related Cost	Employee Related Cost	For the column "2011 Budget Change", a negative figure represents a lower budget request			
Ac Sub Group	Overtime	Overtime	Overtime				
Ac #	51006	51106	51741				
Ac Name	Salaries - Overtime	Wages - Overtime	Overtime Bank Paid				
Summary by Department & Division		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
Public Works Tax	Environment and Sustainable In	218,500	219,922	215,500	(3,000)	-1.4%	none
	Facilities	56,130	92,489	56,130	-	0.0%	2010 - Overtime coverage for xxxxxxxxxxxx
	Fleet	143,930	157,044	143,930	-	0.0%	2010 - Overtime coverage for xxxxxxxxxxxx
	Operations and Waste Manageme	1,277,770	1,537,352	1,353,251	75,481	5.9%	2010 - Overtime worked due to program demands and the OW&M re-organization with a delay in filling vacant positions
	PW-General Administration	24,110	31,921	24,110	-	0.0%	2010 - Overtime coverage for sick time ( short term and extended short term)
	Traffic and Operations	33,760	86,503	33,760	-	0.0%	2010 - Overtime coverage for xxxxxxxxxxxx
	Transit	1,345,910	1,466,653	1,345,910	-	0.0%	2010 - Overtime is due to sick time taken
<b>Public Works Tax Total</b>		<b>3,100,110</b>	<b>3,591,884</b>	<b>3,172,591</b>	<b>72,481</b>	<b>2.3%</b>	
<b>Grand Total</b>		<b>4,758,778</b>	<b>6,869,792</b>	<b>4,880,901</b>	<b>122,123</b>	<b>2.6%</b>	

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

Ac Group	Employee Related Cost	For the column "2011 Budget Change", a negative figure represents a lower budget request					
Ac Sub Group	Office						
Ac #	53127						
Ac Name	Professional/Memberships/Dues						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
City Manager	Administration - Cty Manager	2,600	6,747	2,200	(400)	-15.4%	Memberships for Pragma Council & IABC
	Audit Services	4,300	5,714	5,200	900	20.9%	Budget = staff memberships for CIA, CA & CMA
	Human Resources	13,490	10,756	14,400	910	6.7%	Various prof memberships for staff HRP, OMHRA, CSTD, HRPAO, CAMA, ASTD, NIDMAR, COHN, increase in 2011 for Occupational Health Nurse
<b>City Manager Total</b>		<b>20,390</b>	<b>23,217</b>	<b>21,800</b>	<b>1,410</b>	<b>6.9%</b>	
Community Service	Administration - Community Ser	2,900	2,159	2,840	(60)	-2.1%	Budget for professional membership dues for various staff
	Culture	8,050	7,115	6,750	(1,300)	-16.1%	Reduced 2011 professional membership budget to closer align with actuals
	Housing & Homelessness	2,190	600	1,600	(590)	-26.9%	2010 - reduced requirement for professional membership, 2011 - This account also used with Membership account 55764 based on nature of expenditure
	Lodges	1,000	1,359	1,000	-	0.0%	Nurse Practitioner RNAO membership fees
	Recreation	7,800	10,765	9,800	2,000	25.6%	2010 Memberships for High Five budgeted in membership account 55764, 2011 membership increase due to increase in mgmt certification requirements and increased costs (ie Ontario Parks and Rec, PRO)

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	<b>Employee Related Cost</b>	For the column "2011 Budget Change", a negative figure represents a lower budget request					
<b>Ac Sub Group</b>	<b>Office</b>						
<b>Ac #</b>	53127						
<b>Ac Name</b>	<b>Professional/Memberships/Dues</b>						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
	Social Development & Early Ch1	7,250	6,094	6,950	(300)	-4.1%	Reductions based on historical actuals
	Strategic Services	2,710	2,217	3,060	350	12.9%	anticipating increased membership costs in 2011
<b>Community Service Total</b>		<b>31,900</b>	<b>32,779</b>	<b>32,000</b>	<b>100</b>	<b>0.3%</b>	
Corporate Services	City Clerk	5,000	3,293	5,000	-	0.0%	Professional dues to AMCTO and the Ontario Municipal Management Institute
	Corporate Services - Administr	720	-	720	-	0.0%	Professional membership fees to MFOA
	Customer Service	-	6	-	-	n/a	
	Financial Planning & Policy	5,810	3,317	6,090	280	4.8%	Professional dues to the Association of Management Accountants (CMA - 3 staff) and one to the Certified Financial Advisor Institute
	Information Services	3,900	4,823	3,900	-	0.0%	Membership fees to professional associations including MISA, URISA, AOLS, HelpDesk Institute
	Treasury Services	16,820	13,628	17,110	290	1.7%	Staff's annual professional dues to CMA, AMCTO, Assoc of HR Professionals, CGA, Association of Tax Collectors, Soc of Pub Insurance, Risk & Ins Mgt Soc



**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

Ac Group	Employee Related Cost	For the column "2011 Budget Change", a negative figure represents a lower budget request					
Ac Sub Group	Office						
Ac #	53127						
Ac Name	Professional/Memberships/Dues						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
<b>Corporate Services Total</b>		<b>32,250</b>	<b>25,067</b>	<b>32,820</b>	<b>570</b>	<b>1.8%</b>	
HES	Corporate Radio System	340	-	340	-	0.0%	no 2010 expense due to staff change
	Emergency Management	500	375	500	-	0.0%	Emergency Management Association
	Emergency Medical Services	2,830	3,675	2,830	-	0.0%	Professional EMS association memberships for Sr staff
	Emergency Services Admin	2,220	2,837	2,350	130	5.9%	Povincial, Federal & International Fire association memberships for Chief, Society of Mgmnt Accountants
	Fire Services	3,500	2,846	3,500	-	0.0%	Professional memberships for Sr staff re Fire prevention, safety, communications, mechanical and training
<b>HES Total</b>		<b>9,390</b>	<b>9,733</b>	<b>9,520</b>	<b>130</b>	<b>1.4%</b>	
Legislative	Ward Budgets	-	150	-	-	n/a	Candian Institute of Certified Administrative Managers
<b>Legislative Total</b>		<b>-</b>	<b>150</b>	<b>-</b>	<b>-</b>	<b>n/a</b>	

City of Hamilton

Excludes Police, HECFI, Library, RMRCH and Rate

2011 Budget

Expenditure Summary of Select Accounts By Department

<b>Ac Group</b>	<b>Employee Related Cost</b>			For the column "2011 Budget Change", a negative figure represents a lower budget request			
<b>Ac Sub Group</b>	<b>Office</b>						
<b>Ac #</b>	<b>53127</b>						
<b>Ac Name</b>	<b>Professional/Memberships/Dues</b>						
<b>Summary by Department &amp; Division</b>				<i>All Amounts in \$</i>			
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
Planning & EcDev	Building Services	12,145	11,933	16,895	4,750	39.1%	
	Downtown & Community Renewal	2,950	787	3,030	80	2.7%	
	Economic Development & Real Es	12,200	9,791	12,200	-	0.0%	
	GM, Finance & Support Services	7,962	4,633	8,182	220	2.8%	
	Growth Management	14,380	6,942	14,380	-	0.0%	
	Parking & By-law Services	4,850	4,872	5,170	320	6.6%	
	Planning	17,000	18,267	17,000	-	0.0%	
	Strategic Services/Special Pro	13,309	7,168	13,309	-	0.0%	Favourable variance due to vacant positions in SSSP
	Tourism Hamilton	-	6,455	-	-	n/a	Actual only reflect actuals in acct # 53127, however, Tourism budget of \$15k for these fees are in membership fees acct #55764 as are some actuals of \$7,982

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

Ac Group	Employee Related Cost	For the column "2011 Budget Change", a negative figure represents a lower budget request					
Ac Sub Group	Office						
Ac #	53127						
Ac Name	Professional/Memberships/Dues						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
<b>Planning &amp; EcDev Total</b>		<b>84,796</b>	<b>70,848</b>	<b>90,166</b>	<b>5,370</b>	<b>6.3%</b>	
Public Health	Clinical & Preventive Services	-	-	200	200	n/a	Professional memberships required for Dental and Nursing staff Variance covered Membership account 55764 2011 Budget increase due to additional staff through HSO
	Family Health	810	735	1,650	840	103.7%	Memberships are maintained to allow access to provincial and other resources Used with Membership account 55764 based on nature of expenditure
	Health Protection	-	801	-	-	n/a	Memberships are maintained to allow access to provincial and other resources Used with Membership account 55764 based on nature of expenditure
	Healthy Living	-	500	-	-	n/a	Memberships are maintained to allow access to provincial and other resources Overspending in 2010 offset by membership account 55764. No change for 2011
	Medical Officer of Health	800	3,315	3,620	2,820	352.5%	2011 budget is for MOH/AMOH to maintain various credentials per contractual agreements 2011 increase attributed to membership costs per 2010 actuals
	Planning & Business Improvement	-	2,324	330	330	n/a	Memberships are maintained to allow access to provincial and other resources This account also used with Membership account 55764 based on nature of expenditure
<b>Public Health Total</b>		<b>1,610</b>	<b>7,675</b>	<b>5,800</b>	<b>4,190</b>	<b>260.2%</b>	
Public Works Tax	Energy Management	-	446	-	-	n/a	none

City of Hamilton

Excludes Police, HECFI, Library, RMRCH and Rate

2011 Budget

Expenditure Summary of Select Accounts By Department

<b>Ac Group</b>	<b>Employee Related Cost</b>			For the column "2011 Budget Change", a negative figure represents a lower budget request			
<b>Ac Sub Group</b>	<b>Office</b>						
<b>Ac #</b>	53127						
<b>Ac Name</b>	<b>Professional/Memberships/Dues</b>						
<b>Summary by Department &amp; Division</b>				<i>All Amounts in \$</i>			
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
	Environment and Sustainable In	37,370	29,824	41,970	4,600	12.3%	N/A \$ 4,600 adjustment in proposed budget reduction
	Facilities	8,610	5,802	8,610	-	0.0%	2010 - Positive budget variance, some Dept IDs under spent
	Fleet	3,620	4,884	3,620	-	0.0%	none
	Operations and Waste Manageme	27,480	16,470	27,690	210	0.8%	N/A \$ 210 adjustment in proposed budget reduction
	PW-General Administration	9,380	21,466	10,480	1,100	11.7%	N/A \$ 1,100 adjustment in proposed budget reduction
	Traffic and Operations	400	932	600	200	50.0%	N/A \$ 200 adjustment in proposed budget reduction
	Transit	27,140	25,693	27,140	-	0.0%	none
<b>Public Works Tax Total</b>		<b>114,000</b>	<b>105,517</b>	<b>120,110</b>	<b>6,110</b>	<b>5.4%</b>	
<b>Grand Total</b>		<b>294,336</b>	<b>274,986</b>	<b>312,216</b>	<b>17,880</b>	<b>6.1%</b>	

**City of Hamilton  
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*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	<b>Contractual</b>						For details of accounts included in this summary, please refer to index on page 4
<b>Ac Sub Group</b>	<b>Projects/Studies</b>						For the column "2011 Budget Change", a negative figure represents a lower budget request
<b>Ac #</b>	(All)						
<b>Ac Name</b>	(All)						
							213
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
City Manager	Legal	21,000	23,762	21,000	-	0.0%	On-line research costs (from Teranet, Oncorp, Carswell, Lexisnexis)
<b>City Manager Total</b>		<b>21,000</b>	<b>23,762</b>	<b>21,000</b>	<b>-</b>	<b>0.0%</b>	
Community Service	Culture	91,590	80,460	98,940	7,350	8.0%	Not studies - funds for public programs/events in division Varies year to year depending on programming
	Housing & Homelessness	-	-	138,253	138,253	n/a	2011- Retain net levy portion of Dom Hostel program costs to support emergency shelter & case management services
	Recreation	39,700	34,608	37,200	(2,500)	-6.3%	Budget of \$2.5k for program activities at Kings Forest Golf Club moved to General Repairs due to increased maintenance for 2011, 2011 Budget for various program activities at centres and Learn to Swim programming
<b>Community Service Total</b>		<b>131,290</b>	<b>115,068</b>	<b>274,393</b>	<b>143,103</b>	<b>109.0%</b>	
Corporate Financials	Financials	-	30,528	-	-	n/a	
<b>Corporate Financials Total</b>		<b>-</b>	<b>30,528</b>	<b>-</b>	<b>-</b>	<b>n/a</b>	
HES	Fire Services	30,000	214	30,000	-	0.0%	Officer Development Program not yet implemented

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*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	<b>Contractual</b>						For details of accounts included in this summary, please refer to index on page 4
<b>Ac Sub Group</b>	<b>Projects/Studies</b>						For the column "2011 Budget Change", a negative figure represents a lower budget request
<b>Ac #</b>	(All)						
<b>Ac Name</b>	(All)						
							213
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
<b>HES Total</b>		<b>30,000</b>	<b>214</b>	<b>30,000</b>	<b>-</b>	<b>0.0%</b>	
Legislative	Volunteer Committee	-	723	-	-	n/a	
	Ward Budgets	-	520	-	-	n/a	Random PLL Stadium location - Ward 8
<b>Legislative Total</b>		<b>-</b>	<b>1,243</b>	<b>-</b>	<b>-</b>	<b>n/a</b>	
Planning & EcDev	Economic Development & Real Es	2,500	(682)	2,500	-	0.0%	
	GM, Finance & Support Services	1,000	9,950	1,000	-	0.0%	Exp for joint project between EcDev & Ham Community Foundation to conduct research to support the business case for creation of a Community Investment Fund
	Planning	-	140	-	-	n/a	
<b>Planning &amp; EcDev Total</b>		<b>3,500</b>	<b>9,408</b>	<b>3,500</b>	<b>-</b>	<b>0.0%</b>	
Public Works Tax	Environment and Sustainable In	48,500	16,012	48,500	-	0.0%	2010 - Travel Surveys for Transportation Planning under spent

**City of Hamilton  
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*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	<b>Contractual</b>						For details of accounts included in this summary, please refer to index on page 4
<b>Ac Sub Group</b>	<b>Projects/Studies</b>						For the column "2011 Budget Change", a negative figure represents a lower budget request
<b>Ac #</b>	(All)						
<b>Ac Name</b>	(All)						
							213
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
	Operations and Waste Manageme	5,000	4,307	5,000	-	0.0%	none
	Traffic and Operations	2,930	-	2,930	-	0.0%	none
<b>Public Works Tax Total</b>		<b>56,430</b>	<b>20,319</b>	<b>56,430</b>	<b>-</b>	<b>0.0%</b>	
<b>Grand Total</b>		<b>242,220</b>	<b>200,542</b>	<b>385,323</b>	<b>143,103</b>	<b>59.1%</b>	

**City of Hamilton  
2011 Budget**

<b>Ac Group</b>	<b>Contractual</b>		
<b>Ac Sub Group</b>	<b>Projects/Studies</b>		
<b>Ac #</b>	<b>(All)</b>		
<b>Ac Name</b>	<b>(All)</b>		
<b>List of Accounts included in Report</b>			10
<b>Ac Group</b>	<b>Ac Sub Group</b>	<b>Ac #</b>	<b>Ac Name</b>
Contractual	Projects/Studies	57605	General Studies & Research
Contractual	Projects/Studies	57614	Community Programming
Contractual	Projects/Studies	57630	East Kiwanis-Programs
Contractual	Projects/Studies	57631	Encroachments
Contractual	Projects/Studies	57632	Exhibits & Displays
Contractual	Projects/Studies	57656	Information Retrieval
Contractual	Projects/Studies	57660	Learn To Swim
Contractual	Projects/Studies	57670	Neighborhood Watch
Contractual	Projects/Studies	57681	Program Activities
Contractual	Projects/Studies	57691	Travel Surveys



**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	<b>Contractual</b>						For the column "2011 Budget Change", a negative figure represents a lower budget request
<b>Ac Sub Group</b>	<b>Advertising &amp; Promotion</b>						
<b>Ac #</b>	55455						
<b>Ac Name</b>	<b>Public Relations</b>						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
Community Service	Culture	3,440	-	3,440	-	0.0%	Program expense for Battlefield Museum
	Recreation	3,700	1,433	3,700	-	0.0%	2011 advertising for position recruitment
<b>Community Service Total</b>		<b>7,140</b>	<b>1,433</b>	<b>7,140</b>	<b>-</b>	<b>0.0%</b>	
HES	Emergency Medical Services	1,950	1,304	1,950	-	0.0%	T-shirts, fatigue wear
	Emergency Services Admin	2,800	3,852	2,800	-	0.0%	engraving, plaques, awards, helmets, funeral arrangements
	Fire Services	-	5,081	-	-	n/a	Trade show displays, signs
<b>HES Total</b>		<b>4,750</b>	<b>10,237</b>	<b>4,750</b>	<b>-</b>	<b>0.0%</b>	
Legislative	Mayor	-	(687)	-	-	n/a	
	Ward Budgets	-	7,430	-	-	n/a	City paraphenelia & event participation offset by budget in Materials & Supplies

City of Hamilton

Excludes Police, HECFI, Library, RMRCH and Rate

2011 Budget

Expenditure Summary of Select Accounts By Department

<b>Ac Group</b>	<b>Contractual</b>						For the column "2011 Budget Change", a negative figure represents a lower budget request
<b>Ac Sub Group</b>	<b>Advertising &amp; Promotion</b>						
<b>Ac #</b>	55455						
<b>Ac Name</b>	<b>Public Relations</b>						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
<b>Legislative Total</b>		-	6,743	-	-	n/a	
Planning & EcDev	GM, Finance & Support Services	-	1,191	-	-	n/a	
	Strategic Services/Special Pro	1,950	-	1,950	-	0.0%	
<b>Planning &amp; EcDev Total</b>		<b>1,950</b>	<b>1,191</b>	<b>1,950</b>	<b>-</b>	<b>0.0%</b>	
Public Works Tax	Operations and Waste Manageme	1,500	-	1,750	250	16.7%	Support Services increase 250
	Transit	1,000	-	1,000	-	0.0%	none
<b>Public Works Tax Total</b>		<b>2,500</b>	<b>-</b>	<b>2,750</b>	<b>250</b>	<b>10.0%</b>	
<b>Grand Total</b>		<b>16,340</b>	<b>19,604</b>	<b>16,590</b>	<b>250</b>	<b>1.5%</b>	

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRC... and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	<b>Building And Ground</b>	For the column "2011 Budget Change", a negative figure represents a lower budget request					
<b>Ac Sub Group</b>	<b>Relocation/Reno</b>						
<b>Ac #</b>	55200						
<b>Ac Name</b>	<b>Relocation/Renovation Expenses</b>						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
City Manager	Administration - City Manager	-	719	-	-	n/a	Charges by Facilites for Renovations in CMO
	Human Resources	-	191	-	-	n/a	RTW move from 11th floor to 9th floor
	Legal	-	12,969	-	-	n/a	Council approved renovations to Legal Services done December 2009 and contractor invoices received after year end
<b>City Manager Total</b>		<b>-</b>	<b>13,879</b>	<b>-</b>	<b>-</b>	<b>n/a</b>	
Community Service	Administration - Community Ser	-	203	-	-	n/a	
	Culture	-	735	500	500	n/a	Small moves of large artifacts Health and safety
	Recreation	200	3,962	200	-	0.0%	Increased expenditures based on 4th floor accommodations (ie signage)
<b>Community Service Total</b>		<b>200</b>	<b>4,900</b>	<b>700</b>	<b>500</b>	<b>250.0%</b>	
Corporate Services	Information Services	-	2,175	-	-	n/a	Renovations of on site and off-site storage rooms and installation of UPS units on the 6th floor of HPL, Upper James and Barton Street

City of Hamilton

Excludes Police, HECFI, Library, RMRCH and Rate

2011 Budget

Expenditure Summary of Select Accounts By Department

<b>Ac Group</b>	<b>Building And Ground</b>			For the column "2011 Budget Change", a negative figure represents a lower budget request			
<b>Ac Sub Group</b>	<b>Relocation/Reno</b>						
<b>Ac #</b>	55200						
<b>Ac Name</b>	<b>Relocation/Renovation Expenses</b>						
<b>Summary by Department &amp; Division</b>				<i>All Amounts in \$</i>			
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
	Treasury Services	-	12,349	-	-	n/a	Renovations on the 11th floor of 21 King West Risk Mgt moved from the 12th floor to the 11th floor in January 2010 Most of the expenditure was recorded in 2009
<b>Corporate Services Total</b>		-	<b>14,524</b>	-	-	<b>n/a</b>	
HES	Corporate Radio System	-	23,447	-	-	n/a	relocation to Wentworth St
	Emergency Medical Services	-	6,212	-	-	n/a	Stn renovations
	Fire Services	-	661	-	-	n/a	Stn renovations
<b>HES Total</b>		-	<b>30,320</b>	-	-	<b>n/a</b>	
Planning & EcDev	Building Services	-	153	-	-	n/a	
	Economic Development & Real Es	3,000	11,328	3,000	-	0 0%	
	GM, Finance & Support Services	-	292	-	-	n/a	

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRC. J Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	<b>Building And Ground</b>	For the column "2011 Budget Change", a negative figure represents a lower budget request					
<b>Ac Sub Group</b>	<b>Relocation/Reno</b>						
<b>Ac #</b>	55200						
<b>Ac Name</b>	<b>Relocation/Renovation Expenses</b>						
<b>Summary by Department &amp; Division</b>		<i>All Amounts in \$</i>					
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
	Growth Management	-	402	-	-	n/a	
	Parking & By-law Services	-	16,783	23,000	23,000	n/a	MLE L & P staff move from from Suite 400 to Suite 250 New cash counter set up in MLE Note \$16k will be funded from capital project acct. 2011 budget of \$23k for AODA & safety retro fits @ An Ctrl shelter fully funded from rsve
	Planning	-	232	-	-	n/a	
	Tourism Hamilton	-	12,975	-	-	n/a	Cost to renovate & move move of Tourist Info Centre from Pickett Bldg to Suite 234 Jackson Square
<b>Planning &amp; EcDev Total</b>		<b>3,000</b>	<b>42,165</b>	<b>26,000</b>	<b>23,000</b>	<b>766.7%</b>	
Public Health	Clinical & Preventive Services	580	2,311	580	-	0 0%	Expenses related to sexual health clinic move to new location Offset by unspent funds in Furniture account lines. No renovation planned in 2011
	Family Health	2,233	1,110	2,233	-	0 0%	Very small budget for minor office upgrades
	Health Protection	-	425	-	-	n/a	
	Healthy Living	20,000	219	20,000	-	0 0%	Used to maintain 1447 Upper Ottawa, which is owned, not leased Actuals in 2010 were \$16,202, with carpeting and painting costs less than forecast No change for 2011

City of Hamilton

Excludes Police, HECFI, Library, RMRCH and Rate

2011 Budget

Expenditure Summary of Select Accounts By Department

<b>Ac Group</b>	<b>Building And Ground</b>			For the column "2011 Budget Change", a negative figure represents a lower budget request			
<b>Ac Sub Group</b>	<b>Relocation/Reno</b>						
<b>Ac #</b>	55200						
<b>Ac Name</b>	<b>Relocation/Renovation Expenses</b>						
<b>Summary by Department &amp; Division</b>				<i>All Amounts in \$</i>			
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
	Medical Officer of Health	1,000	-	1,000	-	0.0%	Budget maintained for various minor moves on an annual basis as required
	Planning & Business Improvement	1,200	5,242	1,200	-	0.0%	2010 variance due to unplanned relocation of library 2011 will be used for surveillance unit area to accommodate need for group space to review outbreak issues
<b>Public Health Total</b>		<b>25,013</b>	<b>9,307</b>	<b>25,013</b>	<b>-</b>	<b>0.0%</b>	
Public Works Tax	Environment and Sustainable In	1,000	280	1,000	-	0.0%	none
	Facilities	-	249	-	-	n/a	none
	Operations and Waste Manageme	-	8,022	500	500	n/a	2010 - Expenditures not anticipated from relocations
	PW-General Administration	-	281,979	-	-	n/a	2010 Relocation of Public Works staff from the Horizon, Standard Life, internal PW from Suite 350 to 320, Suite 320 to 400 and Suite 400 modifications
	Transit	-	16,342	-	-	n/a	2010 - One time re-configuration expense
<b>Public Works Tax Total</b>		<b>1,000</b>	<b>306,872</b>	<b>1,500</b>	<b>500</b>	<b>50.0%</b>	

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRC. d Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	<b>Building And Ground</b>			For the column "2011 Budget Change", a negative figure represents a lower budget request			
<b>Ac Sub Group</b>	<b>Relocation/Reno</b>						
<b>Ac #</b>	55200						
<b>Ac Name</b>	<b>Relocation/Renovation Expenses</b>						
<b>Summary by Department &amp; Division</b>				<i>All Amounts in \$</i>			
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
<b>Grand Total</b>		29,213	421,967	53,213	24,000	82.2%	





**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

Ac Group	Contractual	Material And Supply	For the column "2011 Budget Change", a negative figure represents a lower budget request				
Ac Sub Group	Rentals & Leases	Other Mtce					
Ac #	55399	54935					
Ac Name	Special Projects	Special Projects					
Summary by Department & Division			All Amounts in \$				
Department	Division	Budget 2010	Actual 2010	Budget 2011	2011 Budget Change	2011 Budget Change %	Comments
City Manager	Human Resources	45,000	41,958	45,000	-	0.0%	Career Edge Intern program (\$40K) and Critical Incident Peer Support Program (\$5K) from Corporate Wellness (no levy impact)
<b>City Manager Total</b>		<b>45,000</b>	<b>41,958</b>	<b>45,000</b>	<b>-</b>	<b>0.0%</b>	
Community Service	Lodges	-	4,384	50,000	50,000	n/a	Lodges set up budget for new hand sanitizer stations due to new MOH hand washing program - \$30k at Macassa, \$20k at Wentworth
	Recreation	-	58,689	-	-	n/a	Expenditures for Elderly Persons Care grant (BBQ, dishwasher, equipment and supplies), expensed here to isolate costs as one time funding
	Social Development & Early Chi	-	68,138	67,820	67,820	n/a	2010 and 2011 - costs for data link project (100% funded by MCSS)
	Strategic Services	1,500	-	1,500	-	0.0%	
<b>Community Service Total</b>		<b>1,500</b>	<b>131,211</b>	<b>119,320</b>	<b>117,820</b>	<b>7854.7%</b>	
Legislative	Ward Budgets	500	516	500	-	0.0%	Investigation of database in Ward 8, LRT meeting in Ward 5
<b>Legislative Total</b>		<b>500</b>	<b>516</b>	<b>500</b>	<b>-</b>	<b>0.0%</b>	

**City of Hamilton  
2011 Budget**

*Excludes Police, HECFI, Library, RMRCH and Rate*

**Expenditure Summary of Select Accounts By Department**

<b>Ac Group</b>	<b>Contractual</b>	<b>Material And Supply</b>		For the column "2011 Budget Change", a negative figure represents a lower budget request			
<b>Ac Sub Group</b>	<b>Rentals &amp; Leases</b>	<b>Other Mtce</b>					
<b>Ac #</b>	55399	54935					
<b>Ac Name</b>	<b>Special Projects</b>	<b>Special Projects</b>					
<b>Summary by Department &amp; Division</b>				<i>All Amounts in \$</i>			
<b>Department</b>	<b>Division</b>	<b>Budget 2010</b>	<b>Actual 2010</b>	<b>Budget 2011</b>	<b>2011 Budget Change</b>	<b>2011 Budget Change %</b>	<b>Comments</b>
<b>Grand Total</b>		47,000	173,685	164,820	117,820	250.7%	